## Before Starting the Project Application

To ensure that the Project Application is completed accurately, ALL project applicants should review the following information BEFORE beginning the application.

#### Things to Remember:

- Only Collaborative Applicants may apply for CoC Planning funds using this application, and only one CoC Planning application may be submitted during the FY 2024 CoC Program grant
- Additional training resources can be found on the HUD.gov at
- https://www.hud.gov/program\_offices/comm\_planning/coc. Questions regarding the FY 2024 CoC Program Competition process must be submitted to CoCNOFO@hud.gov.
- Questions related to e-snaps functionality (e.g., password lockout, access to user's application account, updating Applicant Profile)must be submitted to e-snaps@hud.gov.
- Project applicants are required to have a Unique Entity Identifier (UEI) number and an active registration in the Central Contractor Registration (CCR)/System for Award management (SAM) in order to apply for funding under the Continuum of Care (CoC) Program Competition. For more information see the FY 2024 CoC Program Competition NOFO.

  - To ensure that applications are considered for funding, applicants should read all sections of
- the FY 2024 CoC Program Competition NOFO.
- Detailed instructions and e-snaps navigation guides can be found on the hud.gov website https://www.hud.gov/program\_offices/comm\_planning/coc/competition. The Detailed Instructions contain more comprehensive instructions and so should be used in tandem with the navigational guides.
- Before completing the project application, all project applicants must complete or update (as applicable) the Project Applicant Profile in e-snaps, particularly the Authorized Representative and Alternate Representative forms as HUD uses this information to contact you if additional information is required (e.g., allowable technical deficiency).
- HUD reserves the right to reduce or reject any new or renewal project that fails to adhere to 24 CFR Part 578 and application requirements set forth in the FY 2024 CoC Program NOFO.

## 1A. SF-424 Application Type

1. Type of Submission:

2. Type of Application: CoC Planning Project Application

If Revision, select appropriate letter(s):

If "Other", specify:

3. Date Received: 10/14/2024

4. Applicant Identifier:

5a. Federal Entity Identifier:5b. Federal Award Identifier

6. Date Received by State:

7. State Application Identifier:

## 1B. SF-424 Legal Applicant

8. Applicant

a. Legal Name: City of Amarillo

b. Employer/Taxpayer Identification Number 75-6000444

(EIN/TIN):

c. Unique Entity Identifier: NV4JC28TLJL6

d. Address

Street 1: 808 S. Buchanan Street

Street 2:

City: Amarillo

County: Potter

State: Texas

**Country:** United States

Zip / Postal Code: 79101

e. Organizational Unit (optional)

**Department Name:** Community Development

**Division Name:** Community Services

f. Name and contact information of person to be contacted on matters involving this application

Prefix: Mr.

First Name: Jason

Middle Name:

Last Name: Riddlespurger

Suffix:

Title: Community Development Director

Organizational Affiliation: City of Amarillo

**Telephone Number**: (806) 378-3098

Extension:

Fax Number: (806) 378-9389

FY2024 CoC Planning Project Application	Page 3	10/14/2024

**Applicant:** City of Amarillo **Project:** FY2024 CoC Planning

Email: jason.riddlespurger@amarillo.gov

## 1C. SF-424 Application Details

**9. Type of Applicant:** C. City or Township Government

10. Name of Federal Agency: Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Title: CoC Program

CFDA Number: 14.267

12. Funding Opportunity Number: FR-6800-N-25

Title: Continuum of Care Homeless Assistance

Competition

13. Competition Identification Number:

Title:

## 1D. SF-424 Congressional District(s)

14. Area(s) affected by the project (state(s) only): Texas (for multiple selections hold CTRL+Key)

15. Descriptive Title of Applicant's Project: FY2024 CoC Planning

16. Congressional District(s):

a. Applicant: TX-013

b. Project: TX-013

(for multiple selections hold CTRL+Key)

17. Proposed Project

a. Start Date: 10/01/2024

b. End Date: 09/30/2026

18. Estimated Funding (\$)

a. Federal:

b. Applicant:

c. State:

d. Local:

e. Other:

f. Program Income:

g. Total:

## 1E. SF-424 Compliance

**19. Is the Application Subject to Review By State** c. Program is not covered by E.O. 12372. **Executive Order 12372 Process?** 

### 1F. SF-424 Declaration

By signing and submitting this application, I certify (1) to the statements contained in the list of certifications\*\* and (2) that the statements herein are true, complete, and accurate to the best of my knowledge. I also provide the required assurances\*\* and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)

I AGREE: X

21. Authorized Representative

Prefix: Mr.

First Name: Grayson

Middle Name:

Last Name: Path

Suffix:

Title: City Manager

**Telephone Number:** (806) 378-3011

(Format: 123-456-7890)

Fax Number: (806) 378-9394

(Format: 123-456-7890)

Email: grayson.path@amarillo.gov

**Signature of Authorized Representative:** Considered signed upon submission in e-snaps.

Date Signed: 10/14/2024

## 1G. HUD 2880

Applicant/Recipient Disclosure/Update Report - form HUD-2880 U.S. Department of Housing and Urban Development OMB Number: 2501-0017 Expiration Date: 01/31/2026

### Applicant/Recipient Information

1. Applicant/Recipient Name, Address, and Phone

**Agency Legal Name:** City of Amarillo

Prefix: Mr.

First Name: Grayson

Middle Name:

Last Name: Path

Suffix:

Title: City Manager

Organizational Affiliation: City of Amarillo

**Telephone Number:** (806) 378-3011

Extension:

Email: grayson.path@amarillo.gov

City: Amarillo

County: Potter

State: Texas

Country: United States

Zip/Postal Code: 79101

2. Employer ID Number (EIN): 75-6000444

3. HUD Program: Continuum of Care Program

1 1 2024 000 Fidining Froject Application   Fidge 5   Fid 14/2024	FY2024 CoC Planning Project Application	Page 9	10/14/2024
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## 4. Amount of HUD Assistance \$96,835.00 Requested/Received:

(Requested amounts will be automatically entered within applications)

5. State the name and location (street address, City and State) of the project or activity.

Refer to project name, addresses and CoC Project Identifying Number (PIN) entered into the attached project application.

### Part I Threshold Determinations

- 1. Are you applying for assistance for a specific Yes project or activity? (For further information, see 24 CFR Sec. 4.3).
- 2. Have you received or do you expect to receive Yes assistance within the jurisdiction of the Department (HUD), involving the project or activity in this application, in excess of \$200,000 during this fiscal year (Oct. 1 Sep. 30)? For further information, see 24 CFR Sec. 4.9.

## Part II Other Government Assistance Provided or Requested/Expected Sources and Use of Funds

Such assistance includes, but is not limited to, any grant, loan, subsidy, guarantee, insurance, payment, credit, or tax benefit.

Department/Local Agency Name and Address	Type of Assistance	Amount Requested / Provided	Expected Uses of the Funds
HUD - Home-ARP	Grant	\$2,560,840.00	Supportive Services
City of Amarillo	Local/General funds	\$168,224.00	Admin cost and supplies
HUD - CDBG	Grant/Entitlement	\$122,119.00	Public Services
TDHCA - ESG	Grant	\$161,743.00	Street Outreach and Rapid Rehousing
TDHCA - HSS	Grant	\$1,274,112.00	Case management, outreach, Housing Navigator

Note: If additional sources of Government Assistance, please use the "Other Attachments" screen of the project applicant profile.

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#### Part III Interested Parties

Do you need to disclose interested parties for this ogrant according to the criteria below?

#### Certification

Warning: If you knowingly make a false statement on this form, you may be subject to civil or criminal penalties under Section 1001 of Title 18 of the United States Code. In addition, any person who knowingly and materially violates any required disclosures of information, including intentional non-disclosure, is subject to civil money penalty not to exceed \$10,000 for each violation.

I/We, the undersigned, certify under penalty of perjury that the information provided above is true, correct, and accurate. Warning: If you knowingly make a false statement on this form, you may be subject to criminal and/or civil penalties under Section 1001 of Title 18 of the United States Code. In addition, any person who knowingly and materially violates any required disclosures of information, including intentional nondisclosure, is subject to civil money penalty not to exceed \$10,000 for each violation.

Χ

Name / Title of Authorized Official: Grayson Path, City Manager

Signature of Authorized Official: Considered signed upon submission in e-snaps.

Date Signed: 10/14/2024

## 1H. HUD 50070

### **HUD 50070 Certification for a Drug Free Workplace**

**Applicant Name:** City of Amarillo

Program/Activity Receiving Federal Grant CoC Program

Funding:

Acting on behalf of the above named Applicant as its Authorized Official, I make the following certifications and agreements to the Department of Housing and Urban Development (HUD) regarding the sites listed below:

	I certify that the above named Applicant will or will continue to provide a drug-free workplace by:		
a.	Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the Applicant's workplace and specifying the actions that will be taken against employees for violation of such prohibition.	e.	Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph d.(2) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federalagency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
b.	Establishing an on-going drug-free awareness program to inform employees  (1) The dangers of drug abuse in the workplace (2) The Applicant's policy of maintaining a drug-free workplace; (3) Any available drug counseling, rehabilitation, and employee assistance programs; and (4) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace.	f.	Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph d.(2), with respect to any employee who is so convicted —— (1) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or (2) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
C.	Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph a.;	g.	Making a good faith effort to continue to maintain a drugfree workplace through implementation of paragraphs a. thru f.
d.	Notifying the employee in the statement required by paragraph a. that, as a condition of employment under the grant, the employee will		
	(1) Abide by the terms of the statement; and (2) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;		

#### Sites for Work Performance.

The Applicant shall list (on separate pages) the site(s) for the performance of work done in connection with the HUD funding of the program/activity shown above: Place of Performance shall include the street address, city, county, State, and zip code. Identify each sheet with the Applicant name and address and the program/activity receiving grant funding.) Workplaces, including addresses, entered in the attached project application. Refer to addresses entered into the attached project application.

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I certify that the information provided on this form and in any accompanying documentation is true and accurate. I acknowledge that making, presenting, submitting, or causing to be submitted a false, fictitious, or fraudulent statement, representation, or certification may result in criminal, civil, and/or administrative sanctions, including fines, penalties, and imprisonment.

Χ

WARNING: Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties. (18 U.S.C. §§ 287, 1001, 1010, 1012; 31 U.S.C. §3729, 3802)

### **Authorized Representative**

Prefix: Mr.

First Name: Grayson

Middle Name

Last Name: Path

Suffix:

Title: City Manager

Telephone Number:

(Format: 123-456-7890)

(806) 378-3011

Fax Number:

(806) 378-9394

(Format: 123-456-7890)

Email: grayson.path@amarillo.gov

**Signature of Authorized Representative:** Considered signed upon submission in e-snaps.

Date Signed: 10/14/2024

### CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
- 2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.
- (3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Statement for Loan Guarantees and Loan Insurance

The undersigned states, to the best of his or her knowledge and belief, that:

If any funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this commitment providing for the United States to insure or guarantee a loan, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions. Submission of this statement is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required statement shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

I hereby certify that all the information stated herein, as well as any information provided in the accompaniment herewith, is true and accurate:



Warning: HUD will prosecute false claims and statements. Conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802)

**Applicant's Organization:** City of Amarillo

Name / Title of Authorized Official: Grayson Path, City Manager

Signature of Authorized Official: Considered signed upon submission in e-snaps.

Date Signed: 10/14/2024

## 1J. SF-LLL

# DISCLOSURE OF LOBBYING ACTIVITIES Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352. Approved by OMB: 4040-0013 (exp. 02/28/2025)

HUD requires a new SF-LLL submitted with each annual CoC competition and completing this screen fulfills this requirement.

Answer "Yes" if your organization is engaged in lobbying associated with the CoC Program and answer the questions as they appear next on this screen. The requirement related to lobbying as explained in the SF-LLL instructions states: "The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action."

Answer "No" if your organization is NOT engaged in lobbying.

Does the recipient or subrecipient of this CoC No grant participate in federal lobbying activities (lobbying a federal administration or congress) in connection with the CoC Program?

Legal Name: City of Amarillo

Street 1: 808 S. Buchanan Street

Street 2:

City: Amarillo

County: Potter

State: Texas

**Country:** United States

Zip / Postal Code: 79101

11. Information requested through this form is authorized by title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

I certify that this	information	is true	and	complete.
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FY2024 CoC Planning Project Application	Page 16	10/14/2024
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**Authorized Representative** 

Prefix: Mr.

First Name: Grayson

Middle Name:

Last Name: Path

Suffix:

Title: City Manager

**Telephone Number:** (806) 378-3011

(Format: 123-456-7890)

Fax Number: (806) 378-9394

(Format: 123-456-7890)

Email: grayson.path@amarillo.gov

Signature of Authorized Official: Considered signed upon submission in e-snaps.

Date Signed: 10/14/2024

## IK. SF-424B

### (SF-424B) ASSURANCES - NON-CONSTRUCTION PROGRAMS

OMB Number: 4040-0007 Expiration Date: 02/28/2022

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

- 1. Has the legal authority to apply for Federal assistance and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project cost) to ensure proper planning, management and completion of the project described in this application.
- 2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
- 3. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
- 4. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
- 5. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
- 6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C.§§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination

on the basis of alcohol abuse or alcoholism, (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee-3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and, (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

- 7. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
- 8. Will comply, as applicable, with provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

9.	Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18
	U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327¬333), regarding labor standards for federally-assisted
	construction subagreements.

- Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
- 11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
- 12. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
- 13. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
- 14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by
- 15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.
- 16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
- Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
- 18. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.
- Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

As the duly authorized representative of the X applicant, I certify:

Authorized Representative for: City of Amarillo

Prefix: Mr.

First Name: Grayson

Middle Name:

Last Name: Path

Suffix:

Title: City Manager

Signature of Authorized Certifying Official: Considered signed upon submission in e-snaps.

**Date Signed:** 10/14/2024

## 2A. Project Detail

1. CoC Number and Name: TX-611 - Amarillo CoC

2. Collaborative Applicant Name: City of Amarillo

3. Project Name: FY2024 CoC Planning

4. Component Type: CoC Planning Project Application

## 2B. Project Description

1. Provide a description that addresses the entire scope of the proposed project and how the Collaborative Applicant will use grant funds to comply with 24 CFR 578.7:

The Collaborative Applicant will utilize grant funds to support the Amarillo CoC in various ways. The planning grant aims to provide strategic planning, enhance HMIS implementation and coordinated assessment, increase the diversity of CoC membership, and offer training on evidence-based practices known to end homelessness, such as Housing First, Trauma-Informed Care, and Diversity, Equity, and Inclusion approaches.

- 1. Operate the Continuum of Care:
- a. A designated grant monitor will coordinate monthly CoC board meetings and bimonthly CoC membership meetings.
- b. The grant monitor will enhance CoC membership diversity by conducting outreach to advocates and representatives from the LGBTQ+ community, homeless youth, other minority communities, and other underrepresented groups.
- c. The grant monitor will coordinate technical assistance (TA) meetings with the TA provider and the Executive Board, follow up on action items, and document revisions.
- d. The current TA provider will assist in updating the CoC governance charter, HMIS policies and procedures, and the NOFO and project application process.
- e. The grant monitor will oversee the Collaborative Application process. ensuring clear communication between the CA and the CoC, consulting with shelters and community partners, and submitting a complete, accurate application before the deadline.
- 2.Designate and Operate an HMIS:
- a. The Collaborative Applicant will administer HMIS for the CoC and, along with the CoC Executive Leadership, review, revise, and approve the privacy and security plans and the data quality plan.
- b. These plans will guide the implementation of a new HMIS software system to meet the needs of partner agencies and clients.
- c. The grant monitor will host ongoing technical assistance training sessions for HMIS end users and visit agencies to review processes while identifying support needs.
- d. The Collaborative Applicant will coordinate with the CoC Board to adopt and implement the new HMIS software system by:
  - i. Providing regular updates on progress.
- ii. Offering training and support for agencies and end users once the new software is live for the agencies to use
- e. The Collaborative Applicant will increase HMIS utilization by agencies by encouraging and training organizations and users on best practices for data quality assurance.

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- 3. Continuum of Care Planning:
- a. The Collaborative Applicant will provide financial and logistical assistance to develop and implement a strategic plan.
- b. The designated grant monitor will administer the strategic plan implementation, ensuring the CoC becomes a high-performing CoC with TA support.
- c. Through TA, the Amarillo CoC will improve goal achievement, address priorities, and enhance the effectiveness and efficiency of CoC programs and services.
- d. The Collaborative Applicant will consult with agencies and services to identify and address gaps in services.
- e. The grant monitor will facilitate the planning and coordination of the CoC's annual January PIT Count.
- 4. VAWA Emergency Transfer Plan:
- a. The Collaborative Applicant will guide the implementation of the VAWA ETP, meeting the requirements outlined in § 578.99(j)(8).
- 2. Describe the estimated schedule for the proposed activities, the management plan, and the method for assuring effective and timely completion of all work.

- 1.Coordinating the Implementation of a Housing & Service System in the City of Amarillo:
- a. Street Outreach, Engagement, and Assessments:
- i. Coming Home will provide street outreach/engagement for those experiencing chronic homelessness.
- ii. Tailored assessments will be created for each agency participating in HMIS.
- b. Supportive Services:
- i. Coming Home will provide supportive services to those experiencing chronic homelessness.
- ii. Collaboration with CoC agencies to provide appropriate resources for clients needing food, shelter, medical services, mental health services, rehabilitation services, legal services, veteran services, education and job training resources, support groups, financial resources, etc.
  - c. Shelter and Prevention Strategies:
- i. Street Outreach will provide service referrals to the best shelter options for individuals.
- ii. Housing Navigation Services will accept referrals of housed clients who are at risk of losing housing to provide support to maintain housing.

  2.Planning and Conducting an Annual Point-in-Time Count of Homeless Persons:
- a. Designated Grant monitors will work with the PIT committee to plan the annual PIT Count and facilitate the following:
- i. Resource drives and purchasing necessary outreach supplies; volunteer recruitment and communication with the public; agency coordination for resource fairs; work with the software company to prepare the app and troubleshoot any technical issues or needs; training of all participating agencies, staff, and community volunteers; route preparation and assignments; review of PIT volunteer feedback and debrief.
- 3. Conducting an Annual Gap Analysis of Homeless Needs and Services in the City of Amarillo:
- a. The CA and the CoC's Executive Leadership will coordinate an annual gap analysis.
- 4. Providing Information Required to Complete the Consolidated Plan for the City of Amarillo's CoC:
- a. The City of Amarillo's five-year Consolidated Planning process will begin this year. Consultants and the CA will interview key stakeholders and engage the CoC in public meetings to identify community gaps and needs.
- 5.Consulting with Agencies Receiving ESG funding within the City of Amarillo: a. The CA will establish MOUs with partnering agencies, including Amarillo ISD, Family Support Services, and Coming Home, to receive housing referrals from families, students, and survivors of trafficking or violence for the ESG program.
- i. Referring agencies will provide supportive case management and resource connection.
- ii. Monthly check-ins will be conducted for case managers and clients receiving assistance through ESG.
- iii. At least one grant monitor will administer the program throughout the fiscal year.
- iv. The CA will complete monthly draw requests to track funding, expenditures, and clients served. Schedule:

August-January: PIT Committee preparation for 2025 PIT

August: Publish NOFO, application TA, project application submission

September: Project Scoring/Ranking, Collaborative Application

September-February: HMIS Software implementation December: HUD reporting; CoC outreach and recruitment January: New Member invitation; Con Plan consultation

March: New member introduction

April-June: Gap/needs analysis; strategic planning for upcoming CoC NOFO

Monthly: Board Meetings

Bi-monthly: General Membership meeting

## 3. How will the requested funds improve or maintain the CoC's ability to evaluate the outcome of CoC and ESG projects?

The CoC has made significant progress toward becoming a high-performing organization. Its Board consists of volunteers from diverse service organizations, each balancing full-time jobs. With the dedicated support of a grant monitor, the CoC benefits from focused attention on compliance and improvement initiatives, as the grant monitor can synthesize and communicate these needs with the Board and its members. This grant monitor takes on responsibilities that were previously managed by Board members and staff from the Lead Agency, who often lacked the time and focus necessary for the CoC's healthy development. During the previous CoC competition, the score for the CoC's collaborative application drastically improved as a result of the improved performance of the CoC. The funding will enable us to gather precise data and highlight the importance of reliable information to determine necessary services. The intended trainings designed for the City of Amarillo's CoC will elevate the focus provided to clients, reducing negative discharges, and shortening the duration of homelessness. The strategic plan will offer a roadmap for the entire community, serving as a reference to all agencies seeking funding and partnerships.

## 3A. Governance and Operations

- 1. How often does the CoC conduct meetings of Bi-Monthly the full CoC membership?
  - 2. Does the CoC include membership of a Yes homeless or formerly homeless person?

2a. For members who are homeless or formerly homeless, what role do they play in the CoC membership? (Select all that apply)

pray in the doc members in the depty)	
Participates in CoC meetings:	Х
Votes, including electing Coc Board:	Х
Sits on CoC Board:	Х
None:	

- 3. Does the CoC's governance charter incorporate written policies and procedures for each of the following
- 3a. Written agendas of CoC meetings? Yes
- 3b. Coordinated Entry? (Also known as Yes centralized or coordinated assessment)
- **3c. Process for monitoring outcomes of ESG** Yes recipients?
  - 3d. CoC policies and procedures? Yes
  - 3e. Written process for board selection? Yes
- 3f. Code of Conduct for board members that Yes includes a recusal process?
  - 3g. Written standards for administering Yes assistance?
- 4. Were there any written complaints received by No the CoC in relation to project review, project selection, or other items related to 24 CFR 578.7 or 578.9 within the past 12 months?

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## 3B. Committees

Provide information for up to five of the most active CoC-wide planning committees, subcommittees and/or workgroups, to address homeless needs in the CoC's geographic area that recommend and set policy priorities for the CoC, including a brief description of the role and the frequency of the meetings. Only include committees, subcommittees and/or workgroups, that are directly involved in CoC-wide planning and not the regular delivery of services.

Name of Group	Role of the Group (max 750 characters)	Meeting Frequency	Name of Individuals and/or Organizations Represented
Shelter Committee	To keep all shelters and service providers informed about shelter options and services year-round.	Monthly	City of Amarillo, Martha's Home, Family Support Services, Coming Home, The Salvation Army, Amarillo Housing First, Guyon Saunders Day Room, Faith City Mission
Point in Time Committee	Responsible for coordinating and hosting the annual Point in Time count.	Monthly	City of Amarillo, Coming Home, West Texas A&M University
Executive Committee	Responsible for setting policies and priorities for the CoC.	Monthly	RHN, City of Amarillo, Coming Home, Another Chance House, Family Support Services, Cenikor, Amarillo Housing First, Panhandle Community Services
Project Review Committee	Responsible for reviewing and ranking all CoC Applications.	No regular meetings	RHN, City of Amarillo, West Texas A&M University, Transformation Park
Appeals Committee	Responsible for reviewing appeals for the Priority Listing	No regular meetings	West Texas A&M University, City of Amarillo

## 4A. Sources of Match

The following list summarizes the funds that will be used as Match for the project. To add a Matching source to the list, select the icon. To view or update a Matching source already listed, select the icon.

### **Summary for Match**

Total Value of Cash Commitments:	\$0
Total Value of In-Kind Commitments:	\$31,257
Total Value of All Commitments:	\$31,257

1. Will this project generate program income No described in 24 CFR 578.97 to use as Match for this project?

Before grant execution, services to be provided by a third party must be documented by a memorandum of understanding (MOU) between the recipient or subrecipient and the third party that will provide the services.

Туре	Source	Contributor	Value of Commitments
In-Kind	Private	RHN	\$4,394
In-Kind	Government	City of Amarillo	\$20,800
In-Kind	Private	West Texas A&M Un	\$6,063

### Sources of Match Details

1. Type of commitment: In-Kind

2. Source: Private

3. Name of source: RHN

(Be as specific as possible and include the office

or grant program as applicable)

4. Value of Written Commitment: \$4,394

Before grant execution, services to be provided by a third party must be documented by a memorandum of understanding (MOU) between the recipient or subrecipient and the third party that will provide the services.

## **Sources of Match Details**

1. Type of commitment: In-Kind

2. Source: Government

3. Name of source: City of Amarillo Public Health

(Be as specific as possible and include the office

or grant program as applicable)

4. Value of Written Commitment: \$20,800

Before grant execution, services to be provided by a third party must be documented by a memorandum of understanding (MOU) between the recipient or subrecipient and the third party that will provide the services.

## Sources of Match Details

1. Type of commitment: In-Kind

2. Source: Private

3. Name of source: West Texas A&M University

(Be as specific as possible and include the office

or grant program as applicable)

4. Value of Written Commitment: \$6,063

Before grant execution, services to be provided by a third party must be documented by a memorandum of understanding (MOU) between the recipient or subrecipient and the third party that will provide the services.

## 4B. Funding Request

- 1. Will it be feasible for the project to be under Yes grant agreement by September 15, 2026?
- 2. Does this project propose to allocate funds No according to an indirect cost rate?

3. Select a grant term: 1 Year

## A description must be entered for Quantity. Any costs without a Quantity description will be removed from the budget.

Eligible Costs:	Quantity AND Description (max 400 characters)	Annual Assistance Requested (Applicant)	
1. Coordination Activities	Grant Monitor dedicated to coordinating CoC activities, tech assistance, PIT Count; App used for PIT; supplies purchased for PIT outreach; CoC meeting materials. Grant Monitor wage (salary + fringe) \$24.77/hr @ 3,120 hrs = \$77,282.40; PIT Count app, SimTech + \$2,750.00; CoC Materials for meetings, PIT outreach supplies, food/water for volunteers, and other materials not donated to PIT count = \$2,000.00; Travel/training for CoC Board = \$14,802.60	\$96,835	
2. Project Evaluation			
3. Project Monitoring Activities			
4. Participation in the Consolidated Plan			
5. CoC Application Activities			
6. Determining Geographical Area to Be Served by the CoC			
7. Developing a CoC System			
8. HUD Compliance Activities			
Total Costs Requested		\$96,835	
Cash Match		\$0	
In-Kind Match		\$31,257	
Total Match		\$31,257	
Total Budget		\$128,092	

Click the 'Save' button to automatically calculate the Total Assistance

		1011110000
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## 5A. Attachment(s)

Document Type	Required?	Document Description	Date Attached
1. Other Attachment(s)	No		
2. Other Attachment(s)	No		

## **Attachment Details**

**Document Description:** 

## **Attachment Details**

**Document Description:** 

## 5A. In-Kind MOU Attachment

Document Type	Required?	Document Description	Date Attached
In-Kind Match MOU	No	In-Kind Match doc	09/16/2024

## **Attachment Details**

**Document Description:** In-Kind Match documents

## 5B. Certification

Applicant and Recipient Assurances and Certifications - form HUD-424B (Title) U.S. Department of Housing and Urban Development OMB Approval No. 2501-0017 (expires 01/31/2026)

As part of your application for HUD funding, you, as the official authorized to sign on behalf of your organization or as an individual must provide the following assurances and certifications. The Responsible Civil Rights Official has specified this form for use for purposes of general compliance with 24 CFR §§ 1.5, 3.115, 8.50, and 146.25, as applicable. The Responsible Civil Rights Official may require specific civil rights assurances to be furnished consistent with those authorities and will specify the form on which such assurances must be made. A failure to furnish or comply with the civil rights assurances contained in this form may result in the procedures to effect compliance at 24 CFR §§ 1.8, 3.115, 8.57, or 146.39. By submitting this form, you are stating that to the best of your knowledge and belief, all assertions are true and correct.

- 1. Has the legal authority to apply for Federal assistance, has the institutional, managerial and financial capability (including funds to pay the non-Federal share of program costs) to plan, manage and complete the program as described in the application and the governing body has duly authorized the submission of the application, including these assurances and certifications, and authorized me as the official representative of the application to act in connection with the application and to provide any additional information as may be required.
- 2. Will administer the grant in compliance with Title VI of the Civil Rights Act of 1964 (42 U.S.C 2000(d)) and implementing regulations (24 CFR part 1), which provide that no person in the United States shall, on the grounds of race, color or national origin, be excluded from participation in, be denied the benefits of, or otherwise be subject to discrimination under any program or activity that receives Federal financial assistance OR if the applicant is a Federally recognized Indian tribe or its tribally designated housing entity, is subject to the Indian Civil Rights Act (25 U.S.C. 1301-1303).
- 3. Will administer the grant in compliance with Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794), as amended, and implementing regulations at 24 CFR part 8, the American Disabilities Act (42 U.S.C. §§ 12101 et.seq.), and implementing regulations at 28 CFR part 35 or 36, as applicable, and the Age Discrimination Act of 1975 (42 U.S.C. 6101-07) as amended, and implementing regulations at 24 CFR part 146 which together provide that no person in the United States shall, on the grounds of disability or age, be excluded from participation in, be denied the benefits of, or otherwise be subjected to discrimination under any program or activity that receives Federal financial assistance; except if the grant program authorizes or limits participation to designated populations, then the applicant will comply with the nondiscrimination requirements within the designated population.
- 4. Will comply with the Fair Housing Act (42 U.S.C. 3601-19), as amended, and the implementing regulations at 24 CFR part 100, which prohibit discrimination in housing on the basis of race, color, religion sex (including gender identity and sexual orientation), disability, familial status, or national origin and will affirmatively further fair housing; except an applicant which is an Indian tribe or its instrumentality which is excluded by statute from coverage does not make this certification; and further except if the grant program authorizes or limits participation to designated populations, then the applicant will comply with the nondiscrimination requirements within the designated population.

- 5. Will comply with all applicable Federal nondiscrimination requirements, including those listed at 24 CFR §§ 5.105(a) and 5.106 as applicable.
- 6. Will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended (42 U.S.C. 4601) and implementing regulations at 49 CFR part 24 and, as applicable, Section 104(d) of the Housing and Community Development Act of 1974 (42 U.S.C. 5304(d)) and implementing regulations at 24 CFR part 42, subpart A.
- 7. Will comply with the environmental requirements of the National Environmental Policy Act (42 U.S.C. 4321 et.seq.) and related Federal authorities prior to the commitment or expenditure of funds for property.
- 8. That no Federal appropriated funds have been paid, or will be paid, by or on behalf of the applicant, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, and officer or employee of Congress, or an employee of a Member of Congress, in connection with the awarding of this Federal grant or its extension, renewal, amendment or modification. If funds other than Federal appropriated funds have or will be paid for influencing or attempting to influence the persons listed above, I shall complete and submit Standard Form-LLL, Disclosure Form to Report Lobbying. I certify that I shall require all subawards at all tiers (including sub-grants and contracts) to similarly certify and disclose accordingly. Federally recognized Indian Tribes and tribally designated housing entities (TDHEs) established by Federally-recognized Indian tribes as a result of the exercise of the tribe's sovereign power are excluded from coverage by the Byrd Amendment, but State-recognized Indian tribes and TDHs established under State law are not excluded from the statute's coverage.

Name of Authorized Certifying Official: Grayson Path

Date: 10/14/2024

**Title:** City Manager

**Applicant Organization:** City of Amarillo

PHA Number (For PHA Applicants Only):

I/We, the undersigned, certify under penalty of perjury that the information provided above is true and correct. WARNING: Anyone who knowingly submits a false claim or makes a false statement is subject to criminal and/or civil penalties, including confinement for up to 5 years, fines, and civil and administrative penalties.(18 U.S.C. §§287, 1001, 1010, 1012, 1014; 31 U.S.C. §3729, 3802).



## 6A. Submission Summary

Page	Last Updated
1A. SF-424 Application Type	No Input Required
1B. SF-424 Legal Applicant	09/05/2024
1C. SF-424 Application Details	No Input Required
1D. SF-424 Congressional District(s)	09/05/2024
1E. SF-424 Compliance	09/05/2024
1F. SF-424 Declaration	09/05/2024
1G. HUD 2880	09/05/2024
1H. HUD 50070	09/05/2024
1I. Cert. Lobbying	09/05/2024

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1J. SF-LLL	09/30/2024	
IK. SF-424B	09/05/2024	
2A. Project Detail	09/05/2024	
2B. Description	09/30/2024	
3A. Governance and Operations	09/05/2024	
3B. Committees	09/16/2024	
4A. Match	09/16/2024	
4B. Funding Request	09/30/2024	
5A. Attachment(s)	No Input Required	
5A. In-Kind MOU Attachment	09/16/2024	
5B. Certification	09/05/2024	



### Memorandum of Understanding

THIS MEMORANDUM OF UNDERSTANDING is entered into by and between the agencies/entities shown below:

### I. AGENCIES/ENTITIES:

The Receiving Agency/Entity: City of Amarillo, Community Development

The Performing Agency/Entity: City of Amarillo, Public Health

#### II. STATEMENT OF SERVICES TO BE PERFORMED:

Performing agency will provide in kind match to the City of Amarillo for the PLANNING program of the Amarillo Continuum of Care.

Service to be provided: PLANNING administrative CoC match.

Profession of person(s) providing the services: Salary of Shanna James, PharmD, COVID Program Manager, City of Amarillo, Public Health. to commit 10 hours per week for CoC Board and administration tasks.

Total dollar value of match: \$20,800

#### III. OBLIGATIONS OF THE PERFORMING AGENCY:

City of Amarillo, Public Health agrees to provide these services to participants of the PLANNING program valuing: \$20,800

City of Amarillo, Public Health agrees to provide this administrative service to the City of Amarillo PLANNING Program valuing \$20,800

- Will maintain records documenting provided service and value to the PLANNING Program; and
- 2. Will make available these records to the Continuum of Care, City of Amarillo, and/or the U.S. Department of Housing and Urban Development, upon request.

(806)378-3099

#### IV. TERM OF AGREEMENT:



This Memorandum of Understanding will be effective for FY2024 Continuum of Care Program Year beginning <u>June 01, 2025</u>, and ending <u>May 31, 2026</u>. Either party may terminate this agreement with 60 days' written notice.

This Memorandum of Understanding may be amended by written mutual agreement.

THE UNDERSIGNED AGENCIES/ENTITIES do hereby certify that, (1) the services specified above are necessary and essential for activities that are properly within the statutory functions and programs of the effected agencies/entities, and (2) the proposed arrangements serve the interest of efficient and economical administration.

### RECEIVING AGENCY/ENTITY

City of Amarillo, Community Development Department	The second of th	
Ru	9/14/24	
By:	1/14/2/	
Jason Kiddlespurger,	Date	
Community Development Director		

PERFORMING AGENCY/ENTITY

City of Amarillo, Public Health

Shanna James, PharmD
COVID Program Manager

D-4-

(806)378-3098

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THIS MEMORANDUM OF UNDERSTANDING is entered into by and between the agencies/entities shown below:

### I. AGENCIES/ENTITIES:

The Receiving Agency/Entity: City of Amarillo

The Performing Agency/Entity: Regence Health Network (RHN)

#### II. STATEMENT OF SERVICES TO BE PERFORMED:

Performing agency will provide in kind match to the City of Amarillo for the PLANNING program of the Amarillo Continuum of Care.

Service to be provided: PLANNING administrative CoC match.

Profession of person(s) providing the services: Salary of <u>Kraig Stockstill</u>, <u>Director of Community Outreach Services</u>, <u>Regence Health Network</u>. to commit <u>2.5</u> hours per week for CoC Board and administration tasks.

Hourly cost for the service provided, \$33.80/hr for 130 total hours.

Total dollar value of match: \$4,394

#### III. OBLIGATIONS OF THE PERFORMING AGENCY:

Regence Health Network (RHN) agrees to provide these services to participants of the PLANNING program valuing: \$4,394

- Regence Health Network (RHN) agrees to provide this administrative service to the City of Amarillo PLANNING Program valuing \$4,394
- 2. Will maintain records documenting provided service and value to the PLANNING Program; and
- 3. Will make available these records to the Continuum of Care, City of Amarillo, and/or the U.S. Department of Housing and Urban Development, upon request.

#### IV. TERM OF AGREEMENT:

This Memorandum of Understanding will be effective for FY2024 Continuum of Care Program Year beginning June 01, 2025, and ending May 31, 2026. Either party may terminate this agreement with 60 days' written notice.

This Memorandum of Understanding may be amended by written mutual agreement.



THE UNDERSIGNED AGENCIES/ENTITIES do hereby certify that, (1) the services specified above are necessary and essential for activities that are properly within the statutory functions and programs of the effected agencies/entities, and (2) the proposed arrangements serve the interest of efficient and economical administration.

#### RECEIVING AGENCY/ENTITY

Kraig Stockstill, Director of Community Outreach

City of Amarillo, Community Development Department	t
By: Jason Riddlespurger, Community Development Director	9/12/2024 Date
PERFORMING AGENCY/ENTITY	
Regence Health Network (RHN)	
By: _ Knaig Stockstill _	09/04/2024

BOX 1971

Date



### Memorandum of Understanding

THIS MEMORANDUM OF UNDERSTANDING is entered into by and between the agencies/entities shown below:

#### I. AGENCIES/ENTITIES:

The Receiving Agency/Entity: City of Amarillo

The Performing Agency/Entity: West Texas A&M University – Social Work Department

#### II. STATEMENT OF SERVICES TO BE PERFORMED:

Performing agency agrees to the unconditional provision of services for in kind match to the City of Amarillo for Planning Grant, funded by the Continuum of Care grant.

Service to be provided: CoC Planning and Administration

Profession of person(s) providing the service: Meg DeJong-Shier, DSW, LMSW; Associate Professor of Social Work and Field Liaiason for the MSSW Program. Will be committing 2.5 hours per week for the CoC Board and Administrative tasks as activing CoC Secretary.

Hourly cost of the service provided and total hours pledged: \$48.60 x 125 hours

Total Dollar Value of Match: \$6062.50

#### III. OBLIGATIONS OF THE PERFORMING AGENCY:

- West Texas A&M University Social Work Department agrees to provide these services to the CoC Board, valuing \$6062.50;
- Will maintain records documenting services and values provided to Amarill CoC (TX611CoC) and
- 3. Will make available these records to the City of Amarillo or the U.S. Department of Housing and Urban Development upon request.

### IV. TERM OF AGREEMENT:

This Memorandum of Understanding will be effective for FY2024 Continuum of Care Program Year beginning <u>June 1, 2025</u>, and ending <u>May 31, 2026</u>. Either party may terminate this agreement with 60 days written notice.

9/10/2024 Date

This Memorandum of Understanding may be amended by written mutual agreement.

THE UNDERSIGNED AGENCIES/ENTITIES do hereby certify that, (1) the services specified above are necessary and essential for activities that are properly within the statutory functions and programs of the effected agencies/entities, and (2) the proposed arrangements serve the interest of efficient and economical administration.

#### RECEIVING AGENCY/ENTITY

City of Amarillo

CoC Lead Agency, Planning

Jason Piddlespurger, Community Development Director

City of Amarillo

PERFORMING AGENCY/ENTITY

West Texas A&M University Social Work Program

Dr. Meg DeJong-Sher, DSW, LMSW

Associate Professor of Social Work Fiel Liaison for the MSSW program

West Texas A&M University