

Lity of CAmarillo, Texas

POPULAR ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2022



FROM THE MAYOR Ginger CNOLLAND



Amarillo voters chose a new city council in 2017 with a long-term vision. The vision was one of progress and growth—a commitment to make Amarillo better for the entire community. As the newly elected mayor in 2017, I was honored to be part of this council and its goals for Amarillo's future. In the past six years, Amarillo's successes have been clear.

The Popular Annual Financial Report (PAFR) details how the city managed taxpayer money for the past fiscal year. In addition to financial transparency, the PAFR also provides an opportunity to look back on Amarillo's growth and opportunity for future success.

Responding to a worldwide pandemic: In 2017, no one could have predicted the COVID-19 pandemic. Thousands of our residents lost their lives due to the virus. We were forever changed by the social and economic upheaval. Yet Amarillo responded as only Amarillo could. The Amarillo Civic Center was transformed into a model COVID-19 vaccination clinic that was recognized nationally. It administered more than 150,000 vaccinations – free of charge. The COVID-19 response included drive-thru testing (also free of charge), a daily COVID-19 Report Card and online dashboard for the latest information.

Economic Development and Redevelopment: A city that is not growing economically cannot grow at all. Amarillo City Council unanimously approved an economic development agreement in February with Buc-ee's Travel Center that will pump an expected \$8 million annually into our economy. Councilmembers also unanimously approved an incentive agreement led by the Amarillo Economic Development Corp. for the North Heights Linen Service and approved additional funding for the renovation of the former St. Anthony's Hospital building into affordable senior housing—two projects that will help revitalize the North Heights neighborhood.

Addressing infrastructure: Cities provide services and amenities to taxpayers who fund these services and amenities. Councilmembers are responsible to maintain these public assets. Amarillo addressed a need in 2020 by replacing Thompson Park Pool, a 90-year-old pool that was closed in 2018 due to safety issues. In 2022, the city began implementing upgrades to 14 parks in neighborhoods all across the city. Council increased the public safety budget every year, which helped build four new fire stations, build a new service center for the fire department and hire 30 new firefighters.

Preparing for Amarillo's future: Amarillo is the first city in Texas to provide low-cost citywide broadband to its residents – an historic project that will enable all Amarilloans access to online health care, education, employment, etc. Amarillo continued to expand its economy with the addition of the Texas Tech University School of Veterinary Medicine, one of many major economic advancements in Amarillo the past six years that will bring over 5,000 new jobs and billions of dollars into our local economy.

Thanks to a vision shared by Amarillo voters, this council accomplished goals that have made Amarillo a better place. One of the honors of my professional life has been to serve this city as mayor for the past six years. Thank you, Amarillo, for entrusting this council with your vision and our city's future.

CITY FACTS

POPULATION: 202,434 PER CAPITA PERSONAL INCOME: \$56,248

PUBLIC SAFETY

Annual police services	97,427
Annual fire services	22,343
Number of fire stations	13
Number of fire hydrants	4,594

PHYSICAL

Miles of streets	1,063.86
Number of street lights	10,894
Signalized intersections	274
Miles of storm sewers	162.97

AIRPORT

Number of airlines	3
Scheduled daily flights	17
Annual passengers	356,381

CULTURE & RECREATION

Number of libraries	5
Civic Center (sq ft)	340,000
Globe News Center (sq ft)	70,000
Park acreage	2,403
Municipal swimming pools	4
Tennis courts	28
Tennis Center attendance	10,889
Soccer fields	15
Jogging trail mileage	18.20
Rifle Range attendance	3,667

SOLID WASTE MANAGEMENT

Residential customers	65,140
Commercial customers	3,506
Landfill acreage	662
Tons of waste collected	157,716
Tons of waste landfill	281,096

MUNICIPAL WATER UTILITY

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Average daily	49,241,678
production (gal)	
Water distribution miles	1,208.89
Number of water wells	129
Wastewater plants	2

TRANSIT

Number of buses/vans	28
Miles of fixed route	444,225
Fixed route passengers	204,674
Demand response passengers	47,998

PURCHASING

Number of purchase orders	2,432
Local businesses utilized	50%



GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements are designed to provide readers with a broad overview of the finances of the City in a manner similar to a private-sector business.

The statement of net position presents information on all of the City's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities presents information showing how the City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for

some items that will not result in cash flows until future fiscal periods (e.g., uncollected taxes). The change in net position is not reported here, but is the difference of total revenues and total expense.

This year net position increased by \$125.1 million. Revenues showed a strong rebound as the City moves into the post pandemic era, led by a 10% increase in sales tax up to \$74.5 million for FY 21-22. The property tax base showed continued growth, pushing forward to \$15 billion up from \$14.5 billion the previous year, and generating an additional \$7.5 million in property taxes over the prior year. Water and Sewer revenues reflected a sharp increase in demand, with metered sales up 15% driven by strong consumption and a 5% rate 2021/2022, increase. During the City granted a 2% blanket wage increase to all employees, doubling down on commitment to employee compensation as a budget priority.

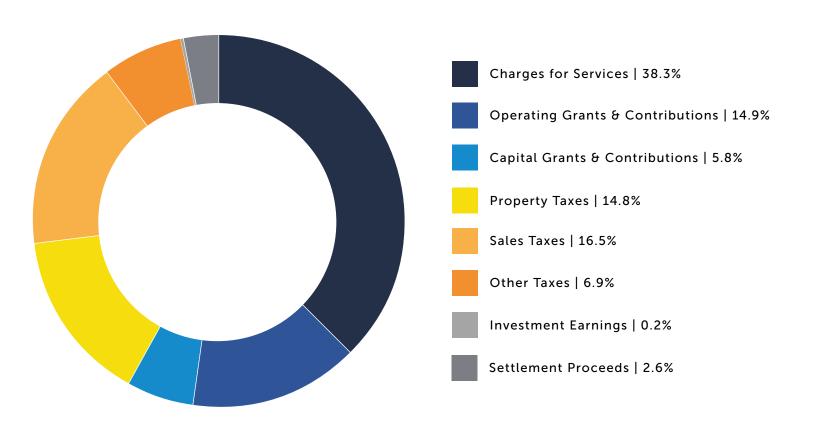
CITYWIDE NET POSITION (in thousands)

	FYE 9/30/2022	FYE 9/30/2021	FYE 9/30/2020
Current Assets	358,514	313,266	278,123
Noncurrent and Capital Assets	1,600,829	1,444,037	1,335,134
Total Assets	\$1,959,343	\$1,757,303	\$1,613,257
Deferred Outflows of Resources	\$31,150	\$30,282	\$33,939
Deferred Outflows of Resources	\$31,130	\$30,282	\$33,333
Current Liabilities	108,315	111,529	78,053
Noncurrent Liabilities	586,104	558,222	533,999
Total Liabilities	\$694,420	\$669,751	\$612,052
Deferred Inflows of Resources	\$119,876	\$66,145	\$44,804
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Net Position:			
Net Investment in Capital Assets	966,081	948,019	914,796
Restricted	59,394	40,045	32,988
Unrestricted	150,723	63,625	42,556
Total Net Position	\$1,176,198	\$1,051,689	\$990,340

Revenue

CITYWIDE REVENUES (in thousands)

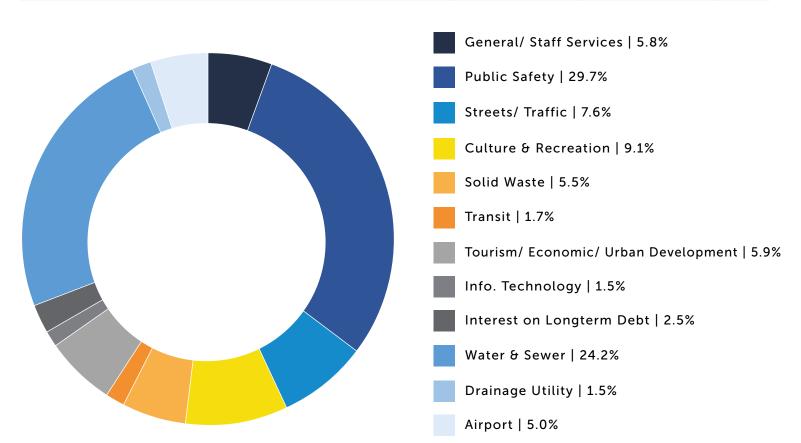
	FYE 9/30/2022	FYE 9/30/2021	FYE 9/30/2020
Charges for Services	172,951	156,252	152,230
Operating Grants & Contributions	67,289	40,053	47,119
Capital Grants & Contributions	26,301	19,866	17,443
Property Taxes	66,701	58,014	55,360
Sales Taxes	74,468	67,508	59,785
Other Taxes	31,005	27,897	22,568
Investment Earnings	837	538	4,276
Insurance Recovery/Cost	-	-	20
Settlement Proceeds	11,725	-	-
Total	\$451,277	\$370,128	\$358,801



Expenses

CITYWIDE EXPENSES (in thousands)

	FYE 9/30/2022	FYE 9/30/2021	FYE 9/30/2020
General/Staff Services	18,792	18,955	17,504
Public Safety	96,807	100,945	111,474
Streets/Traffic	24,903	23,095	23,312
Culture & Recreation	29,742	27,077	26,642
Solid Waste	18,035	17,344	18,472
Transit	5,389	5,918	5,772
Tourism/Economic/Urban Development	19,237	17,644	17,963
Info. Technology	4,892	4,817	4,470
Interest on Longterm Debt	8,019	6,712	5,726
Water & Sewer	79,054	65,381	63,676
Drainage Utility	4,909	4,254	4,603
Airport	16,401	16,637	14,662
Total	\$326,180	\$308,779	\$314,276



Governmental

PAFR Information

GENERAL FUND

STATEMENT OF REVENUES, EXPENDITURES & CHANGES IN FUND BALANCE

REVENUES	FYE 9/30/2022	FYE 9/30/2021
Taxes	159,809,982	145,978,616
License & Permits	4,902,238	4,827,057
Interfund Revenues	1,064,426	1,007,600
Intergovernmental Revenues	5,263,033	6,150,554
Citizen Contributions	68,909	30,298
Charges for Services	41,256,670	38,472,124
Fines & Forfeitures	3,271,818	3,196,251
Investment Earnings	(846,012)	254,407
Other Rentals & Commissions	902,947	898,553
Miscellaneous	296,601	178,700
Total Revenues	\$215,990,612	\$200,994,160

EXPENDITURES

General Government	5,243,246	4,756,964
Staff Services Public Safety & Health	12,355,042 102,620,146	11,292,910 97,473,512
Streets, Traffic, & Engineering	15,664,510	14,681,130
Culture & Recreation	22,451,939	19,866,354
Solid Waste	17,456,797	16,975,730
Transit	4,807,545	4,902,209
Information Technology	4,891,648	4,816,883
Economic Development/Tourism	2,695,994	1,396,765
Capital Outlay	112,608	376,141
Total Expenditures	\$188,299,475	\$176,538,598
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Excess of Revenues Over Expenditures	\$27,691,137	\$24,455,562

OTHER FINANCING SOURCES (USES)

Transfers In	26,305,660	99,927
Transfers Out	(44,795,539)	(19,146,793)
Net Change in Fund Balance	\$9,201,258	\$5,408,696
FUND BALANCE - BEGINNING	\$69,471,221	\$64,062,525
FUND BALANCE - ENDING	\$78,672,479	\$69,471,221

DEFINITIONS

Net position represents the City's assets less liabilities.

Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings attributable to the acquisition, construction or improvement of those assets.

Restricted net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. For 2022, this category consists of \$28.6 million restricted for debt service, \$4.0 million for Tax Increment Financing, and \$26.7 million restricted for other purposes such as grants.

Unrestricted net position is the remaining net position of the City after subtracting net investment in capital assets and restricted net position.

Charges for services represent fees paid by individuals, businesses, or other governments who purchase, use or directly benefit from the goods and services the City provides. For 2022, the largest items in this category include \$94 million for water and wastewater charges, \$24 million in solid waste charges, \$7 million in drainage utility charges, and \$11 million in airport charges

Operating grants and contributions are grants and contributions that may be used to finance the regular operations of the City. This category saw a decrease related to grants the City received in response to the ongoing COVID-19 pandemic.

Capital grants and contributions involve a capital asset of the City and may not be used for operating purposes.



FUND FINANCIAL STATEMENTS

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: government funds, proprietary funds, and fiduciary funds. This report presents only the operating statements of the general fund, the water and sewer fund, the drainage utility fund, and the airport fund. For information on the other funds, as well as more detailed information on the funds presented here, a copy of the City's Annual Comprehensive Financial Report may be obtained from the Finance Department at the Amarillo City Hall, 601 S Buchanan St., Amarillo, TX 79101 or online at amarillo.gov.

GOVERNMENT FUNDS

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Accordingly, these statements do not reflect capital assets or long-term debt, and they report capital outlay as opposed to depreciation and report proceeds and principal reductions of long-term debt as sources and expenditures which increase or decrease fund balance. Such statements are useful in evaluating a government's near-term financial requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

In addition to a general fund, the City maintains special revenue funds, two debt service funds, ten capital projects funds, and one permanent fund. Included in this special newsletter is the general fund statement of revenues, expenditures, and changes in fund balance with comparative data from fiscal year ending September 30, 2021. Largest of the City's funds, the general fund accounts for the majority of the City services, including police, fire, street maintenance, solid waste collection and disposal, traffic, parks, library, transit, and administrative services.

General Fund revenues increased over the previous fiscal year. Sales tax continued to increase, coming in at \$74.5 million an increase of approximately \$7.0 million. The City also saw an increase in net hotel occupancy tax revenue in 2021/22, recording approximately \$8.8 million, up from \$7.9 million. This was due to increased tourism and events as COVID-19 pandemic restrictions have been lifted over the last year. The City saw increased property tax collections of \$66.7 million versus \$58.0 million during 2020/21 due to increased appraised values in the City limits and an increase in the tax rate for operations, maintenance, and debt. In addition to increased tax revenues, the City of Amarillo also saw increases in charges for services and capital grants.

Utilities

WATER & SEWER

STATEMENT OF REVENUES, EXPENSES & CHANGES IN NET POSITION

OPERATING REVENUES	FYE 9/30/2022	FYE 9/30/2021
Utility Sales and Service	92,868,326	83,042,837
Tap Fees and Frontage Charges	533,932	364,792
Rents and Miscellaneous	433,073	449,088
Total Operating Revenues	\$93,835,331	\$83,856,717
OPERATING EXPENSES		
Salaries, Wages and Fringe Benefits	\$12,365,349	\$12,786,077
Supplies	4,945,058	1,846,864
Fuel and Power	5,287,272	4,102,560
Contractual Services	15,125,482	8,390,402
Water Authority Charges	6,273,564	4,358,958
Other Charges	14,795,055	13,737,712
Depreciation	15,620,102	14,970,724
Total Operating Expenses	\$74,411,882	\$60,193,297
Operating Income	\$19,423,449	\$23,663,420
NONOPERATING REVENUES (EXPENSE	S)	
Total Nonoperating Revenues (Expenses)	\$8,486,786	(\$2,493,028)
Income before Contributions and Transfers	27,910,235	21,170,392
Capital Contributions	6,562,863	2,667,471
Net Transfers from (to) Other Funds	(2,816,983)	(289,139)
Change in Net Position	\$31,656,115	\$23,548,724
NET POSITION - BEGINNING OF YEAR	\$517,743,720	\$494,194,996
NET POSITION- END OF YEAR	\$549,399,835	\$517,743,720

Warford Activity Center: A North Side Jewel

When the City of Amarillo transformed the North Branch of the Amarillo YMCA into the Charles E. Warford Activity Center (WAC) in 2018, it was just the beginning of creating a north side attraction for the entire community.

The City purchased the building for \$1.4 million and turned it into a one-of-a-kind city facility complete with basketball courts, a gym/exercise area and the only indoor public swimming pool in Amarillo.

The facility was named posthumously in honor of Charles E. Warford, a longtime Amarillo leader who earned the Lifetime Achievement Award by the Amarillo National Association for the Advancement of Colored People in 2002.

Warford Activity Center continues to adapt and change. The WAC Game Room opened in January and has become a popular locale for gamers of all ages, holding several video game tournaments in various age groups. The space was created, designed and painted with famous video game characters by city employees who work at the facility.

DEFINITIONS

Fund balance is the net position of a governmental fund (difference between assets and liabilities).

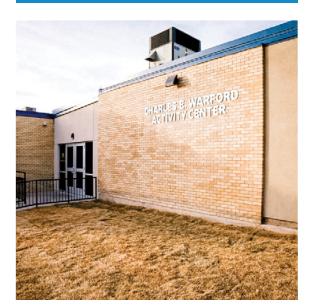
Capital outlay represents the acquisition or contraction of capital assets in the governmental funds. For governmental fund accounting, capital assets are expensed when purchased or constructed through the line item capital outlay.

Other financing sources (uses) represent increases (decreases) in the fund balances of a governmental fund other than revenue (expenditures). Examples include transfers between funds within the City bond proceeds.

Depreciation is the allocation of the cost of using a capital asset over the assets estimated useful life.

Capital contributions are funds and/or assets contributed to the City specifically for the acquisition, construction or improvement of capital assets.

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& SEV	WER CUSTO	MERS
FYE	WATER	SEWER
2012	70,151	68,020
2013	70,161	68,111
2014	70,441	69,039
2015	71,029	69,166
2016	72,272	69,999
2017	72,348	70,071
2018	73,136	70,661
2019	70,277	69,446
2020	71,892	70,464
2021	71,559	70,672
2022	72,213	71,183





DRAINAGE & UTILITY FUND

STATEMENT OF REVENUES, EXPENSES & CHANGES IN NET POSITION

OPERATING REVENUES	FYE 9/30/2022	FYE 9/30/2021
Drainage Utility Assesments	6,836,305	6,428,931
Forfeited Discounts	65,686	100,032
Total Operating Revenues	\$6,901,991	\$6,528,963
OPERATING EXPENSES		
Salaries, Wages, and Fringe Benefits	819,810	1,067,784
Supplies	1,078,920	157,088
Contractual Services	877,971	892,409
Other Charges	1,116,022	1,127,052
Depreciation	371,901	319,530
Total Operating Expenses	\$4,264,624	\$3,563,863
Operating Income (Loss)	\$2,637,367	\$2,965,100
Total Nonoperating Revenues (Expenses)	(\$480,413)	(\$680,735)
Income (loss) before Contributions and Trans	fers 2,156,954	2,284,365
Capital Contributions	710,674	618,463
Net Transfers from (to) Other Funds	(369,622)	(36)
Change in Net Position	\$2,505,406	\$2,902,792
NET POSITION - BEGINNING OF YEAR	\$25,252,837	\$22,350,045
NET POSITION- END OF YEAR	\$27,758,243	\$25,252,837

PROPRIETARY FUNDS

The City maintains three different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in government-wide statements. The City uses enterprise funds to account for its water and sewer system, the drainage utility system, and for its international airport. Internal service funds are an accounting device used to accumulate and allocate costs internally among a governmental entity's various functions. The City uses internal service funds to account for its fleet of vehicles, its management information systems, and its general and employee health self-insured programs.

Proprietary funds provide the same type information as the government-wide financial statements, only in more detail. The water and sewer fund, drainage utility fund, and airport fund statements of revenues, expenditures and changes in net position are presented in this special newsletter with comparative data from fiscal year ending September 30, 2022.

Ride On: Amarillo City Transit Unveils Multimodal Transportation Center

A major infrastructure improvement will transform public transportation in Amarillo.

Responding to a need first identified in 2016, the City of Amarillo broke ground this past December on a new multimodal transportation center for Amarillo City Transit (ACT).

The \$8.6 million facility provides a convenient terminal for ACT, Greyhound and Panhandle Transit.

An interesting funding fact regarding the state-of-the-art facility is the relatively small impact on Amarillo taxpayers as 96 percent of the project is funded by grants.

The central location of the new terminal (located at the corner of Sixth Avenue and Bowie Street) will enhance the customer experience by improving route efficiency and providing better shelter capability for those braving the Amarillo weather while taking advantage of affordable public transportation.

The multimodal transportation center is one of the newer improvement projects for ACT. ACT welcomed new buses to its fleet in August of 2020.

The completion date for the multimodal transportation center is scheduled for December 2023.



CAirport

AIRPORT FUND

STATEMENT OF REVENUES, EXPENSES & CHANGES IN NET POSITION

OPERATING REVENUES	FYE 9/30/2022	FYE 9/30/2021
Airfield Fees and Commissions	989,524	826,120
Terminal Building Revenue	8,348,933	6,415,916
Other Building Revenue	1,938,142	1,916,145
Total Operating Revenues	\$11,276,599	\$9,158,181
OPERATING EXPENSES		
Salaries, Wages, and Fringe Benefits	3,646,676	3,391,556
Supplies	797,415	713,664
Fuel and Power	706,281	554,855
Other Contractual	2,759,347	2,503,656
Other Charges	3,437,402	3,207,887
Depreciation	6,698,759	6,264,993
Total Operating Expenses	\$18,045,880	\$16,636,611
Operating Income	(\$6,769,281)	(\$7,478,430)
Total Nonoperating Revenues (Expenses)	\$8,830,502	\$7,293,440
Net loss before Contributions and Transfers	2,061,221	(184,990)
Capital Contributions	3,040,205	3,536,136
Net Transfers from (to) Other Funds	(328,198)	(3,045)
Change in Net Position	\$4,773,228	\$3,348,101
NET POSITION - BEGINNING OF YEAR	\$90,616,661	\$87,268,560
NET POSITION- END OF YEAR	\$95,389,889	\$90,616,661

Preserving the Past/Preparing for the Future

The City of Amarillo did not have to look far to find a suitable replacement for an aging and deteroriating City Hall.

The City's current City Hall was built in 1966 and faces serious infrastructure issues, such as antiquated plumbing and ADA compliance.

However, the City found a solution just down the street.

The City purchased the nearby and historic Amarillo Hardware Company in 2020. The building, which has not been occupied in years, will be transformed into a new City Hall. Groundbreaking was held in February 2023, with a completion date of early 2024.

The advantages of using an existing building compared to new construction are many, primarily the cost. The new City Hall will cost \$35 million, funded by a combination of cash and debt to be paid off over seven years.

In addtion to preseving a piece of Amarillo's history, the new City Hall will double the space of the current facility. It will also improve customer service with drive-thru capability and increased parking.

A Healthy Move for APH

The Amarillo Public Health Department (APH) found a convenient — and taxpayer-friendly way - to meet the ever-increasing health care needs of the public.

Facing cramped and crowded spaces at its previous decades-old location (1000 Martin Road), APH found a solution right next door.

APH opened its new facility at 850 Martin Road in May 2022. The new building – a remodeled clinical facility – is adjacent to the former APHD building, which is being used for non-clinical services.

"We were really fortunate to have a building right next to our old location that meets our needs as APH continues to grow in the future," said City of Amarillo Director of Public Health Casie Stoughton.

The move to a remodeled building includes several positives for the Amarillo community:

- The new building consists of 17,061 square feet compared to the old building with 11,632 square feet.
- The renovation of an existing building saves money. The new building cost about \$120 per square foot for renovation. The construction of a new building would have been double that amount per square foot.
- No city funds were used for the \$1.9 million renovation project. APH utilized funding from a state-administered program, which was approved by Amarillo City Council.



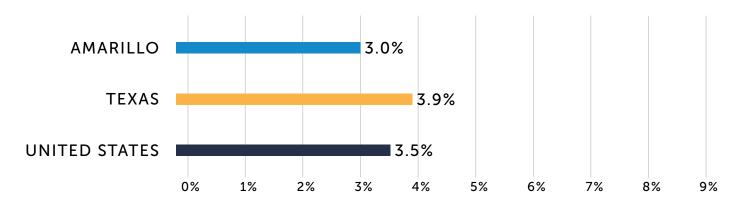
Employment

PRINCIPAL EMPLOYERS

EMPLOYER	EMPLOYEES
Amarillo Independent School District	4,500
Tyson Foods Inc.	4,300
CNS Pantex	3,844
BSA Health Systems	3,100
Northwest Texas Healthcare	2,150
City of Amarillo	1,953
Xcel Energy	1,431
Affiliated Foods	1,250
Canyon Independent School District	1,168
Amarillo VA Health Care System	984



UNEMPLOYMENT RATES



S&P GLOBAL RATING

Amarillo continues to receive a AA+ to AAA debt rating from Standard & Poor's rating service on general obligation debt, water and sewer revenue bond debt and drainage utility debt. These high ratings allow the City to enjoy favorable interest rates on the issuance of debt.

GAAP NOTICE

While this presentation does not conform to Generally Accepted Accounting Principles (GAAP), the purpose of these statements is to provide the citizen with a selection of the information contained within the City's Annual Comprehensive Financial Report (ACFR). Component unit information has been excluded from this presentation in order to focus on the primary government. The City's accounting policies do conform to GAAP as set forth by the Governmental Accounting Standards Board. The City's separately prepared and audited ACFR offers a complete description of the City's significant accounting policies and other disclosures required by GAAP, as well as a more detailed analysis of the City's financial position. A copy of the ACFR can be obtained at the Finance Department at the Amarillo City Hall (601 S Buchanan St.) or on the City website at amarillo.gov.

MAYOR AND CITY COUNCIL

Ginger Nelson, Mayor Cole Stanley, Place 1 Freda Powell, Place 2 Eddy Sauer, Place 3 Howard Smith, Place 4

CITY MANAGEMENT

Jared Miller, City Manager
Andrew Freeman, Assistant City Manager
Rich Gagnon, Assistant City Manager
& Chief Information Officer
Floyd Hartman, Assistant City Manager
Laura Storrs, Assistant City Manager
& Chief Financial Officer

CITY OFFICIALS

Martin Birkenfeld, Chief of Police
Stephanie Coggins, City Secretary
John Collins, Director of Utilities
Donny Hooper, Director of Public Works
Michael Kashuba, Director of Parks & Recreation
Jason Mays, Fire Chief
Bryan McWilliams, City Attorney
Matthew Poston, Director of Finance
Jordan Schupbach, Director of Enagement & Innovation
Missy Tucker, Information Technology Director

CONTACT

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