CITY OF AMARILLO, TEXAS

# POPULAR ANNUAL FINANCIAL REPORT

For The Fiscal Year Ended September 30, 2019







# Ginger CNelson

**The**first pitch thrown at "Hodgetown" symbolized Amarillo.

The commitment and dedication to athletic success displayed by the players on the field reflected the community vision of the many leaders whose commitment and dedication to Amarillo created a state-of-the-art multipurpose event venue that revitalized the entire city.

This past April, more than 7,000 people packed "Hodgetown" for the return of affiliated baseball to Amarillo for the first time in almost 40 years.

This was more than a sporting event. This was the culmination of a vision for Amarillo shared by many leaders whose blood, sweat and tears created a downtown economic catalyst that helped transform the city.

But what guides this vision of Amarillo? What is the blueprint that helps Amarillo's well-earned history of resolve, perseverance, hope and optimism become a successful reality?

The answer is the responsible and transparent management of taxpayer money - fiscal responsibility. Fiscal responsibility is what makes Amarillo's success possible - now and in the future.

Now in my second term as mayor, I am honored to help lead Amarillo's tradition of commitment to growth and success through fiscal responsibility.

The members of Amarillo City Council - elected by the people of Amarillo - share this commitment.

Fiscal responsibility guides every decision made by the city, because this is what makes Amarillo successful.

Primary examples of Amarillo's commitment to fiscal responsibility can be found in the Popular Annual Financial Report (PAFR). The PAFR breaks down how the city managed taxpayer money for the fiscal year ended September 30, 2019.

The PAFR provides transparent information on how the city funds the myriad of services provided to residents, from the maintenance of the more than 1,000 miles of city streets to the almost 3,000 acres of city parks.

Public safety is one of the pillars of city government, which is reflected in city expenditures included in the PAFR.

As for public safety, Amarillo voters spoke in 2016 when they approved Proposition 2. Proposition 2 funded three new fire stations. Ground was broken in February on Fire Station No. 5 at 3200 S. Washington, the final Proposition 2-funded fire station project.

These new fire stations, in addition to new firefighter positions in 2018/2019, will

greatly increase public safety and provide public safety resources for decades.

The city's goal to eradicate homelessness continues to be a success thanks to the "Coming Home – Housing First" program. The program, the first of its kind for the city and funded by the city and our partners, focuses on the chronically homeless and those with complex needs.

"Coming Home" is proving to be an effective tool to end homelessness in Amarillo – and a program that the entire city can celebrate.

Amarillo enjoyed unprecedented growth in the past fiscal year through the responsible and transparent use of taxpayer funds. This has long been a priority for the success of Amarillo. The council and I consider it a privilege to be chosen by the people of Amarillo to help lead this success.

Thank you,

Binger Melson



### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The government-wide financial statements are The statement of activities presents information increased collection of sales tax, property tax, hotel designed to provide readers with a broad overview showing how the City's net position changed during occupancy tax, investment earnings, and insurance of the finances of the City in a manner similar to a the most recent fiscal year. All changes in net recovery. Citywide expenses increased over the private-sector business.

The statement of net position presents information on all of the City's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

This year net position increased by \$15,255,636. cleanup and an urgent response crew. Revenues increased overall mainly due to an

position are reported as soon as the underlying prior year with the largest increases in Water & event giving rise to the change occurs, regardless Sewer and Public Safety. During 2018/19, the City of the timing of related cash flows. Thus, revenues added new firefighter and police officer positions. and expenses are reported in this statement for Another increase in expenses was in Solid Waste. some items that will not result in cash flows until Programs continued to be implemented and refined future fiscal periods (e.g., uncollected taxes). The during 2018/19 including a big and bulky curbside change in net position is not reported here, but is program and a pilot program for carts along with the difference of total revenues and total expense. additional resources invested in dumpsters, alley

### Lity Facts

**POPULATION:** 206,876 (estimated)

#### **PUBLIC SAFETY:**

Annual police services	101,221
Annual fire services	22,892
Number of fire stations	13
Number of fire hydrants	4,255

#### **PHYSICAL:**

Miles of streets	1,040.13
Number of street lights	10,726
Signalized intersections	271
Miles of storm sewers	159.16

#### **AIRPORT:**

Numbe	er of airlines	3
Schedu	led daily flights	36
Annual	passengers	367,628

#### PER CAPITA PERSONAL INCOME: \$47,769

#### **CULTURE AND RECREATION:**

Number of libraries	5
Civic Center (sq ft)	340,000
Globe News Center (sq ft)	70,000
Park acreage	2,936
Municipal swimming pools	3
Tennis courts	32
Tennis Center attendance	24,793
Soccer fields	44
Jogging trail mileage	39.14
Rifle Range attendance	5,190

#### **SOLID WASTE MANAGEMENT:**

Residential customers	63,493
Commercial customers	5,241
Landfill acreage	662
Tons of waste collected	161,815
Tons of waste landfill	266,655

#### **MUNICIPAL WATER UTILITY:**

Average daily production (gal)	39,877,924
Water distribution miles	1,183.36
Number of water wells	141
Wastewater plants	2

#### **TRANSIT:**

Number of buses/vans	31
Miles of fixed route	646,784
Fixed route passengers	266,361
Demand response passengers	55,529

#### **PURCHASING:**

Number of purchase orders	2,293
Percent of local businesses	52%

### **CITYWIDE NET POSITION** (in thousands)

	<b>FYE 9/30/19</b>	FYE 9/30/18	<b>FYE 9/30/17</b>
Current Assets	\$243,587	\$241,725	\$253,684
Noncurrent and Capital Assets	1,294,018	1,284,813	1,149,502
Total Assets	\$1,537,605	\$1,526,538	\$1,403,186
<b>Deferred Outflows of Resources</b>	\$58,364	\$32,624	\$49,410
Current Liabilities	\$83,213	\$73,747	\$58,841
Noncurrent Liabilities	559,481	533,860	545,380
Total Liabilities	\$642,694	\$607,607	\$604,221
<b>Deferred Inflows of Resources</b>	<b>\$7,461</b>	\$22,215	\$1,423
Net Position:			
Net Investment in Capital Assets			
Assests	\$899,075	\$869,778	\$813,812
Restricted	38,274	38,214	22,149
Unrestricted	8,465	21,348	10,991
Total Net Position	\$945,814	\$929,340	\$846,952



To borrow a well-known baseball term – the inaugural season for the Amarillo Sod Poodles in 2019 was a "grand slam."

The return of affiliated baseball to Amarillo for the first in almost 40 years was a resounding success – on the field and off the field.

The Amarillo Sod Poodles had 40 sellouts at "Hodgetown," including a string of 23 straight. The team averaged more than 6,200 fans a game and drew 450,000 fans overall. Amarillo's attendance was second among Double-A teams.

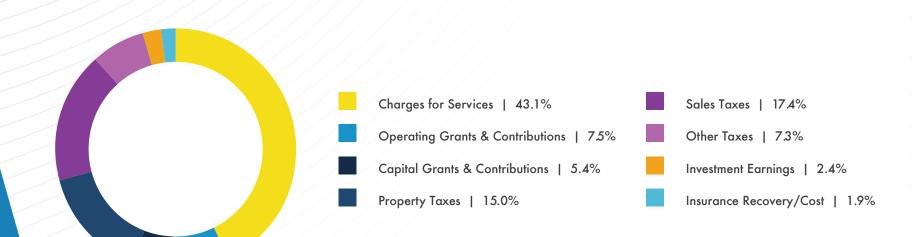
On the field, the Sod Poodles won the Texas League championship and were named the 2019 Texas League Organization of the Year.





# Revenue CITYWIDE REVENUES (in thousands)

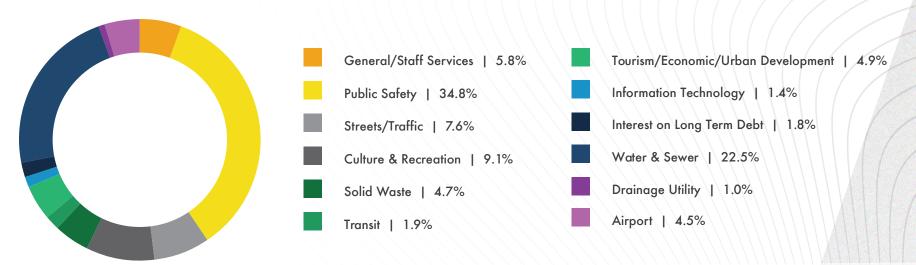
	FYE 9/30/19	FYE 9/30/18	FYE 9/30/17
Charges for Services	\$146,450	\$153,721	\$139,755
Operating Grants & Contributions	25,567	24,235	26,154
Capital Grants & Contributions	18,455	20,217	20,573
Property Taxes	51,111	49,135	45,337
Sales Taxes	59,176	57,404	55,544
Other Taxes	24,763	25,459	25,371
Investment Earnings	8,166	4,457	1,766
Insurance Recovery/Cost	6,613	///////////////////////////////////////	-
Total	\$340,301	\$334,628	\$314,500



# Expenses

## **CITYWIDE EXPENSES** (in thousands)

	FYE 9/30/19	FYE 9/30/18	FYE 9/30/17
General/Staff Services	\$18,729	\$16,005	\$17,153
Public Safety	113,381	106,934	109,099
Streets/Traffic	24,640	23,374	23,588
Culture and Recreation	29,712	29,071	27,388
Solid Waste	15,403	17,489	15,390
Transit	6,042	5,666	5,446
Tourism/Economic/Urban Development	15,913	15,154	19,529
Information Technology	4,455	3,997	3,911
Interest on Long-term Debt	5,735	5,364	3,147
Water and Sewer	73,216	62,223	61,910
Drainage Utility	3,203	2,959	3,042
Airport	14,617	14,581	13,593
Total	\$325,046	\$302,817	\$303,196



# General Fund

STATEMENT OF REVENUES, EXPENDITURES & CHANGES IN FUND BALANCE

### Definitions

**Net position** represents the City's assets less liabilities.

Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings attributable to the acquisition, construction, or improvement of those assets.

Restricted net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. For 2019, this category consists of \$11.4 million restricted for debt service, \$1.6 million for Tax Increment Financing, and \$25.0 million restricted for other purposes such as grants.

Charges for services represent fees paid by individuals, businesses, or other governments who purchase, use or directly benefit from the goods and services the City provides. For 2019, the

largest items in this category include \$76 million for water and wastewater charges, \$21 million in solid waste charges, \$6 million in drainage utility charges, and \$12 million in airport charges.

Unrestricted net position is the remaining net position of the City after subtracting net investment in capital assets and restricted net position.

Operating grants and contributions are grants and contributions that may be used to finance the regular operations of the City.

Capital grants and contributions involve a capital asset of the City and may not be used for operating purposes. This area saw large increases over the previous year due to contribution of completed capital assets from developers for street and drainage projects.

REVENUES	FYE 9/30/19	FYE 9/30/18	
Taxes	\$129,047,685	\$126,924,503	
License and Permits	3,534,174	3,300,746	
Interfund Revenues	1,879,045	1,297,732	
Intergovernmental Revenues	4,902,180	4,433,519	
Citizen Contributions	78,098	48,883	
Charges for Services	36,460,898	36,066,879	
Fines and Forfeitures	4,443,011	4,578,390	
Investment Earnings	1,424,731	782,752	
Other Rentals and Commissions	609,697	482,908	
Miscellaneous	281,290	192,617	
Total Revenues	182,660,809	178,108,929	
EXPENDITURES			
General Government	4,658,071	4,148,506	
Staff Services	11,017,616	10,133,298	
Public Safety and Health	92,812,710	90,587,450	
Streets, Traffic and Engineering	15,691,637	15,016,651	
Culture and Recreation	22,343,311	22,181,243	
Solid Waste	16,558,568	15,293,540	
Transit	5,380,196	5,038,578	
Information Technology	4,454,886	3,996,924	
Economic Development/Tourism	2,607,820	3,108,395	
Capital Outlay	197,126	1,318,293	
Total Expenditures	175,721,941	170,822,878	
Excess of Revenues Over Expenditures	6,938,868	7,286,051	
OTHER FINANCING SOURCES (USES)			
Transfers In	250,064	1,035,809	
Transfers Out	(10,044,644)	(5,897,312)	
Net Change in Fund Balance	(2,855,712)	2,424,548	
FUND BALANCE - BEGINNING	48,087,221	45,662,673	
FUND BALANCE - ENDING	\$45,231,509	\$48,087,221	

# FUND FINANCIAL STATEMENTS:

A fund is a grouping of related accounts that is used to maintain control over resources that have

been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: government funds, proprietary funds,

and fiduciary funds. This report presents only the operating statements of the general fund, the water and sewer fund, the drainage utility fund, and the airport fund. For information on the other funds, as well as more detailed information on the funds presented here, a copy of the City's Comprehensive Annual Financial Report may be obtained from the Finance Department at the Amarillo City Hall, 601 S Buchanan St, Amarillo, TX 79101 or online at www. amarillo.gov.

# GOVERNMENT FUNDS:

Governmental funds are used to account for essentially the same functions reported as

governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Accordingly, these statements do not reflect capital assets or long-term debt, and they report capital outlay as opposed to depreciation and report proceeds and principal reductions of long-term debt as sources and expenditures which increase or decrease fund balance. Such statements are useful in evaluating a government's near-term financial requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

In addition to a general fund, the City maintains special revenue funds, two debt service funds, ten capital projects funds, and one permanent fund. Included in this special newsletter is the general fund statement of revenues, expenditures and changes in fund balance with comparative data from fiscal year ending September 30, 2018. Largest of the City's funds, the general

fund accounts for the majority of the City services, including police, fire, street maintenance, solid waste collection and disposal, traffic, parks, library, transit, and administrative services.

General Fund revenues increased over the previous fiscal year. The City saw an increase in sales tax collections for fiscal year 2019. Total sales tax collections came in at \$59.18 million. Sales tax receipts remain strong; fiscal year 2019 saw an increase of approximately \$1.77 million from fiscal year 2018 collections, which set a new record in collections for the City. The City saw a slight increase in net hotel occupancy tax revenue in 2018/19, recording approximately \$6.46 million, up from \$6.36 million. The City had gross hotel occupancy tax receipts of \$7.21 million and rebated \$750 thousand to the convention hotel per the development agreement. Electricity and gas franchise fees came in slightly lower than expected, \$10.70 million or a \$975 thousand decrease over 2017/18. This decrease was related to the area experiencing both a mild winter and summer and from a rate decrease implemented by the electric company due to low fuel costs. The City also saw increased property tax collections of \$45.11 million versus \$44.06 million during 2017/18 due to increased appraised values in the City limits. Sanitation fees and landfill charges came in approximately \$467 thousand higher than 2017/18 at \$20.54 million. The City saw increased use at the landfill that affected these revenues.

# Water Sewer

#### STATEMENT OF REVENUES, EXPENSES & CHANGES IN NET POSITION

<b>OPERATING REVENUES</b>	<b>FYE 9/30/19</b>	<b>FYE 9/30/18</b>
Utility Sales and Service	\$ 74,684,864	\$81,896,464
Tap Fees and Frontage Charges	430,966	271,403
Rents and Miscellaneous	(83,919)	127,716
Total Operating Revenues	75,031,911	82,295,583

#### **OPERATING EXPENSES**

Salaries, Wages and Fringe Benefits	15,180,072	13,920,177
Supplies	1,644,628	1,513,845
Fuel and Power	3,955,978	4,582,045
Contractual Services	15,245,320	5,881,144
Water Authority Charges	5,269,514	5,896,428
Other Charges	11,642,064	10,791,622
Depreciation	14,246,222	14,196,462
Total Operating Expenses	67,183,798	56,781,723
Operating Income	7,848,113	25,513,860
Total Nonoperating Revenues (Expenses)	(2,302,686)	(1,542,744)
Income before Contributions and Transfer	s 5,545,427	23,971,116
Capital Contributions	2,098,738	4,027,924
Net Transfers from (to) Other Funds	(670,665)	(553,859)
Change in Net Position	6,973,500	27,445,181
NET POSITION - BEGINNING OF YEAR	462,429,987	440,727,320
PRIOR PERIOD ADJUSTMENT	32,600	(5,742,514)
NET POSITION - BEGINNING OF YEAR (Restated)	462,462,587	434,984,806
NET POSITION - END OF YEAR	\$469,436,087	\$462,429,987

## Definitions

**Fund balance** is the net position of a governmental fund (difference between assets and liabilities).

Capital outlay represents the acquisition or construction of capital assets in the governmental funds. For governmental fund accounting, capital assets are expensed when purchased or constructed through the line item capital outlay.

Other financing sources (uses) represent increases (decreases) in the fund balances of a governmental fund other than revenues (expenditures). Examples include transfers between funds within the City and bond proceeds.

**Depreciation** is the allocation of the cost of using a capital asset over the asset's estimated useful life.

Capital contributions are funds and/or assets contributed to the City specifically for the acquisition, construction, or improvement of capital assets.

**Deferred outflow of resources** is a consumption of net assets by the government that is applicable to a future reporting period.

**Deferred inflow of resources** is an acquisition of net assets by the government that is applicable to a future reporting period.

# NUMBER OF CITY WATER & SEWER CUSTOMERS

FYE	WATER	SEWER
2010	69,358	67,281
2011	69,754	67,654
2012	70,151	68,020
2013	70,161	68,111
2014	70,441	69,039
2015	71,029	69,166
2016	72,272	69,999
2017	72,348	70,071
2018	73,136	70,661
2019	70,277	69,446

# Drainage Utility Fund

### STATEMENT OF REVENUES, EXPENSES & CHANGES IN NET POSITION

OPERATING REVENUES	FYE 9/30/19	<b>FYE 9/30/18</b>
Drainage Utility Assessments	\$5,481,632	\$5,454,267
Forfeited Discounts	100,547	93,814
Total Operating Revenues	5,582,179	5,548,081
OPERATING EXPENSES		
Salaries, Wages and Fringe Benefits	1,295,842	1,274,096
Supplies	144,769	145,645
Contractual Services	882,488	905,611
Other Charges	475,056	487,240
Depreciation	165,056	143,798
Total Operating Expenses	2,963,211	2,956,390
Operating Income (Loss)	2,618,968	2,591,691
Total Nonoperating Revenues (Expenses)	(25,666)	110,159
Income (Loss) before Contributions		
and Transfers	2,593,302	2,701,850
Capital Contributions	508,440	26,863
Net Transfers from (to) Other Funds	111,710	1,066,348
Change in Net Position	3,213,452	3,795,061
NET POSITION - BEGINNING OF YEAR	17,260,087	14,029,236
PRIOR PERIOD ADJUSTMENT	(31)	(564,210)
NET POSITION - BEGINNING OF YEAR (Restated)	17,260,056	13,465,026
NET POSITION - END OF YEAR	\$20,473,508	\$17,260,087

#### PROPRIETARY FUNDS:

The City maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its water and sewer system, the drainage utility system, and for its international airport. Internal service funds are an accounting device used to accumulate and allocate costs internally among a governmental entity's various functions. The City uses internal service funds to account for its fleet of vehicles, its management information systems, and its general and employee health self-insured programs.

Proprietary funds provide the same type information as the government-wide financial statements, only in more detail. The water and sewer fund, drainage utility fund, and airport fund statements of revenues, expenditures and changes in net position are presented in this special newsletter with comparative data from fiscal year ending September 30, 2018.

# AMARILLO JOINS CURBSIDECART COLLECTION PROGRAM

As many cities across the nation have done, the City of Amarillo rolled out a curbside cart distribution program for the first time in January.

The first phase of the program consisted of 2,400 residents receiving the curbside carts, large enough to hold about 95 gallons of trash.

Approximately 12,000 residents are part of the CurbsideCart Collection Program, which is implemented in phases by the City of Amarillo Public Works Department.

A rollout service is also offered for residents who need assistance with carts.

Additional resources have also been invested in dumpsters, alley cleanup and an urgent response crew.

# Chirport Fund

### STATEMENT OF REVENUES, **EXPENSES & CHANGES IN NET POSITION**

OPERATING REVENUES	<b>FYE 9/30/19</b>	FYE 9/30/18
Airfield Fees and Commissions	\$894,784	\$788,190
Terminal Building Revenue	8,020,295	7,434,616
Other Building Revenue	1,741,376	1,691,765
Total Operating Revenues	10,656,455	9,914,571

OPERATING EXPENSES		
Salaries, Wages and Fringe Benefits	3,627,273	3,393,879
Supplies	525,439	457,031
Fuel and Power	512,020	544,216
Other Contractual	1,731,353	1,997,578
Other Charges	2,970,139	2,562,998
Depreciation	5,267,590	5,625,417
Total Operating Expenses	14,633,814	14,581,119
Operating Income (Loss)	(3,977,359)	(4,666,548)
Total Nonoperating Revenues (Expenses)	4,452,530	2,202,202
Net Loss before Contributions and Transfers	475,171	(2,464,346)
Capital Contributions	3,815,168	3,190,753
Net Transfers from (to) Other Funds	-	(219,867)
Change in Net Position	4,290,339	506,540
NET POSITION - BEGINNING OF YEAR	79,405,616	80,127,908
PRIOR PERIOD ADJUSTMENT	718,839	(1,228,832)
NET POSITION - BEGINNING OF YEAR (Restated)	80,124,455	78,899,076
NET POSITION - END OF YEAR	\$84,414,794	\$79,405,616

PROPOSITION 2 PROJECTS PROP **UP PUBLIC SAFETY** 

Amarillo voters got their money's worth with Proposition 2.

Voters approved Proposition 2 in November 2016, a \$20.1 million proposal to improve public safety, including projects for the Amarillo Fire Department and the Amarillo Police Department.

Agroundbreaking ceremony for Fire Station No. 5 at 3200 S. Washington in February was one of the final projects funded by Proposition 2. Construction is scheduled to be complete by the end of the year (two years ahead of schedule) and projects will be completed under budget.

Proposition 2 projects included three new fire stations and facility remodeling/parking lot expansions for the Amarillo Police Department.

FREE RIDE: COA TRANSIT/AC TEAM UP FOR STUDENTS

The City of Amarillo Transit System and Amarillo College (thanks to the generosity of Amarillo National Bank) combined to provide transportation for AC students and staff - free of charge.

Beginning in August, AC students and staff could take advantage of free rides on COA buses throughout the city for the 2019-2020 school year. The goal is to increase the educational opportunities for AC students while helping decrease their economic burden.

The unique agreement was made possible by a \$25,000 gift from Amarillo National Bank.

The free transportation includes all city bus routes and Spec-Trans services and is available six days a week.





TX-PACE (Texas Commercial Property Assessed Clean Energy) is a proven financial tool that enables Texas property owners to upgrade facility infrastructure with little-orno upfront capital outlay. The program is designed so that owners lower their operating costs and pay for eligible improvements with the savings generated, taking advantage of affordable, long-term financing. TX-PACE can be used to pay for new heating and cooling systems, lighting improvements, solar panels, water pumps, insulation and more, for existing properties – including commercial, industrial, agricultural, nonprofit and multifamily.

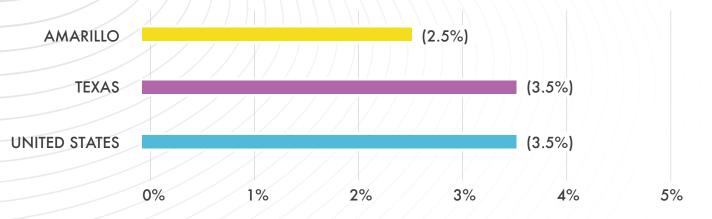
Owners gain access to private, affordable, long-term (typically 10-20 years) financing that is not available through traditional funding avenues.

The Amarillo City Council approved the PACE program for use in the city limits and extraterritorial jurisdiction (ETJ). There are no City of Amarillo funds involved in this program, as projects are funded by private dollars where property owners interested in the program select their own capital provider.

#### PRINCIPAL EMPLOYERS

EMPLOYER	<b>EMPLOYEES</b>	EMPLOYER	<b>EMPLOYEES</b>
Amarillo Independent School District	5,364	United Supermarkets	1,604
Tyson Foods Inc.	4,400	Walmart	1,359
CNS Pantex	3,203	Amarillo VA Health Center	1,215
Baptist/St. Anthony's Health Systems	3,200	Affiliated Foods	1,205
Northwest Texas Healthcare	1,860	Toot 'n Totum	1,000

#### UNEMPLOYMENT RATES



#### S&P GLOBAL RATING

Amarillo continues to receive a AAA debt rating from Standard & Poor's rating service on general obligation debt, water and sewer revenue bond debt, and drainage utility debt. AAA is the highest rating which allows the City

to enjoy favorable interest rates on the

**GAAP NOTICE** 

While this presentation does not conform to Generally Accepted Accounting Principles (GAAP), the purpose of these statements is to provide the citizen with a selection of the information contained within the City's Comprehensive Annual Financial Report (CAFR). Component unit information has been excluded from this presentation in order to focus on the primary government. The City's accounting policies do conform to GAAP as set forth by the Governmental Accounting Standards Board. The City's separately prepared and audited CAFR offers a complete description of the City's significant accounting policies and other disclosures required by GAAP, as well as a more detailed analysis of the City's financial position. A copy of the CAFR can be obtained at the Finance Department at the Amarillo City Hall (601 S. Buchanan St.) or online at bit.ly/COAPAFR2019.

issuance of debt.



#### MAYOR AND CITY COUNCIL

**Ginger Nelson** 

**Elaine Hays** 

Mayor

Place 1

Freda Powell

**Eddy Sauer** 

**Howard Smith** 

Place 2 Place 3

Place 4

#### CITY MANAGEMENT

Jared Miller

**Michelle Bonner** 

Kevin Starbuck

Floyd Hartman

City Manager Deputy City Manager

Assistant City Manager

Assistant City Manager

#### CITY OFFICIALS

**Laura Storrs** 

Director of Finance

Jordan Schupbach

**Director of Public Communications** 

**Rich Gagnon** 

Information Technology Director

Michael Kashuba

Director of Parks & Recreation

**Ed Drain** 

Chief of Police

Frances Hibbs

City Secretary

**Valerie Kuhnert** 

City Auditor

Raymond Lee

**Director of Public Works** 

**Jonathan Gresham** 

**Director of Utilities** 

Jeff Greenlee

Fire Chief

**Bryan McWilliams** 

City Attorney

#### CONTACT

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