# Texas Local Government Code Section 102.007 Notice

This budget will raise more revenue from property taxes than last year's budget by an amount of \$3,029,641 which is a 6.59 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$764,961.

The record vote of each member of the governing body by name voting on the adoption of the budget as follows:

FOR: Mayor Ginger Nelson, Councilmember Freda Powell, Councilmember Eddy

Sauer and Councilmember Howard Smith AGAINST: Councilmember Elaine Hays

PRESENT and not voting: None

ABSENT: None

The municipal property tax rates for the preceding year and current year are as follows:

The municipal property tax rates for the preceding year and current year are as follows.				
	Preceding	Current		
	Fiscal Year	Fiscal Year		
Property Tax Rate	\$0.36838	\$0.38851		
Effective Tax Rate	\$0.36186	\$0.36198		
Effective Maintenance and Operations Tax Rate	\$0.49919	\$0.49496		
Rollback Tax Rate	\$0.41271	\$0.41021		
Debt Tax Rate	\$0.04703	\$0.04976		
The total amount of debt obligation as follows:				
City of Amarillo Debt Obligation	Principal	Interest		
2009 General Obligation	\$455,000	\$ 52,763		

City of Amarillo Debt Obligation	Principal	meresi
2009 General Obligation	\$455,000	\$ 52,763
2010 Certificate of Obligation	69,000	27,226
2017 Refunded General Obligation	1,335,000	492,600
2017 General Obligation	540,000	748,619
2017 Certificate of Obligation	505,000	178,475
2018 General Obligation	535,000	817,069
	3,439,000	2,316,752
Fiscal Agent Fees		7,500
Debt Service Reserve Funds		(200,000)
Total Debt Obligation		\$5,563,252



Texas Local Government Code Section 102.005 Notice \$0.38851
This Budget will raise more total property taxes than last year's budget by \$3,029,641 or 6.59%, and of that amount \$764,961 is tax revenue to be raised from new property added to the tax roll this year.



# 2019/2020 Proposed Budget Changes after Council Review

	Business Change Unit Amount	Affected Pages
General Fund Proposed Fee Changes  Added additional information on proposed Parks Fee increases; no changes to revenue budget amounts	N/A N/A	14-16a
Water & Sewer Fund Changes Revenues  Water Metered Sales (34010)  Sewer Charges (34030)  Total Revenue Changes	52122 \$ (1,055,000) 52121 <u>\$ (472,000)</u> <b>\$ (1,527,000</b>	)
Expenses  Payment in Lieu of Franchise Tax (77820)  Payment in Lieu of Property Tax (77830)  Payment in Lieu of Franchise Tax (77850)  Payment in Lieu of Property Tax (77860)  CIP WD Water E&I (521643)  CIP WWC Sewer E&I (521649)  CIP WWC Emergency Repair SL Hillside Terrace (521943)  Total Expense Changes	52122 \$ 339,106 52122 \$ 35,651 52121 \$ 141,571 52121 \$ 49,002 52123 \$ (250,000) 52123 \$ (250,000) 52123 \$ (500,000) \$ (434,670)	17-22; 475; 485- 487; 491- 493; 730- 731; 770; 774-775; 804; 806
Total change in Water & Sewer Fund Available Cash  Heritage Hills PID Fund Changes	\$ (1,092,330	<u>)</u>
Expenses  Water & Sewer (53200)  Total Expense Changes  Total change in Heritage Hills PID Fund Available Cash	27110 \$ 20,000 \$ 20,000 \$ (20,000	709; 712; 

**1811 Golf**Golf is proposing a new fee schedule in order to better serve its customer base and establish cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33800 – Golf Annual Passes				-
Ultimate Platinum Premium Pass	\$3,400/year	\$300/month	\$200/year	
Platinum Premium Pass	\$2,000/year	\$175/month	\$100/year	
Ultimate Gold Premium Pass	N/A	\$260/month	N/A	
Gold Premium Pass	N/A	\$135/month	N/A	
Ultimate Silver Premium Pass	\$2,000/year	\$180/month	\$160/year	ćo
Silver Premium Pass	\$1,000/year	\$90/month	\$80/year	\$0
Ultimate Bronze Premium Pass	N/A	\$120/month	N/A	
Bronze Premium Pass	N/A	\$50/month	N/A	
Add Spouse to Pass	N/A	\$25/month	N/A	
Add Family to Pass	N/A	\$40/month	N/A	
33780-33795 Golf Green Fees				
Happy Hour Individual w/ Cart	N/A	\$12	N/A	¢o
Happy Hour Family w/ Cart	N/A	\$24	N/A	\$0
Twilight Hours have changed to 2:00PM to	4:00PM			
Winter Twilight Hours have changed to 12:0	00PM to 2:00PM			
33805 Golf Cart Sales				
18 Holes (Single Rider)	N/A	\$16	N/A	\$0
9 Holes (Single Rider)	N/A	\$8	N/A	\$0
37410 Miscellaneous Revenue				
Administrative Setup Fee	N/A	\$25	N/A	¢o
Additional Setup Fee	N/A	\$100	N/A	\$0
Total Budgetary Impact				\$0

Note: Budgetary Impact is unknown currently

### **1820 Parks Administration**

Parks Administration is proposing a new fee to help department recover cost for administering vendors at the Starlight Event.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
34686 – Special Events Application			•	
Starlight Event Vendor Permit (Small)	N/A	\$25	\$25	\$0
Starlight Event Vendor Permit (Large)	N/A	\$50	\$50	ŞU
Total Budgetary Impact				\$0

Note: Budgetary Impact is unknown currently

# **1830 Tennis Center**

Tennis Center is proposing increases in order to help increase cost recovery.

	Current	Proposed	Increase	Budgetary
	Fee	Fee	(Decrease)	Impact
33890 – Tennis Center Fees				
Court Fees	\$2.00 to	\$3.00 to	\$1.00	¢1 774
	\$4.50	\$5.50	\$1.00	\$1,774
Carrier Count Face	\$1.50 to	\$2.00 to	\$0.50 to	¢44
Senior Court Fees	\$2.50	\$4.00	\$1.50	\$44
33900 – Tennis Memberships				
Annual Permits	\$50 to \$150	\$63 to \$188	\$13 to \$38	\$0
Additional Family Member	\$25 to \$75	\$32 to \$94	\$7 to \$19	\$0
Total Budgetary Impact				\$1,818

# **1840 Aquatics**

Aquatics is proposing fee increases in order to help increase cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33850 – Swimming Pool Revenues			,	
Daily Admission	\$1.00 to \$3.00	\$2.00 to \$4.00	\$1.00	\$29,332
Family Night Admission	\$1.75	\$2.00	\$0.25	\$373
Frequent User Cards	\$14.80 to \$20.00	\$20.00 to \$30.00	\$5.20 to \$10.00	\$1,762
33855 – Swimming Lessons	1			
Swimming Lessons	\$10 to \$35 /session	\$3.75 to \$8.75 /hour	N/A	\$0
Private Swimming Lessons	\$75 /session	\$80 /session	\$5	\$0
Private Swimming Lessons (additional child)	\$20 to \$35 /session	\$35 /session	\$0 to \$15 /session	\$0
Removing following language: "Discounts, as enrolled in multiple classes"	approved by th	ne City Manager	, may be allow	ed for a child
37410 – Miscellaneous Revenue				
Daytime Party Fee	\$60.00	\$75.00	\$15.00	\$720
Private Party Fee	\$150 to \$175	\$200 to \$225	\$50.00	\$0
Pre/Post-season Swim Team Fee	\$325	\$100 /hour	N/A	\$1,500
Regular Season Swim Team Fee	\$325	\$50 /hour	N/A	\$2,000
Total Budgetary Impact				\$35,687

# **1855 Warford Activity Center**

Warford Activity Center is proposing the following fee changes.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
37410 – Miscellaneous Revenue				
Program Registration Fee	N/A	\$25	N/A	ćo
Late Fee per Occurrence	N/A	\$15	N/A	\$0
Total Budgetary Impact				\$0

Note: Budgetary Impact is unknown currently

### 1862 Zoo

Zoo is eliminating Half Priced Monday

### 1871 Softball

Softball is proposing fee increases in order to help increase cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33810 – League Entry Fees				
Spring/Fall	\$350	\$400	\$50	\$0
Summer	N/A	\$300	N/A	\$0
Late Registration Fee	N/A	\$50	\$50	\$0
33860 – Field Rentals				
Adult Field Rental	\$20	\$30	\$10	\$2,630
Youth Field Rental	\$10	\$20	\$10	\$5,720
Total Budgetary Impact				\$8,350

### 1872 Basketball

Basketball is proposing fee changes.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33810 – League Entry Fees				
Entry Fee	\$415	\$375	\$(40)	\$0
Total Budgetary Impact				\$0

Note: Budgetary Impact is unknown currently

# 1874 Volleyball

Volleyball is proposing fee increases in order to provide a pay increase to contract volleyball officials in order to retain and attract officials.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33810 – League Entry Fees				
Entry Fee	\$130 to \$200	\$150 to \$225	\$20 to \$25	\$6,800
Late Registration Fee	N/A	\$25	\$25	
Total Budgetary Impact				\$6,800

### 1876 Baseball

Baseball is proposing fee increases in order to help increase cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33860 - Field Rentals				
Adult Field Rental	\$20	\$30	\$10	¢12.200
Youth Field Rental	\$10	\$20	\$10	\$13,300
	·			
Total Budgetary Impact				\$13,300

### 1877 Soccer

Soccer is proposing fee increases in order to help increase cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33860 - Field Rentals				
Adult Field Rental	\$20	\$30	\$10	¢0.020
Youth Field Rental	\$10	\$20	\$10	\$9,920
Total Budgetary Impact				\$9,920

## WATER & SEWER UTILITY

### ESTIMATED RECEIPTS, EXPENDITURES & AVAILABLE CASH

	2018	3/19	2019/20
	ORIGINAL BUDGET	REVISED ESTIMATE	PROPOSED BUDGET
AVAILABLE FUNDS BEGINNING OF YEAR	35,107,082	44,713,563	47,713,310
ADD: BOND PROCEEDS ADD: BUDGETED REVENUE	29,093,283 81,465,540	29,093,283 78,815,978	29,506,375 85,173,699
MAKING AVAILABLE	145,665,905	152,622,824	162,393,384
DEDUCT EXPENDITURES: OPERATING, LESS DEPRECIATION NOMINAL CAPITAL CAPITAL DEBT RETIREMENT PRINCIPAL DEBT RETIREMENT INTEREST	51,779,540 20,500 34,359,038 18,627,125 4,734,780	48,880,669 107,781 34,359,038 17,337,125 4,224,902	51,274,326 248,100 47,466,375 19,866,390 5,725,690
TOTAL EXPENDITURES	109,520,983	104,909,514	124,580,881
AVAILABLE FUNDS END OF YEAR	36,144,922	47,713,310	37,812,502
LESS RESERVES: SICK LEAVE AND ANNUAL LEAVE LEGAL RESERVES FOR FUTURE WATER RIGHTS PURCHASES	1,036,936 1,646,496 11,879,293	1,024,318 2,380,108 12,128,323	1,044,804 2,380,108 12,128,323
BALANCE	21,582,197	32,180,561	22,259,267

#### Water and Sewer System Fund

DESCRIPTION   2016   2017   2018   2019   31615 Grasso Trap Permits   0		Actual	Actual	Budget	RevEst	Dept Req
31650 Group Care   0	DESCRIPTION			· ·		
31695 Grupy Care						
3400 Business License and Per   0   9,225   88,157   92,25   34010 Water Methered Sales   48,620,594   55,209,141   52,764,943   49,180,699   54,875,443   34030 Sewer Charges   21,570,449   23,629,503   23,611,030   23,640,474   24,556,003   34040 Ind Waste Sewer Surchar   218,437   182,888   196,000   119,940   120,000   34040 Ind Waste Disp, Fee   62,265   71,090   144,000   119,940   120,000   34060 Sale of Reclaimed Water   51,247   433,467   477,000   408,793   415,500   34070 Water Service Charges   1,373,862   1,370,967   1,380,000   917,311   1,380,000   34090 Utility Sales & Services   72,443,134   88,049,134   78,533,446   74,419,846   81,622,446   34020 Water Tap Fees   88,051   64,418   82,000   55,20   66,000   3420 Sewer Tap Fees   88,051   64,418   82,000   55,20   66,000   3420 Sewer Tendage Charges   3,437   3,432   3,500   3,432   3,500   3420 Sewer Tendage Charges   149,495   111,643   139,000   111,435   124,000   3420 Gester Frontage Charges   149,495   111,643   139,000   111,435   124,000   3420 Tap Fees and Frontage Ch   459,948   338,046   458,800   377,278   407,000   35200 Cristroction Participati   40,569   326,555   68,000   88,000   88,000   35300 Construction Participati   40,569   326,555   68,000   88,000   88,000   35300 Construction Participati   40,569   326,555   68,000   88,000   88,000   37150 Indersat Earnings   394,951   17,93,409   19,500   284,564   184,500   37150 Indersat Earnings   394,951   17,93,409   19,500   284,564   184,500   37150 Indersat Carrings   34,951   17,93,409   19,500   284,564   184,500   37150 Ret Retail Income   12,533   33,449   18,500   284,564   184,500   37150 Retail Recent Service   14,664,809   15,582   199,879   155,191   155,292   37150 Retail Recent Service   14,664,809   15,582   199,879   155,191   155,292   37150 Retail Recent Service   14,664,809   15,680   14,800	•				•	•
34093 Sewer Charges 21,570,449 23,629,503 23,611,003 23,540,474 24,556,003 4040 Ind Waste Sewer Surchar 218,437 152,888 196,000 158,630 156,630 4045 Lig, Waste Disp, Fee 62,265 71,090 144,000 119,940 120,000 4060 Sale of Reclaimed Water 51,247 433,467 477,000 408,793 15,000 917,311 1,360,000 34000 Dato Tag Fees 8,5181 82,079 80,500 95,000 917,311 1,360,000 34000 Doto Tag Fees 8,5181 82,079 80,500 85,000 85,000 34000 Utility Sales & Services 72,443,134 80,949,134 78,833,446 74,149,846 81,624,446 34210 Water Tap Fees 8,6181 82,079 80,500 50,00 50,00 50,00 34220 Sewer Tap Fees 8,601 54,418 82,000 55,20 66,000 34220 Sewer Tendage Charges 13,437 3,432 35,000 3,432 3,500 34220 Sewer Tendage Charges 149,495 111,643 139,000 111,435 124,000 34266 Lab Fees 149,495 111,643 139,000 111,435 124,000 35216 Fortelete DiscWater&S 1,241,421 1,310,310 1,233,000 986,769 1,275,000 3500 Fines and Forteltures 1,241,421 1,310,310 1,233,000 986,769 1,275,000 35200 Construction Participati 40,569 326,555 68,000 68,000 68,000 35300 Construction Participati 40,569 326,555 68,000 68,000 68,000 35300 Construction Participati 40,569 326,555 68,000 68,000 68,000 371/15 Dimeral Income 155,732 177,3149 18,000 19,000 2,008,833 17,15 Unrealized G/L 171,314 172,485 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		0	0		88,157	92,225
34040 Ind Waste Sewer Surchar    218.437   152.888   196.000   119.400   120.000   34060 Sale of Reclaimed Water   512.347   433.467   447.000   408.793   451.500   34060 Sale of Reclaimed Water   512.347   433.467   447.000   917.341   1.360.000   34080 Door Tag Fees   85.181   82.079   80.500   917.341   1.360.000   34080 Door Tag Fees   85.181   82.079   80.500   917.341   1.360.000   34080 Door Tag Fees   218.965   212.343   232.000   207.171   213.000   34220 Sewer Tap Fees   88.051   54.418   82.000   552.40   66.0000   34230 Water Frontage Charges   3   1.210   2.300   0   50.00   34230 Water Frontage Charges   3   49.495   111.643   139.000   111.455   124.000   34240 Sewer Frontage Charges   3   49.495   111.643   139.000   111.455   124.000   3226 Eber Frontage Charges   1.49.495   111.643   139.000   111.455   124.000   3226 Eber Frontage Charges   1.241.421   1.310.310   1.233.000   986.769   1.275.000   32426 Charget Sale Sale Sale Sale Sale Sale Sale Sale						
3404 Liq, Waste Disp. Fee         62,265         71,090         144,000         119,940         120,000           34070 Water Service Charges         1,373,862         1,370,967         1,380,000         917,311         1,380,000           34080 Dour Tag Fees         8,5181         82,079         8,0500         85,000         85,000           3400 Utility Sales & Services         72,443,134         80,949,134         78,633,446         74,419,846         81,624,446           34210 Water Tap Fees         28,965         212,343         232,000         50,200         60,000           34220 Sewer Tap Fees         8,051         54,418         82,000         55,240         60,000           34230 Water Frontage Charges         3,437         3,432         3,500         3,432         3,500           34266 Lab Ferrontage Charges         3,437         3,432         3,500         3,432         3,500           34260 Tap Fees and Frontage Ch         459,948         383,046         458,800         377,278         407,000           35216 Forfeited Disc. Water&S         1,241,421         1,310,310         1,233,000         966,769         1,275,000           3520 Construction Participati         40,569         326,555         68,000         68,000         68,000 </td <td></td> <td></td> <td>·</td> <td></td> <td></td> <td></td>			·			
3406   Sale of Reclaimed Water   512,347   433,467   477,000   408,793   415,000   34070 Water Service Charges   1,370,862   1,370,867   1,380,000   917,311   1,380,000   34080 Door Tag Feas   85,181   82,079   80,500   85,000   85,000   365,000   34080 Door Tag Feas   218,985   212,343   232,000   207,171   213,000   342,000 Water Tap Feas   88,081   54,418   82,000   55,240   0,500   34240 Sale Frontage Charges   3,437   3,432   3,500   3,432   3,500   34240 Sale Frontage Charges   149,495   111,643   139,000   111,435   124,000   34200 Sale Frontage Charges   149,495   111,643   139,000   111,435   124,000   34200 Tap Feas and Frontage Charges   149,495   111,643   139,000   111,435   124,000   34200 Tap Feas and Frontage Charges   1,241,421   1,310,310   1,233,000   986,769   1,275,000   35000 Fines and Fontage Charges   1,241,421   1,310,310   1,233,000   986,769   1,275,000   35200 Construction Participation   40,569   326,555   68,000   68,000   68,000   35300 Construction Participation   40,569   326,555   68,000   68,000   68,000   37150 Indrest Income   12,533   39,149   18,550   248,664   134,550   37150 Interest Income   12,533   39,149   18,550   248,664   134,550   37150 Interest Earning   334,951   1,590,073   988,560   2,883,397   1,749,800   37150 Surface Land Rental   139,096   115,052   139,855   97,094   97,098   37150 Rent   132,1600   14,856   88,453   26,550   80,00   3,300   37140 Interest Serving   3,853   2,539   0   30,90   0   0   0   0   0   0   0   0   0		•	·	·	·	·
34070 Water Service Charges	· · · · · · · · · · · · · · · · · · ·	•	·			
34000 Dutri Tag Feas			·	•	·	
34210   Water Tap Fees	<b>G</b>				·	
34220 Sewer Tap Fees         88,051         54,418         82,000         55,240         66,000           34230 Water Frontage Charges         0         1,210         2,300         0         50,000           34240 Sewer Frontage Charges         3,437         3,432         3,500         3,432         3,500           34266 Lab Fees         149,495         111,643         130,000         111,635         124,000           3426 Fees In Frontage Ch         459,948         383,046         458,800         377,278         407,000           35000 Fines and Frontage Ch         40,669         326,555         68,000         68,000         68,000           35000 Fines and Forfeitures         1,241,421         1,310,310         1,233,000         986,769         1,275,000           35420 Cowner Participati         40,569         326,555         68,000         68,000         68,000           37115 Unrealized GL         1,713,14         1,724,85         0         0         0         0           3715 Ofher Interest Income         12,533         39,149         18,500         284,564         184,500           3715 Ofher Interest Larning         30,4851         1,590,073         556,502         58,324         58,097         58,224 <t< td=""><td>34000 Utility Sales &amp; Services</td><td>72,443,134</td><td>80,949,134</td><td>78,633,446</td><td>74,419,846</td><td>81,624,446</td></t<>	34000 Utility Sales & Services	72,443,134	80,949,134	78,633,446	74,419,846	81,624,446
34230 Water Frontage Charges         0         1,210         2,300         0         500           34240 Sewer Frontage Charges         149,495         111,643         139,000         111,435         124,000           34200 Tap Fees and Frontage Charges         149,495         111,643         139,000         377,278         407,000           3500 Frontage Charges         1,241,421         1,310,310         1,233,000         986,769         1,275,000           3500 Fines and Forfeitures         1,241,421         1,310,310         1,233,000         986,769         1,275,000           3520 Construction Participati         40,569         326,555         68,000         68,000         68,000           3715 Unrealized Gr.         -171,314         -172,485         0         0         2,608,833         1,563,300           3715 Unrealized Gr.         -171,314         -172,485         0         0         2,808,337         7,749,800           3715 Other Interest Income         53,065         59,865         58,824         58,997         58,824           3715 Surface Land Rental         139,096         115,052         139,955         97,94         97,098           3715 Rent         192,160         173,33         501         500         1,320 <td></td> <td></td> <td></td> <td></td> <td>·</td> <td></td>					·	
34240 Sewer Frontage Charges         3,437         3,432         3,500         3,432         3,500           34260 Lab Fees         119,4965         111,643         139,000         377,278         407,000           35216 Forfeited DiscWater&S         1,241,421         1,310,310         1,233,000         986,769         1,275,000           35200 Prise and Forfeitures         1,241,421         1,310,310         1,233,000         986,769         1,275,000           35200 Cowner Participation         40,569         326,555         68,000         68,000         68,000           37110 Interest Income         553,732         1,723,409         940,000         2,608,833         1,565,300           37115 Unrealized Gr.         -171,314         172,485         0         0         0         0           37126 Other Interest Income         12,533         39,149         18,500         2,803,337         1,749,800           37156 Other Rental Income         53,065         59,865         58,24         58,07         58,824           37156 Other Rental Income         139,096         115,052         139,955         97,094         97,098           37150 Cher Rental Income         132,616         174,916         198,779         155,191         155,922		•	·		·	·
34260 Lab Fees         149,495         111,643         139,000         111,435         124,000           35216 Forbited DiscWater&S         1,241,421         1,310,310         1,233,000         966,769         1,275,000           3500 Fines and Forfeitures         1,241,421         1,310,310         1,233,000         966,769         1,275,000           3500 Construction Participati         40,569         326,555         68,000         68,000         68,000           37110 Interest Income         553,732         1,723,409         940,000         2,608,833         1,565,300           37125 Other Interest Income         12,533         39,149         1,500         284,564         184,500           3715 Unrealized G/L         -171,314         -172,485         0         0         0         0           3715 Unrealized Earnings         394,951         1,590,073         958,500         2,893,397         1,749,800           3715 Surface Land Rental         130,906         115,052         139,955         97,094         97,098           3715 Rent         192,160         174,916         198,779         155,191         155,922           3713 May Returned Check Fees         40,080         48,720         43,000         41,430         44,500 <td></td> <td></td> <td>·</td> <td>•</td> <td>-</td> <td></td>			·	•	-	
34200 Tap Fees and Frontage Ch   359,948   383,046   458,800   377,278   407,000   35216 Forfeited DiscWater&S   1,241,421   1,310,310   1,233,000   986,769   1,275,000   35000 Fines and Forfeitures   1,241,421   1,310,310   1,233,000   986,769   1,275,000   35420 Owner Participation   40,569   326,555   68,000   68,000   68,000   68,000   35300 Construction Participati   40,569   326,555   68,000   68,000   68,000   37110 Interest Income   553,732   1,723,409   940,000   2,608,833   1,565,300   37115 Unrealized G/L   1,713,414   1,724,465   0   0   0   0   0   0   0   0   0				· ·		·
35216 Forfeited DiscWater&S         1,241,421         1,310,310         1,233,000         986,769         1,275,000           35000 Fines and Forfeitures         1,241,421         1,310,310         1,233,000         986,769         1,275,000           35200 Construction Participati         40,569         326,555         68,000         68,000         68,000           37110 Interest Income         553,732         1,723,409         940,000         2,608,833         1,565,300           37115 Unrealized G/L         1,717,314         1,72,485         0         0         0         0           3715 Other Interest Income         12,533         39,149         18,500         2,893,397         1,749,800           37155 Other Rental Income         53,065         59,865         58,824         58,097         58,824           37155 Surface Land Rental         139,096         115,052         139,955         198,797         155,191         155,922           37150 Rent         192,160         174,916         198,779         155,191         155,922           37130 Discounts Earned         1,733         501         500         1,320         500           37140 Returned Check Fees         40,080         48,720         43,000         41,430         45		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		
35000 Fines and Forfeitures         1,241,421         1,310,310         1,233,000         986,769         1,275,000           35420 Owner Participation         40,569         326,555         68,000         68,000         68,000           37110 Interest Income         553,732         1,723,409         940,000         2,608,833         1,665,300           37115 Drienzilzed G/L         -171,314         +172,485         0         0         0         0           37125 Other Interest Income         12,533         39,149         18,500         284,564         184,500           3715 Drienzet Earnings         394,951         1,590,073         958,500         2,893,397         1,749,800           37154 Other Rental Income         50,65         59,865         58,824         36,809         97,094         97,098           37155 Other Rental Income         139,996         115,052         139,995         97,094         97,098           37150 Rote         11,000         41,430         41,430         41,430         41,430         41,500           37140 Returned Check Fees         40,080         48,720         43,000         41,430         44,500           37141 Morchant Service Fees         -255,458         269,492         2268,664         325,000						
35420 Owner Participation         40,569         326,555         68,000         68,000         68,000           35300 Construction Participati         40,569         326,555         68,000         68,000         68,000           37110 Interest Income         553,732         1,723,409         940,000         2,608,833         1,566,300           37115 Unrealized G/L         171,314         -172,485         0         0         0         0           37125 Other Interest Income         12,533         39,149         18,500         2,893,397         1,749,800           37150 Interest Earning         394,951         1,590,073         988,500         2,893,397         1,749,800           37155 Surface Land Rental         139,096         115,052         139,955         97,094         97,098           37150 Rott         192,160         174,916         198,779         155,191         155,922           37140 Returned Check Fees         40,080         48,720         43,000         41,430         44,500           37141 Merchant Service Fees         -255,458         -269,492         -268,660         -325,000         39         0           37418 Non City Damage Claim         14,856         88,453         26,959         89,94         63,950						
371110 Interest Income         553,732         1,723,409         940,000         2,608,833         1,565,300           371125 Other Interest Income         12,533         39,149         18,500         284,584         184,500           37109 Interest Earnings         394,951         1,590,073         958,500         2,893,397         1,749,600           37154 Other Rental Income         53,065         59,865         58,824         58,097         58,824           37155 Surface Land Rental         139,096         115,052         139,955         97,094         97,098           37150 Rent         192,160         174,916         198,779         155,191         155,922           37130 Discounts Earned         1,733         501         500         1,320         500           37141 Merchant Service Fees         255,458         269,492         268,660         325,000         328,644           37415 Non City Damage Claim         14,856         88,453         26,950         89,94         26,950           37435 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37405 Miscellaneous Revenue         -170,283         -109,555         -177,210         -172,660         -198,694           1700 M						
37115 Unrealized G/L         -171,314         -172,485         0         0         0         0         18,500         284,564         184,500         37125 Other Interest Income         12,533         39,149         18,500         284,564         184,500         37150 Interest Earnings         394,951         1,590,073         958,500         2,893,397         1,749,800         37154 Other Rental Income         53,065         59,865         58,824         58,097         58,824         37150 Cent         115,052         119,955         97,094         97,098         37150 Rent         119,2160         174,916         198,779         155,191         155,922         37130 Discounts Earned         1,733         501         500         1,320         500         37410 Returned Check Fees         40,000         48,720         43,000         41,450         44,500         374140 Microbant Service Fees         255,458         269,492         -268,660         325,000         -3228,644         37410 Miscollaneous Revenue         3,853         2,539         0         39         0         37418 Returned Check Fees         42,650         88,453         26,950         89,094         63,950         37435 Sale of Scrap         35,859         20,457         21,000         37448 Discollaneous Revenue         411,205         684         0<	35300 Construction Participati	40,569	326,555	68,000	68,000	68,000
37125 Other Interest Income         12,533         39,149         18,500         284,564         184,500           37109 Interest Earnings         394,951         1,590,073         958,500         2,893,397         1,749,800           37154 Other Rental Income         53,065         58,865         58,824         58,097         58,824           37155 Surface Land Rental         139,096         115,052         139,955         97,094         97,098           37150 Rent         192,160         174,916         198,779         155,191         155,92           37130 Discounts Earned         1,733         501         500         1,320         500           37140 Returned Check Fees         40,080         48,720         43,000         41,430         44,500           37141 Merchant Service Fees         -255,488         2,589         2.08,600         -325,000         -328,644           37410 Miscellaneous Revenue         3,853         2,539         0         39,094         63,950           37435 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37405 Miscellaneous Revenue         -17,265         -684         0         0         0         0           37400 Miscellaneous Revenue		•	, ,	940,000	2,608,833	1,565,300
37159   Interest Earnings   394,951   1,590,073   958,500   2,893,397   1,749,800   37154   Other Rental Income   53,065   59,865   58,824   58,097   58,824   37155   597,094   97,098   37155   Senta   115,052   139,955   97,094   97,098   37150   Rent   192,160   174,916   198,779   155,191   155,922   37130 Discounts Earned   1,733   501   500   1,320   500   37140   Returned Check Fees   40,080   48,720   43,000   41,430   44,500   37141   Merchant Service Fees   -255,458   -269,492   -268,660   -325,000   -328,644   37410   Miscellaneous Revenue   3,853   2,539   0   39   0   0   37418   Non City Damage Claim   14,856   88,453   26,950   89,094   63,950   37435   Sale of Scrap   35,859   20,457   21,000   20,457   21,000   37400   Miscellaneous Revenue   -170,283   -109,505   -177,210   -172,660   -198,694   TREVENUE Total Revenues   74,601,899   84,624,529   81,465,540   78,815,978   85,173,699   41100 Salaries and Wages   8,652,338   8,543,437   9,648,299   9,367,550   9,690,254   41300 Incentive   315,443   337,370   331,500   335,930   335,052   41500   PFP   0   0   128,720   0   185,000   41820   Health Insurance   2,063,290   2,148,240   2,541,422   2,460,794   2,745,594   41900 Life   4,184   4,257   4,715   4,580   4,724   42010 Social Security - Medica   128,443   127,247   144,827   14,586   4,564   42010 Social Security - OASDI   544,377   540,232   616,611   596,791   619,295   42110 TMRS   1,967,760   14,4637   14,4637   1,221,462   1,246,77   1,246   1,246   1,223,62   42110 TMRS   1,967,760   1,424,637   1,221,422   2,38,954   2,242,724   42000 Tuition Reimbursement   -660   0   0   0   0   0   0   0   0   0			*	_	-	•
37154 Other Rental Income         53,065         59,865         58,824         58,097         58,824           37155 Surface Land Rental         139,096         115,052         139,955         97,094         97,098           37150 Rent         192,160         174,916         189,779         155,191         155,092           37140 Returned Check Fees         40,080         48,720         43,000         41,430         44,500           37141 Merchant Service Fees         -255,458         -269,492         -268,660         -325,000         -328,644           37410 Miscellaneous Revenue         3,853         2,539         0         39         0           37418 Non City Damage Claim         14,856         88,453         26,950         89,094         63,950           37435 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37405 NBV Asset Disposal         -11,205         -684         0         0         0         0           37400 Miscellaneous Revenue         -170,283         -109,505         -177,210         -172,660         -198,694           4100 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41300 I						
37155 Surface Land Rental         139,096         115,052         139,955         97,094         97,098           37150 Rent         192,160         174,916         198,779         155,191         155,922           37130 Discounts Earned         1,733         501         500         1,320         500           37140 Returned Check Fees         40,080         48,720         43,000         41,430         44,500           37141 Merchant Service Fees         -255,458         -269,492         -268,660         -325,000         -328,644           37410 Miscellaneous Revenue         3,853         2,539         0         39         0           37415 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37455 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37405 Miscellaneous Revenue         -170,283         -109,505         -177,210         -172,660         -198,694           TREVENUE Total Revenues         74,601,899         84,624,529         81,465,540         78,815,978         85,173,699           41100 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41500 PFP <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
37150 Rent         192,160         174,916         198,779         155,191         155,922           37130 Discounts Earned         1,733         501         500         1,320         500           37140 Returned Check Fees         40,080         48,720         43,000         41,430         44,500           37141 Merchant Service Fees         -255,458         -269,492         -268,660         325,000         -328,644           37418 Not City Damage Claim         14,856         88,453         26,950         89,094         63,950           37435 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37465 NBV Asset Disposal         -11,205         -684         0         0         0           37400 Miscellaneous Revenue         -170,283         -109,505         -177,210         -172,660         -198,694           TREVENUE Total Revenues         74,601,899         84,624,529         81,465,540         78,815,978         85,173,699           41500 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41500 PFP         0         0         128,720         0         185,000           41820 Health Insurance			·	•		•
37130 Discounts Earned						
37140 Returned Check Fees         40,080         48,720         43,000         41,430         44,500           37141 Merchant Service Fees         -255,458         -269,492         -268,660         -325,000         -328,644           37410 Miscellaneous Revenue         3,853         2,539         0         39         0           37418 Non City Damage Claim         14,856         88,453         26,950         89,094         63,950           37435 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37408 NW Asset Disposal         -11,205         -684         0         0         0           37450 NW Asset Disposal         -170,283         -109,505         -177,210         -172,660         -198,694           1REVENUE Total Revenues         74,601,899         84,624,529         81,465,540         78,815,978         85,173,699           41500 Incentive         315,443         337,370         331,500         335,930         335,052           41500 Incentive         315,443         337,370         331,500         335,930         335,052           41500 PFP         0         0         0         128,720         0         185,000           41620 Unscheduled         359,						•
37141 Merchant Service Fees         -255,458         -269,492         -268,660         -325,000         -328,644           37410 Miscellaneous Revenue         3,853         2,539         0         39         0           37418 Non City Damage Claim         14,856         88,453         26,950         89,094         63,950           37435 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37460 NBV Asset Disposal         -11,205         -684         0         0         0           37400 Miscellaneous Revenue         -170,283         -109,505         -177,210         -172,660         -198,694           TREVENUE Total Revenues         74,601,899         84,624,529         81,485,540         78,815,978         85,173,699           41100 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41300 Incentive         315,443         337,370         331,500         335,930         335,052           41500 PFP         0         0         0         128,720         0         185,000           41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41						
37418 Non City Damage Claim         14,856         88,453         26,950         89,094         63,950           37435 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37465 NBV Asset Disposal         -11,205         -884         0         0         0           37400 Miscellaneous Revenue         -170,283         -109,505         -177,210         -172,660         -198,694           TREVENUE Total Revenues         74,601,899         84,624,529         81,465,540         78,815,978         85,173,699           41100 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41300 Incentive         315,443         337,370         331,500         335,930         335,052           41500 PFP         0         0         128,720         0         185,000           41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,433         127,247         144,824         140,246         145,452           42010 Social Security - OASDI	37141 Merchant Service Fees		-269,492		-325,000	
37435 Sale of Scrap         35,859         20,457         21,000         20,457         21,000           37485 NBV Asset Disposal         -11,205         -684         0         0         0           37400 Miscellaneous Revenue         -170,283         -109,505         -177,210         -12,660         -198,694           TREVENUE Total Revenues         74,601,899         84,624,529         81,465,540         78,815,978         85,173,699           41100 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41300 Incentive         315,443         337,370         331,500         335,930         335,052           41500 PFP         0         0         128,720         0         185,000           41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,443         127,247         144,424         140,246         154,452           42020 Social Security - Medica         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           4210 TMRS <td></td> <td>•</td> <td>·</td> <td></td> <td></td> <td>-</td>		•	·			-
37465 NBV Asset Disposal         -11,205         -684         0         0         0           37400 Miscellaneous Revenue         -170,283         -109,505         -177,210         -172,660         -198,694           TREVENUE Total Revenues         74,601,899         84,624,529         81,465,540         78,159,78         85,173,699           41100 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41300 Incentive         315,443         337,370         331,500         335,930         335,052           41500 PFP         0         0         0         128,720         0         185,000           41620 Unscheduled         359,518         372,087         247,000         405,229         259,000           41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42010 Social Security - OASDI         544,377         540,232         616,611         596,791         619,295           4						
37400 Miscellaneous Revenue         -170,283         -109,505         -177,210         -172,660         -198,694           TREVENUE Total Revenues         74,601,899         84,624,529         81,465,540         78,815,978         85,173,699           41100 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41300 Incentive         315,443         337,370         331,500         335,930         335,952           41500 PFP         0         0         128,720         0         185,000           41620 Unscheduled         359,518         372,087         247,000         405,229         259,000           41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42001 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42010 Social Security - Medica         128,433         127,247         144,824         140,266         145,552	•		·	·	•	
TREVENUE Total Revenues         74,601,899         84,624,529         81,465,540         78,815,978         85,173,699           41100 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41300 Incentive         315,443         337,370         331,500         335,930         335,052           41500 PFP         0         0         128,720         0         185,000           41620 Unscheduled         359,518         372,087         247,000         405,229         259,000           41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42020 Social Security - OASDI         544,377         540,232         616,611         596,791         619,295           42110 TMRS         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           42115 OPEB Funding         224,891         131,440         241,672         238,954         242,724           42200 Tuition Re	•	•				-
41100 Salaries and Wages         8,652,338         8,543,437         9,648,299         9,367,550         9,690,254           41300 Incentive         315,443         337,370         331,500         335,930         335,052           41500 PFP         0         0         0         128,720         0         185,000           41620 Unscheduled         359,518         372,087         247,000         405,229         259,000           41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42010 Social Security - OASDI         544,377         540,232         616,611         596,791         619,295           42110 TMRS         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           42115 OPEB Funding         224,891         131,440         241,672         238,954         242,724           42200 Tuition Reimbursement         -660         0         0         0         0         0           42300 State Unem						
41300 Incentive         315,443         337,370         331,500         335,930         335,052           41500 PFP         0         0         128,720         0         185,000           41620 Unscheduled         359,518         372,087         247,000         405,229         259,000           41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42020 Social Security - OASDI         544,377         540,232         616,611         596,791         619,295           42110 TMRS         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           42115 OPEB Funding         224,891         131,440         241,672         238,954         242,724           42200 Tuition Reimbursement         -660         0         0         0         0         0           42300 State Unemployment         15,578         14,596         14,557         16,850         13,976           42400 Workers Compensation         256,22						
41500 PFP         0         0         128,720         0         185,000           41620 Unscheduled         359,518         372,087         247,000         405,229         259,000           41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42020 Social Security - OASDI         544,377         540,232         616,611         596,791         619,295           42110 TMRS         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           42115 OPEB Funding         224,891         131,440         241,672         238,954         242,724           42200 Tuition Reimbursement         -660         0         0         0         0         0           42300 State Unemployment         15,578         14,596         14,557         16,850         13,976           42510 Car Allowance         8,422         7,160         8,280         6,519         5,880           42520 Uniform/Clothing Allowan         -352 <td></td> <td></td> <td>·</td> <td></td> <td></td> <td></td>			·			
41820T Health Insurance         2,063,290         2,148,240         2,541,422         2,460,794         2,745,594           41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42020 Social Security - OASDI         544,377         540,232         616,611         596,791         619,295           42110 TMRS         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           42115 OPEB Funding         224,891         131,440         241,672         238,954         242,724           42200 Tuition Reimbursement         -660         0         0         0         0         0           42300 State Unemployment         15,578         14,596         14,557         16,850         13,976           42400 Workers Compensation         256,228         250,001         284,585         264,419         273,962           42510 Car Allowance         8,422         7,160         8,280         6,519         5,880           42520 Uniform/Clothing Allowan         -352         0         0         0         0         0           42550 Change in	41500 PFP			128,720		185,000
41900 Life         4,184         4,257         4,715         4,580         4,724           42010 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42020 Social Security - OASDI         544,377         540,232         616,611         596,791         619,295           42110 TMRS         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           42115 OPEB Funding         224,891         131,440         241,672         238,954         242,724           42200 Tuition Reimbursement         -660         0         0         0         0         0           42300 State Unemployment         15,578         14,596         14,557         16,850         13,976           42400 Workers Compensation         256,228         250,001         284,585         264,419         273,962           42510 Car Allowance         8,422         7,160         8,280         6,519         5,880           42520 Uniform/Clothing Allowan         -352         0         0         0         0         0           42550 Communications Allowance         12,283         11,755         11,904         11,246         11,328           42560 Change in Sick and		•	·		·	
42010 Social Security - Medica         128,443         127,247         144,824         140,246         145,452           42020 Social Security - OASDI         544,377         540,232         616,611         596,791         619,295           42110 TMRS         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           42115 OPEB Funding         224,891         131,440         241,672         238,954         242,724           42200 Tuition Reimbursement         -660         0         0         0         0         0           42300 State Unemployment         15,578         14,596         14,557         16,850         13,976           42400 Workers Compensation         256,228         250,001         284,585         264,419         273,962           42510 Car Allowance         8,422         7,160         8,280         6,519         5,880           42520 Uniform/Clothing Allowan         -352         0         0         0         0           42530 Moving Expense         1,990         0         0         0         0           42550 Communications Allowance         12,283         11,755         11,904         11,246         11,328           42560 Change in Sick and Annua         -						
42020 Social Security - OASDI         544,377         540,232         616,611         596,791         619,295           42110 TMRS         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           42115 OPEB Funding         224,891         131,440         241,672         238,954         242,724           42200 Tuition Reimbursement         -660         0         0         0         0         0           42300 State Unemployment         15,578         14,596         14,557         16,850         13,976           42400 Workers Compensation         256,228         250,001         284,585         264,419         273,962           42510 Car Allowance         8,422         7,160         8,280         6,519         5,880           42520 Uniform/Clothing Allowan         -352         0         0         0         0           42530 Moving Expense         1,990         0         0         0         0           42550 Communications Allowance         12,283         11,755         11,904         11,246         11,328           42560 Change in Sick and Annua         -85,841         7,717         0         0         0           PSCHG Personal Services         14,467,893		•	·	· ·		·
42110 TMRS         1,967,760         1,424,637         1,221,423         1,206,667         1,222,362           42115 OPEB Funding         224,891         131,440         241,672         238,954         242,724           42200 Tuition Reimbursement         -660         0         0         0         0         0           42300 State Unemployment         15,578         14,596         14,557         16,850         13,976           42400 Workers Compensation         256,228         250,001         284,585         264,419         273,962           42510 Car Allowance         8,422         7,160         8,280         6,519         5,880           42520 Uniform/Clothing Allowan         -352         0         0         0         0           42530 Moving Expense         1,990         0         0         0         0           42550 Communications Allowance         12,283         11,755         11,904         11,246         11,328           42560 Change in Sick and Annua         -85,841         7,717         0         0         0           PSCHG Personal Services         14,467,893         13,920,177         15,445,513         15,149,884         15,705,696           51110 Office Expense         124,491         <						
42115 OPEB Funding       224,891       131,440       241,672       238,954       242,724         42200 Tuition Reimbursement       -660       0       0       0       0       0         42300 State Unemployment       15,578       14,596       14,557       16,850       13,976         42400 Workers Compensation       256,228       250,001       284,585       264,419       273,962         42510 Car Allowance       8,422       7,160       8,280       6,519       5,880         42520 Uniform/Clothing Allowan       -352       0       0       0       0       0         42530 Moving Expense       1,990       0       0       0       0       0         42550 Communications Allowance       12,283       11,755       11,904       11,246       11,328         42560 Change in Sick and Annua       -85,841       7,717       0       0       0         PSCHG Personal Svcs Changes       0       0       94,111       -48,908         41000 Personal Services       14,467,893       13,920,177       15,445,513       15,149,884       15,705,696         51110 Office Expense       124,491       121,018       165,079       179,544       228,879         51120 Safet			•		·	
42300 State Unemployment       15,578       14,596       14,557       16,850       13,976         42400 Workers Compensation       256,228       250,001       284,585       264,419       273,962         42510 Car Allowance       8,422       7,160       8,280       6,519       5,880         42520 Uniform/Clothing Allowan       -352       0       0       0       0         42530 Moving Expense       1,990       0       0       0       0         42550 Communications Allowance       12,283       11,755       11,904       11,246       11,328         42560 Change in Sick and Annua       -85,841       7,717       0       0       0       0         PSCHG Personal Svcs Changes       0       0       0       94,111       -48,908         41000 Personal Services       14,467,893       13,920,177       15,445,513       15,149,884       15,705,696         51110 Office Expense       124,491       121,018       165,079       179,544       228,879         51115 Employee Recognition Pro       1,242       3,730       6,000       6,023       6,000         51120 Safety Program       22,714       19,868       41,800       24,228       41,800	42115 OPEB Funding				238,954	
42400 Workers Compensation         256,228         250,001         284,585         264,419         273,962           42510 Car Allowance         8,422         7,160         8,280         6,519         5,880           42520 Uniform/Clothing Allowan         -352         0         0         0         0           42530 Moving Expense         1,990         0         0         0         0           42550 Communications Allowance         12,283         11,755         11,904         11,246         11,328           42560 Change in Sick and Annua         -85,841         7,717         0         0         0         0           PSCHG Personal Svcs Changes         0         0         0         94,111         -48,908           41000 Personal Services         14,467,893         13,920,177         15,445,513         15,149,884         15,705,696           51110 Office Expense         124,491         121,018         165,079         179,544         228,879           51115 Employee Recognition Pro         1,242         3,730         6,000         6,023         6,000           51120 Safety Program         22,714         19,868         41,800         24,228         41,800						_
42510 Car Allowance       8,422       7,160       8,280       6,519       5,880         42520 Uniform/Clothing Allowan       -352       0       0       0       0         42530 Moving Expense       1,990       0       0       0       0         42550 Communications Allowance       12,283       11,755       11,904       11,246       11,328         42560 Change in Sick and Annua       -85,841       7,717       0       0       0       0         PSCHG Personal Svcs Changes       0       0       0       94,111       -48,908         41000 Personal Services       14,467,893       13,920,177       15,445,513       15,149,884       15,705,696         51110 Office Expense       124,491       121,018       165,079       179,544       228,879         51115 Employee Recognition Pro       1,242       3,730       6,000       6,023       6,000         51120 Safety Program       22,714       19,868       41,800       24,228       41,800	• •		·	·	·	·
42520 Uniform/Clothing Allowan       -352       0       0       0       0         42530 Moving Expense       1,990       0       0       0       0         42550 Communications Allowance       12,283       11,755       11,904       11,246       11,328         42560 Change in Sick and Annua       -85,841       7,717       0       0       0       0         PSCHG Personal Svcs Changes       0       0       0       94,111       -48,908         41000 Personal Services       14,467,893       13,920,177       15,445,513       15,149,884       15,705,696         51110 Office Expense       124,491       121,018       165,079       179,544       228,879         51115 Employee Recognition Pro       1,242       3,730       6,000       6,023       6,000         51120 Safety Program       22,714       19,868       41,800       24,228       41,800	•					
42530 Moving Expense       1,990       0       0       0       0         42550 Communications Allowance       12,283       11,755       11,904       11,246       11,328         42560 Change in Sick and Annua       -85,841       7,717       0       0       0       0         PSCHG Personal Svcs Changes       0       0       0       94,111       -48,908         41000 Personal Services       14,467,893       13,920,177       15,445,513       15,149,884       15,705,696         51110 Office Expense       124,491       121,018       165,079       179,544       228,879         51115 Employee Recognition Pro       1,242       3,730       6,000       6,023       6,000         51120 Safety Program       22,714       19,868       41,800       24,228       41,800			•	•	•	
42550 Communications Allowance         12,283         11,755         11,904         11,246         11,328           42560 Change in Sick and Annua         -85,841         7,717         0         0         0         0           PSCHG Personal Svcs Changes         0         0         0         94,111         -48,908           41000 Personal Services         14,467,893         13,920,177         15,445,513         15,149,884         15,705,696           51110 Office Expense         124,491         121,018         165,079         179,544         228,879           51115 Employee Recognition Pro         1,242         3,730         6,000         6,023         6,000           51120 Safety Program         22,714         19,868         41,800         24,228         41,800	•					
PSCHG Personal Svcs Changes         0         0         0         94,111         -48,908           41000 Personal Services         14,467,893         13,920,177         15,445,513         15,149,884         15,705,696           51110 Office Expense         124,491         121,018         165,079         179,544         228,879           51115 Employee Recognition Pro         1,242         3,730         6,000         6,023         6,000           51120 Safety Program         22,714         19,868         41,800         24,228         41,800	42550 Communications Allowance		11,755	11,904	11,246	11,328
41000 Personal Services         14,467,893         13,920,177         15,445,513         15,149,884         15,705,696           51110 Office Expense         124,491         121,018         165,079         179,544         228,879           51115 Employee Recognition Pro         1,242         3,730         6,000         6,023         6,000           51120 Safety Program         22,714         19,868         41,800         24,228         41,800			•			_
51110 Office Expense       124,491       121,018       165,079       179,544       228,879         51115 Employee Recognition Pro       1,242       3,730       6,000       6,023       6,000         51120 Safety Program       22,714       19,868       41,800       24,228       41,800						
51115 Employee Recognition Pro       1,242       3,730       6,000       6,023       6,000         51120 Safety Program       22,714       19,868       41,800       24,228       41,800						
51120 Safety Program 22,714 19,868 41,800 24,228 41,800		•	·	·	·	·
			·	· ·		

### Water and Sewer System Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
51200 Operating 51250 Janitor	210,756 21,570	276,198 14,535	290,466 17,860	271,671 16,107	304,934 18,675
51300 Clothing and Linen	62,564	66,408	70,291	88,008	82,228
51350 Chemical and Medical	720,276	791,282	849,280	853,019	845,280
51400 Photographic	179	292	600	145	600
51450 Botany & Agrigulture	2,468	989	3,120	2,200	3,120
51452 B & A - General	967	3,542	4,675	3,813	4,675
51560 Conservation Expenditure	18,545	13,568	37,000	20,000	27,000
51700 Education 51800 Fuel & Oil	9,839 66,958	7,811 67,636	21,250 77,485	17,473 94,355	21,250 103,200
51850 Minor Tools	41,009	44,207	58,925	51,125	55,050
51950 Minor Office Equipment	7,163	14,405	10,442	22,876	8,717
51970 Software	0	1,050	0	1,050	0
51980 IT Hardware	13,709	12,588	19,651	20,811	13,500
52050 Auto Parts	3,887	11,064	5,150	11,490	5,150
52050LABOR Auto Parts Labor	4,200	4,175	4,550	4,063	4,550
52120 Tires and Tubes Other	7,283	9,898	17,625	19,703	17,625
53100 Natural Gas 53150 Electricity	144,133 4,423,549	171,411 4,358,456	253,336 5 825 013	110,107	172,392 5,242,537
53200 Water and Sewer	4,423,549 61,914	4,356,456 64,027	5,825,913 63,295	4,837,998 43,362	5,242,537 66,090
55100 Publications	70	70	1,000	43,362 70	1,000
51000 Supplies	5,969,486	6,095,889	7,868,243	6,722,691	7,297,702
61100 Communications Billing	78	8,019	14,600	17,200	22,600
61200 Postage	395,674	408,765	416,880	456,518	466,880
61300 Advertising	407	84	4,758	1,611	4,758
61400 Dues	31,045	40,975	55,025	41,173	58,025
61410 Tuition	53,218	118,359	102,771	147,103	111,921
61415 Safety Training	6,010	1,782	7,000	3,062	7,000
62000 Professional	198,651	167,568	213,500	261,107	215,496
62025 Blackridge Contract 63140 Audit Fee	120,192 4,750	130,000 4,845	120,000 5,000	130,000	120,000 5,000
63210 Armored Car Service	5,784	4,645 5,856	2,148	4,942 7,188	5,000 7,572
63300 Collection Expense	80,856	67,700	70,000	63,000	70,000
67320 Extermination	2,820	2,635	2,950	2,950	3,150
67500 Laundry	2,399	5,175	2,800	5,918	2,800
68100 R & M - Building	156,503	140,078	161,000	113,355	166,000
68300 R & M - Improvements	1,037,750	1,715,664	2,150,192	2,034,870	2,105,105
68310 R & M Other Improvements	6,209	6,314	0	3,076	0
68312 Other Improvement	409,560	406,487	425,950	456,772	525,950
68500 R & M - Streets	275,978	286,208	290,000	296,367	287,000
68610 Office Equipment 68615 Misc. Fuel Powered Equi	943	3,438 7,451	3,533	2,109	3,383
68620 Computer Equipment	6,232 103,195	122,119	10,800 99,100	9,248 101,100	10,950 81,100
68630 Dumpster Boxes	9,300	925	10,000	10,000	10,000
68640 Machinery	15,805	6,514	28,250	7,351	28,250
68650 Shop Equipment	28,097	42,989	59,300	46,725	59,300
68660 Audio/Video Equipment	0	0	1,200	0	1,200
68670 Communications Equipmen	67	69	1,000	1,000	1,000
68680 Other Equipment	112,488	145,051	145,057	164,909	153,057
68710 Auto Repair & Maint	17,899	10,386	20,180	13,337	17,180
69100 Rental Land & Buildings	757	794	1,100	580	1,100
69210 Rental City Equipment	1,975,841	2,002,269	1,992,475	1,985,621	2,033,313
69220 Rental Other Equipment 69300 Leased Computer Software	4,950 0	2,460 20,163	8,225 376,450	4,855 367,253	8,225 327,450
60000 Contractual Services	5,063,459	5,881,141	6,801,244	6,760,299	6,914,765
71100 Insurance and Bonds	389,320	536,376	804,146	804,146	544,599
71240 Retiree Insurance From	26,506	7,325	0	19,849	0
71250 Paid Claims	9,500	1,750	9,500	4,000	9,500
72000 Communication	2,460	14,349	15,500	17,858	25,500
74000 Printing and Binding	11	5,054	9,000	8,500	9,000
75100 Travel	20,658	11,301	62,600	28,345	62,600
75200 Mileage	39	8	0	0	0
75300 Meals and Local	9,648	9,545	9,650	7,845	9,650

#### Water and Sewer System Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
76000 Depreciation	14,072,364	13,718,023	14,509,052	13,668,933	14,438,435
76500 Amortization of Water Ri	478,439	478,439	478,439	478,439	478,439
77200 License and Permits	170,346	176,893	187,884	180,628	243,234
77215 Tax Payments on Leased L	1,927	1,685	27	1,691	27
77300 Water System Inspections	170,084	170,084	280,000	198,482	280,000
77430 Administrative - Labora	2,040	0	8,000	0	0
77470 Service Charges - Other	28,395	28,395	149,045	78,442	28,395
77610 Information Technology -	797,064	848,950	981,076	981,076	1,128,807
77730 Solid Waste	107,096	0	143,000	135,000	143,000
77810 Administrative Water	802,470	886,155	904,017	904,016	883,846
77820 Pymnt Lieu of Franch Tx	2,331,235	2,533,836	2,670,937	2,597,979	3,010,043
77830 Pymnt Lieu of Prop Tx -	2,356,266	2,488,795	2,560,081	2,558,790	2,595,732
77840 Administrative Sewer	525,603	560,859	553,882	553,881	768,926
77850 Pymnt Lieu of Franch Tx	990,446	1,076,667	1,139,811	1,103,009	1,281,382
77860 Pymnt Lieu of Prop Tx -	1,345,866	1,437,500	1,487,357	1,494,383	1,536,359
78000 Pmnt to CRMWA - M and O	6,974,102	5,896,428	6,814,521	5,593,303	6,146,075
78010 Fiscal Agent Fees	12,185	267,943	13,000	267,488	13,000
78210 Cash Over/Short	-150	-3,903	500	-3,800	500
78230 Loss on Bad Debt	203,659	392,544	480,000	408,280	480,000
70000 Other Charges	31,827,578	31,545,001	34,271,025	32,090,563	34,117,049
81100 Land Acquisition costs	590,774	0	0	0	0
82100 Buildings	0	21,800	0	21,800	0
83100 Improve other than Build	6,656	0	0	0	0
83200 Improvement	0	63,987	0	63,987	0
84100 Auto-Rolling Stock & Equ	0	3,979	0	0	132,500
84200 Machinery General	0	14,191	0	0	58,000
84310 Shop Equipment	0	0	0	0	41,000
84910 Other Equipment	0	17,207	20,500	21,993	16,600
CIPACCT CIP Accounts	0	0	34,359,038	34,359,038	47,466,375
80000 Capital Outlay	597,430	121,164	34,379,538	34,466,819	47,714,475
89200 Bond Interest Payments	4,905,956	5,108,802	2,788,616	2,788,618	2,563,599
89000 Debt Service	4,905,956	5,108,802	2,788,616	2,788,618	2,563,599
90100 Workorder Reimbursement	-912,974	-981,051	-687,000	-796,333	-687,000
90160 Other Departments	-20,099	-17,541	-49,049	-17,541	-49,049
90180 Sales to Other Departmen	-249,548	-416,304	-150,000	-150,000	-150,000
90000 Inter Reimbursements	-1,182,621	-1,414,895	-886,049	-963,874	-886,049
92120 Information Services	31,221	17,375	0	1,420	0
92125 Municipal Garage	13,339	156,034	0	0	0
92130 General Construction	878,000	380,450	0	0	0
92000 Operating Transfers	922,560	553,859	0	1,420	0
TEXPENSES Total Expenses	62,571,743	61,811,137	100,668,130	97,016,420	113,427,236

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

DESCRIPTION	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
5200 Water and Sewer System Fu					
52100 Utilities Office	2,526,854	2,572,312	3,011,333	3,292,980	3,152,005
52110 Director of Utilities	371,206	485,391	588,723	486,579	608,137
52115 Capital Projects & Devel	1,120,621	717,113	1,308,708	1,314,106	1,398,914
52120 Water & Sewer General	1,125,665	1,376,339	1,714,796	1,524,298	1,918,807
52121 Sewer General	5,283,029	6,100,983	3,194,050	3,418,761	3,599,667
52122 Water General	7,986,802	8,255,671	8,923,651	8,845,602	9,053,220
52123 Water & Sewer - Transfer	922,560	552,739	34,359,038	34,359,038	47,466,375
52200 Water Production	7,195,260	6,744,544	7,700,856	7,479,602	7,573,040
52210 Water Transmission	4,944,146	5,005,519	6,285,278	5,423,529	5,950,340
52220 Surface Water Treatment	10,717,684	9,749,004	11,124,722	9,544,254	10,528,216
52230 Water Distribution	6,575,457	6,277,985	6,816,950	6,615,239	6,769,349
52240 Waste Water Collection	4,769,839	4,726,990	5,249,214	4,951,123	5,213,022
52260 River Road Water Reclama	3,290,688	3,415,360	3,623,346	3,348,750	3,620,055
52270 Hollywood Road Waste Wat	4,170,299	4,211,101	4,680,590	4,478,725	4,637,526
52281 Laboratory Admin	1,571,630	1,620,083	2,086,876	1,933,832	1,938,564
5200 Water and Sewer System Fu	62,571,742	61,811,137	100,668,130	97,016,420	113,427,236

### WATER AND SEWER FUND PROPOSED FEE CHANGES

# 52121/52122 - Water General and Sewer General

We have proposed a 4% increase to allow Amarillo to upgrade to an advanced metering infrastructure (AMI) and a 3% increase to fund increased operations and maintenance costs for a total increase of 7%. The amounts estimated below were calculated based on a meter providing 10,000 gallons of water or sewer usage.

	Current	Proposed	Increase	Budgetary
Description	Fee*	Fee*	(Decrease)	Impact
34030 – Sewer Charges				
5/8" Meter	\$29.74 to \$32.47	\$31.82 to \$34.74	\$2.08 to \$2.27	
1" Meter	\$30.27 to \$33.00	\$32.39 to \$35.31	\$2.12 to \$2.31	
1 1/2" Meter	\$30.71 to \$33.44	\$32.86 to \$35.78	\$2.15 to \$2.34	
2" Meter	\$32.18 to \$34.91	\$34.43 to \$37.35	\$2.25 to \$2.44	
3" Meter	\$34.62 to \$37.35	\$37.04 to \$39.96	\$2.42 to \$2.61	
4" Meter	\$44.37 to \$47.10	\$47.48 to \$50.40	\$3.11 to \$3.30	
6" Meter	\$58.92 to \$61.65	\$63.04 to \$65.97	\$4.12 to \$4.32	
8" Meter	\$73.53 to \$76.26	\$78.68 to \$81.60	\$5.15 to \$5.34	\$945,000
34010 – Water Metered Sal	es			
5/8" Meter	\$32.25 to \$44.99	\$34.51 to \$48.14	\$2.26 to \$3.15	
1" Meter	\$37.15 to \$49.89	\$39.75 to \$53.38	\$2.60 to \$3.49	
1 1/2" Meter	\$42.56 to \$55.30	\$45.54 to \$59.17	\$2.98 to \$3.87	
2" Meter	\$56.21 to \$68.95	\$60.14 to \$73.78	\$3.93 to \$4.83	
3" Meter	\$158.76 to \$171.50	\$169.87 to \$183.51	\$11.11 to \$12.01	
4" Meter	\$196.66 to \$209.40	\$210.43 to \$224.06	\$13.77 to \$14.66	
6" Meter	\$285.17 to \$297.91	\$305.13 to \$318.76	\$19.96 to \$20.85	
8" Meter	\$386.37 to \$399.11	\$413.42 to \$427.05	\$27.05 to \$27.94	\$2,110,500
Total Budgatany Impact				¢2 OFF FOO
Total Budgetary Impact				\$3,055,500

<sup>\*</sup>The minimum of each range represents the residential fee and the maximum of each range represents the commercial fee.

#### CITY OF AMARILLO SUMMARY OF RESOURCES AND EXPENDITURES SPECIAL REVENUE FUNDS - FISCAL YEAR 2019/2020

		Housing				Home			
		Assistance			Community			Court	Court
		Payments		Emergency	Development	Partnership		Technology	Security
	Total	Program	Plus Care	Shelter	Block Grant	Program	HMIS	Fund	Fund
Balance 10/01/18 (See Below)	11,256,457	1,212,282	-	500	7,645	-	-	233,812	(5)
Fiscal Year 2018/2019 Sales, Receipts & Revenue	25,671,876	10,404,893	310,368	13,112	1,631,757	726,074	163,232	136,100	163,184
M & O Expenditures Capital Expenditures	23,286,233 276,827	10,418,368	310,368	13,612	1,631,757 	726,074 -	163,232	308,460 (263)	163,184
Total Expenditures	23,563,060	10,418,368	310,368	13,612	1,631,757	726,074	163,232	308,196	163,184
Balance 10/01/19	13,365,274	1,198,807	-	-	7,645	-	-	61,716	(5)
Fiscal Year 2019/2020 Sales, Receipts & Revenue	25,816,499	10,415,440	302,712	-	1,634,245	645,297	163,232	136,100	155,861
M & O Expenditures Capital Expenditures	24,066,776 45,000	10,428,778	302,712	- -	1,634,245	645,297 -	163,232	109,640	155,861
Total Expenditures	24,111,776	10,428,778	302,712	-	1,634,245	645,297	163,232	109,640	155,861
Balance 10/01/20	15,069,995	1,185,468		-	7,644	-	-	88,176	(5)
AVAILABLE FUNDS CALCULATION	) N								
Cash & Investments	11,845,641	1,257,573	4,540	3,808	36,456	24,082	3,387	233,812	8,113
Assets to be converted to Cash	1,200,995	8,600	20,460	56,750	262,408	140,527	4,771	200,012	-
Less: Liabilities & Encumbrances	(1,790,179)	(53,891)	(25,000)	(60,058)	(291,219)	(164,609)	(8,158)	-	(8,118)
Balance 10/01/18	- 11,256,457	1,212,282	-	500	7,645	-	-	233,812	(5)

<sup>\*</sup> Includes the Justice Assistant Grant and the Selective Traffic Enforcement Program

	Emergency										
		Management		Woman				APD	Photographic		Public
Transportation	AIP Pantex	Homeland		Infants	Public		Police	Seized	Traffic	Coming	Improvement
Planning	Project	Security	Programs	& Children	Health	LEOSE	Grants*	Property	Enforcement	Home	District Summary
-	-	884	-	5,939	7,255,419	41,278	1,949	184,680	737,325	-	1,574,749
357,837	230,364	208,923	515,354	2,016,989	4,884,890	23,124	280,158	-	1,327,133	156,020	2,122,364
357,837	230,364	40,308	515,354	2,016,701	3,227,976	15,438	235,482	26,004	1,258,917	156,020	1,470,777
-		168,615	-				44,676	-	63,800		
057.007				0 0 4 0 7 0 4		4= 400	000 455	00 00 1		450.000	
357,837	230,364	208,923	515,354	2,016,701	3,227,976	15,438	280,157	26,004	1,322,717	156,020	1,470,777
		004		6 227	0.040.004	40.064	1.040	150 676	744 744		0.006.007
-	-	884	-	6,227	8,912,334	48,964	1,949	158,676	741,741	-	2,226,337
430,418	197,579	104,522	E1E 2E1	2,451,473	4,922,225	26 240	244 140		922,151	270 224	2,271,216
430,410	197,379	104,522	313,334	2,431,473	4,922,223	20,310	244,140	-	922, 131	210,224	2,211,210
430,418	197,579	104,522	515,354	2,451,473	3,606,942	22,500	244.140	90,350	915.427	278,224	1,770,082
430,410	191,519	104,522		2,431,473	5,000,342	22,500	244,140	50,550	45,000	210,224	1,770,002
									40,000		
430.418	197.579	104.522	515 354	2,451,473	3.606.942	22 500	244.140	90.350	960.427	278 224	1,770,082
.00,110	,		0.0,00.	2,101,110	0,000,012	,		00,000	000, 121		1,7.7.0,002
_	-	884	_	6.226	10.227.617	52.774	1,949	68.326	703.465	_	2,727,471
				- ,	-, ,-	- ,	,		,		, ,
7,145	1,446	5,507	-	3,052	7,173,426	41,278	5,640	210,559	1,215,362	-	1,610,455
46.844	16.933	8.255	_	377.504	229,434	_	26.309	· -	· · · · -	_	2,200
(53,989)	(18,379)	(12,878)	-	(374,617)	(147,441)	-	(30,000)	(25,879)	(478,037)	-	(37,906)
-	<u> </u>	884		5,939	7,255,419	41,278	1,949	184,680	737,325	<u> </u>	1,574,749

# Heritage Hills PID Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	0	161,697	160,784	162,406	319,940
30300 Current Year's Levy	0	161,697	160,784	162,406	319,940
30200 Ad Valorem Tax Collectio	0	161,697	160,784	162,406	319,940
TREVENUE Total Revenues	0	161,697	160,784	162,406	319,940
53150 Electricity	0	0	3,829	0	0
53200 Water and Sewer	0	0	35,062	0	20,000
51000 Supplies	0	0	38,891	0	20,000
61200 Postage	0	215	22	220	225
61300 Advertising	0	361	533	368	375
62000 Professional	0	0	392	3,232	3,136
67600 Temporary Labor	0	0	16,844	0	16,844
68300 R & M - Improvements	0	0	7,018	0	7,018
60000 Contractual Services	0	576	24,809	3,820	27,598
77450 Administrative Other	0	55	55	58	25
70000 Other Charges	0	55	55	58	25
TEXPENSES Total Expenses	0	631	63,755	3,878	47,623

CITY OF AMARILLO
SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
27PID Total Pids					
2700 Greenways at Hillside Fun	470,002	545,700	618,125	466,533	628,630
2705 Pinnacle PID	-	336	-	343	350
2710 Heritage Hills PID Fund	-	631	63,755	3,878	47,623
2730 Colonies	644,566	3,657,646	832,168	936,905	950,179
2740 Tutbury Public Imprv Dist	10,075	10,043	9,494	9,986	15,927
2750 Point West PID	18,066	22,859	26,068	40,482	29,414
2760 Quail Creek Public Improv	7,147	7,158	7,047	7,306	8,105
2770 Vineyards PID	2,119	3,284	3,738	4,443	6,741
2780 Redstone PID	283	18	-	8	-
2790 Town Square PID	717	759	83,043	894	83,113
27PID Total Pids	1,152,975	4,248,434	1,643,439	1,470,777	1,770,082
2000 Special Revenue Funds	22,080,268	23,380,125	24,180,939	23,563,059	24,111,776

# CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
Utility Services			
1431 Solid Waste Collection	10,385,177	10,330,518	12,110,547
1432 Solid Waste Disposal	4,910,633	4,755,679	5,028,298
1000 General Fund	15,295,810	15,086,197	17,138,845
5200 Water & Sewer Fund			
Utility Services			
52100 Utilities Office	2,572,312	3,011,333	3,152,005
52110 Director of Utilities	485,391	588,723	608,137
52120 Water & Sewer General	1,376,339	1,714,796	1,918,807
52121 Sewer General	6,100,983	3,194,050	3,599,667
52122 Water General	8,255,671	8,923,651	9,053,220
52123 Water & Sewer - Transfer	552,739	34,359,038	47,466,375
52200 Water Production	6,744,544	7,700,856	7,573,040
52210 Water Transmission	5,005,519	6,285,278	5,950,340
52220 Surface Water Treatment	9,749,004	11,124,722	10,528,216
52230 Water Distribution	6,277,985	6,816,950	6,769,349
52240 Waste Water Collection	4,726,990	5,249,214	5,213,022
52260 River Road Water Reclama	3,415,360	3,623,346	3,620,055
52270 Hollywood Road Waste Wat	4,211,101	4,680,590	4,637,526
52281 Laboratory Admin	1,620,083	2,086,876	1,938,564
5200 Water and Sewer System Fu	61,094,021	99,359,423	112,028,323
5600 Drainage Utility Fund			
Utility Services			
56100 Drainage Utility	3,050,164	4,360,873	4,265,945
56200 Drainage Utility Transfe	-	11,729,601	1,250,000
5600 Drainage Utility Fund	3,050,164	16,090,474	5,515,945
Utility Services Total Expenditures	79,439,995	130,536,094	134,683,113





(52110, 52120, 52121, 52122, 52123)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 400,490	\$ 592,562	\$ 650,007
Supplies	25,699	52,721	41,520
Contractual Services	162,152	152,789	163,117
Other Charges	10,521,241	10,834,532	11,761,588
Capital Outlay	-	34,359,038	47,466,375
Debt Service	5,108,802	2,788,616	2,563,599
Operating Transfers	552,739	-	-
Total Expenses	\$ 16,771,123	\$ 48,780,258	\$ 62,646,206

# Mission

As an acknowledged leader in the industry, the City of Amarillo Water Utilities Department is committed to supplying continuous high quality water, sewer and environmental services to our customers in a safe and efficient manner, supporting Amarillo's high quality of life now and in the future. This is accomplished through innovative employees demonstrating teamwork, commitment and outstanding customer service.

# **Strategic Approach**

The Director of Utilities office provides leadership and oversight for seven divisions including Water Production, Water Transmission, Surface Water Treatment, Water Distribution, Wastewater Collection, Wastewater Treatment and Environmental Lab. The Director of Utilities office, through strategic planning processes, manages the daily operations of these departments to meet the organizational goals of the City of Amarillo and to provide clean safe drinking water to the citizens of Amarillo. The Director of Utilities places emphasis on strategic planning at all levels of the organization, to allow the Division to provide the highest level of quality customer service while ensuring our operational activities support our mission and statement.

Water and sewer utilities are faced with ever changing challenges which include rising costs, aging infrastructure, stringent regulatory requirements and a changing workforce. The Director of Utilities looks to use effective utility management practices to lead the Water Utilities Department, in order to focus our efforts and energy to meet our organizational performance goals.

The Director of Utilities Office is addressing the City Council's priorities and City Manager's initiatives set forth in the **Blue Print for Amarillo** through **Implementation of Best Practices** Management and **Economic Development and Redevelopment**. The Director of Utilities Office engages in **Best Practice** 

management with the oversight of the seven divisions to ensure continued regulatory compliance at the Water and Wastewater Treatment Plants, continued pursuit of alternative operational and procurement strategies to minimize the use of our limited resources, continued pursuit of training strategies to broaden employees knowledge and through monitoring of customers concerns to provide, maintain, and improve customer service. The Director of Utilities closely monitors rules and regulations set forth by the American Water Works Association (AWWA), the Texas Commission on Environmental Quality (TCEQ), and the Environmental protection Agency (EPA) to ensure the Water Utilities Department is in compliance with current rules and regulations. The Director of Utilities engages in **Economic Development and Redevelopment** through the management of utilities infrastructure including maintenance and expansion of the current infrastructure. The Director of Utilities monitors the age of the existing infrastructure and other capital assets to execute effective improvement and replacement of infrastructure. The Director of Utilities also monitors current inventory to identify future expansion needs resulting from growth and expansion of the City.

# **Programs**

# Support and Managerial Oversight of Utilities Division 2019/20 Budget — \$608,137

The Director of Utilities provides support and managerial oversight for the 7 divisions in the Water Utilities Department. The Director of Utilities Office staff was integrated with the Engineering Department staff for a reorganization to create a Capital Projects and Development Engineering group in early 2016. The Director of Utilities retained four staff positions; Director of Utilities, Assistant Director of Utilities, Administrative Assistant I and Office Administrator.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Public Awareness Meetings on Water Conservation	14	15	17
Evaluation of Divisions to Comply with Best Practices for Department	7	7	7
Number of Positions Supported	231	230	230
Regulatory Compliance Review for Divisions	7	7	7
Expenditures Managed for Departments (millions)	\$42.2	\$44.3	\$46.8

# Water and Sewer General 2019/20 Budget — \$14,571,694

This program includes administrative and professional costs not attributable to specific Water and Sewer fund departments and personnel costs such as funding to implement the compensation and classification study.

# Water and Sewer Capital 2019/20 Budget — \$47,466,375

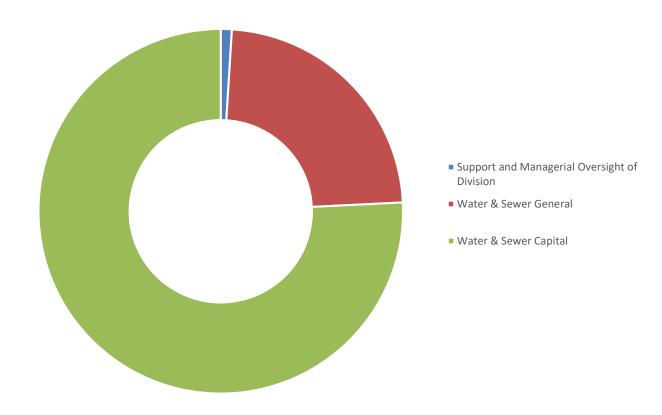
The City's Capital Improvement Plan ("CIP") represents the staff's determination of projects that need to be completed during the next five years to improve the quality of life for all our citizens and to improve our present service delivery system. Director of Utilities plans for projects such as installation of new water and

sewer mains, repairs of or improvements to existing water and sewer infrastructure, and vehicles or equipment needed to for Water and Sewer fund to provide its services and meet the needs of citizens. Funding for these projects is provided by Water and Sewer fund revenues.

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	5	5	5
Part-time Positions	-	-	-
Total Positions	5	5	5

# Total Director of Utilities 2019/20 Budget — \$62,646,206



#### **Sewer General**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34030 Sewer Charges	21,570,449	23,629,503	23,611,003	23,540,474	24,556,003
34040 Ind Waste Sewer Surchar	218,437	152,888	196,000	158,630	176,500
34045 Liq. Waste Disp. Fee	62,185	71,090	144,000	119,940	120,000
34060 Sale of Reclaimed Water	512,347	433,467	477,000	408,793	451,500
34000 Utility Sales & Services	22,363,418	24,286,948	24,428,003	24,227,837	25,304,003
34220 Sewer Tap Fees	88,051	54,418	82,000	55,240	66,000
34240 Sewer Frontage Charges	3,437	3,432	3,500	3,432	3,500
34200 Tap Fees and Frontage Ch	91,488	57,850	85,500	58,672	69,500
37155 Surface Land Rental	47,094	45,454	47,954	27,496	27,500
37150 Rent	47,094	45,454	47,954	27,496	27,500
TREVENUE Total Revenues	22,502,000	24,390,251	24,561,457	24,314,005	25,401,003
77840 Administrative Sewer	525,603	560,859	553,882	553,881	768,926
77850 Pymnt Lieu of Franch Tx	990,446	1,076,667	1,139,811	1,103,009	1,281,382
77860 Pymnt Lieu of Prop Tx -	1,345,866	1,437,500	1,487,357	1,494,383	1,536,359
78010 Fiscal Agent Fees	12,185	267,943	13,000	267,488	13,000
70000 Other Charges	2,874,100	3,342,968	3,194,050	3,418,761	3,599,667
89200 Bond Interest Payments	2,408,929	2,758,015	0	0	0
89000 Debt Service	2,408,929	2,758,015	0	0	0
TEXPENSES Total Expenses	5,283,029	6,100,983	3,194,050	3,418,761	3,599,667

#### **Water General**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34010 Water Metered Sales	48,620,594	55,209,141	52,764,943	49,189,699	54,875,443
34070 Water Service Charges	1,373,862	1,370,967	1,360,000	917,311	1,360,000
34000 Utility Sales & Services	49,994,455	56,580,107	54,124,943	50,107,010	56,235,443
34210 Water Tap Fees	218,965	212,343	232,000	207,171	213,000
34230 Water Frontage Charges	0	1,210	2,300	0	500
34266 Lab Fees	149,495	111,643	139,000	111,435	124,000
34200 Tap Fees and Frontage Ch	368,460	325,196	373,300	318,606	337,500
37110 Interest Income	0	126,488	0	0	0
37109 Interest Earnings	0	126,488	0	0	0
37155 Surface Land Rental	92,001	69,598	92,001	69,598	69,598
37150 Rent	92,001	69,598	92,001	69,598	69,598
37141 Merchant Service Fees	-255,458	-269,492	-268,660	-325,000	-328,644
37400 Miscellaneous Revenue	-255,458	-269,492	-268,660	-325,000	-328,644
TREVENUE Total Revenues	50,199,458	56,831,898	54,321,584	50,170,213	56,313,896
77810 Administrative Water	802,470	886,155	904,017	904,016	883,846
77820 Pymnt Lieu of Franch Tx	2,331,235	2,533,836	2,670,937	2,597,979	3,010,043
77830 Pymnt Lieu of Prop Tx -	2,356,266	2,488,795	2,560,081	2,558,790	2,595,732
78210 Cash Over/Short	-195	-3,902	0	-3,800	0_
70000 Other Charges	5,489,775	5,904,885	6,135,035	6,056,984	6,489,621
89200 Bond Interest Payments	2,497,027	2,350,787	2,788,616	2,788,618	2,563,599
89000 Debt Service	2,497,027	2,350,787	2,788,616	2,788,618	2,563,599
TEXPENSES Total Expenses	7,986,802	8,255,671	8,923,651	8,845,602	9,053,220

#### Water & Sewer - Transfer

	Actual	Actual	Budget	RevEst	Dept Req	
DESCRIPTION	2016	2017	2018	2018	2019	
CIPACCT CIP Accounts	0	0	34,359,038	34,359,038	47,466,375	
80000 Capital Outlay	0	0	34,359,038	34,359,038	47,466,375	
92120 Information Services	31,221	16,255	0	0	0	
92125 Municipal Garage	13,339	156,034	0	0	0	
92130 General Construction	878,000	380,450	0	0	0	
92000 Operating Transfers	922,560	552,739	0	0	0	
TEXPENSES Total Expenses	922,560	552,739	34,359,038	34,359,038	47,466,375	





(2700-2790)

# **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Supplies	\$ 414,642	\$ 519,651	\$ 575,245
Contractual Services	400,775	499,190	573,711
Other Charges	24,484	9,555	9,660
Capital Outlay	3,004,991	-	
Operating Transfers	403,542	615,042	611,466
Total Expenses	\$ 4,248,434	\$ 1,643,438	\$ 1,770,082

# **Mission**

To promote and facilitate the development of quality neighborhoods that enhance the community appearance.

# **Strategic Approach**

Public Improvement Districts (PIDs) were established to provide for the installation and maintenance of certain amenities and common areas that include hardscape and greenscape features that enhance the neighborhood by providing recreational and aesthetic related improvements.

A five-year service plan that defines the annual budget and individual assessments for each PID is approved annually by the respective PID Advisory Board and City Council. Each PID is fully funded by assessments and does not require City funding.

# **Programs**

# Greenways 2019/20 Budget — \$628,630

Established in 1995, Greenways was the first PID established in Amarillo. Landscaped parkways and common areas which include hardscape features are some of the improvements within the Greenways. The Greenways PID continues to develop a linear park system which now contains approximately 29 acres. The park-like setting meanders throughout the development, interconnecting the home sites with a linear parkway. Trees and shrubs have been added to enhance the park's large expanse of irrigated turf. The park contains over a mile of walking/jogging trails for the use and enjoyment of all users. Utilizing grant dollars from the State of Texas Parks and Wildlife Department, the City constructed a natural setting city park with soccer fields and other recreational type amenities in what was previously an undeveloped playa lake. The City maintains this "playa park". The assessments for the Greenways

PID are necessary to fund the maintenance and administrative costs associated with the PID improvements, debt service, and reserve.

The Greenways PID has a five member advisory Board. Per the terms of the Greenways PID petition, three board member positions are homeowners and two are suggested for approval by the developer.

# Pinnacle **2019/20 Budget** — \$350

Established in 2017, the Pinnacle PID encompasses approximately 510 acres of land and is in south Amarillo. The Pinnacle PID contains residentially developed properties. The Pinnacle PID is a multiphased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Pinnacle PID will be assessed for the cost of care and maintenance. Per the approved Petition that established the PID, assessments will be collected on the platted portions of the Pinnacle PID beginning in the FY 2020/21. The assessments for the Pinnacle PID are necessary to fund the maintenance and administrative costs associated with the PID improvements, debt service, and reserves. Improvements such as landscaped medians, entryway features, and specialty lighting will be installed, dedicated, accepted and the be subject to being maintained by the PID assessments. Current administrative expenses due prior to assessments being collected will be paid by the Developer/Property owner.

The Pinnacle PID will establish an initial three-member advisory board. Once more than 100 lots are sold, the advisory board will expand to five members. Per the terms of the Pinnacle PID petition, the initial three-member board will consist of two board positions suggested for approval by the Developer and one board position suggested by approval by the Owner of non-school property. The expanded five-member board will consist of two board positions suggested for approval by the developer, two board positions suggested for approval by the Property Owners Association who are lot owners in the PID, and one board position suggested for approval by Owner of non-school property.

# Heritage Hills 2019/20 Budget — \$47,623

The Heritage Hills PID was established in July 2016 to provide for the construction and maintenance of certain right-of-way improvements such as landscaping, green areas and entry features throughout the subdivision. Heritage Hills will be a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Heritage Hills PID will be assessed for the cost of care and maintenance.

Per the terms of the Heritage Hills PID petition, the initial three-member advisory board is to consist of three board members suggested for approval by the owner.

# Colonies 2019/20 Budget — \$950,179

Established in 2001, the Colonies PID encompasses approximately 375 acres of land and is located in southwest Amarillo. The Colonies PID contains both residentially and commercially developed properties. The Colonies PID is a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Colonies PID will be

assessed for the cost of care and maintenance. The Colonies PID collected the first assessments in January 2002. The assessments for the Colonies PID are necessary to fund the maintenance and administrative costs associated with the PID improvements, debt service, and reserves. Improvements such as a clock tower, landscaped medians, a bridge, gazebos, entryway features, and specialty lighting have been installed, dedicated, accepted and are now being maintained by the PID assessments.

The Colonies PID has a five-member advisory board. Per the terms of the Colonies PID petition, two board positions are suggested for approval by lot owners, two board positions are suggested for approval by the developer, and one board position suggested for approval by the owners.

# Tutbury 2019/20 Budget — \$15,927

Tutbury PID and was established to provide for the maintenance of eight landscaped parcels, which have been designated as common areas within the Colonies Unit Number Nine subdivision.

The Tutbury PID has a three-member advisory board. Per the terms of the Tutbury PID petition, all three Board members must be Tutbury homeowners.

# Point West 2019/20 Budget — \$29,414

The Point West PID was established to provide for the maintenance of several landscaped medians within City right-of-way. The City of Amarillo has a policy of not allowing medians within City right-of-way and therefore required the PID be established for a maintenance mechanism.

The Point West PID is zoned for a business and office park development. Point West was established as a mechanism to provide for the maintenance of several landscaped medians within City right-of-way. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within Point West will be assessed for the cost of care and maintenance of the medians. The assessments for the Point West PID are necessary to fund the associated maintenance and administrative costs. These costs will be divided among the property owners based on the percentage of total square footage of property owned.

The Point West PID has a five-member advisory board. Per the terms of Resolution No. 5-29-12-1 which expanded the board from three members to five members, two members shall be suggested by the developer, two members must be lot owners, and one member shall be suggested for approval by the owners

# Quail Creek 2019/20 Budget — \$8,105

The Quail Creek PID was established to provide for the maintenance of the common area with brick dumpster enclosures to include a lighted landscaped median within City right-of-way.

This 29 lot residential subdivision was developed on an irregular piece of land and was limited in what could be drafted into a workable residential design. The large median in the middle of the development was a result of this irregular tract. There will be no entry features associated with this tract and the only landscaping will be grass and trees within the median mentioned above. The subdivision improvements associated with this PID were completed and accepted in the spring of 2009 and are now being maintained by a private contractor. The amenities offered within this PID are in addition to the standard

level of service provided by the City. The property owners within the Quail Creek PID will be assessed for the cost of care and maintenance of the common area amenities.

The Quail Creek PID has a three-member advisory board. Per the terms of the Quail Creek PID petition, one board position represents the developer and the remaining two board members represent Quail Creek homeowners.

# Vineyards 2019/20 Budget — \$6,741

The Vineyards PID was established to provide for the installation and maintenance of certain landscaped areas (common areas). Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Vineyards PID will be assessed for the cost of care and maintenance. The Vineyards PID is a multi-phased residential development and will be subject to developer reimbursements for portions of the improvements. The Vineyards PID collected its first assessments in October 2012. Improvements such as landscaped medians and specialty lighting have been installed, accepted and therefore, are now being maintained within the first phase of development.

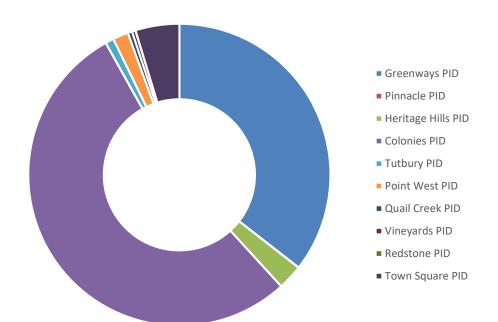
Per the terms of the Vineyards PID petition, after the first year, the advisory board will consist of five members appointed by the City Council and all members of the advisory board will serve terms of three years. Two members are recommended by the developer, two members are lot owners within the Vineyards and one is recommended by the owners.

# Town Square 2018/19 Budget — \$83,113

The Town Square PID was established to provide for the installation and maintenance of certain landscaped common areas to include hardscape features. Established in October of 2014, Town Square is Amarillo's most recently established PID. Town Square will be a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Town Square PID will be assessed for the cost of care and maintenance.

Per the terms of the Town Square PID petition, the initial three-member advisory board is to consist of three board members suggested for approval by the owner.

# Total Public Improvement District 2019/20 Budget — \$1,770,082



### Heritage Hills PID Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	0	161,697	160,784	162,406	319,940
30300 Current Year's Levy	0	161,697	160,784	162,406	319,940
30200 Ad Valorem Tax Collectio	0	161,697	160,784	162,406	319,940
TREVENUE Total Revenues	0	161,697	160,784	162,406	319,940
53150 Electricity	0	0	3,829	0	0
53200 Water and Sewer	0	0	35,062	0	20,000
51000 Supplies	0	0	38,891	0	20,000
61200 Postage	0	215	22	220	225
61300 Advertising	0	361	533	368	375
62000 Professional	0	0	392	3,232	3,136
67600 Temporary Labor	0	0	16,844	0	16,844
68300 R & M - Improvements	0	0	7,018	0	7,018
60000 Contractual Services	0	576	24,809	3,820	27,598
77450 Administrative Other	0	55	55	58	25
70000 Other Charges	0	55	55	58	25
TEXPENSES Total Expenses	0	631	63,755	3,878	47,623

#### CITY OF AMARILLO 19/20 CIP by Funding Source

						Photo							
PROJECT NUMBER PROJECT NAME	2019-20 TOTAL	Grant in Aid - Federal	TxDOT Assistance	Bond Proceeds	W&S Bond Proceeds	Traffic Enforcement	HOT Tax	General Funding	Water & Sewer	A	Desires	Fleet	IT
NUMBER PROJECT NAME	2019-20 TOTAL	Federal	Assistance	Bona Proceeds	Proceeds	Enforcement	HOTTAX	Funding	water & Sewer	Airport	Drainage	Fleet	"
411310 Armored Vehicle for Swat Operations	375,000	200,000	0	0		0 0	0	175,000					
41010-1610 Police	375,000	200,000	0			0 0	0	175,000	0	0	0	0	0
		-											
411176 Replace Transit Buses FY19	425,390	361,582	0				0	63,808	0	0	0	0	0
411421 Multimodal Transportation Terminal 41010-1761 Transit Fixed Route Operations	480,000 <b>905,390</b>	384,000 <b>745,582</b>	0			0 <b>0</b>	0	96,000 <b>159,808</b>	0 <b>0</b>	0	0	0	0
41010-1761 Transit Fixed Route Operations	905,390	745,582	U	U		0	U	159,808	U	U	U	U	0
411122 GPS Opticom Units	30,000	0	0	0		30,000	0	0	0	0	0	0	0
411329 Assistance to Firefighters Grant (AFG)													
Matching Funds (E&I)	300,000	270,000	0	0		0 0	0	30,000	0	0	0	0	0
411366 Fire Prevention & Safety (FP&S) Grant Match													
FEMA proiects	200,000	190,000	0	0		0 0	0	10,000	0	0	0	0	0
411380 PRPC Grant FY18-Amarillo IMT Equipment &	18,000	14,000	0	0		0 0	0	4,000	0	0	0	0	0
Training ( Awarded June 2019) 411489 Firehouse Subs Public Safety Foundation	18,000	14,000	U	U		0	U	4,000	U	U	U	U	U
grant	50,000	50,000	0	0		0 0	0	0	0	0	0	0	0
411490 Hazard Mitigation Grant Program (HMGP)	150,000	112,500	0			0	0	37,500	0	0	0	0	0
4600-1910 Fire Operations	748,000	636,500	0			30,000	0	81,500	0	0	0	0	0
4100 General Construction Fund	2,028,390	1,582,082	0	0		30,000	0	416,308	0	0	0	0	0
	1,200,000	0	0	0		0	0	1,200,000	0	0	0	0	0
420062 Overlay of Various Streets 4200-1420\(\overlap{1}{2}\) Street	1,200,000	0	0			0 0	0	1,200,000	0	0	0	0	0
4200-1420BHEEL	1,200,000	•	•	•		0	•	1,200,000	•	Ū	U	•	U
4200 Street Improvement Fund	1,200,000	0	0	0		0 0	0	1,200,000	0	0	0	0	0
430107 Landfill Vertical Expansion Annual Costs	100,000	0	0			0	0	100,000	0	0	0	0	0
430111 Landfill Development	1,100,000	0	0			0	0	1,100,000	0	0	0	0	0
4300-1432 Solid Waste Disposal	1,200,000	0	0	0		0 0	0	1,200,000	0	0	0	0	0
4300 Solid Waste Disposal Improvement Fund	1,200,000	0	0	0		0 0	0	1,200,000	0	0	0	0	0
4500 Sona Waste Disposar Improvement runa	1,200,000	•	•	•			•	1,200,000	•	Ū	U	•	U
440069 Auditorium Elevator	150,000	0	0	0		0 0	150,000	0	0	0	0	0	0
440079 GNC Portable Chairs	75,000	0	0				75,000	0	0	0	ō	0	ō
440087 CC Ice Plant Repairs	50,000	0	0	0		0 0	50,000	0	0	0	0	0	0
440410 Chillers	65,000	0	0	0		0	65,000	0	0	0	0	0	0
440411 Cooling Towers	325,000	0	0	0		0 0	325,000	0	0	0	0	0	0
440495 Heritage Room Portable Wall Replacement	1,200,000	0	0			0 0	1,200,000	0	0	0	0	0	0
440602 Parking Lot Asphalt Replacement	35,000	0	0				35,000	0		0	0	0	0
4400-1241 Civic Center	1,900,000	0	0	0		0	1,900,000	0	0	0	0	0	0
4400 Convention Annex Improvement Fund	1,900,000	0	0	0		0 0	1,900,000	0	0	0	0	0	0
4400 Convention Aimex improvement runu	1,500,000	•	•	•		0	1,500,000	Ū	•	Ū	U	•	U
462000 Polk Street Improvements and Streetscape	5,503,862	0	0	5,503,862		0 0	0	0	0	0	0	0	0
462003 Streets Southeast Quadrant	5,562,000	0	0				0	0		0	0	0	0
462004 Streets Southwest Quadrant	309,000	0	0	309,000		0 0	0	0	0	0	0	0	0
462006 Grand Street from Complex Entrance to SE													
58th Avenue	3,612,500	0	0	3,612,500		0 0	0	0	0	0	0	0	0
462010 Western Plaza Drive from Hobbs Street to													
Interstate 40	1,197,050	0	0	1,197,050		0	0	0	0	0	0	0	0
462011 Georgia Street from South of Fox Ridge to	425.000	0		425.000									
Loop 335  462012 Construct new arterial section for Helium	125,000	0	0	125,000	(	0 0	0	0	0	0	0	0	0
462012 Construct new arterial section for Helium Road to 45th Avenue	450,000	0	0	450,000		0	0	0	0	0	0	0	0
462013 Helium Road from Hillside to Arden Road	450,000	0	0				0	0		0	0	0	0
462014 Bell Street from Attebury Drive to Sundown	450,000	Ü	·	450,000			Ü	Ü	Ü	Ü	Ü	Ü	Ü
Lane	3,768,500	0	0	3,768,500		0 0	0	0	0	0	0	0	0
462015 Tradewinds from 34th Avenue to 46th													
Avenue	1,214,000	0	0	1,214,000		0 0	0	0	0	0	0	0	0
462016 Sundown Lane From Western Street to													
Interstate 27	3,562,500	0	0	3,562,500		0	0	0	0	0	0	0	0
462021 Purchase of ROW and Utility Adjustments on													
Loop 335 - SW 9th Avenue to FM 1719	1,030,000	0	0				0	0		0	0	0	0
462023 Annual Arterial Reconstruction	6,429,260	0	0			0	0	0	0	0	0	0	0
4600-1415 Capital Projects and Development	33,213,672	0	0	33,213,672		0 0	0	0	0	0	0	0	0
462027 Neighborhood Plan Initiative (Heights, San													
462027 Neighborhood Plan Initiative (Heights, San Jacinto, Barrio, Eastridge)	525,000	0	0	525,000		0 0	0	0	0	0	0	0	0
4600-1720 Planning	525,000	0	0	,			0	0	0	0	0	0	0
4000-1720 Elaillilig	323,000	U	U	323,000		0	U	U	U	U	U	U	U
462024 Access Management	204,600	0	0	204,600		0 0	0	0	0	0	0	0	0
462025 Traffic Signal System E&I Improvements	309,000	0	0				0	0	0	0	0	0	0
462026 New Traffic Signal Construction (E&I)	302,580	0	0	302,580		0 0	0	0	0	0	0	0	0
4600-1732 Traffic Field Operations	816,180	0	0	816,180		0 0	0	0	0	0	0	0	0
4600 Band Brainet Fund	24 554 953	0	0	24 554 952			0	0	0	0	0	0	0
4600 Bond Project Fund	34,554,852	0	0	34,554,852		0 0	U	0	U	0	U	0	0
4000 Capital Project Fund	40,883,242	1,582,082	0	34,554,852		0 30,000	1,900,000	2,816,308	0	0	0	0	0
523386 WTP Filter Rehabilitation at Osage	6,000,000	0	0			0 0	0	0					
52123-52220 Surface Water Treatment	6,000,000	0	0	0		0 0	0	0	6,000,000	0	0	0	0
Factors WD Water System Francisco	CE0.000	•	_	•			^	_	CEO 000	_		_	
521400 WD Water System Expansion 521643 WD Water Extensions and Improvements	650,000 1,850,000	0	0				0	0		0	0	0	0
521643 WD Water Extensions and Improvements 521645 WD Water System Master Plan	1,850,000	0	0				0	0		0	0	0	0
530044 WD Advanced Metering Infrastructure AMI	29,506,375	0	0		29,506,37		0	0		0	0	0	0
52123-52230 Water Distribution	33,106,375	0	0		29,506,37		0	0		0	0	0	0
	,,				,,57				.,,				
521402 WWC Sewer System Expansion	650,000	0	0	0		0 0	0	0	650,000	0	0	0	0
521649 WWC Sewer Extension and Improvements	1,350,000	0	0				0	0		0	0	0	0
521943 WWC Emerg Rpr SL Hillside Terrace	4,500,000	0	0				0	0		0	0	0	0
52123-52240 Waste Water Collection	6,500,000	0	0			0 0	0	0		0	0	0	0
523078 RR Permit Renewal	80,000	0	0	0		0 0	0	0		0	0	0	0
52123-52260 River Road Water Reclamation	80,000	0	0	0	-	0 0	0	0	80,000	0	0	0	0
						_							
522109 Hollywood Permit Renewal	80,000	0	0				0	0		0	0	0	0
530017 HR Digester System Rehab	1,700,000	0	0			0 <b>0</b>	0	0		0	0	0	0
52123-52270 Hollywood Road Waste Water Treatment	1,780,000	0	0	0		0	0	0	1,780,000	0	0	0	0
5200 Water & Sewer Fund	47,466,375	0	0	0	29,506,37	5 0	0	0	17,960,000	0	0	0	0
	,,								2.,500,000				•

							Photo							
PROJECT			Grant in Aid -	TxDOT		W&S Bond	Traffic		General					
NUMBER	PROJECT NAME	2019-20 TOTAL	Federal	Assistance	Bond Proceeds	Proceeds	Enforcement	HOT Tax	Funding	Water & Sewer	Airport	Drainage	Fleet	IT
540098	Leased Hangar Repairs	125,000	0	0	0		0	0	0	0	125,000	0	0	0
540141	Airfield Pavement Maintenance	50,000	0	0	0		0 0	0	0	0	50,000	0	0	0
540147	Airport Wildlife Hazzard Assessment	100,000	90,000	0	0		0 0	0	0	0	10,000	0	0	0
540156	IV	200,000	0	0	0		0	0	0	0	200,000	0	0	0
540158	Terminal Window Refurbishment	175,000	0	0	0		0	0	0	0	175,000	0	0	0
540160	Replace (1) Automated Car Wash Units	125,000	0	0	0		0	0	0	0	125,000	0	0	0
540161	Demolish Building (old car rental areas)	150,000	0	0	0		0	0	0	0	150,000	0	0	0
540180	Taxiway J Design and Replacement	1,594,470	1,435,023	0	0		0	0	0	0	159,447	0	0	0
540205	Replace two (2) HVAC units in two (2) server													
	rooms	26,000	0	0	0		0	0	0	0	26,000	0	0	0
540206	Upgrade EBI software	13,000	0	0	0		0	0	0	0	13,000	0	0	0
540207	Zero Turn Mowers - 2ea.	30,000	0	0	0		0	0	0	0	30,000	0	0	0
540208	Enclosed Van / Add to fleet	40,000	0	0	0		0 0	0	0	0	40,000	0	0	0
540209	Bldg. 602 Fire Suppression System Upgrades	75,000	0	0	0		0	0	0	0	75,000	0	0	0
540210	Replace five (5) RTU systems on PBB's	27,000	0	0	0		0 0	0	0	0	27,000	0	0	0
540211	Upgrade BHS server and software	35,000	0	0	0		0 0	0	0	0	35,000	0	0	0
54120-54	110Airport	2,765,470	1,525,023	0	0	(	0	0	0	0	1,240,447	0	0	0
5400 Air	port Fund	2,765,470	1,525,023	0	0		0	0	0	0	1,240,447	0	0	0
560000	Storm Sewer repairs Extensions &													
300000	Improvements	250,000	0	0	0		0	0	0	0	0	250,000	0	0
560118	Martin Road Lake Phase II	1,000,000	0	0	0		0	0	0	0	0	1,000,000	0	0
	100 Drainage Utility	1,250,000	0	0	0		0	0	0	0	0	1,250,000	0	0
	,													
5600 Dra	inage Utility Fund	1,250,000	0	0	0		0	0	0	0	0	1,250,000	0	0
									_					
5000 Ent	erprise Fund	51,481,845	1,525,023	0	0	29,506,37	5 0	0	0	17,960,000	1,240,447	1,250,000	0	0
610013	Overhead Hoist Replacement	130,000	0	0	0		0	0	0	0	0	0	130,000	0
610018	Scheduled Replacements	6,500,000	0	0	0			0	0	0	0	0	6,500,000	0
	120 Fleet Services	6,630,000	0	0				0	0	0	0	0	6,630,000	0
01110 01	area rect services	0,050,000	•	•	•			•	•		•	•	0,030,000	
6100 Fle	et Services Fund	6,630,000	0	0	0	(	0	0	0	0	0	0	6,630,000	0
	Information Technology Infrastructure &													
620005		000 000	0	0	0		0	0	0	0	0	0	0	000 000
C200 C21	Support Replacements	900,000	0	0				0	0		0	0	0 <b>0</b>	900,000
6200-621	.50Information Technology	900,000	U	U	U		, ,	U	U	U	U	U	U	900,000
6200 Info	ormation Technology Fund	900,000	0	0	0		0	0	0	0	0	0	0	900,000
6000 1	ernal Service Funds	7 520 000	0	0	0		) 0	0	0	0	0	0	6 630 000	000 000
boot into	ernai service runus	7,530,000	U	U	U		J	U	U	U	U	U	6,630,000	900,000
City of A	marillo	99,895,087	3,107,105	0	34,554,852	29,506,37	30,000	1,900,000	2,816,308	17,960,000	1,240,447	1,250,000	6,630,000	900,000

### **CITY OF AMARILLO**

#### **52230 Water Distribution**

**Project Number 521643** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52230 Water Distribution

Fund: 5200 Water & Sewer System Fund

**Project Name:** 

WD Water Extensions and Improvements

Project Scope: Funding for emergency, critical, or unexpected needs to the City's water system.

# **ESTIMATED CAPITAL EXPENDITURES**

2019/2020

\$1,850,000.00

Customer
Extensions
&
Improvements

#### **CITY OF AMARILLO**

#### **52240 Waste Water Collection**

**Project Number 521649** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52240 Waste Water Collection **Fund:** 5200 Water & Sewer System Fund

**Project Name:** 

WWC Sewer Extension and Improvements

Project Scope: Funding for emergency and unexpected needs for wastewater collection lines, force mains,

lift stations, plant maintenance, main extensions and improvements in the city's sewer system.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,350,000.00

Customer
Extensions
&
Improvements

#### **CITY OF AMARILLO**

#### **52240 Waste Water Collection**

**Project Number 521943** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant H16 / SW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52240 Waste Water Collection **Fund:** 5200 Water & Sewer System Fund

**Project Name:** 

WWC Emergency Repair SL Hillside Terrace

Project Scope: WWC Emergency Repair SL Hillside Terrace

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$4,500,000.00



# **Summary of Expenditures by Object Classification**

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
2610 - Justice Assistance Grant Fund	<b>50.00</b> 4		
60000 Contractual Services	50,661	-	-
70000 Other Charges	-	50,000	50,000
80000 Capital Outlay	42,351	-	-
SUB_TOTAL Sub Total	93,012	50,000	50,000
TEXPENSES Total Expenses	93,012	50,000	50,000
2620 - APD Seized Property Fund			
51000 Supplies	-	17,700	17,700
60000 Contractual Services	-	10,000	10,000
70000 Other Charges	34,062	62,650	62,650
SUB_TOTAL Sub Total	34,062	90,350	90,350
TEXPENSES Total Expenses	34,062	90,350	90,350
2660 - LEOSE Training Program Fund			
60000 Contractual Services	951	1,500	1,500
70000 Other Charges	16,397	21,000	21,000
SUB_TOTAL Sub Total	17,348	22,500	22,500
TEXPENSES Total Expenses	17,348	22,500	22,500
2670 - AIP Pantex Project Fund			
41000 Personal Services	110,101	93,981	100,824
51000 Supplies	15,767	14,000	9,000
60000 Contractual Services	3,752	33,050	53,050
70000 Other Charges	14,008	30,017	34,705
SUB_TOTAL Sub Total	143,628	171,048	197,579
92000 Operating Transfers	770	-	-
TEXPENSES Total Expenses	144,398	171,048	197,579
2700 - Greenways at Hillside Fund			
51000 Supplies	218,503	225,529	234,448
60000 Contractual Services	174,868	243,643	248,887
70000 Other Charges	11,516	4,115	4,121
SUB_TOTAL Sub Total	404,887	473,287	487,456
92000 Operating Transfers	140,813	144,838	141,174
TEXPENSES Total Expenses	545,700	618,125	628,630
TEAT ENGLO Total Expenses	343,700	010,123	020,030
2705 - Pinnacle PID			
60000 Contractual Services	336	-	350
SUB_TOTAL Sub Total	336	-	350
TEXPENSES Total Expenses	336	-	350
2710 - Heritage Hills Public Imprv District			
51000 Supplies	-	38,891	20,000
60000 Contractual Services	576	24,809	27,598
70000 Other Charges	55	55	25
SUB_TOTAL Sub Total	631	63,755	47,623
TEXPENSES Total Expenses	631	63,755	47,623
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# Summary of Expenditures by Object Classification

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
3100 - Compensated Absences Fund			
41000 Personal Services	1,777,384	1,433,879	837,555
70000 Other Charges	331,566	233,000	233,000
SUB_TOTAL Sub Total	2,108,950	1,666,879	1,070,555
92000 Operating Transfers	29,726	-	-
TEXPENSES Total Expenses	2,138,675	1,666,879	1,070,555
3200 - General Obligation Debt			
89000 Debt Service	6,324,064	9,174,285	9,182,312
SUB_TOTAL Sub Total	6,324,064	9,174,285	9,182,312
TEXPENSES Total Expenses	6,324,064	9,174,285	9,182,312
4000 - Capital Projects			
51000 Supplies	1,490,541	-	-
60000 Contractual Services	-	-	113,000
80000 Capital Outlay	-	25,803,408	40,883,242
SUB_TOTAL Sub Total	1,490,541	25,803,408	40,996,242
90000 Inter Reimbursements	70,885	-	-
92000 Operating Transfers	4,567,493	2,819,904	2,449,867
93000 Fixed Asset Transfers	18,516,417	-	-
TEXPENSES Total Expenses	24,645,336	28,623,312	43,446,109
5200 - Water and Sewer System Fund			
41000 Personal Services	13,920,177	15,445,513	15,705,696
51000 Supplies	6,095,889	7,868,243	7,297,702
60000 Contractual Services	5,881,141	6,801,244	6,914,765
70000 Other Charges	31,545,001	34,271,025	34,117,049
80000 Capital Outlay	121,164	34,379,538	47,714,475
89000 Debt Service	5,108,802	2,788,616	2,563,599
SUB_TOTAL Sub Total	62,672,173	101,554,179	114,313,285
90000 Inter Reimbursements	(1,414,895)	(886,049)	(886,049)
92000 Operating Transfers	553,859	-	-
TEXPENSES Total Expenses	61,811,137	100,668,130	113,427,236
5400 - Airport Fund			
41000 Personal Services	3,393,879	3,491,910	3,765,431
51000 Supplies	1,001,248	1,220,872	1,241,485
60000 Contractual Services	1,997,575	1,843,129	1,892,547
70000 Other Charges	8,187,916	8,220,431	8,518,488
80000 Capital Outlay	-	7,726,600	2,765,470
89000 Debt Service	500	132,425	44,262
SUB_TOTAL Sub Total	14,581,118	22,635,368	18,227,683
92000 Operating Transfers	1,625,222	-	-
TEXPENSES Total Expenses	16,206,340	22,635,368	18,227,683

# **Summary of Expenditures by Object Classification**

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
6400 - Employee Insurance Fund			
41000 Personal Services	323,421	385,647	392,531
51000 Supplies	58,424	51,534	22,314
60000 Contractual Services	2,213,814	2,058,818	2,179,507
70000 Other Charges	22,727,534	22,600,738	25,791,630
SUB_TOTAL Sub Total	25,323,193	25,096,737	28,385,982
92000 Operating Transfers	159	-	-
TEXPENSES Total Expenses	25,323,352	25,096,737	28,385,982
6500 - Employee Flexible Spending Fund			
60000 Contractual Services	8,434	15,000	15,000
70000 Other Charges	447,346	542,800	542,800
SUB_TOTAL Sub Total	455,780	557,800	557,800
TEXPENSES Total Expenses	455,780	557,800	557,800
Total Expenditures			471,367,520
Reconciliation to Summary of Resources and Ex	penditures		471,367,520
Depreciation			(28,387,155)
Water and Sewer Debt Service			25,592,080
Airport Principal Debt Service			1,830,000
Drainage Utility Principal Debt Service			817,425
Interfund Transfers			(69,661,634)
Net Expenditures			401,558,236
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# CITY OF AMARILLO, TEXAS PROPOSED 2019/2020 BUDGET

#### **CITY MANAGER BUDGET MESSAGE**

2019/2020 Proposed Budget Transmittal Letter

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# CITY OF AMARILLO, TEXAS PROPOSED 2019/2020 BUDGET

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# CITY OF AMARILLO, TEXAS PROPOSED 2019/2020 BUDGET

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GENERAL FUND 8/6/2019 7:26

# ESTIMATED RECEIPTS, EXPENDITURES & AVAILABLE CASH

	2018/	19	2019/20
	ORIGINAL BUDGET	REVISED ESTIMATE	PROPOSED BUDGET
AVAILABLE FUNDS BEGINNING OF YEAR ADD: BUDGETED REVENUE	46,511,904 182,818,989	46,167,979 180,886,775	42,225,025 188,204,404
MAKING AVAILABLE	229,330,893	227,054,754	230,429,429
DEDUCT EXPENDITURES: BUDGET REQUESTS CAPITAL IMPROVEMENT PROGRAM	179,349,854	176,072,470	183,671,691
TRANSFERS TO GRANTS OR PROJECTS OTHER GRANTS STREET IMPROVEMENTS SOLID WASTE IMPROVE CIVIC CENTER IMPROVE GOLF COURSE IMPROVEMENT COURT SECURITY LIABILITY FOR COMP ABS INFORMATION TECH CAPITAL PROJECTS TRANSFERS TO GRANTS OR PROJECTS:	43,300 - 1,000,000 2,252,011 11,775 45,000 - - 3,050,000 6,402,086	176,189 637,000 1,000,000 2,196,625 10,000 61,184 1,400,000 33,388 3,242,873 8,757,259	206,457 1,200,000 1,000,000 2,327,274 - 53,861 - - - 4,787,592
TOTAL EXPENDITURES (Note 1)	185,751,940	184,829,729	188,459,283
LESS ONE TIME EXPENDITURES TOTAL ONGOING EXPENDITURES	(2,850,000) 182,901,940	(2,850,000) 181,979,729	(290,000) 188,169,283
AVAILABLE FUNDS END OF YEAR	43,578,953	42,225,025	41,970,146
TOTAL TRANSFERS			
THREE MONTHS OPERATING RESERVE			44,684,214
Difference			\$ (2,714,069)

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30310 Collec Potter County As	17,774,443	18,505,112	18,596,533	18,940,889	20,047,212
30311 Collec Randall County A	20,096,238	21,258,733	21,719,572	21,859,378	23,478,915
30312 Potter TIRZ #1 Participa	-182,363	-216,691	-308,136	-311,804	-415,914
30300 Current Year's Levy	37,688,318	39,547,153	40,007,969	40,488,463	43,110,213
30321 Prior Year Collec Potte	229,450	201,243	215,000	214,379	215,000
30322 Prior Year Collec Randa	97,114	108,918	141,000	107,292	108,000
30320 Prior Year's Levy	326,564	310,161	356,000	321,671	323,000
30331 Potter County Assessor	186,852	206,965	202,000	199,531	200,000
30332 Randall County Assessor	99,233	72,135	70,000	71,794	72,000
30330 Penalty and Int-Delinque	286,085	279,100	272,000	271,325	272,000
30200 Ad Valorem Tax Collectio	38,300,967	40,136,414	40,635,969	41,081,458	43,705,213
30410 Electricity Utility	8,483,308	8,788,795	9,700,665	8,458,949	8,712,718
30420 Gas Utility	2,998,058	2,888,563	2,984,762	2,377,707	2,425,262
30430 Water Utility	2,331,235	2,533,836	2,670,937	2,679,743	3,010,043
30435 Sewer Utility	990,446	1,076,667	1,139,811	1,138,259	1,281,382
30440 Telecommunications Util	1,026,621	956,054	956,411	1,021,249	631,674
30450 Cable TV	2,133,117	1,964,847	1,989,719	1,981,700	2,021,334
30470 Hotel Occupancy Tax	6,610,423	6,932,936	7,077,029	7,080,060	7,292,462
30469 Hotel Occupancy Tax	6,610,423	6,932,936	7,077,029	7,080,060	7,292,462
30471 HOT Rebate	-18,837	-577,260	-506,559	-802,727	-875,095
30400 Gross Receipts Business	24,554,371	24,564,438	26,012,775	23,934,941	24,499,780
30610 General Sales Tax 30620 Mixed Beverage Sales Ta	55,544,448 816,149	57,403,769	58,359,200 874,765	58,855,195	60,327,000
30600 Sales Tax	· · · · · · · · · · · · · · · · · · ·	893,587	,	976,123	1,024,930
31510 Liquor Licenses	<b>56,360,597</b> 76,478	<b>58,297,356</b> 83,848	<b>59,233,965</b> 75,000	<b>59,831,318</b> 70,000	<b>61,351,930</b> 75,000
31520 Beer & Wine Licenses	21,111	21,285	25,000	25,000	25,000 25,000
31610 Retail Food Permits	688,073	782,552	815,000	795,000	825,000
31620 Food Safety Trainings	75,633	51,623	40,000	30,000	35,000
31630 Public Pool Permits	22,335	31,163	27,000	35,000	37,500
31640 Pool Safety Trainings	5,125	8,532	8,500	15,000	13,000
31650 Group Care	0	0	0	5,500	6,000
31710 Electrician Licenses	5,320	0	0	2,000	5,000
31720 Plumbers License & Reg	320	285	0	0	0
31725 Irrigation License & Reg	2,360	2,650	3,000	2,505	3,000
31730 Dance Hall License	600	1,000	1,000	800	1,000
31740 Heating & Aircondng Lic	6,240	7,170	6,250	6,705	6,250
31745 Insulation Registration	440	350 6,415	480	395	480
31750 Roofers License 31755 Commercial Roofers Regis	6,000 3,360	4,220	5,500 4,000	6,245 3,790	8,500 4,000
31760 Builders/Contractors Li	35,305	43,225	35,000	39,265	35,000
31765 Glass/Glazing Registrati	160	150	240	155	240
31770 Taxicab Licenses	2,749	3,255	3,500	3,943	3,500
31773 Golf Cart Permit Fees	0	0	0	60	0
31775 Tire Shop Registration	5,345	5,925	9,000	5,635	9,000
31780 Right of Way License	74,506	76,017	75,000	75,000	75,000
31790 Right of Way License Ap	500	250	970	970	970
31795 Cert of Appropriateness	0	0	6,300	6,300	6,300
31797 FMV Pmts - Vacated Prope	3,400	9,770	1,400	1,400	1,400
31800 Other Business Licenses	7,365	4,410	10,860	3,260	10,860
31400 Business License and Per	1,042,724	1,144,094	1,153,000	1,133,928	1,187,000
31910 Building Permits	1,522,163	1,333,573	1,600,000	1,600,000	1,706,932
31920 Electrical Permits	106,878	93,915	110,000	100,397	117,531
31930 Plumbing and Gas Permit	420,189	403,953	410,000	412,071	442,391
31935 Glass/Glazing Permits	87 142 210	120.460	400	126 205	400 145 461
31940 Heating & Aircondng Per 31945 Insulation Permits	142,310 1,160	130,460 860	135,000 5,000	136,385 1,010	145,461 5,069
31950 Sewage Disposal Permits	129,317	145,777	218,000	218,000	225,000
31960 Mobile Home Park Permit	10,540	49,280	24,300	29,910	28,251
31970 Transient Business Perm	475	900	2,200	688	2,272
31980 Solicitation Permits	2,940	1,485	7,200	1,350	7,200
31990 After Hour Inspection Fe	4,800	4,640	16,600	4,720	10,972
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	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
32000 Right of Way Permit	0	1,820	20,850	2,500	3,000
32010 Flood Plain Development	0	0	1,000	1,000	1,000
32020 Commercial Sidewalk Waiv	3,280	0	4,000	2,000	2,800
32030 Residential Sidewalk Wai	160	80	1,200	160	1,000
32040 Drainage Report Fees	1,769	2,904	20,500	15,000	17,500
32050 Construction Plan Fees	1,432	81,780	152,500	140,000	79,510
31900 Non-Business License & P	2,347,499	2,251,427	2,728,750	2,665,235	2,796,289
32820 Teen Court Participation	120	0	0	0	0
32825 TxDOT Assistance	384,464	529,210 2,748,264	513,705	513,075 3,141,330	521,928
32830 Transit Oper/Cap Assista 32840 Hiway Signal Maint Reim	2,480,793 47,000	2,746,264 47,000	3,237,515 47,000	3,141,330 47,000	3,150,020 47,000
32860 County Emrg Mgmt Partici	211,456	221,293	221,605	287,209	294,878
32870 Police School Liason Par	1,004,619	1,012,331	941,411	956,392	994,880
32880 Arrest Fee Collection	4,308	3,737	5,000	4,000	4,000
32890 Other License & Permits	5,050	12,319	0	0	0
32900 Fiscal Agent Fees	141,477	119,374	107,629	114,067	110,550
32800 Other Governmental Reven	4,279,286	4,693,528	5,073,865	5,063,074	5,123,256
33210 Zoning Platting Fees	71,603	109,495	104,338	90,000	90,000
33220 Zoning Board Appl Fees	4,200	2,936	6,000	3,568	6,000
33225 Abandoned Vehicle Notifi	2,065	0	5,000	1,033	5,000
33227 Credit Access Business A	360	360	440	360	440
33230 Sale of City Publicatio	0	0	30	0	130
33200 General Government	78,228	112,791	115,808	94,961	101,570
33310 Fire Inspection Fees	41,280	96,568	105,600	100,500	105,600
33320 Traffic Accident Report	30,416	32,280	43,000	32,835	43,000
33330 Warrant Fees	565,564	500,238	532,100	530,900	530,900
33335 Preparation Appeal Fee 33339 Microchipping Fees	52 14,565	600 11,425	1,200 17,000	25 8,620	0 16,000
33340 Animal Shelter Fees	32,106	33,232	27,500	51,002	42,000
33342 Euthanasia Fee	0	- <del>99</del>	0	0	42,000
33343 Dog Vaccination on Intak	3,836	3,270	4,001	3,745	4,000
33347 Surrender Fee	0	0	20,000	14,317	20,000
33349 Adoption Fee	0	4,975	72,000	75,000	72,000
33350 Vital Statistic Fees	239,317	248,247	250,000	279,400	279,400
33360 DSC Admin Fee	25,600	26,574	28,200	27,300	27,300
33370 Water Sample Collection	2,440	1,470	1,500	1,500	1,500
33380 Vet Clinic Disposal Fee	6,193	1,315	0	100	0
33381 Medical Reclaim Fees	238	20	0	20	0
33400 Fire Service Fee - Airpo	1,783,577	1,859,146	1,914,289	1,914,289	1,997,267
33300 Public Safety and Health	2,745,283	2,822,295	3,016,390	3,042,152	3,138,967
33510 Collection and Disposal 33515 SW Commercial Permit Fee	17,331,921	17,501,581	17,638,000	17,400,000	18,999,631
33520 Landfill Charges	0 2,268,780	0 2,571,519	375,000 2,550,000	25,870 2,865,765	375,000 2,864,000
33530 Recyclable	71,294	63,973	71,800	65,265	71,800
33500 Sanitation	19,671,996	20,137,073	20,634,800	20,356,900	22,310,431
33610 Passenger Fees	127,026	139,132	160,759	128,573	153,917
33620 Demand Response Fee	35,082	35,428	40,289	29,244	35,240
33640 Miscellaneous Bus Reven	26,446	24,668	30,813	29,590	47,864
33600 Operating Revenues	188,554	199,227	231,861	187,407	237,021
33410 Parking Fees	0	0	0	13,347	24,000
33710 Civic Center Rentals	1,144,829	1,147,076	1,096,825	1,111,925	1,121,575
33711 Civic Center Facility Fe	254,623	307,862	250,000	250,000	250,000
33715 Extra Charge	14,116	20,125	12,940	12,940	12,940
33720 Civic Center Concessions	342,102	304,170	291,728	303,688	309,045
33725 Equipment Charges	126,055	121,153	121,965	121,965	121,965
33730 Civic Center Advertising	0	0	0	0	0
33735 Civic Center Novelties	25,401	50,881	25,536	25,536	25,536
33740 Box Office Fees	326,306	375,669	325,000	325,000	325,000
33750 Library Capy Charges	94,350	89,262	95,000	86,194	95,000
33760 Library Copy Charges	33,451 13,658	32,108	30,000	31,248	30,000
33765 No Res Lib Fee 33780 Golf Green Fees TOM	13,658 196 531	13,099 220,719	12,000 335,000	12,970 220,106	12,000
337 OU GUII GIEEN FEES TUN	196,531	220,719	335,000	220,106	230,000

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33785 Golf Green Fees WH	0	336,557	388,000	336,000	350,000
33790 Golf Green Fees ARR	684,108	227,368	290,000	227,000	237,000
33795 Golf Green Fees MUS	0	279,631	362,000	279,968	295,000
33800 Golf Annual Passes	228,945	219,490	230,000	190,000	200,000
33803 Golf Food/Beverage Sales	0	179,316	235,000	211,000	227,000
33804 Golf Merchandise Sales	0	504,949	600,000	505,308	530,000
33805 Golf Cart Sales	401,518	741,479	867,235	742,000	765,000
33806 Golf Beverage Sales	8,725	237,226	265,000	242,500	265,000
33807 Driving Range Sales	30,088	62,684	66,500	63,000	64,000
33808 Push/Pull Cart Rentals	546	0	0	0	0
33809 Club Set Rental	1,668	0	0	0	0
33810 League Entry Fees	290,904	301,252	277,555	267,170	288,255
33815 Tournament Revenue	27,221	27,491	33,630	17,582	35,380
33820 Admission Fees	0	12,357	15,800	15,571	15,800
33830 Player Membership Fees 33850 Swimming Pool Revenues	110,293	24,496 99,222	23,600	26,951 67,236	23,600 100,247
33855 Swimming Lessons	42,175	35,646	112,499 48,115	67,236 36,234	42,142
33856 Group Fitness Fees	42,173	1,450	3,600	1,450	3,600
33860 Field Rentals	51,613	38,560	55,490	37,620	69,100
33861 Soccer Field Rentals	5,810	8,100	17,810	6,850	27,730
33865 WAC Rental Fees	0,010	3,365	5,500	9,906	5,500
33870 Shooting Complex Revenu	98,033	91,821	105,000	77,410	105,000
33880 Shooting Merchandise Sal	9,915	5,962	18,500	4,866	18,500
33890 Tennis Center Fees	4,965	5,600	5,064	5,064	10,594
33900 Tennis Memberships	1,906	2,320	1,944	2,058	2,364
33920 Adult Zoo Admission	117,240	128,690	146,000	119,900	146,000
33930 Child Zoo Admission	31,768	38,237	42,500	35,962	42,500
33940 Senior Zoo Admission	6,453	7,156	9,250	6,814	9,250
33970 Group Zoo Admission	3,639	3,871	4,000	3,809	4,000
33980 Season Pass Zoo Admissio	965	2,005	0	1,755	0
33990 Special Zoo Event	66,437	67,056	61,000	73,449	61,000
34686 Special Event Applicatio	1,225	1,250	1,500	1,485	1,500
37160 Concession	67,185	92,567	68,741	45,559	47,777
<b>33700 Culture and Recreation</b> 34685 Tornado Alley/BMX Rental	<b>4,864,767</b> 50	<b>6,472,317</b> 0	<b>6,996,427</b> 0	<b>6,185,314</b> 0	<b>6,589,500</b> 0
34600 Other Building & Ground	<b>50</b> 0	<b>0</b> 30	<b>0</b> 700	<b>0</b> 30	0
34910 Fleet Equipment Rental					700
34900 Interdepart Rental & Use	0	30	700	30	700
35105 Admin FeeDefensive Dr	3,760	3,480	3,000	3,800	3,800
35106 Admin Fee - Teen Court 35110 Traffic Fines	4,760	60 3 350 049	0 3,771,300	0 3,292,500	2 257 500
35115 Other Traffic Court Cos	3,461,467 53,902	3,350,048 53,888	54,300	55,900 55,900	3,357,500 55,900
35113 Other Trainic Court Cos 35120 Misdemeanor Fees	422,216	326,441	328,900	338,700	338,700
35130 Parking Fines	147,118	116,264	134,900	147,600	147,600
35133 Auto Theft Invest Fee	0	3	0	3	0
35135 Violation City Ordinanc	144,780	166,108	196,500	130,600	130,600
35145 Misdemeanor Probation R	0	421	420	0	0
35146 Traffic Probation	0	120	120	0	0
35157 MC Assessed - Child Safe		13,244	11,700	14,806	11,700
33 137 IVIC ASSESSED - CHIID Sale	11,741	13,244	11,100		1 1,1 00
35175 Judicial Fund Local	11,741 20,475	20,441	20,900	20,500	20,500
	·	•	·	20,500 3,500	•
35175 Judicial Fund Local	20,475	20,441	20,900	·	20,500
35175 Judicial Fund Local 35210 Bond Forfeitures	20,475 4,352	20,441 11,007	20,900 17,300	3,500	20,500 3,500
35175 Judicial Fund Local 35210 Bond Forfeitures 35215 Forfeited Disct-Sanitat 35220 Expunction Fees 35000 Fines and Forfeitures	20,475 4,352 412,515	20,441 11,007 401,804 260 <b>4,463,589</b>	20,900 17,300 405,000	3,500 380,983 0 <b>4,388,892</b>	20,500 3,500 405,000
35175 Judicial Fund Local 35210 Bond Forfeitures 35215 Forfeited Disct-Sanitat 35220 Expunction Fees 35000 Fines and Forfeitures 35430 State Participation	20,475 4,352 412,515 360 <b>4,687,447</b>	20,441 11,007 401,804 260 <b>4,463,589</b> 210,530	20,900 17,300 405,000 160 <b>4,944,500</b> 0	3,500 380,983 0 <b>4,388,892</b> 291,357	20,500 3,500 405,000 0 4,474,800
35175 Judicial Fund Local 35210 Bond Forfeitures 35215 Forfeited Disct-Sanitat 35220 Expunction Fees 35000 Fines and Forfeitures 35430 State Participation 35435 Potter County Participat	20,475 4,352 412,515 360 <b>4,687,447</b> 0	20,441 11,007 401,804 260 <b>4,463,589</b> 210,530 15,000	20,900 17,300 405,000 160 <b>4,944,500</b> 0 28,500	3,500 380,983 0 <b>4,388,892</b>	20,500 3,500 405,000 0 <b>4,474,800</b> 0 22,500
35175 Judicial Fund Local 35210 Bond Forfeitures 35215 Forfeited Disct-Sanitat 35220 Expunction Fees 35000 Fines and Forfeitures 35430 State Participation	20,475 4,352 412,515 360 <b>4,687,447</b> 0 0	20,441 11,007 401,804 260 <b>4,463,589</b> 210,530	20,900 17,300 405,000 160 <b>4,944,500</b> 0	3,500 380,983 0 <b>4,388,892</b> 291,357 31,420	20,500 3,500 405,000 0 4,474,800
35175 Judicial Fund Local 35210 Bond Forfeitures 35215 Forfeited Disct-Sanitat 35220 Expunction Fees 35000 Fines and Forfeitures 35430 State Participation 35435 Potter County Participat 35436 Randall County Participa 35460 Other Participation	20,475 4,352 412,515 360 <b>4,687,447</b> 0 0	20,441 11,007 401,804 260 <b>4,463,589</b> 210,530 15,000 15,000	20,900 17,300 405,000 160 <b>4,944,500</b> 0 28,500 28,500 268,128	3,500 380,983 0 <b>4,388,892</b> 291,357 31,420 31,420 0	20,500 3,500 405,000 0 <b>4,474,800</b> 0 22,500 22,500 20,833
35175 Judicial Fund Local 35210 Bond Forfeitures 35215 Forfeited Disct-Sanitat 35220 Expunction Fees 35000 Fines and Forfeitures 35430 State Participation 35435 Potter County Participat 35436 Randall County Participa	20,475 4,352 412,515 360 <b>4,687,447</b> 0 0 0	20,441 11,007 401,804 260 <b>4,463,589</b> 210,530 15,000 15,000	20,900 17,300 405,000 160 <b>4,944,500</b> 0 28,500 28,500	3,500 380,983 0 <b>4,388,892</b> 291,357 31,420 31,420 0 <b>354,197</b>	20,500 3,500 405,000 0 <b>4,474,800</b> 0 22,500 22,500
35175 Judicial Fund Local 35210 Bond Forfeitures 35215 Forfeited Disct-Sanitat 35220 Expunction Fees 35000 Fines and Forfeitures 35430 State Participation 35435 Potter County Participat 35436 Randall County Participat 35460 Other Participation 35300 Construction Participati	20,475 4,352 412,515 360 <b>4,687,447</b> 0 0 0 0	20,441 11,007 401,804 260 <b>4,463,589</b> 210,530 15,000 0 240,530	20,900 17,300 405,000 160 <b>4,944,500</b> 0 28,500 28,500 268,128 <b>325,128</b>	3,500 380,983 0 <b>4,388,892</b> 291,357 31,420 31,420 0	20,500 3,500 405,000 0 <b>4,474,800</b> 0 22,500 22,500 20,833 <b>65,833</b>

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35530 Outside Participation	30,480	0	12	50,064	85,841
35610 Grant In Aid – Federal	133,421	129,214	142,419	135,714	120,000
35700 Grants - State	9,275	4,080	0	4,080	0
36210 Other Program Revenue	17,475	0	0	0	0_
35500 Other Governmental Reven	1,194,801	1,221,019	1,225,303	1,247,143	1,288,713
36522 City Contract Income	0	23,837	28,000	44,540	48,600
36520 Contract Income	0	23,837	28,000	44,540	48,600
36500 Chamber Revenues	0	23,837	28,000	44,540	48,600
37110 Interest Income	497,691	712,444	680,751	809,193	809,193
37115 Unrealized G/L 37125 Other Interest Income	-95,445 234,385	-154,732 225,041	0 230,000	0 229,713	0 230,000
37109 Interest Earnings	636,631	782,752	910,751	1,038,906	1,039,193
37151 Amusement Park Lease	94,861	99,126	96,483	96,857	96,483
37152 Municipal Building Rent	117,140	133,655	117,144	135,156	135,156
37153 Polk Street Rental	77,686	78,540	80,246	77,731	80,246
37154 Other Rental Income	45,520	43,003	55,600	311,005	455,600
37155 Surface Land Rental	76,799	37,217	36,620	38,400	38,500
37170 Payment in Lieu of Prope	3,702,132	3,926,295	4,047,438	4,047,442	4,132,091
37150 Rent	4,114,138	4,317,836	4,433,531	4,706,590	4,938,076
37210 Water & Sewer Utility	1,328,073	1,447,014	1,457,898	1,457,897	1,652,772
37220 Airport	176,569	166,480	175,790	175,791	159,569
37225 Weed Collection	287,200	180,739	275,000	233,969	275,000
37230 Weed Mowing Services	159,825	106,470	150,000	133,148	150,000
37231 Bad Debt Exp/Recovery 37240 State Court Cost	- <mark>464,550</mark> 226,376	- <mark>338,495</mark> 233,130	- <mark>380,000</mark> 257,100	- <mark>358,709</mark> 240,100	-411,338 240,100
37245 Court Cost-Arrest Fees	158,632	156,245	162,800	160,300	160,300
37246 Dismissal Fee-Drivers Li	20,230	21,940	24,000	19,100	19,100
37247 Municipal Court Time Pmt	85,878	83,938	98,000	83,700	83,700
37248 Judicial Admin Efficienc	21,467	21,356	24,800	20,600	20,600
37250 Indirect Cost Reimbursem	2,160,629	1,786,573	1,809,590	1,740,257	1,810,221
37265 Technology Fee	44,670	164,749	165,024	197,996	192,010
37199 Administrative Charges	4,204,997	4,030,139	4,220,002	4,104,148	4,352,034
37130 Discounts Earned	5,269	5,018	1,500	4,000	4,000
37140 Returned Check Fees	2,874	725	500	500	500
37141 Merchant Service Fees	-122,173	-157,215	-102,571	-176,014	-163,363
37410 Miscellaneous Revenue 37412 Auction Expense Recovery	193,167 43,609	176,157 6,527	161,649 14,000	316,757 324	242,765 14,000
37412 Addition Expense Recovery 37413 Seized Property or Cash	45,009	112,187	0	200,000	14,000
37415 Appraisal Dist. Rf.	0	5,617	5,617	0	5,617
37416 Other Outside Restitutio	0	0	0	8,980	0
37417 Wrecker Service Contract	56,693	51,118	53,000	48,037	53,000
37420 Donations	184,585	48,883	10,000	68,096	10,000
37428 Procurement Card Rebate	101,400	95,613	100,000	98,660	98,000
37435 Sale of Scrap	600	406	250	100	250
37441 Unclaimed Property or Ca	0	0	0	160,000	0
37445 Sales to Outside Utiliti	42,563	44,179	40,000	40,000	40,000
37448 Private Develop/ETJ Engr 37455 Events Dist Oper Asst	32,300 398,004	14,382 398,004	0 398,004	3,000 398,004	0 398,004
37460 Gn/Lss on Prop Disposal	5,438	3,103	0	0	398,004
37463 Parks Tree Workshop	1,280	-637	0	378	0
37466 Education	22,458	21,409	22,000	24,096	22,000
37400 Miscellaneous Revenue	968,067	825,475	703,949	1,194,918	724,773
39350 Tsf In from Gen Construc	170,247	198,235	180,000	169,288	169,288
39370 Tsf In fr St & Drainage	4,535	18,833	3,500	38,945	38,945
39390 Tsf In fr Park Improveme	3,038	7,999	15	12,491	12,491
39410 Tsf in fr Solid Waste	0	810,741	0	0	0
39670 Tsf In fr Photo Traff En	0	0	10,000	10,000	10,000
39100 Operating Transfers In	177,820	1,035,809	193,515	230,724	230,724
TREVENUE Total Revenues	170,418,224	177,771,979	182,818,989	180,886,775	188,204,404
41100 Salaries and Wages	76,796,044	78,943,553	83,683,648	81,902,791 524,801	84,501,415 567,464
41200 Longevity	525,758	528,488	573,591	524,801	567,464

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41300 Incentive	1,838,259	1,816,420	1,979,520	1,751,457	1,666,602
41500 PFP	0	0	1,488,670	0	2,290,000
41610 Scheduled	533,635	481,561	554,713	475,000	554,713
41620 Unscheduled	5,063,856	5,154,771	3,477,366	5,190,558	3,455,629
41710 Umpire Fees	137,576	136,159	165,604	129,727	158,756
41720 Scorekeepers 41740 Off Duty Police	30,310 1,129	33,704 1,050	1,620 2,000	1,950 900	1,340 2,000
41760 Scheduling	1,795	4,090	3,200	2,295	3,100
41820T Health Insurance	13,607,436	13,681,328	15,562,578	14,837,090	16,715,688
41900 Life	25,270	25,536	27,374	26,462	27,336
42010 Social Security - Medica	1,164,020	1,198,620	1,247,512	1,238,400	1,259,653
42020 Social Security - OASDI 42110 TMRS	2,058,640 7,338,136	2,141,539 8,026,141	2,344,108 8,172,758	2,294,217 8,139,386	2,379,724 8,203,882
42115 OPEB Funding	2,019,802	2,067,846	2,053,938	2,075,670	2,070,961
42120T FRRF Total	3,824,545	3,911,050	3,850,550	3,835,831	3,739,591
42200 Tuition Reimbursement	-14,027	-18,580	0	-8,320	0
42300 State Unemployment	91,189	92,911	90,485	99,509	90,317
42400 Workers Compensation	2,198,494	2,225,372	2,407,963	2,339,598	2,412,548
42510 Car Allowance 42520 Uniform/Clothing Allowan	170,876 462,178	194,223 460,983	211,200 469,692	194,895 459,147	204,912 471,840
42530 Moving Expense	25,459	5,841	409,092	5,841	471,840
42540 Tool Allowance	36,654	33,113	32,850	34,558	35,250
42550 Communications Allowance	95,655	112,987	116,280	125,037	129,396
PSCHG Personal Svcs Changes	0	0	0	-116,280	1,546,517
41000 Personal Services	118,032,690	121,258,706	128,517,220	125,560,519	132,488,633
51110 Office Expense 51115 Employee Recognition Pro	700,945 79,662	737,580 82,044	668,247 88,080	769,639 78,502	680,956 87,280
51118 Amarillo 101	2,915	3,023	7,500	5,000	7,500
51120 Safety Program	16,074	14,086	38,400	14,563	38,400
51125 Training	39,312	63,331	88,470	68,405	93,470
51200 Operating	680,590	826,902	753,392	979,274	1,046,902
51205 Operating Merchand COGS	0	365,770	350,000	349,197	350,000
51210 Operating Concessions CO 51215 Operating Alcohol COGS	30,045 0	166,537 113,767	166,500 120,000	151,500 120,000	156,500 120,000
51250 Janitor	226,298	223,621	234,696	231,566	235,796
51300 Clothing and Linen	623,331	672,826	611,033	621,500	610,485
51310 New Officer Equipment	36,293	74	0	0	0
51350 Chemical and Medical	125,356	151,654	183,763	186,005	183,763
51400 Photographic	9,262	4,698	17,320	13,736	17,320
51410 Vaccines 51450 Botany & Agrigulture	43,574 229,210	34,773 227,163	54,289 240,500	53,629 239,161	54,289 240,500
51454 B & A - Trees	12,668	4,671	9,600	11,991	9,600
51456 B & A - Bedding Plants	8,765	7,436	6,720	7,496	6,720
51458 B & A - Fertilizer	49,825	46,729	72,000	42,407	72,000
51460 B & A - Grass	8,879	7,223	10,000	7,635	10,000
51462 B & A - Chemicals	21,599	16,083	23,000	16,642	23,000
51500 Animal Purchases 51510 Animal Traps	15,247 3,459	12,943 0	15,513 2,500	7,886 2,500	12,063 2,500
51520 Microchipping Supplies	16,620	25,825	20,000	35,075	20,000
51550 Animal Feed and Medical	111,900	116,069	92,890	131,977	92,890
51555 Animal Medicine	74,796	90,412	75,000	96,465	75,000
51610 Recreation Supplies	44,557	38,712	55,230	35,674	48,869
51620 Recreation Trophies	13,930	13,021	18,740	16,827	21,579
51630 Rec Program Donation Exp 51700 Education	6,572 87,105	1,557 70,944	0 121,829	1,557 131,138	0 131,067
51700 Eddcation 51710 Special Events	5,763	10,853	5,800	11,582	5,800
51750 Recyclable	70,870	52,790	36,000	56,088	36,000
51800 Fuel & Oil	649,178	782,084	1,322,144	1,041,562	1,126,674
51850 Minor Tools	312,455	440,734	1,064,075	551,566	191,849
51900 Election Supplies	148,987	0 125 472	160,000	60,000	160,000
51950 Minor Office Equipment 51955 Furniture	70,849 32,831	125,472 22,144	67,077 5,300	103,136 51,891	64,856 6,856
51935 Furniture 51970 Software	4,785	2,997	5,400	3,775	2,900
	.,. 33	_,001	0, 100	5,775	_,000

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
51980 IT Hardware	40,210	42,175	11,000	43,072	7,700
52000 Ammunition	163,092	144,951	192,173	63,650	192,173
52050 Auto Parts	621,193	715,538	696,574	842,990	696,574
52050LABOR Auto Parts Labor	173,485	154,224	315,823	166,597	315,823
52110 Tires and Tubes Buses	0	0	18,539	0	18,539
52120 Tires and Tubes Other	109,276	105,431	100,504	118,667	102,904
52200 Trash Bags 52300 Unassigned	78,451 0	80,526 0	87,000 5,000	80,526 0	26,512 5,000
53100 Natural Gas	447,626	415,685	505,699	386,873	456,351
53150 Electricity	4,185,826	3,916,401	4,752,446	4,203,627	4,525,944
53200 Water and Sewer	1,719,025	1,902,677	1,872,533	1,751,461	0
54000 Food	1,338	2,543	3,500	2,634	3,500
55100 Publications	49,341	50,972	42,899	52,678	38,799
55210 Library Books	267,880	265,151	299,481	268,271	282,951
55220 Microfilm	5,728	12	0	0	0
55230 Library Periodicals	105,631	82,224	95,330	91,300	95,330
55250 Library Non-Print	98,522	94,836	95,500	95,500	95,500
55260 Bookfilm Repair	5,000	0	0	0	0
51000 Supplies	12,692,132	13,549,895	15,905,009	14,474,391	12,906,983
61100 Communications Billing	136,712	175,466	171,120	184,149	184,520
61200 Postage	194,531 80,549	173,127 95,699	203,402 126,474	186,624 150,495	212,252 149,971
61300 Advertising 61355 Golf Tee Time Booking Fe	00,549	95,699	120,474	150,495	4,800
61400 Dues	104,495	113,765	136,763	123,888	127,423
61410 Tuition	401,762	366,100	314,754	352,630	321,394
61412 Training	0	0	0	2,579	0
61415 Safety Training	1,266	2,645	8,200	2,562	8,200
61420 Employee Reimbursement	1,225	1,349	2,000	1,585	2,000
61600 Unassigned	0	0	5,000	0	5,000
62000 Professional	2,051,197	1,991,680	1,162,262	2,023,383	1,105,836
62010 Service Agreements	0	0	366,676	365,676	367,221
62220 Leased Equipment Expense	0 442.455	0 455 615	0 520 654	0 497 797	343,574
63100 Appraisal District Servi 63120 TAAF Affiliates	442,455 4,540	455,615 2,100	520,654 3,800	487,787 2,170	504,287 3,800
63130 USSSA Affiliates	3,700	8,845	9,375	8,225	9,375
63135 Tournament Costs	16,821	21,346	29,566	15,423	28,220
63140 Audit Fee	128,725	131,300	135,850	133,926	135,850
63210 Armored Car Service	44,100	47,240	47,813	60,162	64,208
63215 Contract Jailor Expense	1,854,206	1,850,589	1,850,000	1,850,589	1,850,000
63220 Security Service Contra	1,179	3,199	3,000	3,158	2,800
63300 Collection Expense	12,825	11,778	14,500	13,400	14,500
63350 Credit Card Fees	0	0	300	0	300
63400 Employee Medical	156,626	160,783 180,170	159,280	142,128	159,280
63500 Center City Inc. 63520 Amarillo Local Governmen	108,000 71,400	71,400	181,650 71,400	181,650 71,400	181,650 0
63525 Mural Artwork	71,400	5,000	71,400	71,400	0
63600 Chamber of Commerce	2,352,307	2,242,506	1,949,579	1,949,579	1,964,571
63700 Civic Center Activitiy	432,370	408,334	469,319	469,319	458,383
63900 Event Development	699	9,067	16,718	16,718	15,000
67110 Demolition Condemned Pro	44,304	3,045	60,000	9,010	60,000
67310 Janitorial Service Cont	11,850	5,770	15,500	12,145	15,500
67320 Extermination	26,395	30,558	36,647	36,285	36,647
67400 Weed Contractor Expense	303,637	192,005	170,000	146,824	170,000
67500 Laundry	13,763	15,442	28,476	15,459	20,476
67600 Temporary Labor 68100 R & M - Building	1,150 411,054	0 580,748	5,200 496,553	750 509,022	5,200 490,550
68110 R & M Building Rent Aba	411,054	560,746 0	496,553 18,325	509,022	490,550 18,325
68210 Traffic Pavement Marker	U		85,000	152,076	83,000
JOE 10 Hamor avoindrit Marker	105 852				
68220 Street Lights	105,852 65.869	102,202 73.874	·	·	
68220 Street Lights 68300 R & M - Improvements	105,852 65,869 2,966,665	73,874 2,676,764	105,000 3,256,913	96,903 3,169,665	105,000
68220 Street Lights 68300 R & M - Improvements 68310 R & M Other Improvements	65,869	73,874	105,000	96,903	
68300 R & M - Improvements	65,869 2,966,665	73,874 2,676,764	105,000 3,256,913	96,903 3,169,665	105,000 3,914,833

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
68318 Lighting	20,244	19,306	20,000	24,993	20,000
68322 Playground Equipment	20,045	15,431	20,000	21,475	20,000
68400 R & M - Irrigation	140,097	146,811	140,000	124,560	137,290
68500 R & M - Streets 68610 Office Equipment	10,458 21,061	0 8,641	0 15,535	0 9,323	0 15,535
68615 Misc. Fuel Powered Equi	329	84	875	9,323 500	875
68620 Computer Equipment	212,491	243,844	288,130	241,596	303,578
68630 Dumpster Boxes	264,346	201,562	78,000	262,206	578,000
68640 Machinery	65,442	73,365	63,800	63,141	63,800
68650 Shop Equipment	6,353	23,991	10,190	24,514	10,190
68660 Audio/Video Equipment 68670 Communications Equipmen	18,300 27,683	36,825 37,480	22,282 37,750	44,542 38,223	22,282 32,150
68680 Other Equipment	183,125	211,422	220,700	211,013	229,700
68710 Auto Repair & Maint	230,419	152,480	259,191	122,635	259,191
68720 Auto Accident Repair	0	0	1,000	1,000	1,000
68810 Repair and Maint Buses	0	0	0	8,095	0
68820 Services Buses	0	11,032	0	11,032	0
68900 Repair & Maint Other	9,822	2,439	10,000	6,347	10,000
69100 Rental Land & Buildings 69210 Rental City Equipment	57,403 13,589,506	43,695 13,035,507	48,520 13,333,802	42,403 13,733,220	48,020 14,381,855
69220 Rental Other Equipment	88,177	162,029	405,925	446,295	411,050
69230 Pedestrian Lighting	50,427	-77,038	0	57,821	0
69300 Leased Computer Software	488,327	552,416	839,513	918,594	874,108
60000 Contractual Services	28,147,755	27,228,896	28,156,802	29,477,359	30,667,090
71100 Insurance and Bonds	1,443,198	1,518,448	1,893,006	1,893,006	1,870,883
71250 Paid Claims	3,091	8,572	4,122	7,014	4,122
72000 Communication	12,539	12,214	12,624	18,125	11,124
74000 Printing and Binding	49,388 0	42,389 0	56,263 0	47,941 1,880	51,237 0
74100 Community Outreach 75100 Travel	358,075	399,023	442,824	419,480	448,677
75200 Mileage	11,957	16,313	25,850	15,588	26,450
75300 Meals and Local	31,909	34,604	43,826	34,289	39,726
77100 Court Costs	36,739	30,184	38,315	25,245	35,795
77110 Filing Fees	4,165	5,592	6,000	8,000	8,000
77200 License and Permits	234,610	247,793	240,802	189,785	241,266
77430 Administrative - Labora 77450 Administrative Other	17,541 238,298	17,541 336,882	66,000 243,663	17,541 240,805	66,000 235,374
77430 Administrative Other 77610 Information Technology -	4,466,589	4,602,809	4,720,479	4,720,479	4,720,218
77620 Data Processing - Other	56,508	57,566	65,000	58,600	65,000
77900 Other Agencies	85,009	108,274	84,252	114,144	84,252
78100 Contingencies	436	505	1,500	356	1,500
78210 Cash Over/Short	-4,574	-2,755	137	-3,124	137
78230 Loss on Bad Debt	28,221	47,104	3,133	45,497	3,133
78250 Inventory Over/Short	34,007	-14,425	3,500	418	3,500
<b>70000 Other Charges</b> 78255 Inventory Credit Card	<b>7,107,708</b> -6,271	<b>7,468,633</b> -1,479	<b>7,951,297</b> 0	<b>7,855,070</b> -3,000	<b>7,916,395</b> 0
78500 Program Expenses	-6,271	-1,479	0	-3,000	0
83100 Improve other than Build	0	0	0	0	53,111
83200 Improvement	56,777	0	0	0	0
83300 Street Overlay	0	1,274,000	637,000	0	637,000
84100 Auto-Rolling Stock & Equ	17,632 0	4,407	0	2,277	40,000
84310 Shop Equipment 84320 Audio/Video Equipment	9,490	21,117 0	0	16,263 0	0
84700 Info Tech Equipt - Softw	0,400	0	0	-668	0
84910 Other Equipment	43,500	18,769	130,000	130,000	636,000
80000 Capital Outlay	127,399	1,318,293	767,000	147,872	1,366,111
90030 Municipal Garage	-73,698	-73,698	-57,781	-87,740	-89,478
90080 Water Distribution	-16,233	-16,233	-16,233	-16,233	-16,233
90110 Sewer System 90140 Airport	-12,162 -18,000	-12,162 -18,000	-12,162 -18,000	-12,162 -18,000	-12,162 -18,000
90155 Damage to Infrastructure	-18,000 -54,599	-18,000 -27,820	-78,000 -78,000	-18,000 -59,936	-18,000 -78,000
90160 Other Departments	-4,612	-6,416	-148,402	-53,584	-17,752
•	,-	, -	, -	,	, -

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
90180 Sales to Other Departmen	-1,051,721	-935,709	-1,109,360	-1,060,088	-1,109,360
90180.LABOR Sales to Other Dep	-126,017	-94,589	-247,000	-115,550	-247,000
90190 Payroll Reimbursements	-143,601	-188,107	-260,536	-193,115	-260,536
90000 Inter Reimbursements	-1,500,644	-1,372,734	-1,947,474	-1,616,408	-1,848,521
92010 Other Grant Funds	10,352	0	0	140,664	168,224
92013 Comp Step 2210	66,687	41,220	43,300	35,525	38,233
92017 CDBG	11,744	0	0	0	0
92040 Solid Waste	600,000	600,000	1,000,000	1,000,000	1,000,000
92045 Street Improvement	1,200,000	1,200,000	0	637,000	1,200,000
92060 Civic Center Improv	2,760,644	2,762,138	2,252,011	2,196,625	2,327,274
92065 Golf Course Impr Fund	2,561	0	11,775	10,000	0
92110 Liab for Comp Absences	0	0	0	1,400,000	0
92120 Information Services	53,608	31,199	0	33,388	0
92125 Municipal Garage	0	11,177	0	17,873	0
92130 General Construction	3,482,139	1,164,504	3,050,000	3,225,000	0
92170 Trsf to Debt Service	0	0	0	116,667	175,000
92195 Trf to 2090 Court Securi	47,000	75,299	45,000	61,184	53,861
92000 Operating Transfers TEXPENSES Total Expenses	8,234,735 172,835,505	5,897,312 175,347,522	6,402,086 185,751,940	8,933,926 184,829,729	4,962,592 188,459,283

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

DESCRIPTION	Actual 2016	Actual 2017	Budget 2018	RevEst 2018	Dept Req 2019
1000 General Fund					
1011 Mayor and Council	69,586	68,441	82,701	61,921	83,202
1020 City Manager	1,185,397	1,189,603	1,317,505	1,383,909	1,419,201
1021 Office of Economic Develo	91,306	200,985	-	- -	-
1022 Office of Strategic Initi	138,568	-	-	-	-
1023 Office of Public Communic	16,275	308,317	340,013	294,428	400,167
1030 Tourism & Economic Develo	2,964,077	2,907,410	2,671,948	2,671,948	2,604,604
1040 Judicial	532,140	538,462	553,408	491,512	502,721
1110 Human Resources	913,000	940,756	993,428	960,026	1,010,832
1120 Risk Management	300,200	280,718	310,752	321,405	334,152
1210 Legal	1,229,435	1,124,138	1,124,838	1,295,506	1,202,648
1220 City Secretary	423,333	227,896	399,971	308,496	406,209
1231 Radio Communications	459,552	374,666	714,594	741,139	735,226
1232 Emergency Management Serv	423,812	452,109	509,482	490,267	531,710
1241 Civic Center Administrati	508,634	530,555	569,989	578,331	592,755
1243 Civic Center Operations	1,915,491	1,862,924	2,126,766	1,925,831	1,869,580
1245 Civic Center Sports	456,357	502,007	508,789	534,915	593,998
1248 Box Office Operations	334,712	346,156	375,263	371,706	362,797
1249 Globe News Center	312,116	295,129	393,519	326,813	382,335
1251 Custodial Services	1,623,115	1,561,066	1,670,416	1,560,522	1,279,032
1252 Facilities Maintenance	2,243,925	2,375,025	2,429,879	2,567,960	2,833,321
1253 MPEV	, , , <u>-</u>	-	-	266,667	400,000
1260 Library	3,979,686	3,991,123	4,175,470	4,126,078	4,106,165
1270 AECC	4,344,708	4,522,509	4,719,728	4,740,167	4,853,258
1305 Municipal Court	1,313,098	1,247,754	1,381,249	1,340,011	1,363,071
1306 Office of Civil Hearings	, , , <u>-</u>	-	-	31,621	117,179
1315 Finance	1,010,840	1,042,388	1,121,194	1,168,509	1,246,623
1320 Accounting	1,190,995	1,142,460	1,211,197	1,166,706	1,181,173
1325 Purchasing	569,057	573,306	610,049	590,943	618,674
1335 Vital Statistics	57,026	60,977	61,172	64,119	101,969
1340 Health Plan Administratio	249,301	246,842	248,613	252,230	255,661
1345 Central Stores	367,608	354,856	362,981	353,606	369,405
1350 General Fund Transfers	12,146,200	9,894,236	12,026,641	12,953,144	11,203,726
1410 Public Works	298,527	372,089	464,738	523,385	541,657
1415 Capital Projects & Develo	993,815	970,537	1,127,372	988,150	1,043,471
1420 Street Department	8,601,764	9,739,769	9,776,452	9,011,946	10,473,516
1431 Solid Waste Collection	9,870,318	10,385,177	10,330,518	11,139,030	12,110,547
1432 Solid Waste Disposal	4,262,428	4,910,633	4,755,679	5,022,351	5,028,298
1610 Police	41,189,285	41,545,435	43,329,023	42,618,431	43,579,313
1640 Civilian Personnel	4,757,258	5,002,950	5,231,356	5,294,750	5,368,091
1670 Tobacco Senat Bill 55	418	-	-	-	-
1680 TSU Tobacco Enforcement P	17,400	534	-	-	-
1710 Animal Management & Welfa	2,751,792	2,809,488	3,058,682	3,083,083	3,285,451
1720 Planning and Development	474,756	463,793	913,599	795,145	905,100
1731 Traffic Administration	460,874	583,044	684,589	676,821	4,504,864
1732 Traffic Field Operation	3,830,786	3,648,261	3,816,801	3,740,411	-
1740 Building Safety	2,768,601	2,355,187	2,864,266	2,837,481	3,160,074
1750 Environmental Health	1,099,517	1,184,166	1,285,962	1,287,320	1,483,154
1761 Transit Fixed Route	2,552,636	3,129,166	2,826,427	3,194,365	2,777,399
1762 Transit Demand Response	1,592,629	1,397,983	1,769,034	1,488,006	1,431,817

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
1763 Transit Maintenance	571,549	532,547	1,116,755	654,526	985,055
1764 Transit Administration	-	-	424,386	426,145	569,008
1811 Golf Operations	2,035,095	4,607,858	5,061,893	4,825,625	4,607,168
1812 Comanche Trail	1,500,346	-	-	-	-
1820 Parks & Rec Administratio	482,311	432,470	513,503	688,685	728,697
1830 Tennis Center	104,653	96,303	107,359	108,593	111,392
1840 Swimming Pools	402,932	430,099	496,726	493,970	530,981
1850 Parks & Recreation Progra	532,404	582,263	631,567	472,320	439,991
1855 Warford Activity Center	-	330,168	493,814	513,373	446,335
1861 Park Maintenance	7,245,902	7,019,832	7,487,872	6,978,937	6,035,527
1862 Zoo Maintenance	553,942	571,673	562,556	551,147	622,736
1863 ZooSchool Education Progr	(176)	(80)	-	-	-
1870 Athletic Administration	154,819	150,883	158,810	158,135	161,291
1871 Softball Program	143,466	158,705	174,165	121,044	161,364
1872 Basketball Program	12,382	11,456	12,813	11,120	11,301
1873 Track Program	636	-	-	-	-
1874 Volleyball Program	98,135	90,019	100,077	79,981	101,730
1875 Flag Football Program	4	-	-	-	-
1876 Baseball	700	-	1,560	-	1,060
1880 Senior Services	125,898	158,315	112,976	89,470	88,721
1910 Fire Operations	30,498,969	30,982,801	31,485,535	31,356,892	32,488,141
1930 Fire Marshal	828,240	904,840	957,571	950,113	1,002,978
1940 Fire Civilian Personnel	650,872	626,343	605,946	708,544	711,658
1000 General Fund	172,835,505	175,347,522	185,751,940	184,829,729	188,459,283

# 1415 Capital Projects and Development Engineering

The following Capital Projects and Development new fees are being proposed in order to help recover the actual cost of services provided to the public.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
32020 – Commercial Sidewalk Waivers		<u> </u>	, , , , ,	·
Subdivision Improvement Waiver				
Fee	\$0	\$800	\$800	\$800
37265 – Technology Fee				
Technology fee related to new				
subdivision improvement waiver	\$10	\$10	\$0	\$10
Total Budgetary Impact				\$810

#### 1431 Solid Waste Collection

Solid Waste Collection is proposing increases in residential and commercial solid waste fee rates to help fund continued expansion of services to include additional equipment purchases and personnel needs.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33510 - Collection and Disposal				
Residential Solid Waste Rate	\$15.59	\$17.33	\$1.74	\$1,321,767
Commercial Solid Waste Rate	\$64.53 to	\$67.76 to	\$3.23 to	
	\$346.46	\$363.78	\$17.32	\$277,864
Total Budgetary Impact				\$1,599,631

# 1432 Solid Waste Disposal

Solid Waste Disposal is proposing increases in tipping fees to help fund continued operations at the landfill to include covering increased costs of operational supplies to comply with TCEQ regulations and personnel needs to streamline operations.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33520 – Landfill Charges				
Tipping Fee	\$30.00	\$32.00	\$2.00	\$179,000
Total Budgetary Impact				\$179,000

# 1740 Building Safety

Building Safety is proposing fee changes aimed to help increase staffing levels to streamline operations and help cover increased customer base.

	Current Fee*	Proposed Fee*	Increase (Decrease)	Budgetary Impact
31910 – Building Permits				
Residential Building Permits <sup>^</sup>	\$0.34/sq ft	\$0.37/sq ft	\$0.03/sq ft	\$42,000
Other Building Permits	\$60.00	\$64.80	\$4.80	\$64,932
31920 – Electrical Permits				
Electrical Permits	\$50.00	\$54.00	\$4.00	\$7,531
31930 – Plumbing and Gas Permits				
Plumbing and Gas Permit	\$50.00	\$54.00	\$4.00	\$32,391
31940 - Heating and Air Conditioning Perr	nits			
Heating and Air conditioning Permits	\$50.00	\$54.00	\$4.00	\$10,461
31945 – Insulation Permits				
Insulation Permits	\$40.00	\$43.20	\$3.20	\$69
31960 – Mobile Home Park Permits				
	\$100.00 +	\$108 +	\$8.00 +	
Mobile Home Park Permits	\$20.00 Per	\$21.60 Per	\$1.60 Per	
	Stand	Stand	Stand	\$3,951
31970 – Transient Business Permits				
Transient Business Permits	\$50.00	\$54.00	\$4.00	\$72
31990 – After Hour Inspection Fee				
After Hour Inspection Fee	\$80.00	\$86.40	\$6.40	\$372
Total Budgetary Impact				\$161,779

<sup>\*</sup>The fees listed in this table are based on minimum permit fees.

#### **1830 Tennis Center**

Tennis Center is proposing increases in order to help increase cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33890 – Tennis Center Fees				
Court Fees	\$2.00 to \$2.50	\$3.00 to \$3.50	\$1.00	\$1,774
Senior Court Fees	\$1.50	\$2.00	\$0.50	\$44
Total Budgetary Impact				\$1,818

<sup>^</sup>The \$.03/sq ft change in Residential Building Permit Fees will be considered by Council before the budget cycle is complete and will go into effect before October 1<sup>st</sup>, 2019, pending approval

# 1840 Aquatics

Aquatics is proposing fee increases in order to help increase cost recovery.

	Current	Proposed	Increase	Budgetary
	Fee	Fee	(Decrease)	Impact
33850 – Swimming Pool Revenues				
Daily Admission	\$1.00 to	\$2.00 to		
Daily Admission	\$3.00	\$4.00	\$1.00	\$29,332
Family Night Admission	\$1.75	\$2.00	\$0.25	\$373
Fraguent Hear Cards	\$14.80 to	\$20.00 to	\$5.20 to	
Frequent User Cards	\$18.00	\$28.00	\$10.00	\$1,762
37410 – Miscellaneous Revenue				
Daytime Party Fee	\$60.00	\$75.00	\$15.00	\$720
Pre/Post-season Swim Team Fee	\$125.00	\$200.00	\$75.00	\$1,500
Regular Season Swim Team Fee	\$60.00	\$100.00	\$40.00	\$2,000
Total Budgetary Impact				\$35,687

## 1871 Softball

Softball is proposing fee increases in order to help increase cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33860 - Field Rentals				
Adult Field Rental	\$20	\$30	\$10	\$2,630
Youth Field Rental	\$10	\$20	\$10	\$5,720
Total Budgetary Impact				\$8,350

# 1874 Volleyball

Volleyball is proposing fee increases in order to provide a pay increase to contract volleyball officials in order to retain and attract officials.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33810 – League Entry Fees				
Entry Fee	\$110 to \$150	\$130 to \$170	\$20	\$6,800
Total Budgetary Impact				\$6,800

## 1876 Baseball

Baseball is proposing fee increases in order to help increase cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33860 - Field Rentals				
Adult Field Rental	\$20	\$30	\$10	¢12 200
Youth Field Rental	\$10	\$20	\$10	\$13,300
Total Budgetary Impact				\$13,300

#### 1877 Soccer

Soccer is proposing fee increases in order to help increase cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33860 – Field Rentals				
Adult Field Rental	\$20	\$30	\$10	¢0.020
Youth Field Rental	\$10	\$20	\$10	\$9,920
Total Budgetary Impact				\$9,920



#### WATER & SEWER UTILITY

#### ESTIMATED RECEIPTS, EXPENDITURES & AVAILABLE CASH

	2018	3/19	2019/20	
	ORIGINAL BUDGET	REVISED ESTIMATE	PROPOSED BUDGET	
AVAILABLE FUNDS BEGINNING OF YEAR	35,107,082	44,713,563	47,713,310	
ADD: BOND PROCEEDS	29,093,283	29,093,283	29,506,375	
ADD: BUDGETED REVENUE	81,465,540	78,815,978	86,700,699	
	445.005.005	450 000 004	400 000 004	
MAKING AVAILABLE	145,665,905	152,622,824	163,920,384	
DEDUCT EXPENDITURES:				
OPERATING, LESS DEPRECIATION	51,779,540	48,880,669	50,708,996	
NOMINAL CAPITAL	20,500	107,781	248,100	
CAPITAL	34,359,038	34,359,038	48,466,375	
DEBT RETIREMENT PRINCIPAL	18,627,125	17,337,125	19,866,390	
DEBT RETIREMENT INTEREST	4,734,780	4,224,902	5,725,690	
TOTAL EVDENDITUDES	100 520 002	104 000 E14	105 015 551	
TOTAL EXPENDITURES	109,520,983	104,909,514	125,015,551	
AVAILABLE FUNDS END OF YEAR	36,144,922	47,713,310	38,904,833	
LESS RESERVES:				
SICK LEAVE AND ANNUAL LEAVE	1,036,936	1,024,318	1,044,804	
LEGAL RESERVES	1,646,496	2,380,108	2,380,108	
FOR FUTURE WATER RIGHTS PURCHASES	11,879,293	12,128,323	12,128,323	
BALANCE	21,582,197	32,180,561	23,351,598	

#### Water and Sewer System Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
	0	0	0	88,157	92,225
31615 Grease Trap Permits 31650 Group Care	0	0	92,225	00,157	92,225
31400 Business License and Per	0	0	92,225	88,157	92,225
34010 Water Metered Sales	48,620,594	55,209,141	52,764,943	49,189,699	55,930,443
34030 Sewer Charges	21,570,449	23,629,503	23,611,003	23,540,474	25,028,003
34040 Ind Waste Sewer Surchar	218,437	152,888	196,000	158,630	176,500
34045 Liq. Waste Disp. Fee	62,265	71,090	144,000	119,940	120,000
34060 Sale of Reclaimed Water	512,347	433,467	477,000	408,793	451,500
34070 Water Service Charges	1,373,862	1,370,967	1,360,000	917,311	1,360,000
34080 Door Tag Fees	85,181	82,079	80,500	85,000	85,000
34000 Utility Sales & Services	72,443,134	80,949,134	78,633,446	74,419,846	83,151,446
34210 Water Tap Fees	218,965	212,343	232,000	207,171	213,000
34220 Sewer Tap Fees 34230 Water Frontage Charges	88,051 0	54,418 1,210	82,000 2,300	55,240 0	66,000 500
34240 Sewer Frontage Charges	3,437	3,432	3,500	3,432	3,500
34266 Lab Fees	149,495	111,643	139,000	111,435	124,000
34200 Tap Fees and Frontage Ch	459,948	383,046	458,800	377,278	407,000
35216 Forfeited DiscWater&S	1,241,421	1,310,310	1,233,000	986,769	1,275,000
35000 Fines and Forfeitures	1,241,421	1,310,310	1,233,000	986,769	1,275,000
35420 Owner Participation	40,569	326,555	68,000	68,000	68,000
35300 Construction Participati	40,569	326,555	68,000	68,000	68,000
37110 Interest Income	553,732	1,723,409	940,000	2,608,833	1,565,300
37115 Unrealized G/L	-171,314	-172,485	0	0	0
37125 Other Interest Income	12,533	39,149	18,500	284,564	184,500
37109 Interest Earnings	394,951	1,590,073	958,500	2,893,397	1,749,800
37154 Other Rental Income	53,065	59,865	58,824	58,097	58,824
37155 Surface Land Rental	139,096	115,052	139,955	97,094	97,098
37150 Rent	192,160	174,916	198,779	155,191	155,922
37130 Discounts Earned	1,733	501	500	1,320	500
37140 Returned Check Fees	40,080	48,720	43,000	41,430	44,500
37141 Merchant Service Fees	-255,458	-269,492	-268,660	-325,000	-328,644
37410 Miscellaneous Revenue 37418 Non City Damage Claim	3,853 14,856	2,539 88,453	0 26,950	39 89,094	0 63,950
37416 Non City Damage Claim 37435 Sale of Scrap	35,859	20,457	21,000	20,457	21,000
37465 NBV Asset Disposal	-11,205	-684	0	0	0
37400 Miscellaneous Revenue	-170,283	-109,505	-177,210	-172,660	-198,694
TREVENUE Total Revenues	74,601,899	84,624,529	81,465,540	78,815,978	86,700,699
41100 Salaries and Wages	8,652,338	8,543,437	9,648,299	9,367,550	9,690,254
41300 Incentive	315,443	337,370	331,500	335,930	335,052
41500 PFP	0	0	128,720	0	185,000
41620 Unscheduled	359,518	372,087	247,000	405,229	259,000
41820T Health Insurance	2,063,290	2,148,240	2,541,422	2,460,794	2,745,594
41900 Life	4,184	4,257	4,715	4,580	4,724
42010 Social Security - Medica	128,443	127,247	144,824	140,246	145,452
42020 Social Security - OASDI 42110 TMRS	544,377 1,967,760	540,232	616,611	596,791	619,295
42115 OPEB Funding	224,891	1,424,637 131,440	1,221,423 241,672	1,206,667 238,954	1,222,362 242,724
42200 Tuition Reimbursement	-660	0	0	0	0
42300 State Unemployment	15,578	14,596	14,557	16,850	13,976
42400 Workers Compensation	256,228	250,001	284,585	264,419	273,962
42510 Car Allowance	8,422	7,160	8,280	6,519	5,880
42520 Uniform/Clothing Allowan	-352	0	0	0	0
42530 Moving Expense	1,990	0	0	0	0
42550 Communications Allowance	12,283	11,755	11,904	11,246	11,328
42560 Change in Sick and Annua	-85,841	7,717	0	04 111	49.009
PSCHG Personal Svcs Changes	0	0	0	94,111	-48,908
<b>41000 Personal Services</b> 51110 Office Expense	<b>14,467,893</b> 124,491	<b>13,920,177</b> 121,018	<b>15,445,513</b> 165,079	<b>15,149,884</b> 179,544	<b>15,705,696</b> 228,879

#### Water and Sewer System Fund

DESCRIPTION   2016   2017   2018   2018   2019
STI115 Employee Recognition Pro
51120 Safety Program         22,714         19,888         41,800         22,228         41,800           51125 Training         0         17,661         23,450         23,040         23,450           51200 Operating         210,756         276,188         290,468         271,671         304,934           51250 Janitor         21,570         14,535         17,880         16,107         18,675           51300 Chorling and Linen         62,564         66,408         70,291         88,008         853,019         84,228           51400 Photographic         179         292         600         145         600           51450 Botany & Agrigulture         2,468         999         3,120         2,200         3,122           51462 B & A. General         967         3,542         4,675         3,813         4,675           51800 Fuel & Ol         66,958         7,839         7,811         21,250         1,7473         21,250           51800 Fuel & Ol         66,958         67,636         77,485         94,35         10,3           51800 Fuel & Ol         66,958         7,638         17,473         21,250         5,565           51890 Minor Tools         41,09         42,07         58,925<
51126 Training         0         17,661         23,450         23,450         23,450           51200 Operating         210,756         276,198         290,466         271,671         304,834           51250 Operating         21,570         14,535         17,860         16,107         18,675           51360 Clothing and Linen         62,564         66,408         70,291         88,008         82,228           51360 Chemical and Medical         720,276         791,282         849,280         853,019         845,280           51450 Botany & Agrigulture         2,488         989         3,120         2,200         3,120           51450 Botany & Agrigulture         18,545         13,588         37,000         20,000         27,005           51580 Conservation Expenditure         18,545         13,588         37,000         20,000         27,005           51800 Minor Tools         41,009         839         7,811         21,255         17,473         21,205           51850 Minor Tools         41,009         41,207         58,925         51,125         51,050           51950 Minor Tools         41,009         1,258         19,610         1,050         0         1,050         1,050         1,050         0
51200 Operating   210,756   276,198   290,466   271,671   304,834   51250 Janitor   121,570   141,535   17,860   161,077   18,655   51300 Clothing and Linen   62,564   66,408   70,291   88,008   82,228   51350 Chemical and Medical   720,276   791,282   849,280   833,019   845,226   51350 Chemical and Medical   720,276   791,282   849,280   833,019   845,228   51350 Chemical and Medical   720,276   791,282   849,280   833,019   845,228   51350 Chemical and Medical   720,276   791,282   84,675   3,813   4,675   51560 Conservation Expenditure   1,645   13,568   37,000   20,000   27,000   77,
51250 Janitor         21,570         14,535         17,880         16,107         18,675           51300 Clothing and Linen         62,564         66,408         70,21         88,008         82,228           51350 Chemical and Medical         720,276         791,282         849,280         853,019         845,280           51450 Botany & Agrigulture         2,468         989         3,120         2,200         3,120           51450 Botany & Agrigulture         18,545         13,588         37,000         20,000         27,000           51700 Education         9,839         7,811         21,280         17,473         21,250           51800 Fuel & Oil         66,958         76,556         77,485         94,355         103,200           51800 Fuel & Oil         66,958         76,556         77,485         94,355         103,200           51850 Minor Tools         41,009         44,207         58,925         51,125         55,050           51950 Minor Office Equipment         7,163         14,405         10,442         22,276         8,717           51980 IT Hardware         13,799         12,588         19,561         20,811         13,500           52050LABOR Auto Parts Labor         4,200         4,175
61300 Clothing and Linen         62,564         66,408         70,291         88,008         82,228           51350 Chemical and Medical         720,276         791,282         84,920         633,019         845,228           51400 Photographic         179         292         600         145         600           51450 Botany & Agrigulture         2,488         989         3,120         2,200         3,120           51452 B & A - General         967         3,542         4,675         3,813         4,675           51800 Classrava & Agrigulture         18,545         13,568         37,000         20,000         27,000           51700 Education         9,839         7,811         21,250         17,473         21,250           51800 Minor Tools         41,009         44,207         58,925         51,125         50,000           51950 Minor Office Equipment         7,163         14,405         10,442         22,876         8,717           51970 Software         0         1,050         0         1,050         0         1,050           52050 Auto Parts Labor         4,200         4,175         4,550         4,063         4,550           52120 Tires and Tubes Other         7,283         9,898
51350 Chemical and Medical         720,276         791,282         849,280         683,019         845,280           51400 Photographic         1 79         922         600         145         600           51450 Botany & Agrigulture         2,488         989         3,120         2,200         3,120           51452 B & A. Ceneral         967         3,542         4,675         3,813         4,675           51560 Conservation Expenditure         18,545         13,568         37,000         20,000         27,000           51700 Education         9,839         7,811         21,250         17,473         21,250           51800 Fuel & Oil         66,858         67,638         77,485         94,355         51,125         55,000           51850 Minor Tools         41,009         44,207         58,925         51,125         55,000           51850 Minor Tools         41,009         14,505         0         1,050         0         1,050         0         1,050         0         1,050         0         1,050         0         1,050         0         1,050         0         1,050         0         1,050         0         1,050         0         1,050         0         1,050         0
61400 Photographic         179         292         600         145         600           51450 Botany & Agrigulture         2,468         989         3,120         2,200         3,120           51450 Edatory & Agrigulture         18,545         13,568         37,000         20,000         27,000           51700 Education         9,839         7,811         21,250         17,473         21,250           51800 Minor Tools         41,009         44,207         58,925         51,125         55,050           51850 Minor Office Equipment         7,163         14,405         10,442         22,876         8,717           51970 Software         0         1,050         0         1,050         0         1,050         0           51980 Minor Office Equipment         7,163         14,405         10,442         22,876         8,717           51970 Software         0         1,050         0         1,050         0           51980 Minor Office Equipment         3,387         11,064         5150         1,141         13,500           51980 Minor Office Equipment         3,387         14,665         1,614         1,419         5,150           52050 Autor Daris         3,887         11,662 <t< td=""></t<>
61450 Botany & Agrigulture         2,468         989         3,120         2,200         3,120           51450 B A Ceneral         967         3,642         4,675         3,813         4,675           51500 Conservation Expenditure         18,545         13,568         37,000         20,000         27,000           51700 Education         9,839         7,811         21,250         17,473         21,250           51850 Minor Tools         41,009         44,207         58,955         51,125         55,050           51850 Minor Office Equipment         7,163         14,005         10,442         22,876         8,717           51950 Minor Office Equipment         1,360         1,050         0         1,050         0           51950 Minor Office Equipment         1,3709         12,588         19,651         2,081         13,500           51950 Minor Office Equipment         1,3709         12,588         19,651         2,011         13,500           51950 Minor Part         3,387         11,064         5,150         11,400         5,150           5210 Au Dratts         3,387         11,064         5,150         11,400         5,150           52120 Tires and Tubes Other         7,283         9,898
51452 B & A - General         967         3,542         4,675         3,813         4,675           51560 Conservation Expenditure         18,545         13,568         37,000         20,000         27,000           51700 Education         9,839         7,811         21,250         17,473         21,250           51800 Fuel & Oil         66,958         67,636         77,485         94,355         103,200           51850 Minor Tools         41,009         44,207         58,952         51,125         50,500           51850 Minor Office Equipment         7,163         14,405         10,442         22,876         8,717           51980 Minor Office Equipment         13,709         12,588         19,661         20,811         13,500           51980 Thatoware         13,887         11,064         5,150         11,419         5,150           52050 Auto Parts         3,887         11,064         5,150         11,419         5,150           52102 Tires and Tubes Other         7,283         9,898         17,625         4,063         4,550           53100 Natural Gas         144,133         171,411         253,336         110,107         17,235           51500 Electricity         4,23,549         4,584,56
1560 Conservation Expenditure
51700 Education
51800 Fuel & Oil         66,958         67,636         77,485         94,355         103,200           51850 Minor Tools         41,009         44,207         58,925         51,125         55,050           51950 Minor Office Equipment         7,163         14,405         10,442         22,876         8,717           51970 Software         0         1,050         0         1,050         0           52050 Auto Parts         3,887         11,064         5,150         11,490         5,150           52050 LABOR Auto Parts Labor         4,200         4,175         4,550         4,063         4,555           52120 Tires and Tubes Other         7,283         9,898         17,625         19,703         17,625           53100 Natural Gas         141,133         171,411         253,336         110,107         172,392           53150 Publications         70         70         10,00         70         10,00           5100 Publications         78         8,019         14,600         72,209         4,225,37           5100 Publications         78         8,019         14,600         72,209         7,00         1,00         70         1,000           51100 Cumunications Billing         78 <t< td=""></t<>
51850 Minor Tools         41,009         44,207         58,925         51,125         55,050           61950 Minor Office Equipment         7,163         14,405         10,442         22,876         8,717           51970 Software         0         1,050         0         1,050         0           51980 IT Hardware         13,709         12,588         19,651         20,811         13,500           52050 Auto Parts         3,887         11,064         5,150         4,063         4,550           52050 LABOR Auto Parts Labor         4,200         4,175         4,550         4,063         4,555           52120 Tires and Tubes Other         7,283         9,898         17,625         19,703         17,625           53100 Natural Gas         144,133         171,411         253,336         110,107         172,392           53150 Electricity         4,423,549         4,358,456         5,825,913         4,483,989         5,242,537           53100 Water and Sewer         61,914         64,027         63,295         43,362         66,090           51000 Publications         70         70         1,000         70         1,000           5100 Communications Billing         78         8,019         14,600
51950 Minor Office Equipment         7,163         14,405         10,442         22,876         8,717           51970 Software         0         1,050         0         1,050         0           51980 IT Hardware         13,709         12,588         19,651         20,811         13,500           52050 LABOR Auto Parts Labor         4,200         4,175         4,550         4,063         4,550           52120 Tires and Tubes Other         7,283         9,898         17,625         19,703         17,625           53100 Natural Gas         144,133         171,411         25,336         19,107         172,235           53100 Natural Gas         144,133         171,411         25,336         4,837,998         5,242,537           53200 Water and Sewer         61,914         64,027         63,295         43,362         66,090           55100 Publications         70         70         1,000         70         1,000           5100 Supplies         5,969,486         6,095,889         7,868,243         6,722,691         7,297,702           61100 Communications Billing         78         8,019         14,600         17,200         22,600           61200 Postage         39,5674         40,755         40,755<
51970 Software         0         1,050         0         1,050         0           51980 IT Hardware         13,709         12,588         19,651         20,811         13,500           52050 Auto Parts         3,887         11,064         5,150         11,490         5,150           52050 Auto Parts Labor         4,200         4,175         4,550         4,063         4,550           52120 Tires and Tubes Other         7,283         9,898         17,625         19,703         17,625           53100 Natural Gas         144,133         171,411         253,336         110,107         172,392           53150 Electricity         4,423,549         4,358,456         5,825,913         4,837,998         5,242,537           53200 Water and Sewer         61,914         64,027         63,295         43,362         66,090           55100 Publications         70         70         7,000         70         1,000           51000 Supplies         5,969,486         6,095,889         7,862,243         4,22691         7,297,002           5100 Communications Billing         78         8,019         14,600         17,200         7,297,002           61100 Communications Billing         78         8,019         14,600<
51980 IT Hardware         13,709         12,588         19,651         20,811         13,509           52050 Auto Parts         3,887         11,064         5,150         11,490         5,150           52050 LABOR Auto Parts Labor         4,200         4,175         4,550         4,063         4,550           52120 Tires and Tubes Other         7,283         9,898         17,625         19,703         17,239           53100 Natural Gas         144,133         171,411         253,336         110,107         172,392           53100 Retural Gas         4,423,549         4,358,466         5,825,913         4,837,998         5,242,537           53100 Publications         70         70         1,000         70         1,000           5100 Publications         70         70         1,000         70         1,000           5100 Publications         78         8,019         14,600         17,200         22,600           61100 Communications Billing         78         8,019         14,600         17,200         22,600           61200 Postage         395,674         408,765         416,880         456,518         46,880           61300 Advertising         407         84         4,752         4,114<
Section   Parts   3,887   11,064   5,150   11,490   5,150   52050LABOR Auto Parts Labor   4,200   4,175   4,550   4,063   4,550   52120 Tires and Tubes Other   7,283   9,898   17,625   19,703   17,625   53100 Natural Gas   144,133   171,411   253,336   110,107   172,392   53150 Electricity   4,423,549   4,358,456   5,825,913   8,37998   5,242,537   53200 Water and Sewer   61,914   64,027   63,295   43,362   66,090   55100 Publications   70   70   1,000   70   1,00
\$2000LABOR Auto Parts Labor   \$4,200   \$4,175   \$4,550   \$4,063   \$4,550   \$52120 Tires and Tubes Other   \$7,283   \$9,898   \$17,625   \$19,703   \$17,625   \$53100 Natural Gas   \$144,133   \$171,411   \$25,336   \$110,107   \$172,392   \$53150 Electricity   \$4,423,549   \$4,588,456   \$5,825,913   \$4,837,998   \$2,242,537   \$25200 Water and Sewer   \$61,914   \$64,027   \$63,295   \$43,362   \$66,090   \$55100 Publications   \$70   \$70   \$1,000   \$70   \$1,000   \$55100 Publications   \$70   \$70   \$70   \$1,000   \$70   \$1,000   \$55100 Publications   \$78   \$8,019   \$14,600   \$17,200   \$2,600   \$61100 Communications Billing   \$78   \$8,019   \$14,600   \$17,200   \$22,600   \$61200 Postage   \$395,674   \$408,765   \$416,880   \$456,518   \$466,880   \$61300 Advertising   \$407   \$84   \$4,758   \$1,611   \$4,758   \$61400 Dues   \$31,045   \$40,975   \$5,5025   \$41,173   \$58,025   \$61410 Tuition   \$53,218   \$118,359   \$102,771   \$147,103   \$111,921   \$61415 Safety Training   \$6,010   \$1,782   \$7,000   \$3,062   \$7,000   \$6200 Professional   \$198,651   \$167,568   \$213,500   \$261,107   \$215,496   \$60225 Blackridge Contract   \$120,192   \$130,000   \$120,000   \$130,000   \$120,000   \$63140 Audit Fee   \$4,750   \$4,845   \$5,000   \$4,942   \$5,000   \$63210 Armored Car Service   \$5,784   \$5,856   \$2,148   \$7,188   \$7,572   \$63300 Collection Expense   \$80,856   \$67,700   \$70,000   \$63,000   \$70,000   \$63000 x   \$70,000   \$63000 x   \$70,000   \$63000 x   \$70,000   \$63000 x   \$80,000 x   \$10,000 x   \$
52120 Tires and Tubes Other         7,283         9,888         17,625         19,703         17,625           53100 Natural Gas         144,133         171,411         253,336         110,107         172,392           53150 Electricity         4,423,549         4,358,456         5,825,913         4,837,998         5,242,537           53200 Water and Sewer         61,914         64,027         63,295         43,362         66,090           5100 Publications         70         70         1,000         70         1,000           5100 Supplies         5,969,486         6,095,889         7,868,243         6,722,691         7,297,702           61100 Communications Billing         78         8,019         14,600         17,200         22,600           61200 Postage         395,674         408,765         416,880         456,518         466,880           61300 Advertising         407         84         4,758         1,611         4,758           61410 Tuition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62005 Blackridge Contract         120,192         130,000
S3100 Natural Gas         144,133         171,411         253,336         110,107         172,392           53150 Electricity         4,423,549         4,358,456         5,825,913         4,3362         62,095           53200 Water and Sewer         61,914         64,027         63,295         43,362         66,095           55100 Publications         70         70         1,000         70         1,000           5100 Supplies         5,969,486         6,095,889         7,868,243         6,722,691         7,297,702           61100 Communications Billing         78         8,019         14,600         17,200         22,600           61200 Postage         395,674         408,765         416,880         456,518         466,880           61300 Advertising         407         84         4,758         1,611         4,758           61410 Tuition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000
53150 Electricity         4,423,549         4,358,456         5,825,913         4,837,998         5,242,537           53200 Water and Sewer         61,914         64,027         63,295         43,362         66,099           55100 Publications         70         70         1,000         70         1,000           5100 Supplies         5,969,486         6,095,889         7,868,243         6,722,691         7,297,702           61100 Communications Billing         78         8,019         14,600         17,200         22,600           61200 Postage         395,674         408,765         416,880         466,518         466,880           61300 Advertising         407         84         4,758         1,611         4,758           61410 Tuition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62005 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700
63200 Water and Sewer         61,914         64,027         63,295         43,362         66,090           55100 Publications         70         70         70         1,000         70         1,000           5100 Supplies         5,969,486         6,095,889         7,888,243         6,722,691         7,297,702           61100 Communications Billing         78         8,019         14,600         17,200         22,600           61200 Postage         395,674         408,765         416,880         456,518         466,880           61300 Advertising         407         84         4,758         1,611         4,758           61400 Dues         31,045         40,975         55,025         41,173         58,025           61410 Tuition         53,218         118,359         102,771         147,103         111,921           61401 Safety Training         6,010         1,782         7,000         3,062         7,000           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           63210 Armored Car Service         5,784         5,866         2,1
55100 Publications         70         70         1,000         70         1,000           5100 Supplies         5,969,486         6,095,889         7,868,243         6,722,691         7,297,702           61100 Communications Billing         78         8,019         14,600         17,200         22,600           61200 Postage         395,674         408,765         416,880         456,518         466,880           61300 Advertising         407         84         4,758         1,611         4,758           61400 Dues         31,045         40,975         55,025         41,173         58,025           61410 Tuition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62002 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63210 Armored Car Service         5,784         5,866         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67302 Extermination         2,820         2,635         2,950
51000 Supplies         5,969,486         6,095,889         7,868,243         6,722,691         7,297,702           61100 Communications Billing         78         8,019         14,600         17,200         22,600           61200 Postage         395,674         408,765         416,880         456,518         466,880           61300 Advertising         407         84         4,758         1,611         4,758           61400 Dues         31,045         40,975         55,025         41,173         58,025           61410 Tuition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           6310 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           63210 Extermination         2,820         2,635         2,950         3,150         2,950         3,150           67500 Laundry         2,399         5,175
61100 Communications Billing         78         8,019         14,600         17,200         22,600           61200 Postage         395,674         408,765         416,880         456,518         466,880           61300 Advertising         407         84         4,758         1,611         4,758           61400 Dues         31,045         40,975         55,025         41,173         58,025           61410 Tuition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           6320 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67320 Extermination         2,820         2,635         2,950         2,950         3,510           6810 R & In Suilding         156,503         140,078         161,000
61200 Postage         395,674         408,765         416,880         456,518         466,880           61300 Advertising         407         84         4,758         1,611         4,758           61400 Dues         31,045         40,975         55,025         41,173         58,025           61410 Tuition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62000 Professional         198,651         167,568         213,500         261,107         215,496           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67302 Extermination         2,820         2,635         2,950         2,950         3,150           67500 Laundry         2,399         5,175         2,800         5,918 </td
61300 Advertising         407         84         4,758         1,611         4,758           61400 Dues         31,045         40,975         55,025         41,173         58,025           61410 Tuition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62000 Professional         198,651         167,568         213,500         261,107         215,496           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67320 Extermination         2,820         2,635         2,950         2,950         3,150           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68310 R & M - Improvements         6,209         6,314         0
61400 Dues         31,045         40,975         55,025         41,173         58,025           61410 Tutition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62000 Professional         198,651         167,568         213,500         261,107         215,496           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68310 R & M Other Improvements         6,209         6,314         0         3,076         0           68312 Other Improvement         409,560         406,487         42
61410 Tuition         53,218         118,359         102,771         147,103         111,921           61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62000 Professional         198,651         167,568         213,500         261,107         215,496           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67320 Extermination         2,820         2,635         2,950         2,950         3,150           67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68300 R & M - Improvements         6,209         6,314         0         3,076         0           68310 R & M Other Improvement         409,560         406,487         <
61415 Safety Training         6,010         1,782         7,000         3,062         7,000           62000 Professional         198,651         167,568         213,500         261,107         215,496           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67300 Laundry         2,820         2,635         2,950         2,950         3,150           67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68300 R & M - Improvements         6,209         6,314         0         3,076         0           68310 R & M Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208
62000 Professional         198,651         167,568         213,500         261,107         215,496           62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67320 Extermination         2,820         2,635         2,950         2,950         3,150           67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68310 R & M - Improvements         6,209         6,314         0         3,076         0           68310 R & M Other Improvement         409,560         406,487         425,950         456,772         2525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68615 Misc. Fuel Powered Equi         6,232
62025 Blackridge Contract         120,192         130,000         120,000         130,000         120,000           63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67320 Extermination         2,820         2,635         2,950         2,950         3,150           67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68310 R & M Improvements         6,209         6,314         0         3,076         0           68312 Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68620 Computer Equipment         103,195         122,119
63140 Audit Fee         4,750         4,845         5,000         4,942         5,000           63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67320 Extermination         2,820         2,635         2,950         2,950         3,150           67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68300 R & M - Improvements         1,037,750         1,715,664         2,150,192         2,034,870         2,105,105           68310 Cher Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68620 Computer Equipment         103,195
63210 Armored Car Service         5,784         5,856         2,148         7,188         7,572           63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67320 Extermination         2,820         2,635         2,950         2,950         3,150           67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68300 R & M - Improvements         1,037,750         1,715,664         2,150,192         2,034,870         2,105,105           68310 R & M Other Improvement         6,209         6,314         0         3,076         0           68312 Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68630 Dumpster Boxes         9,300
63300 Collection Expense         80,856         67,700         70,000         63,000         70,000           67320 Extermination         2,820         2,635         2,950         2,950         3,150           67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68310 R & M - Improvements         1,037,750         1,715,664         2,150,192         2,034,870         2,105,105           68310 R & M Other Improvements         6,209         6,314         0         3,076         0           68312 Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68620 Computer Equipment         103,195         122,119         99,100         101,100         81,100           68630 Dumpster Boxes         9,300
67320 Extermination         2,820         2,635         2,950         2,950         3,150           67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68300 R & M - Improvements         1,037,750         1,715,664         2,150,192         2,034,870         2,105,105           68310 R & M Other Improvements         6,209         6,314         0         3,076         0           68312 Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68620 Computer Equipment         103,195         122,119         99,100         101,100         81,100           68630 Dumpster Boxes         9,300         925         10,000         10,000         10,000           68650 Shop Equipment         28,097
67500 Laundry         2,399         5,175         2,800         5,918         2,800           68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68300 R & M - Improvements         1,037,750         1,715,664         2,150,192         2,034,870         2,105,105           68310 R & M Other Improvements         6,209         6,314         0         3,076         0           68312 Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68620 Computer Equipment         103,195         122,119         99,100         101,100         81,100           68630 Dumpster Boxes         9,300         925         10,000         10,000         10,000           68650 Shop Equipment         28,097         42,989         59,300         46,725         59,300           68660 Audio/Video Equipment
68100 R & M - Building         156,503         140,078         161,000         113,355         166,000           68300 R & M - Improvements         1,037,750         1,715,664         2,150,192         2,034,870         2,105,105           68310 R & M Other Improvements         6,209         6,314         0         3,076         0           68312 Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68620 Computer Equipment         103,195         122,119         99,100         101,100         81,100           68630 Dumpster Boxes         9,300         925         10,000         10,000         10,000           68640 Machinery         15,805         6,514         28,250         7,351         28,250           68650 Shop Equipment         28,097         42,989         59,300         46,725         59,300           68660 Audio/Video Equipment
68310 R & M Other Improvements         6,209         6,314         0         3,076         0           68312 Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68620 Computer Equipment         103,195         122,119         99,100         101,100         81,100           68630 Dumpster Boxes         9,300         925         10,000         10,000         10,000           68640 Machinery         15,805         6,514         28,250         7,351         28,250           68650 Shop Equipment         0         0         1,200         0         1,200           68660 Audio/Video Equipment         0         0         1,200         0         1,200           68670 Communications Equipment         67         69         1,000         1,000         1,000           68680 Other Equipment         112,488         145,051         145,057
68310 R & M Other Improvements         6,209         6,314         0         3,076         0           68312 Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68620 Computer Equipment         103,195         122,119         99,100         101,100         81,100           68630 Dumpster Boxes         9,300         925         10,000         10,000         10,000           68640 Machinery         15,805         6,514         28,250         7,351         28,250           68650 Shop Equipment         0         0         1,200         0         1,200           68660 Audio/Video Equipment         0         0         1,200         0         1,200           68670 Communications Equipment         67         69         1,000         1,000         1,000           68680 Other Equipment         112,488         145,051         145,057
68312 Other Improvement         409,560         406,487         425,950         456,772         525,950           68500 R & M - Streets         275,978         286,208         290,000         296,367         287,000           68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68620 Computer Equipment         103,195         122,119         99,100         101,100         81,100           68630 Dumpster Boxes         9,300         925         10,000         10,000         10,000           68640 Machinery         15,805         6,514         28,250         7,351         28,250           68650 Shop Equipment         0         0         1,200         0         1,200           68660 Audio/Video Equipment         0         0         1,200         0         1,200           68670 Communications Equipment         67         69         1,000         1,000         1,000           68680 Other Equipment         112,488         145,051         145,057         164,909         153,057           68710 Auto Repair & Maint         17,899         10,386
68610 Office Equipment         943         3,438         3,533         2,109         3,383           68615 Misc. Fuel Powered Equi         6,232         7,451         10,800         9,248         10,950           68620 Computer Equipment         103,195         122,119         99,100         101,100         81,100           68630 Dumpster Boxes         9,300         925         10,000         10,000         10,000           68640 Machinery         15,805         6,514         28,250         7,351         28,250           68650 Shop Equipment         28,097         42,989         59,300         46,725         59,300           68660 Audio/Video Equipment         0         0         1,200         0         1,200           68670 Communications Equipmen         67         69         1,000         1,000         153,057           68710 Auto Repair & Maint         17,899         10,386         20,180         13,337         17,180           69100 Rental Land & Buildings         757         794         1,100         580         1,100
68615 Misc. Fuel Powered Equi       6,232       7,451       10,800       9,248       10,950         68620 Computer Equipment       103,195       122,119       99,100       101,100       81,100         68630 Dumpster Boxes       9,300       925       10,000       10,000       10,000         68640 Machinery       15,805       6,514       28,250       7,351       28,250         68650 Shop Equipment       28,097       42,989       59,300       46,725       59,300         68660 Audio/Video Equipment       0       0       1,200       0       1,200         68670 Communications Equipmen       67       69       1,000       1,000       1,000         68680 Other Equipment       112,488       145,051       145,057       164,909       153,057         68710 Auto Repair & Maint       17,899       10,386       20,180       13,337       17,180         69100 Rental Land & Buildings       757       794       1,100       580       1,100
68620 Computer Equipment         103,195         122,119         99,100         101,100         81,100           68630 Dumpster Boxes         9,300         925         10,000         10,000         10,000           68640 Machinery         15,805         6,514         28,250         7,351         28,250           68650 Shop Equipment         28,097         42,989         59,300         46,725         59,300           68660 Audio/Video Equipment         0         0         1,200         0         1,200           68670 Communications Equipmen         67         69         1,000         1,000         1,000           68680 Other Equipment         112,488         145,051         145,057         164,909         153,057           68710 Auto Repair & Maint         17,899         10,386         20,180         13,337         17,180           69100 Rental Land & Buildings         757         794         1,100         580         1,100
68630 Dumpster Boxes         9,300         925         10,000         10,000         10,000           68640 Machinery         15,805         6,514         28,250         7,351         28,250           68650 Shop Equipment         28,097         42,989         59,300         46,725         59,300           68660 Audio/Video Equipment         0         0         1,200         0         1,200           68670 Communications Equipmen         67         69         1,000         1,000         1,000           68680 Other Equipment         112,488         145,051         145,057         164,909         153,057           68710 Auto Repair & Maint         17,899         10,386         20,180         13,337         17,180           69100 Rental Land & Buildings         757         794         1,100         580         1,100
68640 Machinery         15,805         6,514         28,250         7,351         28,250           68650 Shop Equipment         28,097         42,989         59,300         46,725         59,300           68660 Audio/Video Equipment         0         0         1,200         0         1,200           68670 Communications Equipmen         67         69         1,000         1,000         1,000           68680 Other Equipment         112,488         145,051         145,057         164,909         153,057           68710 Auto Repair & Maint         17,899         10,386         20,180         13,337         17,180           69100 Rental Land & Buildings         757         794         1,100         580         1,100
68650 Shop Equipment         28,097         42,989         59,300         46,725         59,300           68660 Audio/Video Equipment         0         0         1,200         0         1,200           68670 Communications Equipmen         67         69         1,000         1,000         1,000           68680 Other Equipment         112,488         145,051         145,057         164,909         153,057           68710 Auto Repair & Maint         17,899         10,386         20,180         13,337         17,180           69100 Rental Land & Buildings         757         794         1,100         580         1,100
68660 Audio/Video Equipment         0         0         1,200         0         1,200           68670 Communications Equipmen         67         69         1,000         1,000         1,000           68680 Other Equipment         112,488         145,051         145,057         164,909         153,057           68710 Auto Repair & Maint         17,899         10,386         20,180         13,337         17,180           69100 Rental Land & Buildings         757         794         1,100         580         1,100
68670 Communications Equipmen         67         69         1,000         1,000         1,000           68680 Other Equipment         112,488         145,051         145,057         164,909         153,057           68710 Auto Repair & Maint         17,899         10,386         20,180         13,337         17,180           69100 Rental Land & Buildings         757         794         1,100         580         1,100
68680 Other Equipment       112,488       145,051       145,057       164,909       153,057         68710 Auto Repair & Maint       17,899       10,386       20,180       13,337       17,180         69100 Rental Land & Buildings       757       794       1,100       580       1,100
68710 Auto Repair & Maint       17,899       10,386       20,180       13,337       17,180         69100 Rental Land & Buildings       757       794       1,100       580       1,100
69100 Rental Land & Buildings 757 794 1,100 580 1,100
·
69210 Rental City Equipment 1,975,841 2,002,269 1,992,475 1,985,621 2,033,313
69220 Rental Other Equipment 4,950 2,460 8,225 4,855 8,225
69300 Leased Computer Software 0 20,163 376,450 367,253 327,450
60000 Contractual Services 5,063,459 5,881,141 6,801,244 6,760,299 6,914,765
71100 Incurence and Pands 200 220 E26 276 004 446 004 446 E44 500
71100 Insurance and Bonds 389,320 536,376 804,146 804,146 544,599 71240 Retiree Insurance From 26,506 7,325 0 19,849 0

#### Water and Sewer System Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
71250 Paid Claims	9,500	1,750	9,500	4,000	9,500
72000 Communication	2,460	14,349	15,500	17,858	25,500
74000 Printing and Binding	11	5,054	9,000	8,500	9,000
75100 Travel	20,658	11,301	62,600	28,345	62,600
75200 Mileage	39	. 8	0	0	0
75300 Meals and Local	9,648	9,545	9,650	7,845	9,650
76000 Depreciation	14,072,364	13,718,023	14,509,052	13,668,933	14,438,435
76500 Amortization of Water Ri	478,439	478,439	478,439	478,439	478,439
77200 License and Permits	170,346	176,893	187,884	180,628	243,234
77215 Tax Payments on Leased L	1,927	1,685	27	1,691	27
77300 Water System Inspections	170,084	170,084	280,000	198,482	280,000
77430 Administrative - Labora	2,040	0	8,000	0	0
77470 Service Charges - Other	28,395	28,395	149,045	78,442	28,395
77610 Information Technology -	797,064	848,950	981,076	981,076	1,128,807
77730 Solid Waste	107,096	0	143,000	135,000	143,000
77810 Administrative Water	802,470	886,155	904,017	904,016	883,846
77820 Pymnt Lieu of Franch Tx	2,331,235	2,533,836	2,670,937	2,597,979	2,670,937
77830 Pymnt Lieu of Prop Tx -	2,356,266	2,488,795	2,560,081	2,558,790	2,560,081
77840 Administrative Sewer	525,603	560,859	553,882	553,881	768,926
77850 Pymnt Lieu of Franch Tx	990,446	1,076,667	1,139,811	1,103,009	1,139,811
77860 Pymnt Lieu of Prop Tx -	1,345,866	1,437,500	1,487,357	1,494,383	1,487,357
78000 Pmnt to CRMWA - M and O	6,974,102	5,896,428	6,814,521	5,593,303	6,146,075
78010 Fiscal Agent Fees	12,185	267,943	13,000	267,488	13,000
78210 Cash Over/Short	-150	-3,903	500	-3,800	500
78230 Loss on Bad Debt	203,659	392,544	480,000	408,280	480,000
70000 Other Charges	31,827,578	31,545,001	34,271,025	32,090,563	33,551,718
81100 Land Acquisition costs	590,774	0	0	0	0
82100 Buildings	0	21,800	0	21,800	0
83100 Improve other than Build	6,656	0	0	0	0
83200 Improvement	0	63,987	0	63,987	0
84100 Auto-Rolling Stock & Equ	0	3,979	0	0	132,500
84200 Machinery General	0	14,191	0	0	58,000
84310 Shop Equipment	0	0	0	0	41,000
84910 Other Equipment	0	17,207	20,500	21,993	16,600
CIPACCT CIP Accounts	0	0	34,359,038	34,359,038	48,466,375
80000 Capital Outlay	597,430	121,164	34,379,538	34,466,819	48,714,475
89200 Bond Interest Payments	4,905,956	5,108,802	2,788,616	2,788,618	2,563,599
89000 Debt Service	4,905,956	5,108,802	2,788,616	2,788,618	2,563,599
90100 Workorder Reimbursement	-912,974	-981,051	-687,000	-796,333	-687,000
90160 Other Departments	-20,099	-17,541	-49,049	-17,541	-49,049
90180 Sales to Other Departmen	-249,548	-416,304	-150,000	-150,000	-150,000
90000 Inter Reimbursements	-1,182,621	-1,414,895	-886,049	-963,874	-886,049
92120 Information Services	31,221	17,375	0	1,420	0
92125 Municipal Garage	13,339	156,034	0	0	0
92130 General Construction	878,000	380,450	0	0	0
92000 Operating Transfers	922,560	553,859	0	1,420	0
TEXPENSES Total Expenses	62,571,743	61,811,137	100,668,130	97,016,420	113,861,906

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
5200 Water and Sewer System Fu					
52100 Utilities Office	2,526,854	2,572,312	3,011,333	3,292,980	3,152,005
52110 Director of Utilities	371,206	485,391	588,723	486,579	608,137
52115 Capital Projects & Devel	1,120,621	717,113	1,308,708	1,314,106	1,398,914
52120 Water & Sewer General	1,125,665	1,376,339	1,714,796	1,524,298	1,918,807
52121 Sewer General	5,283,029	6,100,983	3,194,050	3,418,761	3,409,094
52122 Water General	7,986,802	8,255,671	8,923,651	8,845,602	8,678,463
52123 Water & Sewer - Transfer	922,560	552,739	34,359,038	34,359,038	48,466,375
52200 Water Production	7,195,260	6,744,544	7,700,856	7,479,602	7,573,040
52210 Water Transmission	4,944,146	5,005,519	6,285,278	5,423,529	5,950,340
52220 Surface Water Treatment	10,717,684	9,749,004	11,124,722	9,544,254	10,528,216
52230 Water Distribution	6,575,457	6,277,985	6,816,950	6,615,239	6,769,349
52240 Waste Water Collection	4,769,839	4,726,990	5,249,214	4,951,123	5,213,022
52260 River Road Water Reclama	3,290,688	3,415,360	3,623,346	3,348,750	3,620,055
52270 Hollywood Road Waste Wat	4,170,299	4,211,101	4,680,590	4,478,725	4,637,526
52281 Laboratory Admin	1,571,630	1,620,083	2,086,876	1,933,832	1,938,564
5200 Water and Sewer System Fu	62,571,742	61,811,137	100,668,130	97,016,420	113,861,906

#### WATER AND SEWER FUND PROPOSED FEE CHANGES

# 52121/52122 - Water General and Sewer General

We have proposed a 4% increase to allow Amarillo to upgrade to an advanced metering infrastructure (AMI) and a 5% increase to fund increased operations and maintenance costs for a total increase of 9%. The amounts estimated below were calculated based on a meter providing 10,000 gallons of water or sewer usage.

	Current	Proposed	Increase	Budgetary
Description	Fee*	Fee*	(Decrease)	Impact
34030 – Sewer Charges				
5/8" Meter	\$29.74 to \$32.47	\$32.42 to \$35.39	\$2.68 to \$2.92	
1" Meter	\$30.27 to \$33.00	\$32.99 to \$35.97	\$2.72 to \$2.97	
1 1/2" Meter	\$30.71 to \$33.44	\$33.47 to \$36.45	\$2.76 to \$3.01	
2" Meter	\$32.18 to \$34.91	\$35.08 to \$38.05	\$2.90 to \$3.14	
3" Meter	\$34.62 to \$37.35	\$37.74 to \$40.71	\$3.12 to \$3.36	
4" Meter	\$44.37 to \$47.10	\$48.36 to \$51.34	\$3.99 to \$4.24	
6" Meter	\$58.92 to \$61.65	\$64.22 to \$67.20	\$5.30 to \$5.55	
8" Meter	\$73.53 to \$76.26	\$80.15 to \$83.12	\$6.62 to \$6.86	\$1,417,000
34010 – Water Metered Salo	es			
5/8" Meter	\$32.25 to \$44.99	\$35.15 to \$49.04	\$2.90 to \$4.05	
1" Meter	\$37.15 to \$49.89	\$40.49 to \$54.38	\$3.34 to \$4.49	
1 1/2" Meter	\$42.56 to \$55.30	\$46.39 to \$60.28	\$3.83 to \$4.98	
2" Meter	\$56.21 to \$68.95	\$61.27 to \$75.16	\$5.06 to \$6.21	
3" Meter	\$158.76 to \$171.50	\$173.05 to \$186.94	\$14.29 to \$15.44	
4" Meter	\$196.66 to \$209.40	\$214.36 to \$228.25	\$17.70 to \$18.85	
6" Meter	\$285.17 to \$297.91	\$310.84 to \$324.72	\$25.67 to \$26.81	
8" Meter	\$386.37 to \$399.11	\$421.14 to \$435.03	\$34.77 to \$35.92	\$3,165,500
				·
Total Budgetary Impact				\$4,582,500

<sup>\*</sup>The minimum of each range represents the residential fee and the maximum of each range represents the commercial fee.

AIRPORT REVENUE FUND 8/1/2019 14:38

## ESTIMATED RECEIPTS, EXPENDITURES & AVAILABLE CASH

	2018/1	19	2019/20
AVAN ARI E EUNDO	ORIGINAL BUDGET	REVISED ESTIMATE	PROPOSED BUDGET
AVAILABLE FUNDS BEGINNING OF YEAR	5,338,851	5,945,865	5,323,003
ADD: BUDGETED REVENUE			
OPERATING INCOME	10,679,475	12,200,449	12,897,430
GRANT INCOME	6,470,610	6,180,074	1,560,523
BOND PROCEEDS	-	-	-
MAKING AVAILABLE	22,488,936	24,326,387	19,780,956
DEDUCT EXPENDITURES:			
OPERATING, LESS DEPRECIATION	9,374,581	9,105,759	9,602,513
NOMINAL CAPITAL	-	300,000	-
CAPITAL	7,726,600	7,726,600	2,765,470
DEBT RETIREMENT PRINCIPAL	1,740,000	1,740,000	1,830,000
DEBT RETIREMENT INTEREST	131,025	131,025	43,762
TOTAL EXPENDITURES	18,972,206	19,003,384	14,241,745
TOTAL EXITENSITIONED	10,372,200	10,000,004	14,241,740
AVAILABLE FUNDS END OF YEAR	3,516,730	5,323,003	5,539,211
SICK LEAVE AND ANNUAL LEAVE Debt Service Reserve (PFC Funds)	176,441 -	191,099 -	194,921 -
BALANCE (FOR FUTURE CAPITAL)	3,340,289	5,131,904	5,344,290

#### **Airport Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
32825 TxDOT Assistance	0	0	37,500	0	37,500
32800 Other Governmental Reven	0	0	37,500 37,500	0	37,500
34310 Landing Fees	503,167	651,560	550,000	725,000	773,555
34315 Passenger Facility Charg	1,223,894	1,306,607	1,326,856	1,321,420	1,325,000
34320 Fuel Flowage Comm	125,076	136,630	125,000	200,000	300,000
34340 Fuel & Oil commission O	0	0	4,800	0	2,000
34350 Cargo Landing Fees	0	0	0	0	500
34360 Gen Av and Military Land	0	0	0	0	1,000
34300 Airfield Fees and Commis	1,852,137	2,094,797	2,006,656	2,246,420	2,402,055
34410 Airline Rentals	1,944,624	1,959,627	2,050,000	2,500,000	2,801,112
34420 Restaurant Commissions	183,649	194,424	210,500	215,000	224,000
34460 Other Terminal Building	109,700	114,078	72,000	82,526	85,000
34470 Car Rental Commissions	1,060,962	1,165,721	940,000	1,315,200	1,400,000
34471 Customer Facility Charge 34472 CONRAC Fuel Revenue	595,564 259,932	653,679 282,300	611,465 259,932	632,736 307,913	630,000 300,000
34480 Auto Parking Commission	2,979,947	3,039,323	2,839,116	3,037,512	3,025,000
34400 Terminal Building Area R	7,134,378	7,409,151	6,983,013	8,090,887	8,465,112
34620 Krams Inc Lease	302,577	302,577	113,467	63,942	302,578
34630 Leading Edge Lease	433,073	450,082	433,073	467,595	444,000
34631 Wilmax Lease	0	0	0	0	34,167
34632 Apollo MedFlight Lease	0	0	0	0	72,000
34640 Bell Helicopter Rents	468,976	480,564	473,100	550,051	492,864
34650 Fixed Base Operator Lea	93,771	71,097	94,797	57,540	60,000
34660 Other Build Rentls – Ai	40,231	40,494	40,376	40,494	40,400
34665 PRANA Master Lease	150,741	148,296	117,977	161,592	117,977
34680 Ground Rentals	166,387	214,197	108,776	166,776	93,000
34715 Ground Transportation Fe	0	2,661	14,400	22,271	23,400
34730 Other Non-Passenger Aero 34740 Terminal Services and Ot	0	0 0	0 0	0	500 50
34600 Other Building & Ground	1,655,757	1,709,969	1,395,966	1,530,261	1,680,936
34700 Adverstising Commission	37,960	42,000	42,000	38,500	42,000
34800 Other	37,960	42,000	42,000	38,500	42,000
35610 Grant In Aid – Federal	0	539,289	6,435,110	6,180,074	1,525,023
35700 Grants - State	25,692	49,274	35,500	0	35,500
35500 Other Governmental Reven	25,692	588,563	6,470,610	6,180,074	1,560,523
37110 Interest Income	73,571	100,855	110,840	162,327	162,327
37115 Unrealized G/L	-21,880	3,071	0	33,732	0
37109 Interest Earnings	51,691	103,926	110,840	196,060	162,327
37155 Surface Land Rental	1,500	1,500	1,500	1,500	1,500
37150 Rent	1,500	1,500	1,500	1,500	1,500
37141 Merchant Service Fees	-66,287	-57,495	-65,000	-56,651	-65,000
37410 Miscellaneous Revenue	40,134	115,480	35,000	42,472	50,000
37451 TSA LEO Reimbursement	109,140	108,880	132,000	111,000	121,000
37400 Miscellaneous Revenue	82,987	166,864	102,000	96,821	106,000
39676 Tsf in fr Airport PFC Fu	1,167,175	1,405,355	0 0	0 <b>0</b>	0
39100 Operating Transfers In	1,167,175	1,405,355			
TREVENUE Total Revenues 41100 Salaries and Wages	<b>12,009,278</b> 2,027,696	<b>13,522,124</b> 2,131,064	<b>17,150,085</b> 2,190,441	<b>18,380,523</b> 2,194,459	<b>14,457,953</b> 2,175,300
41300 Incentive	67,890	70,458	67,260	72,696	73,140
41500 PFP	07,000	0	41,000	0	41,000
41620 Unscheduled	62,569	65,104	80,000	74,907	80,000
41820T Health Insurance	443,874	462,885	512,921	475,944	509,594
41900 Life	860	882	934	883	901
42010 Social Security - Medica	30,104	31,680	32,947	33,116	32,874
42020 Social Security - OASDI	128,719	135,457	140,878	141,599	140,564
42110 TMRS	466,929	351,971	278,235	285,297	276,650
42115 OPEB Funding	53,207	36,234	55,215	56,639	55,092
42300 State Unemployment	2,963	2,772	2,729 55.019	3,079	2,632
42400 Workers Compensation 42510 Car Allowance	50,923 8 478	52,255 7,021	55,918 7,008	55,537 9,902	56,332 10,008
42510 Car Allowance 42520 Uniform/Clothing Allowan	8,478 7,711	7,021 7,512	7,008 7,524	9,902 7,400	8,712
12020 Officially Olderling Allowall	1,111	1,512	1,024	7,400	0,112

## Airport Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION			•		
	2016	2017	2018	2018	2019
42530 Moving Expense	1,498	0	0	0	0
42540 Tool Allowance 42550 Communications Allowance	4,360 14,411	4,815 15,650	3,300 15,600	4,798 14,681	4,800 14,400
42560 Change in Sick and Annua	2,558	18,118	15,600	14,001	14,400
PSCHG Personal Svcs Changes	2,550	0	0	0	283,433
41000 Personal Services	3,374,749	3,393,879	3,491,910	3,430,936	3,765,431
51110 Office Expense	9,072	9,136	9,000	8,960	8,960
51115 Employee Recognition Pro	553	318	500	849	1,150
51118 Amarillo 101	0	0	500	27	50
51120 Safety Program	3,943	11,334	16,000	9,051	14,670
51200 Operating	12,804	8,531	40,000	18,888	34,041
51220 Badge Office Supplies	0	0	0	0	3,000
51250 Janitor	54,898 8,725	50,962 12,147	54,700 27,000	46,594 12,614	54,700 53,046
51300 Clothing and Linen 51350 Chemical and Medical	31,699	6,594	27,000 15,500	17,682	53,946 15,516
51400 Photographic	0	443	0	0	13,310
51410 Vaccines	0	0	700	0	100
51420 Snow Removal Supplies	0	0	0	0	15,000
51425 Terminal Equipment	0	0	0	0	500
51700 Education	75	0	0	0	0
51800 Fuel & Oil	28,120	34,401	33,264	17,265	34,402
51810 CONRAC Fuel Expense	254,058	266,369	250,000	280,360	275,000
51850 Minor Tools	2,652	721	2,000	2,595	4,000
51950 Minor Office Equipment	860	1,074	2,000	1,307	1,500
51955 Furniture 51970 Software	557 0	6,922	1,000	155 323	11,800
51970 Software 51980 IT Hardware	0	0	67,660 0	323 0	40,426 22,000
52000 Ammunition	5,961	0	7,300	780	7,413
52050 Auto Parts	2,167	9,833	6,500	11,356	14,000
52050LABOR Auto Parts Labor	738	13	0	13	0
52120 Tires and Tubes Other	6,478	4,531	7,000	5,376	5,800
53100 Natural Gas	135,145	98,308	132,745	86,047	98,306
53150 Electricity	466,281	432,989	498,009	443,083	476,312
53200 Water and Sewer	49,094	46,189	49,094	42,546	48,693
55100 Publications	100	431	400	152	200
51000 Supplies	1,073,980	1,001,248	1,220,872	1,006,025	1,241,485
61200 Postage 61300 Advertising	825 865	1,314 74,032	775 15,000	788 107,320	700 72,000
61325 SCASD Grant Expense	0	647,172	318,170	76,065	72,000
61400 Dues	4,413	3,837	3,500	4,582	3,500
61410 Tuition	9,494	10,004	10,000	8,032	13,220
61415 Safety Training	500	500	3,000	1,250	2,000
61500 Administrative Service C	633,771	605,386	439,116	605,454	600,000
62000 Professional	179,556	130,257	277,000	250,000	315,400
62010 Service Agreements	168,484	184,766	200,000	185,720	185,140
62020 TSA Background Checks	12,856	10,837	12,000	12,903	12,000
63140 Audit Fee	7,410	7,558	7,800	7,709	7,800
67310 Janitorial Service Cont 67320 Extermination	1,423 19,620	0 19,505	22,000 19,400	677 19,350	500
68100 R & M - Building	10,824	19,303	19,400	19,330	19,400 0
68101 R&M - Bldg - Terminal	94,329	116,022	160,000	262,397	70,000
68102 R&M - Bldg - Airfield	30,268	13,739	48,000	60,000	55,000
68103 R&M - Bldg - FS #10 & Tr	14,168	6,164	7,500	8,988	9,000
68300 R & M - Improvements	7,345	7,808	12,000	9,090	12,000
68301 R&M - Impr - Terminal	14,998	10,266	47,500	594	47,500
68302 R&M - Impr - Airfield	47,996	97,098	20,000	25	100,000
68303 R&M - Impr - FS #10 & Tr	4,592	1,710	1,000	1,710	3,000
68304 R&M - Impr - Inline Syst	22,034	6,584	25,000	8,790	25,000
68305 R&M Boarding Bridges	0	0	0	0	23,000
68306 R&M Fire and Security Sy 68307 R&M Elevator/Escalator	0	0	0	0	14,000 1,500
68308 R&M HVAC	0	0	0	0	50,000
68309 R&M Parking Garage	0	0	0	0	6,000

## Airport Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
68310 R & M Other Improvements	155	8,329	17,500	7,160	7,160
68400 R & M - Irrigation	1,159	438	1,000	800	4,000
68500 R & M - Streets	0	0	2,500	0	2,500
68610 Office Equipment	24	703	100	681	0
68615 Misc. Fuel Powered Equi	1,119	3,097	1,500	3,979	3,000
68640 Machinery	5,974	6,894	10,000	10,000	10,000
68650 Shop Equipment	2,879	2,476	2,500	1,474	4,000
68660 Audio/Video Equipment	6,703	12,831	9,000	8,316	18,000
68670 Communications Equipmen	1,850	1,347	3,500	200	3,500
68680 Other Equipment	3,761	3,645	39,268	53,520	47,000
68710 Auto Repair & Maint	7,444	1,870	6,500	2,196	15,500
69100 Rental Land & Buildings	0	834	1,000	1,800	9,000
69220 Rental Other Equipment	0	555	0	958	5,000
69300 Leased Computer Software	0	0	100,000	116,227	116,227
60000 Contractual Services	1,316,838	1,997,575	1,843,129	1,838,756	1,892,547
71100 Insurance and Bonds	212,137	300,412	496,708	496,708	304,810
71240 Retiree Insurance From	0	11,487	0	0	0
72000 Communication	62	0	0	0	0
74000 Printing and Binding	83	0	1.000	0	500
75100 Travel	17,555	32,886	25,000	25,000	36,000
75300 Meals and Local	3,799	5,401	5,000	4,032	4,800
76000 Depreciation	5,453,657	5,625,417	5,403,162	5,502,867	5,815,938
77450 Administrative Other	176,569	166,480	175,790	175,791	159,569
77460 Admin Other Governments	57,920	73,409	59,000	74,741	74,741
77470 Service Charges - Other	1,783,577	1,859,146	1,914,289	1,914,289	1,997,267
77610 Information Technology -	109,231	113,894	138,982	138,982	123,363
78230 Loss on Bad Debt	13,410	-617	1,500	0	1,500
70000 Other Charges	7,828,001	8,187,916	8,220,431	8,332,410	8,518,488
82100 Buildings	7,597	0	0	0	0
83100 Improve other than Build	35,600	0	0	0	0
84630 Info Tech Equipt - Netw	6,076	0	0	0	0
84700 Info Tech Equipt - Softw	0	0	0	300,000	0
CIPACCT CIP Accounts	0	0	7,726,600	7,726,600	2,765,470
80000 Capital Outlay	49,273	0	7,726,600	8,026,600	2,765,470
89200 Bond Interest Payments	147	0	131,025	131,025	43,762
89300 Fiscal Agent Bond Fees	500	500	1,400	500	500
89000 Debt Service	647	500	132,425	131,525	44,262
90180.LABOR Sales to Other Dep	-738	0	0	0	0
90000 Inter Reimbursements	-738	0	0	0	0
92115 Airport	1,167,175	1,405,355	0	0	0
92120 Information Services	0	1,050	0	0	0
92125 Municipal Garage	29,755	0	0	0	0
92130 General Construction	0	218,817	0	0	0
92000 Operating Transfers	1,196,930	1,625,222	0	0	0
TEXPENSES Total Expenses	14,839,682	16,206,340	22,635,368	22,766,251	18,227,683

CITY OF AMARILLO
SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
5400 Airport Fund					
54110 Department of Aviation	12,820,245	13,820,237	14,158,559	14,102,579	14,703,735
54120 Airport Transfers	-	-	7,726,600	7,726,600	2,765,470
54170 Rental Car Facility	852,262	980,748	750,208	937,072	758,478
5420 Airport PFC fund	1,167,175	1,405,355	-	-	-
5400 Airport Fund	14,839,682	16,206,340	22,635,368	22,766,251	18,227,683



# DRAINAGE UTILITY 8/1/2019 14:58

	2018	2019/20	
	ORIGINAL BUDGET	REVISED ESTIMATE	PROPOSED BUDGET
AVAILABLE FUNDS BEGINNING OF YEAR	3,273,434	3,445,220	2,899,157
ADD: BOND PROCEEDS ADD: BUDGETED REVENUE	10,000,000 6,029,540	10,000,000 5,487,412	0 5,915,169
MAKING AVAILABLE	19,302,974	18,932,632	8,814,326
DEDUCT EXPENDITURES: OPERATING, LESS DEPRECIATION NOMINAL CAPITAL CAPITAL DEBT RETIREMENT PRINCIPAL DEBT INTEREST EXPENSE	3,393,216 0 11,729,601 812,425 743,144	3,050,729 0 12,229,601 510,000 243,144	3,257,336 0 1,250,000 817,425 730,344
TOTAL EXPENDITURES	16,678,386	16,033,474	6,055,105
AVAILABLE FUNDS END OF YEAR	2,624,588	2,899,157	2,759,221
LESS RESERVES: SICK LEAVE AND ANNUAL LEAVE LEGAL RESERVES	74,870 0	55,475 0	56,585 0
BALANCE	2,549,718	2,843,682	2,702,636

# **Drainage Utility Fund**

		2 amago om			
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34755 Drainage Assessment	5,452,126	5,454,267	5,832,840	5,227,872	5,672,437
34800 Other	5,452,126	5,454,267	5,832,840	5,227,872	5,672,437
35218 Forfeited DiscDrainage	88,359	93,814	91,700	81,645	91,700
35000 Fines and Forfeitures	88,359	93,814	91,700	81,645	91,700
35420 Owner Participation	12,444	26,863	0	26,863	0
35300 Construction Participati	12,444	26,863	0	26,863	0
37110 Interest Income	71,238	109,032	105,000	151,031	151,031
37115 Unrealized G/L	-19,806	3,367	0	0	0
37109 Interest Earnings	51,432	112,399	105,000	151,031	151,031
37410 Miscellaneous Revenue	150	0	0	0	0
37465 NBV Asset Disposal	4,336	0	0	0	0
37400 Miscellaneous Revenue	4,486	0	0	0	0
TREVENUE Total Revenues	5,608,847	5,687,344	6,029,540	5,487,412	5,915,169
41100 Salaries and Wages	768,166	818,973	992,381	929,480	998,962
41300 Incentive	14,395	13,271	14,400	13,245	13,200
41500 PFP	0	0	203,236	0	32,000
41620 Unscheduled	1,684	2,234	5,000	3,000 221,313	5,000
41820T Health Insurance 41900 Life	212,976 434	209,862 456	291,787 534	221,313 499	262,989 534
42010 Social Security - Medica	434 10,717	11,548	14,641	13,569	14,760
42020 Social Security - Medica	45,825	49,377	62,603	58,019	63,112
42110 TMRS	155,118	124,062	123,740	116,040	124,213
42115 OPEB Funding	19,121	11,337	24,536	23,055	24.736
42200 Tuition Reimbursement	0	-2,403	0	0	0
42300 State Unemployment	1,660	1,662	1,560	1,840	1,560
42400 Workers Compensation	44,878	47,430	56,510	54,509	59,035
42510 Car Allowance	1,409	3,009	3,000	4,831	5,772
42550 Communications Allowance	1,203	1,204	1,200	1,930	2,304
42560 Change in Sick and Annua	32,180	-17,927	0	0	0
PSCHG Personal Svcs Changes	0	0	0	0	5,900
41000 Personal Services	1,309,767	1,274,096	1,795,128	1,441,329	1,614,076
51110 Office Expense	3,489	3,890	4,260	4,260	4,260
51115 Employee Recognition Pro	0	0	350	350	350
51120 Safety Program	499	908	750	750	750
51200 Operating	25,367	25,657	32,200	32,200	31,100
51250 Janitor	201	124	500	500	500
51300 Clothing and Linen	6,881	8,910	8,600	8,600	8,600
51350 Chemical and Medical 51800 Fuel & Oil	125 62	42 245	200 697	597 300	200 245
51850 Minor Tools	4,256	3,694	6,700	6,700	4,500
51950 Minor Office Equipment	4,230	451	1,100	1,674	1,500
51980 IT Hardware	0	0	0	1,381	0
52050 Auto Parts	2,145	2,290	1,500	1,500	1,500
52050LABOR Auto Parts Labor	1,413	600	1,000	1,000	1,000
52120 Tires and Tubes Other	281	431	100	100	100
53100 Natural Gas	4,476	7,513	7,209	6,231	7,513
53150 Electricity	135,527	88,472	158,437	166,561	179,054
53200 Water and Sewer	1,115	2,418	2,672	2,429	2,838
51000 Supplies	185,836	145,645	226,275	235,133	244,010
61200 Postage	0	2,556	50	50	50
61410 Tuition	29,367	27,032	20,747	20,747	20,747
62000 Professional	18,476	3,342	1,000	3,024	22,000
63100 Appraisal District Servi	0	14	0	0	0
68300 R & M - Improvements	77,412	40,802	40,819	40,819	40,819
68310 R & M Other Improvements	8,933	1,321	10,000	10,000	10,000
68500 R & M - Streets	41,850	23,869	10,000	10,000	10,000
68610 Office Equipment	0 15	709 0	1,500	1,500	1,500
68615 Misc. Fuel Powered Equi 68650 Shop Equipment	15 306	832	500 1,000	500 1,000	2,000 1,000
68660 Audio/Video Equipment	2,953	62	13,000	13,000	700
68680 Other Equipment	1,764	0	15,900	15,900	15,900
and	1,107	Ü	10,000	10,000	10,000

# **Drainage Utility Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
69100 Rental Land & Buildings	1,292	1,329	500	1,567	500
69210 Rental City Equipment	775,355	803,743	818,684	815,237	821,508
60000 Contractual Services	957,724	905,611	933,700	933,344	946,724
71100 Insurance and Bonds	8,479	8,450	10,551	10,551	14,395
72000 Communication	0	20	1,000	1,000	1,000
75100 Travel	3,851	1,795	4,000	4,000	4,000
76000 Depreciation	117,147	143,798	224,513	152,596	278,265
77200 License and Permits	240	111	900	900	900
77450 Administrative Other	95,370	142,338	92,339	92,339	98,812
77610 Information Technology -	32,843	37,618	53,484	53,484	56,582
77760 Sewer	9,269	0	0	0	0
78230 Loss on Bad Debt	285,950	296,908	322,788	304,861	322,788
70000 Other Charges	553,149	631,038	709,575	619,731	776,741
CIPACCT CIP Accounts	0	0	11,729,601	12,229,601	1,250,000
80000 Capital Outlay	0	0	11,729,601	12,229,601	1,250,000
89200 Bond Interest Payments	36,045	0	743,144	243,144	730,344
89300 Fiscal Agent Bond Fees	4,195	2,240	1,500	2,240	2,500
89000 Debt Service	40,240	2,240	744,644	245,384	732,844
90180 Sales to Other Departmen	0	0	-50,000	-30,000	-50,000
90000 Inter Reimbursements	0	0	-50,000	-30,000	-50,000
92120 Information Services	386	3,279	1,550	1,550	1,550
92125 Municipal Garage	121,572	68,256	0	0	0
92130 General Construction	123,000	20,000	0	0	0
92000 Operating Transfers	244,958	91,535	1,550	1,550	1,550
TEXPENSES Total Expenses	3,291,673	3,050,164	16,090,474	15,676,070	5,515,945

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
5600 Drainage Utility Fund					
56100 Drainage Utility	3,291,673	3,050,164	4,360,873	3,446,469	4,265,945
56200 Drainage Utility Transfe	-	-	11,729,601	12,229,601	1,250,000
5600 Drainage Utility Fund	3,291,673	3,050,164	16,090,474	15,676,070	5,515,945

# **DRAINAGE UTILITY FUND PROPOSED FEE CHANGES**

# 56100 - Drainage Utility

The Drainage Utility Fund has proposed a 4% increase in drainage utility rates for the 2019/2020 fiscal year. The increase in fees will be used to fund drainage utility capital needs.

	Current	Proposed	Increase	Budgetary
Description	Fee	Fee	(Decrease)	Impact
34755 - Drainage Assessment				
Small Residential	\$1.84	\$1.91	\$0.07	
Typical Residential	\$2.71	\$2.82	\$0.11	
Large Residential	\$4.09	\$4.26	\$0.17	
Commercial (per acre impervious				
area)	\$42.28	\$43.97	\$1.69	\$218,170
Total Budgetary Impact				\$218,170



## FLEET SERVICES FUND 8/1/2019 15:09

	2018/	2019/20	
	ORIGINAL BUDGET	REVISED ESTIMATE	PROPOSED BUDGET
AVAILABLE FUNDS BEGINNING OF YEAR	7,167,257	7,734,505	7,645,361
ADD: BUDGETED REVENUE GARAGE OPERATIONS CHARGES GARAGE REPLACEMENT CHARGE OTHER REVENUE	8,262,502 7,970,201 496,713	8,552,770 8,124,905 635,731	8,863,823 8,306,729 550,989
TOTAL REVENUE	16,729,416	17,313,406	17,721,541
Bond Proceeds			
MAKING AVAILABLE	23,896,674	25,047,911	25,366,902
DEDUCT EXPENDITURES: OPERATING, LESS DEPRECIATION NOMINAL CAPITAL NET PURCHASE OF NEW EQUIPMENT DEBT RETIREMENT PRINCIPAL DEBT INTEREST EXPENSE	9,666,778 - 6,850,000 455,000 9,100	10,094,190 - 6,844,260 455,000 9,100	10,934,277 14,000 6,630,000 - -
TOTAL EXPENDITURES	16,980,878	17,402,550	17,578,277
AVAILABLE FUNDS END OF YEAR LESS RESERVES: SICK LEAVE AND ANNUAL LEAVE	6,915,796 321,954	7,645,361 288,455	7,788,625 294,224
BALANCE (FOR FUTURE CAPITAL)	6,593,842	7,356,906	7,494,401

#### Fleet Services Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34910 Fleet Equipment Rental	16,472,756	15,972,569	16,232,704	16,677,675	17,170,552
34900 Interdepart Rental & Use	16,472,756	15,972,569	16,232,704	16,677,675	17,170,552
37110 Interest Income	98,206	170,430	160,000	214,276	214,276
37115 Unrealized G/L	-24,006	-13,020	0	0	0
37109 Interest Earnings 37130 Discounts Earned	<b>74,200</b> 0	<b>157,409</b> 0	<b>160,000</b> 13	<b>214,276</b> 0	<b>214,276</b> 13
37145 Insurance Recoveries	80,995	112,808	0	0	0
37410 Miscellaneous Revenue	0	0	0	407,571	0
37435 Sale of Scrap	7,506	7,725	11,700	7,189	11,700
37460 Gn/Lss on Prop Disposal	11,213	822,060	325,000	0	325,000
37465 NBV Asset Disposal	-94,804	-771,328	0	0	0
<b>37400 Miscellaneous Revenue</b> 39110 Tsf In fr General Fund	<b>4,910</b> 0	<b>171,264</b> 11,177	<b>336,713</b> 0	<b>414,760</b> 6,696	<b>336,713</b> 0
39350 Tsf In from Gen Construc	0	1,200	0	0,090	0
39410 Tsf in fr Solid Waste	0	119,336	0	0	0
39420 Tsf In Fr CO Bond Procee	221,560	0	0	0	0
39470 Tsf in from Water & Sewe	13,339	156,034	0	0	0
39475 Tsf in from Drainage Uti	121,572	68,256	0	0	0
39530 Tsf In fr Airport	29,755	0	0	0	0
39100 Operating Transfers In	386,226	356,003	0	6,696	0
TREVENUE Total Revenues 41100 Salaries and Wages	<b>16,938,092</b> 1,545,614	<b>16,657,245</b> 1,578,547	<b>16,729,416</b> 1,777,560	<b>17,313,406</b> 1,680,276	<b>17,721,541</b> 1,765,458
41300 Incentive	42,709	43,130	45,000	39,932	39,900
41500 PFP	0	0	237,225	0	237,225
41620 Unscheduled	37,455	35,160	15,000	33,229	15,000
41820T Health Insurance	365,773	367,128	405,002	385,301	423,746
41900 Life	705	699	751	721	751
42010 Social Security - Medica	23,129 97,705	23,445 99,555	26,514 113,371	24,972 106,435	26,265 112,304
42020 Social Security - OASDI 42110 TMRS	348,530	258,355	223,907	214,284	221,031
42115 OPEB Funding	40,231	25,021	44,434	42,556	44,016
42300 State Unemployment	2,408	2,227	2,193	2,462	2,193
42400 Workers Compensation	81,743	82,338	88,328	86,158	92,003
42510 Car Allowance	6,016	4,254	6,000	5,906	6,000
42540 Tool Allowance	49,049	49,699	51,000	48,146	49,500
42550 Communications Allowance 42560 Change in Sick and Annua	2,407 26,294	1,702 - <mark>27,186</mark>	2,400 0	2,362 0	2,400 0
PSCHG Personal Svcs Changes	0	0	0	0	2,432
41000 Personal Services	2,669,768	2,544,074	3,038,685	2,672,738	3,040,224
51110 Office Expense	2,824	2,053	3,000	2,050	3,000
51115 Employee Recognition Pro	843	295	1,000	1,000	1,000
51120 Safety Program	0	924	1,000	924	1,000
51200 Operating 51250 Janitor	62,505 0	106,341 0	55,000 0	107,623 9	55,000 0
51300 Clothing and Linen	7,215	8,335	10,250	10,512	10,250
51350 Chemical and Medical	0	0	180	180	180
51800 Fuel & Oil	2,215,174	2,690,361	2,813,106	2,792,124	2,999,099
51850 Minor Tools	7,299	11,841	7,000	7,000	7,000
52050 Auto Parts	2,203,667	2,375,359	1,565,000	2,419,402	2,365,000
52050LABOR Auto Parts Labor 52120 Tires and Tubes Other	1,232,184	1,194,087 499,801	1,410,000	1,118,019	1,410,000
54000 Food	442,611 0	499,601	365,000 5,000	425,625 3,500	480,000 5,000
55100 Publications	0	114	0	0	0
51000 Supplies	6,174,323	6,889,511	6,235,536	6,887,969	7,336,529
61200 Postage	24	35	216	29	216
61410 Tuition	7,124	18,077	30,500	22,424	30,500
62000 Professional	0	10,240	0	10,240	21,000
62220 Leased Equipment Expense 63200 Auto Part Contractual Se	127,674 0	0 135,591	364,869 365,000	51,459 254,028	364,869 265,000
67500 Laundry	1,092	1,047	265,000 1,100	254,028 1,028	265,000 1,100
68300 R & M - Improvements	1,741	163	0	0	0
68650 Shop Equipment	35,905	26,638	30,000	23,782	30,000

#### Fleet Services Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
69210 Rental City Equipment	72,317	72,317	72,317	72,317	73,764
69300 Leased Computer Software	0	0	0	190,640	12,000
60000 Contractual Services	245,877	264,108	764,002	625,947	798,449
71100 Insurance and Bonds	774,476	787,527	814,560	814,560	817,820
71240 Retiree Insurance From	0	16,678	0	0	0
72000 Communication	0	0	2,000	0	2,000
75100 Travel	4,219	4,697	3,000	3,000	3,000
76000 Depreciation	6,725,205	7,392,444	7,017,827	8,657,600	7,615,503
77420 Administrative - Direct	57,838	57,838	71,880	71,880	73,618
77450 Administrative Other	337,522	246,882	131,017	131,017	255,203
77470 Service Charges - Other	15,860	15,860	15,860	15,860	15,860
77610 Information Technology -	66,643	64,100	68,738	68,738	71,575
78250 Inventory Over/Short	-66,667	7,377	0	7,377	0
70000 Other Charges	7,915,096	8,593,403	8,124,882	9,770,032	8,854,579
84100 Auto-Rolling Stock & Equ	4,439,038	5,397,904	0	4,590,498	0
84200 Machinery General	1,712,370	1,678,300	0	2,253,762	0
84310 Shop Equipment	9,058	17,295	0	0	14,000
CIPACCT CIP Accounts	0	0	6,850,000	0	6,630,000
80000 Capital Outlay	6,160,465	7,093,499	6,850,000	6,844,260	6,644,000
89200 Bond Interest Payments	18,906	149,405	9,100	9,100	0
89300 Fiscal Agent Bond Fees	1,400	2,240	1,500	2,240	0
89000 Debt Service	20,306	151,645	10,600	11,340	0
90180 Sales to Other Departmen	-45,889	-35,411	-30,000	-30,302	-30,000
90180.LABOR Sales to Other Dep	-1,278,262	-1,224,091	-1,450,000	-1,176,835	-1,450,000
90000 Inter Reimbursements	-1,324,151	-1,259,502	-1,480,000	-1,207,138	-1,480,000
92120 Information Services	0	2,270	0	0	0_
92000 Operating Transfers	0	2,270	0	0	0
TEXPENSES Total Expenses	21,861,683	24,279,007	23,543,705	25,605,149	25,193,780

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
6100 Fleet Services Fund					
61110 Fleet Services Operation	8,888,670	9,795,191	9,318,244	10,023,213	10,590,223
61120 Equipment Replacement	12,973,013	14,483,816	14,225,461	15,581,936	14,603,557
6100 Fleet Services Fund	21,861,683	24,279,007	23,543,705	25,605,149	25,193,780

## INFORMATION TECHNOLOGY FUND

## 8/1/19 15:15

	2018/	/19	2019/20	
	ORIGINAL BUDGET	REVISED ESTIMATE	PROPOSED BUDGET	
AVAILABLE FUNDS BEGINNING OF YEAR	1,929,592	2,541,179	2,383,165	
ADD: BUDGETED REVENUE OPERATING REVENUE	6,374,896	6,383,300	6,512,722	
MAKING AVAILABLE	8,304,488	8,924,479	8,895,887	
DEDUCT EXPENDITURES: OPERATING, LESS DEPRECIATION EQUIPMENT PURCHASES	5,374,219 900,000	5,641,313 900,000	5,832,358 900,000	
TOTAL EXPENDITURES	6,274,219	6,541,313	6,732,358	
AVAILABLE FUNDS END OF YEAR	2,030,270	2,383,165	2,163,529	
LESS RESERVES: SICK LEAVE AND ANNUAL LEAVE	374,049	314,654	320,947	
BALANCE	1,656,220	2,068,511	1,842,582	

## Information Technology Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34920 Interdepartmental Charg	5,792,183	6,022,771	6,319,026	6,332,494	6,459,139
34900 Interdepart Rental & Use	5,792,183	6,022,771	6,319,026	6,332,494	6,459,139
37110 Interest Income	24,989	41,699	40,000	53,583	53,583
37115 Unrealized G/L	-7,606	-5,698	0	0	0
37109 Interest Earnings	17,383	36,001	40,000	53,583	53,583
37465 NBV Asset Disposal	-8,276	-5,299	0	-5,299	0
37400 Miscellaneous Revenue	-8,276	-5,299	0	-5,299	0
39110 Tsf In fr General Fund	39,178	20,836	14,220	2,521	0
39132 Tsf In fr Housing 2020 39350 Tsf In from Gen Construc	1,650	0	1,650	0	0
39470 Tsf in from Water & Sewe	160,000 2,421	0 770	0	0	0
39475 Tsf in from Drainage Uti	386	929	0	0	0
39480 Tsf In fr Municipal Gara	0	1,920	0	0	0
39510 Tsf In fr Employee Insur	0	159	0	0	0
39592 Trans In Frm Court Tech	0	3,506	0	0	0
39650 Tsf In fr Emergency Mgt	0	770	0	0	0
39100 Operating Transfers In	203,634	28,890	15,870	2,521	0
TREVENUE Total Revenues	6,004,925	6,082,363	6,374,896	6,383,300	6,512,722
41100 Salaries and Wages	2,377,990	1,893,055	1,897,443	2,030,212	2,147,717
41300 Incentive	0	0	0	124	198
41500 PFP	0	0	25,202	0	37,745
41620 Unscheduled 41820T Health Insurance	5,831 334,487	6,262 254,695	0 263,403	6,692 280,524	0 324,204
41900 Life	632	496	500	507	539
42010 Social Security - Medica	33,412	26,739	27,549	29,183	31,224
42020 Social Security - OASDI	139,166	110,189	113,612	121,300	129,250
42110 TMRS	523,240	314,964	230,945	249,212	261,073
42115 OPEB Funding	57,386	31,748	45,042	48,995	51,574
42300 State Unemployment	2,034	1,647	1,608	1,792	1,678
42400 Workers Compensation	14,364	10,925	10,503	11,386	11,845
42510 Car Allowance 42550 Communications Allowance	5,475	5,477	2,520	5,449	5,460
42560 Change in Sick and Annua	17,113 7,464	15,522 - <mark>52,061</mark>	15,360 0	15,351 0	15,840 0
41000 Personal Services	3,518,592	2,619,657	2,633,687	2,800,728	3,018,347
51110 Office Expense	8,427	5,989	11,000	10,500	11,000
51200 Operating	-32,174	76,497	23,200	70,200	84,200
51850 Minor Tools	389	380	2,300	2,300	2,200
51950 Minor Office Equipment	2,846	3,972	11,000	9,000	11,000
51960 Printers	3,545	0	5,000	3,000	3,000
51970 Software	5,561	6,766	11,000	12,000	9,600
51980 IT Hardware	105,290	53,307	51,000	46,000	43,000
51000 Supplies	93,883	146,911	114,500	153,000	164,000
61100 Communications Billing 61200 Postage	706,151 233	729,513 129	796,000 1,000	722,000 500	438,000 1,000
61400 Dues	351	0	1,000	1,000	0
61410 Tuition	110,095	6,263	31,000	30,640	30,000
62000 Professional	7,381	5,398	32,000	25,000	32,000
68610 Office Equipment	0	17,073	0	0	0
68620 Computer Equipment	107,933	98,092	162,000	238,000	268,000
68650 Shop Equipment	194	667	1,000	1,000	1,000
68670 Communications Equipmen	102,685	99,068	102,000	120,000	103,000
69210 Rental City Equipment	21,839	21,839	21,839	21,839	22,276
69220 Rental Other Equipment 69300 Leased Computer Software	30,716 1,085,187	26,242 905,766	30,000 1,296,000	30,000 1,340,000	29,000 1,565,000
60000 Contractual Services	2,172,765	1,910,049	2,473,839		
71100 Insurance and Bonds	67,900	1,910,049 54,057	<b>2,473,639</b> 54,639	<b>2,529,979</b> 54,638	<b>2,489,276</b> 53,195
71100 insurance and Bonds 71240 Retiree Insurance From	07,900	2,239	0	0	0
75100 Travel	10,815	12,843	20,000	20,000	20,000
75200 Mileage	448	0	1,000	500	1,000
75300 Meals and Local	2,194	1,444	4,000	3,000	3,000
76000 Depreciation	275,400	525,900	422,826	295,142	239,014

## Information Technology Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
77450 Administrative Other	168,509	45,617	183,453	183,447	258,540
78250 Inventory Over/Short	240	0	0	0	0
70000 Other Charges	525,506	642,100	685,918	556,726	574,749
84500 Office Machines & Equipm	0	5,299	0	0	0
84630 Info Tech Equipt - Netw	96,287	0	0	0	0
CIPACCT CIP Accounts	0	0	900,000	900,000	900,000
80000 Capital Outlay	96,287	5,299	900,000	900,000	900,000
90160 Other Departments	0	-98,576	-110,900	-103,979	-175,000
90000 Inter Reimbursements	0	-98,576	-110,900	-103,979	-175,000
TEXPENSES Total Expenses	6,407,032	5,225,441	6,697,045	6,836,455	6,971,372

CITY OF AMARILLO
SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
6200 Information Technology Fu					
62010 IT Administration	934,747	682,647	783,476	833,502	858,166
62021 IT Enterprise Applicatio	1,297,395	1,313,440	1,710,025	1,797,956	1,996,321
62022 IT Support	821,935	439,032	419,312	483,409	546,204
62023 IT Print Services	144,737	104,833	52,243	92,942	110,371
62024 IT GIS	167,137	117,806	135,195	144,228	147,482
62031 IT Public Safety	311,422	281,683	305,987	221,960	224,080
62032 IT Infrastructure	1,072,634	957,064	1,005,374	1,247,605	1,384,776
62033 IT Telecom	1,151,329	999,080	1,057,787	1,018,343	707,462
62040 IT Security Department	427,838	281,468	-	-	-
62140 IT Infrastructure & Supp	77,858	-	-	-	-
62150 IT Capital	-	48,387	1,227,645	996,511	996,510
6200 Information Technology Fu	6,407,032	5,225,441	6,697,045	6,836,455	6,971,372

SELF INSURANCE FUND 8/1/2019 15:23

	2018	/19	2019/20
	ORIGINAL BUDGET	REVISED ESTIMATE	PROPOSED BUDGET
AVAILABLE FUNDS BEGINNING OF YEAR	3,434,565	3,165,448	3,584,363
REVENUE: SELF INSURANCE PREMIUMS WORKER'S COMP PREMIUMS INTEREST INCOME MISC TRANSFERS	4,215,657 2,708,000 231,600 200	4,284,472 2,749,869 279,784 (348)	3,812,124 2,708,000 279,784 200
TOTAL REVENUE	7,155,457	7,313,777	6,800,108
MAKING AVAILABLE	10,590,022	10,479,225	10,384,471
DEDUCT EXPENDITURES: CLAIMS INSURANCE PURCHASED ADMINISTRATIVE OTHER OTHER	3,633,510 981,454 389,560 1,073,083	4,190,176 1,122,419 389,562 1,192,705	3,862,426 1,441,119 372,978 1,141,162
TOTAL EXPENDITURES	6,077,607	6,894,862	6,817,684
AVAILABLE FUNDS END OF YEAR	4,512,415	3,584,363	3,566,787

## Risk Management Fund

		Nisk Wallagell	icitt i uiiu		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37110 Interest Income	124,297	223,013	231,600	279,784	279,784
37115 Unrealized G/L	-27,040	-20,369	0	-348	0
37109 Interest Earnings	97,257	202,644	231,600	279,436	279,784
37310 Self Insurance Premium 37315 W/C Premium City Pay	3,100,553 2,683,669	3,411,242 2,724,215	4,215,657 2,708,000	4,284,472 2,749,869	3,812,124 2,708,000
37199 Administrative Charges	5,784,222	6,135,457	6,923,657		6,520,124
37145 Insurance Recoveries	<b>3,764,222</b> 0	82,261	0,923,037	<b>7,034,341</b> 0	0,320,124
37409 Accident Damage Revenue	40	0	100	0	100
37418 Non City Damage Claim	0	0	100	0	100
37400 Miscellaneous Revenue	40	82,261	200	0	200
TREVENUE Total Revenues	5,881,519	6,420,362	7,155,457	7,313,777	6,800,108
41100 Salaries and Wages	73,092	74,514	71,538	78,288	78,314
41500 PFP	0	0	923	0	2,200
41820T Health Insurance	8,421	8,429	8,820	8,801	9,437
41900 Life	17	17	17	17	17
42010 Social Security - Medica	1,072	1,093	1,081	1,166	1,179
42020 Social Security - OASDI 42110 TMRS	4,582	4,675	4,621	4,987	5,041
42115 OPEB Funding	21,979 1,879	13,903 1,530	9,127 1,811	10,010 1,987	9,922 1,976
42300 State Unemployment	739	1,530 581	49	1,967 581	1,976
42400 Workers Compensation	243	377	350	387	382
42510 Car Allowance	3,008	3,009	3,000	2,994	3,000
42550 Communications Allowance	1,203	1,204	1,200	1,198	1,200
42560 Change in Sick and Annua	8,663	8,516	0	0	0
PSCHG Personal Svcs Changes	0	0	0	0	-3,000
41000 Personal Services	124,898	117,849	102,538	110,416	109,718
51110 Office Expense	165	512	0	464	200
51115 Employee Recognition Pro	0	0	0	350	0
51120 Safety Program	93,881	70,013	48,000	64,478	74,355
51125 Training	0	3,499	33,000	10,100	33,000
51300 Clothing and Linen	98,403	93,133	103,486	98,406	103,486
51800 Fuel & Oil	0	7	0	0	7
51980 IT Hardware	0	1,820	0	2,746	0
52050 Auto Parts 52050LABOR Auto Parts Labor	390,848 115,113	376,083	392,000 116,500	376,214	392,000
52120 Tires and Tubes Other	2,696	106,478 3,335	3,500	103,961 3,400	116,500 3,500
51000 Supplies	701,106	654,880	696,486	660,118	723,048
62000 Professional	22,899	55,043	141,980	164,958	132,324
68300 R & M - Improvements	0	2,575	0	0	102,024
69210 Rental City Equipment	0	0	0	0	5,889
69300 Leased Computer Software	129,249	49,746	121,300	200,884	83,250
60000 Contractual Services	152,149	107,365	263,280	365,843	221,463
71100 Insurance and Bonds	859,726	941,705	981,454	1,122,419	1,441,119
71250 Paid Claims	1,030,887	753,050	1,154,510	1,923,176	1,564,454
71290 Comp Claims Paid	2,512,935	2,601,536	2,479,000	2,267,000	2,297,972
71320 Risk Management Service	4,000	11,083	4,800	38,561	42,000
71330 Incurred Claims	31,247	686,632	0	0	0
75100 Travel	453	1,333	0	1,364	1,400
76000 Depreciation	2,256	1,450	332	332	332
77450 Administrative Other	481,304	386,758	389,560 5.648	389,562 5.648	372,978
77610 Information Technology - 78230 Loss on Bad Debt	0 1,043	2,429 22,230	5,648 0	5,648 10,423	4,501 11,200
70000 Other Charges	<b>4,923,851</b>	<b>5,408,205</b> 0	<b>5,015,304</b> 0	<b>5,758,485</b> 0	<b>5,735,956</b>
84100 Auto-Rolling Stock & Equ	0 0				27,500
80000 Capital Outlay 92120 Information Services	0	<b>0</b> 182	<b>0</b> 0	<b>0</b> 0	<b>27,500</b> 0
	<del>_</del>				
92000 Operating Transfers	0 5 002 004	182	0	0	6 917 694
TEXPENSES Total Expenses	5,902,004	6,288,480	6,077,607	6,894,862	6,817,684

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
6300 Risk Management Fund					
63110 Self Insurance General	704,487	530,542	606,092	711,762	577,660
63115 Unemployment Claims	66,391	73,496	75,656	76,757	80,511
63120 Fire & Extended Coverage	892,854	670,737	807,237	1,109,572	1,339,250
63125 Workers Compensation	2,684,135	3,183,063	3,027,202	2,964,022	3,003,527
63160 General Liability	605,375	(288,751)	443,385	532,117	676,375
63170 Police Professional	188,000	178,826	184,963	191,505	200,263
63185 Automobile Liability	275,025	1,248,850	407,742	807,304	403,562
63190 Auto Physical Damage	484,694	669,486	525,330	491,399	525,337
63195 City Property	1,043	22,230	-	10,423	11,200
6300 Risk Management Fund	5,902,004	6,288,480	6,077,607	6,894,862	6,817,684



#### 8/1/2019 15:23

## HEALTH INSURANCE FUND

	2018	3/19	2019/20
	ORIGINAL BUDGET	REVISED ESTIMATE	PROPOSED BUDGET
AVAILABLE FUNDS BEGINNING OF YEAR	5,408,418	3,862,605	3,777,153
REVENUE:  EMPLOYER CONTRIBUTION  EMPLOYEE CONTRIBUTION  RETIREE CONTRIBUTION  COBRA  INTEREST INCOME  EMPLOYEE DENTAL CONT  MISC  FLEX UNREIMBURSED MEDICAL  FLEX CHILDCARE  TRANSFERS	18,700,544 3,135,050 1,396,200 27,720 96,008 1,284,000 673,800 490,000 52,800	18,813,644 3,196,148 1,370,349 36,893 154,836 1,306,040 1,318,156 388,529 56,345	20,130,599 3,260,626 1,397,757 39,691 154,836 1,306,040 1,317,561 490,000 52,800
TOTAL REVENUE	25,856,122	26,640,940	28,149,909
MAKING AVAILABLE  DEDUCT EXPENDITURES:     MEDICAL CLAIMS     LIFE INSURANCE     OTHER     DENTAL     FLEX UNREIMBURSED MEDICAL     FLEX CHILDCARE	31,264,540 20,037,400 106,800 3,891,991 1,075,546 490,000 52,800	30,503,545 21,139,746 109,237 4,015,365 1,017,170 388,529 56,345	31,927,062 23,190,050 106,800 3,985,243 1,118,889 490,000 52,800
TOTAL EXPENDITURES	25,654,537	26,726,392	28,943,782
AVAILABLE FUNDS END OF YEAR	5,610,003	3,777,153	2,983,280

#### **Employee Insurance Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34810 Employee Health Ins Pre	3,109,528	3,140,533	3,135,050	3,196,148	3,260,626
34820 Retiree Health Ins Prem	1,372,156	1,376,104	1,396,200	1,370,349	1,397,757
34830 Cobra Health Ins Premiu	27,006	48,684	27,720	36,893	39,691
34840 Dental Insurance Premiu	1,227,512	1,282,848	1,284,000	1,306,040	1,306,040
34850 City Paid Health Premiu	17,775,968	17,848,642	18,700,544	18,813,644	20,130,599
34870 Claim Refund	205,290	10,091	23,500	0	0
34890 Drug Rebate Revenue	623,529	1,084,205	650,000	1,317,261	1,317,261
34800 Other	24,340,988	24,791,107	25,217,014	26,040,335	27,451,974
37110 Interest Income 37115 Unrealized G/L	45,381 -9,497	119,645 -24,839	96,000 0	153,182 0	153,182 0
	•	*			
37109 Interest Earnings	35,884	94,806	96,000	153,182	153,182
37140 Returned Check Fees 37410 Miscellaneous Revenue	210 0	480 -2,632	300 0	360 535	300 0
37400 Miscellaneous Revenue	210	-2,152	300	895	300
TREVENUE Total Revenues	24,377,082	<b>24,883,762</b> 219,923	<b>25,313,314</b> 264,889	26,194,412	<b>27,605,455</b> 266,066
41100 Salaries and Wages 41300 Incentive	244,247 6,645	1,204	1,200	247,527 1,198	1,200
41500 PFP	0,045	1,204	5,924	0	5,924
41620 Unscheduled	4,505	2,780	4,000	2,606	4,000
41820T Health Insurance	39,549	37,056	47,590	45,452	53,145
41900 Life	71	67	83	76	83
42010 Social Security - Medica	3,569	3,114	3,858	3,554	3,875
42020 Social Security - OASDI	14,664	13,313	16,498	15,196	16,570
42110 TMRS	64,037	38,777	32,583	30,566	32,613
42115 OPEB Funding	5,971	3,755	6,466	6,072	6,495
42300 State Unemployment	206	195	244	257	244
42400 Workers Compensation	2,017	1,659	2,312	2,053	2,316
42560 Change in Sick and Annua	2,007	1,579	0	0	0
41000 Personal Services	387,488	323,421	385,647	354,557	392,531
51110 Office Expense	30,940	13,827	15,451	13,158	11,796
51125 Training	1 008	0 940	1 000	0	234 1,000
51200 Operating 51350 Chemical and Medical	1,008 65,993	43,578	1,000 35,000	848 68,069	9,200
51700 Education	05,995	43,576 79	83	76	9,200
55100 Publications	517	0	0	0	0
51000 Supplies	98,458	58,424	51,534	82,151	22,314
61200 Postage	3,741	3,560	5,050	3,433	3,525
61400 Dues	2,303	3,274	2,149	2,151	1,502
61410 Tuition	0	134	2,700	126	1,400
62000 Professional	2,138,235	2,206,846	2,048,919	2,101,091	2,173,080
60000 Contractual Services	2,144,280	2,213,814	2,058,818	2,106,801	2,179,507
71100 Insurance and Bonds	319,018	336,589	331,969	359,589	331,051
71210 Life Insurance	106,657	109,186	106,800	109,237	106,800
71230 Retiree Insurance Subsi	908,160	952,270	906,185	974,970	906,185
71245 Other Tax Expense	10,801	11,317	10,000	11,317	10,000
71260 Medical Insurance Claim	17,291,744	20,126,600	21,112,946	22,156,916	24,308,939
71265 Post Retirement HC Cost 71310 Incurred Medical Claims	1,573,845 78,112	1 059 954	0	0	0
71360 Wellness	39,403	1,058,854 22,363	22,626	18,221	22,626
74000 Weilings	7,351	8,445	9,000	4,830	10,514
75100 Travel	396	2,311	5,000	752	3,500
75300 Meals and Local	83	0	360	0	450
76000 Depreciation	66	66	66	66	66
77450 Administrative Other	49,224	58,655	62,826	62,824	60,008
77610 Information Technology -	49,173	33,174	24,660	24,660	23,191
78230 Loss on Bad Debt	20,955	7,704	8,300	6,609	8,300
70000 Other Charges	20,454,986	22,727,534	22,600,738	23,729,990	25,791,630
92120 Information Services	0	159	0	0	0
92000 Operating Transfers	0	159	0	0	0
TEXPENSES Total Expenses	23,085,212	25,323,352	25,096,737	26,273,499	28,385,982

# **Employee Flexible Spnding Fun**

	Actual	Actual Budge		RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34875 Day Care Contribuitons	48,412	40,257	52,800	56,345	52,800
34880 Flex Plan Health	470,262	399,012	490,000	388,529	490,000
34800 Other	518,674	439,268	542,800	444,874	542,800
37110 Interest Income	506	912	8	1,654	1,654
37109 Interest Earnings	506	912	8	1,654	1,654
37410 Miscellaneous Revenue	0	258	0	0	0
37400 Miscellaneous Revenue	0	258	0	0	0
TREVENUE Total Revenues	519,180	440,439	542,808	446,528	544,454
62000 Professional	10,301	8,434	15,000	8,019	15,000
60000 Contractual Services	10,301	8,434	15,000	8,019	15,000
71270 Flex Plan Daycare	56,370	41,895	52,800	56,345	52,800
71280 Flex Plan Unreimbursed	500,578	405,451	490,000	388,529	490,000
70000 Other Charges	556,948	447,346	542,800	444,874	542,800
TEXPENSES Total Expenses	567,249	455,780	557,800	452,893	557,800

CITY OF AMARILLO
SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
6400 Employee Insurance Fund					
64100 Health Plan	21,165,036	23,423,876	23,246,815	24,425,905	26,482,740
64200 Dental Plan	1,012,670	1,079,831	1,135,546	1,073,179	1,181,889
64300 City Care Clinic	907,506	819,645	714,376	774,415	721,353
6400 Employee Insurance Fund	23,085,212	25,323,352	25,096,737	26,273,499	28,385,982
6500 Employee Flexible Spnding					
65100 Employee Flex Plan	567,249	455,780	557,800	452,893	557,800
6500 Employee Flexible Spnding	567,249	455,780	557,800	452,893	557,800



#### CITY OF AMARILLO SUMMARY OF RESOURCES AND EXPENDITURES SPECIAL REVENUE FUNDS - FISCAL YEAR 2019/2020

	Total	Housing Assistance Payments Program	Shelter Plus Care	Emergency Shelter	Community Development Block Grant	Home Investment Partnership Program	HMIS	Court Technology Fund	Court Security Fund
Balance 10/01/18 (See Below)	11,256,457	1,212,282	-	500	7,645	-	-	233,812	(5)
Fiscal Year 2018/2019 Sales, Receipts & Revenue	25,671,876	10,404,893	310,368	13,112	1,631,757	726,074	163,232	136,100	163,184
M & O Expenditures Capital Expenditures	23,286,233 276,827	10,418,368	310,368 -	13,612 -	1,631,757	726,074	163,232	308,460 (263)	163,184
Total Expenditures	23,563,060	10,418,368	310,368	13,612	1,631,757	726,074	163,232	308,196	163,184
Balance 10/01/19	13,365,274	1,198,807	-	-	7,645	-	-	61,716	(5)
Fiscal Year 2019/2020 Sales, Receipts & Revenue	25,816,499	10,415,440	302,712	-	1,634,245	645,297	163,232	136,100	155,861
M & O Expenditures Capital Expenditures	24,046,776 45,000	10,428,778	302,712	- 	1,634,245	645,297	163,232	109,640	155,861 
Total Expenditures	24,091,776	10,428,778	302,712	-	1,634,245	645,297	163,232	109,640	155,861
Balance 10/01/20	15,089,995	1,185,468		-	7,644	-		88,176	(5)
AVAILABLE FUNDS CALCULATIO		4 057 570	4.540	0.000	20.450	04.000	0.007	000 040	0.440
Cash & Investments Assets to be converted to Cash	11,845,641	1,257,573 8,600	4,540 20.460	3,808 56.750	36,456 262.408	24,082 140.527	3,387 4,771	233,812	8,113
Less: Liabilities & Encumbrances	1,200,995 (1,790,179)	(53,891)	(25,000)	(60,058)	(291,219)	(164,609)	(8,158)	- 	- (8,118)
Balance 10/01/18	11,256,457	1,212,282	-	500	7,645		-	233,812	(5)

<sup>\*</sup> Includes the Justice Assistant Grant and the Selective Traffic Enforcement Program

	Emergency										
	Management	•		Woman				APD	Photographic		Public
Transportation	AIP Pantex	Homeland	Summer	Infants	Public		Police	Seized	Traffic	Coming	Improvement
Planning	Project	Security	Programs	& Children	Health	LEOSE	Grants*	Property	Enforcement	Home	District Summary
-	-	884	-	5,939	7,255,419	41,278	1,949	184,680	737,325	-	1,574,749
357,837	230,364	208,923	515,354	2,016,989	4,884,890	23,124	280,158	-	1,327,133	156,020	2,122,364
357,837	230,364	40,308	515,354	2,016,701	3,227,976	15,438	235,482	26,004	1,258,917	156,020	1,470,777
-		168,615		-			44,676		63,800		-
357,837	230,364	208,923	515,354	2,016,701	3,227,976	15,438	280,157	26,004	1,322,717	156,020	1,470,777
		201			0.040.004	40.004	4 0 40	450.050			2 222 227
-	-	884	-	6,227	8,912,334	48,964	1,949	158,676	741,741	-	2,226,337
400 440	407.570	404 500	545.054	0.454.470	4 000 005	00.040	044440		000 454	070 004	0.074.040
430,418	197,579	104,522	515,354	2,451,473	4,922,225	26,310	244,140	-	922,151	278,224	2,271,216
120 110	107 F70	104 500	E4E 0E4	0.454.470	2 606 042	22 500	044 440	00.350	045 407	270 224	1 750 000
430,418	197,579	104,522	515,354	2,451,473	3,606,942	22,500	244,140	90,350	915,427	278,224	1,750,082
									45,000		
430.418	197.579	104.522	515 354	2,451,473	3.606.942	22 500	244.140	90.350	960.427	278 224	1,750,082
430,410	197,579	104,322	313,334	2,431,473	3,000,942	22,300	244,140	90,330	900,427	210,224	1,730,002
	_	884	_	6.226	10.227.617	52.774	1,949	68.326	703.465	_	2,747,471
		004		0,220	10,227,017	52,114	1,343	00,020	700,400		2,141,411
7,145	1,446	5,507	_	3,052	7,173,426	41,278	5,640	210,559	1,215,362	_	1,610,455
46.844	16.933	8.255	-	377.504	229.434	41,270	26.309	-	1,213,302	-	2,200
(53,989)	(18,379)	(12,878)	-	(374,617)	(147,441)	-	(30,000)		(478,037)	-	(37,906)
(55,369)	(10,379)	(12,070)		(374,017)	(147,441)		(30,000)	(23,019)	(470,037)		(31,300)
	_	884	_	5,939	7,255,419	/11 27 <u>9</u>	1,949	184,680	737,325		1,574,749
		004		5,559	1,200,419	<del>-</del> 1,∠10	1,349	104,000	131,323		1,314,149

#### **CDBG Fund**

	A	A	5 1 1	5 54	D 1 D
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35420 Owner Participation	19,532	42,541	0	24,746	0
35300 Construction Participati	19,532	42,541	0	24,746	0
35610 Grant In Aid – Federal	1,256,294	1,583,239	1,592,011	1,592,011	1,619,245
35615 Program Income	21,688	7,648	15,000	15,000	15,000
35500 Other Governmental Reven	1,277,982	1,590,887	1,607,011	1,607,011	1,634,245
37130 Discounts Earned	0	0	0	0	0
37400 Miscellaneous Revenue	0	0	0	0	0
39110 Tsf In fr General Fund	11,744	0	0	0	0
39100 Operating Transfers In	11,744	0	0	0	0
TREVENUE Total Revenues	1,309,258	1,633,428	1,607,011	1,631,757	1,634,245
41100 Salaries and Wages	267,240	223,741	213,094	230,376	217,984
41300 Incentive	473	264	300	494	600
41500 PFP	237	0	7,859	0	7,859
41620 Unscheduled	1,691	3,095	281	2,943	281
41820T Health Insurance	52,083	42,769	50,273	42,358	46,744
41900 Life	106	76	79	84	92
42010 Social Security - Medica	3,783	3,148	3,116	3,360	3,191
42020 Social Security - OASDI	16,162	13,461	13,323	14,365	13,645
42110 TMRS	31,366	28,248	26,338	28,671	26,856
42115 OPEB Funding	6,619	5,600	5,222	5,694	5,348
42300 State Unemployment	364	322	293	293	268
42400 Workers Compensation	433	363	550	360	326
42510 Car Allowance	2,846	2,226	1,500	2,701	1,500
42550 Communications Allowance	1,138	1,131	1,200	1,081	600
41000 Personal Services	384,540	324,444	323,429	332,779	325,294
51110 Office Expense	8,472	5,290	8,506	34,661	33,845
51700 Education	75	0	0	0	0
51000 Supplies	8,547	5,290	8,506	34,661	33,845
61200 Postage	677	535	1,000	1,608	2,000
61300 Advertising	4,728	644	5,000	0	0
61400 Dues	1,595	1,695	2,000	1,695	0
61410 Tuition	7,987	-3,329	0	-6,166	0
62000 Professional	10,579	0	1,500	33,100	20,000
64010 Jan Werner	16,000	0	0	0	0
64030 Interfaith Hunger	26,000	24,556	40,000	40,000	40,000
64040 Title 4-A Child Care	80,000	67,112	80,000	80,000	57,052
64060 Food NET Program - PRPC	22,000	18,556	25,000	25,000	0
64070 Emergency Repairs Grant	229,595	239,608	375,000	375,000	375,000
64080 Owner Expenses	19,532	42,541	0	24,746	0
64100 Lead Paint Test	0	1,660	1,000	1,660	1,000
64130 Trans For Homeless	4,500	2,978	3,750	3,750	7,834
64145 Wesley Community Center	0	72,000	0	0	0
64155 Mesa Verde Park	192,298	0	0	0	0
64170 Wesley Club Wrestling	10,000	8,556	0	0	0
64180 Amarillo Activity Youth	0	27,000	160,500	160,500	160,500
64570 FSS Counseling	5,000	0	0	0	0
64630 Salvation Army	15,708	7,281	0	0	0
64650 TSRC Day Room Advocate	10,997	23,555	23,000	23,000	23,000
64724 Maverick Club	0	36,225	0	0	0
64767 Maverick Club-After Scho	15,950	10,556	15,000	15,000	15,000
64768 CD Homeless Mgmt Info Sv	18,282	60,030	52,052	52,052	0
64769 Gene Howe Park	0	297,876	0	0	0
64810 Housing Assistance Payme	0	0	0	0	100,000
64910 Owner Rehab	21,953	51,774	0	0	0
67110 Demolition Condemned Pro	43,224	165,237	239,500	239,500	257,203
69210 Rental City Equipment	17,322	17,322	17,322	17,322	17,668
60000 Contractual Services	773,926	1,173,967	1,041,624	1,087,767	1,076,257
71100 Insurance and Bonds	3,758	2,958	2,841	2,841	2,530
75100 Travel	391	4,192	5,000	76,504	59,974
. 5.00 114101	331	7,102	3,000	, 0,004	55,574

#### **CDBG Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
75200 Mileage	36	81	0	81	300
75300 Meals and Local	114	238	0	383	1,000
77450 Administrative Other	86,089	67,582	51,212	52,811	95,741
77610 Information Technology -	44,075	47,028	43,931	43,931	39,304
78245 Discounts Lost	12,555	0	0	0	0
70000 Other Charges	147,018	122,079	102,984	176,551	198,849
TEXPENSES Total Expenses	1,314,031	1,625,780	1,476,542	1,631,757	1,634,245

# Housing

35631 Portables - Certificate   20,125   28,490   35,000   35,000   35,000   36,000   37,110   Interest Income   1,823   5,759   1,000   8,823   8,000   37,110   Miscellaneous Revenue   2,030   0   0   0   0   0   0   0   0   0	eitures tures n rticipati deral cate ner ental Reven s evenue everies devenue	160,173 160,173 0 0 9,869,484 20,125 8,124 9,897,732 1,823 1,823 2,330 34,111 36,441 3,660	943 943 193 193 9,788,970 28,490 55,345 9,872,805 5,759 5,759 0 35,252 35,252	0 0 0 0 10,330,559 35,000 0 10,365,559 1,000 1,000 0 41,058	511 511 0 0 10,330,559 35,000 0 10,365,559 8,823 8,823 0	2019 0 0 0 10,330,559 35,000 0 10,365,559 8,823 8,823 0 41,058
35000 Fines and Forfeitures   160,173   943   0   511   35460 Other Participation   0   193   0   0   0   0   35300 Construction Participati   0   193   0   0   0   0   35501 Grant In Aid – Federal   9,869,484   9,788,970   10,330,559   10,330,559   10,330,559   35631 Portables - Certificate   20,125   28,490   35,000   36,203   36,000   37,110 Interest Income   1,823   5,759   1,000   8,823   8,37109 Interest Earnings   1,823   5,759   1,000   8,823   8,37109 Interest Earnings   1,823   5,759   1,000   8,823   8,37140 Miscellaneous Revenue   2,330   0   0   0   0   0   0   0   0   0	tures n rticipati deral cate ental Reven s evenue everies devenue everies devenue evering fers In nues	160,173 0 0 9,869,484 20,125 8,124 9,897,732 1,823 1,823 2,330 34,111 36,441 3,660	943 193 193 9,788,970 28,490 55,345 9,872,805 5,759 5,759 0 35,252 35,252	0 0 10,330,559 35,000 0 10,365,559 1,000 1,000 0 41,058	511 0 0 10,330,559 35,000 0 10,365,559 8,823 8,823 0	0 0 10,330,559 35,000 0 10,365,559 8,823 8,823
35460 Other Participation   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   193   0   0   0   0   0   0   0   0   0	rticipati deral cate cate ental Reven s evenue veries levenue ousing fers In nues	0 9,869,484 20,125 8,124 9,897,732 1,823 2,330 34,111 36,441 3,660	193 193 9,788,970 28,490 55,345 9,872,805 5,759 0 35,252 35,252	0 0 10,330,559 35,000 0 10,365,559 1,000 1,000 0 41,058	0 0 10,330,559 35,000 0 10,365,559 8,823 8,823	10,330,559 35,000 0 10,365,559 8,823 8,823
35300 Construction Participati   9,869,484   9,788,970   10,330,559   10,330,559   10,330,559   10,330,559   35631 Portables - Certificate   20,125   28,490   35,000   35,0	rticipati deral cate cate ener ental Reven  s evenue veries levenue nusing fers In nues	0 9,869,484 20,125 8,124 <b>9,897,732</b> 1,823 <b>1,823</b> 2,330 34,111 <b>36,441</b> 3,660	193 9,788,970 28,490 55,345 9,872,805 5,759 0 35,252 35,252	0 10,330,559 35,000 0 10,365,559 1,000 1,000 0 41,058	0 10,330,559 35,000 0 10,365,559 8,823 8,823 0	10,330,559 35,000 0 10,365,559 8,823 0
35610 Grant In Aid = Federal   9,869,484   9,788,970   10,330,559   10,330,559   35631 Portables - Certificate   20,125   28,490   35,000   35,000   35,000   35,632 Portables - Voucher   8,124   55,345   0   0   0   0   0   0   0   0   0	deral cate her ental Reven  s evenue veries devenue busing fers In nues	9,869,484 20,125 8,124  9,897,732 1,823 2,330 34,111 36,441 3,660	9,788,970 28,490 55,345 <b>9,872,805</b> 5,759 <b>5,759</b> 0 35,252 <b>35,252</b>	10,330,559 35,000 0 10,365,559 1,000 1,000 0 41,058	10,330,559 35,000 0 <b>10,365,559</b> 8,823 <b>8,823</b>	10,330,559 35,000 0 10,365,559 8,823 0
35631 Portables - Certificate   20,125   28,490   35,000   35,000   35,000   35,000   35,000   35,000   35,000   35,000   35,000   35,000   36,000   37,110 linterest Income   1,823   5,759   1,000   8,823   8,400   37,410 Miscellaneous Revenue   2,330   0   0   0   0   0   0   0   0   0	cate ner ental Reven  s evenue everies evenue nusing fers In nues	20,125 8,124 9,897,732 1,823 1,823 2,330 34,111 36,441 3,660	28,490 55,345 <b>9,872,805</b> 5,759 <b>5,759</b> 0 35,252 <b>35,252</b>	35,000 0 10,365,559 1,000 1,000 0 41,058	35,000 0 <b>10,365,559</b> 8,823 <b>8,823</b> 0	35,000 0 10,365,559 8,823 8,823 0
35632 Portables - Voucher         8,124         55,345         0         0           35500 Other Governmental Reven         9,897,732         9,872,805         10,365,559	ental Reven  s evenue everies evenue eusing fers In nues	8,124 9,897,732 1,823 1,823 2,330 34,111 36,441 3,660	55,345  9,872,805 5,759 5,759 0 35,252 35,252	0 10,365,559 1,000 1,000 0 41,058	0 10,365,559 8,823 8,823 0	0 10,365,559 8,823 8,823 0
35500 Other Governmental Reven         9,897,732         9,872,805         10,365,559         10,365,559         10,365,559           37110 Interest Income         1,823         5,759         1,000         8,823         8,8           37109 Interest Earnings         1,823         5,759         1,000         8,823         8,8           37410 Miscellaneous Revenue         2,330         0         0         0         0           37414 HAP Fraud Recoveries         34,111         35,252         41,058         30,000         41,           37400 Miscellaneous Revenue         36,441         35,252         41,058         30,000         41,           39593 Tsl In fr Trans Housing         3,660         0         0         0         0           39100 Operating Transfers In         3,660         0         0         0         0           TREVENUE Total Revenues         10,099,829         9,914,952         10,407,617         10,404,893         10,415,4100           41100 Salaries and Wages         386,525         315,423         399,591         313,318         356,411           41300 Incentive         604         587         600         90           41500 PFP         0         0         8,020         0	ental Reven  s evenue veries devenue uusing fers In nues	9,897,732 1,823 1,823 2,330 34,111 36,441 3,660	9,872,805 5,759 5,759 0 35,252 35,252	10,365,559 1,000 1,000 0 41,058	<b>10,365,559</b> 8,823 <b>8,823</b> 0	10,365,559 8,823 8,823 0
37110 Interest Income   1,823   5,759   1,000   8,823   8,1     37109 Interest Earnings   1,823   5,759   1,000   8,823   8,3     37410 Miscellaneous Revenue   2,330   0   0   0     37414 HAP Fraud Recoveries   34,111   35,252   41,058   30,000   41,1     37400 Miscellaneous Revenue   36,441   35,252   41,058   30,000   41,1     39593 Tsf In fr Trans Housing   3,660   0   0   0   0     39100 Operating Transfers In   3,660   0   0   0   0     TREVENUE Total Revenues   10,099,829   9,914,952   10,407,617   10,404,893   10,415,4     41100 Salaries and Wages   386,525   315,423   399,591   313,318   356,1     41300 Incentive   604   587   600   90     41500 PFP   0   0   0   8,020   0   8,0     41620 Unscheduled   673   282   0   9,101     41820T Health Insurance   63,820   74,083   92,712   81,527   101,4     41900 Life   165   141   172   145     42010 Social Security - Medica   5,381   4,331   5,825   4,560   5,4     42020 Social Security - OASDI   22,040   18,069   24,322   18,915   21,4     42110 TMRS   43,803   38,756   49,303   39,454   43,3     42115 OPEB Funding   9,046   7,514   9,761   7,612   8,4     42300 State Unemployment   602   477   577   956   9,4     42400 Workers Compensation   308   263   1,531   246   3,4     42550 Communications Allowance   49   91   1,500   292   1,4     42550 Communications Allowance   49   91   1,500   292   1,4     42550 Communications Allowance   49   91   1,500   292   1,5     42500 Communications Allowance   49   91   1,500   292   1,5     42500 Communications Secondary Secon	s evenue veries evenue eusing fers In nues	1,823 1,823 2,330 34,111 36,441 3,660	5,759 5,759 0 35,252 35,252	1,000 1,000 0 41,058	8,823 <b>8,823</b> 0	8,823 8,823 0
37109 Interest Earnings         1,823         5,759         1,000         8,823         8,137410 Miscellaneous Revenue         2,330         0         0         0         0         0         37414 HAP Fraud Recoveries         34,111         35,252         41,058         30,000         41,1         37400 Miscellaneous Revenue         36,441         35,252         41,058         30,000         41,1         37400 Miscellaneous Revenue         36,641         35,252         41,058         30,000         41,1         37400 Miscellaneous Revenue         36,640         0	evenue veries levenue vusing fers In nues	1,823 2,330 34,111 36,441 3,660	<b>5,759</b> 0 35,252 <b>35,252</b>	<b>1,000</b> 0 41,058	<b>8,823</b> 0	<b>8,823</b> 0
37410 Miscellaneous Revenue         2,330         0         0         0         0           37414 HAP Fraud Recoveries         34,111         35,252         41,058         30,000         41,1           37400 Miscellaneous Revenue         36,441         35,252         41,058         30,000         41,1           39593 Tsf In fr Trans Housing         3,660         0         0         0         0           39100 Operating Transfers In         3,660         0         0         0         0           TREVENUE Total Revenues         10,099,829         9,914,952         10,407,617         10,404,893         10,415,4100           41100 Salaries and Wages         386,525         315,423         399,591         313,318         356,410           41300 Incentive         604         587         600         90         60         41500         90           41500 PFP         0         0         0         8,020         0         9,101         9,101           41820T Health Insurance         63,820         74,083         92,712         81,527         101,34           41900 Life         165         141         172         145         14201         172         145           42010 Social Secu	evenue veries levenue vusing fers In nues	2,330 34,111 <b>36,441</b> 3,660	0 35,252 <b>35,252</b>	0 41,058	0	0
37400 Miscellaneous Revenue         36,441         35,252         41,058         30,000         41,6           39593 Tsf In fr Trans Housing         3,660         0         0         0         0           39100 Operating Transfers In         3,660         0         0         0         0           TREVENUE Total Revenues         10,099,829         9,914,952         10,407,617         10,404,893         10,415,410,617           41100 Salaries and Wages         386,525         315,423         399,591         313,318         356,141,410,610           41300 Incentive         604         587         600         90         600         41500 PFP         0         0         8,020         0         8,141         0         9,101         0         41620 Unscheduled         673         282         0         9,101         0         41620 Unscheduled         673         282         0         9,101         0         41820T Health Insurance         63,820         74,083         92,712         81,527         101,34         11,272         114,5         114,5         1172         114,5         114,5         1172         114,5         114,5         114,5         114,5         114,5         114,5         114,5         114,5         114,5<	evenue busing fers In nues	<b>36,441</b> 3,660	35,252		30,000	41,058
39593 Tsf In fr Trans Housing         3,660         0         0         0           39100 Operating Transfers In         3,660         0         0         0           TREVENUE Total Revenues         10,099,829         9,914,952         10,407,617         10,404,893         10,415,41100           41100 Salaries and Wages         386,525         315,423         399,591         313,318         356,413           41300 Incentive         604         587         600         90         60         41500 PFP         0         0         0         8,020         0         0         8,020         0         0         8,020         0         0         8,020         0         0         8,020         0         9,101         41820T Health Insurance         63,820         74,083         92,712         81,527         101,41900 Life         165         141         172         145         114         172         145         114         172         145         114         172         145         114         172         145         114         172         145         114         172         145         114         172         145         114         172         145         114         172         145	fers In	3,660		44 AEO		
39100 Operating Transfers In         3,660         0         0         0           TREVENUE Total Revenues         10,099,829         9,914,952         10,407,617         10,404,893         10,415,410           41100 Salaries and Wages         386,525         315,423         399,591         313,318         356,61           41300 Incentive         604         587         600         90         8,620         0         8,620         0         8,64           41500 PFP         0         0         0         8,020         0         8,64           41620 Unscheduled         673         282         0         9,101         0         4,620         1,620         1,622         1,622         1,622         1,614         1,722         1,615         1,614         1,722         1,453         1,722         1,745         1,744         1,722         1,454         1,742         1,745         1,744         1,722         1,454         1,744         1,722         1,454         1,434         1,5825         4,560         5,5         4,2020         Social Security - Medica         5,381         4,331         5,825         4,560         5,5         4,2020         Social Security - Medica         5,381         4,331         5,825	fers In nues		0	41,058	30,000	41,058
TREVENUE Total Revenues         10,099,829         9,914,952         10,407,617         10,404,893         10,415,4100           41100 Salaries and Wages         386,525         315,423         399,591         313,318         356,41300           41300 Incentive         604         587         600         90         604           41500 PFP         0         0         0         8,020         0         9,101           41820T Health Insurance         63,820         74,083         92,712         81,527         101,31           41900 Life         165         141         172         145         145           42010 Social Security - Medica         5,381         4,331         5,825         4,560         5,420           42020 Social Security - OASDI         22,040         18,069         24,322         18,915         21,421           42110 TMRS         43,803         38,756         49,303         39,454         43,3           42115 OPEB Funding         9,046         7,514         9,761         7,612         8,4           42300 State Unemployment         602         477         577         956         9           42510 Car Allowance         49         91         1,500         292	nues	0.000		0	0	0
41100 Salaries and Wages       386,525       315,423       399,591       313,318       356,14300 Incentive         41300 Incentive       604       587       600       90         41500 PFP       0       0       8,020       0       8,641         41620 Unscheduled       673       282       0       9,101         41820T Health Insurance       63,820       74,083       92,712       81,527       101,344         41900 Life       165       141       172       145       142       145       145       142       145       142       142       142       142       142       142       142       142       142       142       142       142       142       142       142       142		3,660	0	0	0	0
41300 Incentive       604       587       600       90         41500 PFP       0       0       8,020       0       8,04         41620 Unscheduled       673       282       0       9,101         41820T Health Insurance       63,820       74,083       92,712       81,527       101,3         41900 Life       165       141       172       145       145       145       145       145       140       172       145       145       140       172       145       145       141       172       145       145       141       172       145       145       142       140       145       145       142       145       144       147       145       144       145       145       144       147       145       144       145       144       145       145       144       145       144       145       144       145       144       145       145       142	jes					10,415,440
41500 PFP       0       0       8,020       0       8,1020         41620 Unscheduled       673       282       0       9,101         41820T Health Insurance       63,820       74,083       92,712       81,527       101,333         41900 Life       165       141       172       145		·	•	· ·	·	356,663
41620 Unscheduled       673       282       0       9,101         41820T Health Insurance       63,820       74,083       92,712       81,527       101,3         41900 Life       165       141       172       145         42010 Social Security - Medica       5,381       4,331       5,825       4,560       5,34         42020 Social Security - OASDI       22,040       18,069       24,322       18,915       21,4         42110 TMRS       43,803       38,756       49,303       39,454       43,3         42115 OPEB Funding       9,046       7,514       9,761       7,612       8,4         42300 State Unemployment       602       477       577       956       9         42400 Workers Compensation       308       263       1,531       246       3         42510 Car Allowance       49       91       1,500       292       1,5         42550 Communications Allowance       20       83       1,200       117       6         PSCHG Personal Svcs Changes       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51100 Supplies <t< td=""><td></td><td></td><td></td><td></td><td></td><td>0 8,020</td></t<>						0 8,020
41820T Health Insurance       63,820       74,083       92,712       81,527       101,541         41900 Life       165       141       172       145         42010 Social Security - Medica       5,381       4,331       5,825       4,560       5,450         42020 Social Security - OASDI       22,040       18,069       24,322       18,915       21,4410         42110 TMRS       43,803       38,756       49,303       39,454       43,43,4415         42115 OPEB Funding       9,046       7,514       9,761       7,612       8,44200         42300 State Unemployment       602       477       577       956       9,645         42400 Workers Compensation       308       263       1,531       246       3,642         42510 Car Allowance       49       91       1,500       292       1,54         42550 Communications Allowance       20       83       1,200       117       6         PSCHG Personal Svcs Changes       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51110 Office Expense       34,543       16,332       13,038       50,570       73,5 <td></td> <td></td> <td></td> <td></td> <td>_</td> <td>0,020</td>					_	0,020
41900 Life       165       141       172       145         42010 Social Security - Medica       5,381       4,331       5,825       4,560       5,         42020 Social Security - OASDI       22,040       18,069       24,322       18,915       21,         42110 TMRS       43,803       38,756       49,303       39,454       43,         42115 OPEB Funding       9,046       7,514       9,761       7,612       8,         42300 State Unemployment       602       477       577       956       9         42400 Workers Compensation       308       263       1,531       246       3         42510 Car Allowance       49       91       1,500       292       1,9         42550 Communications Allowance       20       83       1,200       117       6         PSCHG Personal Svcs Changes       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51110 Office Expense       34,543       16,332       13,038       50,570       73,5         51000 Supplies       34,543       16,332       13,038       50,570       73,5	e			-		101,269
42020 Social Security - OASDI       22,040       18,069       24,322       18,915       21,4         42110 TMRS       43,803       38,756       49,303       39,454       43,7         42115 OPEB Funding       9,046       7,514       9,761       7,612       8,4         42300 State Unemployment       602       477       577       956       9,5         42400 Workers Compensation       308       263       1,531       246       3,2         42510 Car Allowance       49       91       1,500       292       1,5         42550 Communications Allowance       20       83       1,200       117       6         PSCHG Personal Svcs Changes       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51110 Office Expense       34,543       16,332       13,038       50,570       73,5         51000 Supplies       34,543       16,332       13,038       50,570       73,6						160
42110 TMRS       43,803       38,756       49,303       39,454       43,333         42115 OPEB Funding       9,046       7,514       9,761       7,612       8,433         42300 State Unemployment       602       477       577       956       9,61         42400 Workers Compensation       308       263       1,531       246       3,73         42510 Car Allowance       49       91       1,500       292       1,9         42550 Communications Allowance       20       83       1,200       117       60         PSCHG Personal Svcs Changes       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51110 Office Expense       34,543       16,332       13,038       50,570       73,5         51000 Supplies       34,543       16,332       13,038       50,570       73,6					4,560	5,193
42115 OPEB Funding       9,046       7,514       9,761       7,612       8,42300 State Unemployment         42300 State Unemployment       602       477       577       956       9,61         42400 Workers Compensation       308       263       1,531       246       3,62         42510 Car Allowance       49       91       1,500       292       1,5         42550 Communications Allowance       20       83       1,200       117       6         PSCHG Personal Svcs Changes       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51110 Office Expense       34,543       16,332       13,038       50,570       73,5         51000 Supplies       34,543       16,332       13,038       50,570       73,6	OASDI				·	21,623
42300 State Unemployment       602       477       577       956       956         42400 Workers Compensation       308       263       1,531       246       30         42510 Car Allowance       49       91       1,500       292       1,500         42550 Communications Allowance       20       83       1,200       117       60         PSCHG Personal Svcs Changes       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51110 Office Expense       34,543       16,332       13,038       50,570       73,7         51000 Supplies       34,543       16,332       13,038       50,570       73,7			•	•	·	43,705
42400 Workers Compensation       308       263       1,531       246       3         42510 Car Allowance       49       91       1,500       292       1,5         42550 Communications Allowance       20       83       1,200       117       6         PSCHG Personal Svcs Changes       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51110 Office Expense       34,543       16,332       13,038       50,570       73,7         51000 Supplies       34,543       16,332       13,038       50,570       73,7	oont	·		•		8,475 517
42510 Car Allowance       49       91       1,500       292       1,4         42550 Communications Allowance       20       83       1,200       117       6         PSCHG Personal Svcs Changes       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51110 Office Expense       34,543       16,332       13,038       50,570       73,7         51000 Supplies       34,543       16,332       13,038       50,570       73,7						319
42550 Communications Allowance       20       83       1,200       117       6         PSCHG Personal Svcs Changes       0       0       0       0       21,298         41000 Personal Services       533,034       460,100       595,114       497,630       548,6         51110 Office Expense       34,543       16,332       13,038       50,570       73,7         51000 Supplies       34,543       16,332       13,038       50,570       73,7	location					1,500
41000 Personal Services         533,034         460,100         595,114         497,630         548,651110 Office Expense           51110 Office Expense         34,543         16,332         13,038         50,570         73,73           51000 Supplies         34,543         16,332         13,038         50,570         73,73	Allowance	20	83		117	600
51110 Office Expense       34,543       16,332       13,038       50,570       73,3         51000 Supplies       34,543       16,332       13,038       50,570       73,3	Changes	0	0	0	21,298	0
51000 Supplies 34,543 16,332 13,038 50,570 73,7	es					548,044
					· · · · · · · · · · · · · · · · · · ·	73,212
61200 Postage 16.836 16.013 20.000 20.000 20.00						73,212
						20,000 2,500
		·	·	· ·	· ·	300
						75,000
64100 Lead Paint Test 833 385 1,000 1,000 1,000		833	385	1,000	1,000	1,000
					, ,	9,496,565
64815 HAP Portability-In 5,058 0 0 0		·				0
68300 R & M - Improvements 0 4,039 0 0 69210 Rental City Equipment 5,774 5,774 5,774 5,774 5,774						0 5,889
		·	•	•	•	9,601,254
						5,519
71250 Paid Claims 0 0 -195		·	·	•		0
75100 Travel 2,948 0 20,000 50,000 50,0		2,948	0	20,000	50,000	50,000
						2,000
	hor					2,500
		·	•			87,537 12,000
		·		•	·	46,712
78230 Loss on Bad Debt 682 0 0 0	0,		•			0
			177,237	251,185	257,648	206,268
92120 Information Services 1,950 0 0	ces	1,950				0
92000 Operating Transfers 1,950 0 0	fers			_	-	0
TEXPENSES Total Expenses 10,217,088 9,274,423 10,405,476 10,418,368 10,428,7	enses	10,217,088	9,274,423	10,405,476	10,418,368	10,428,778

#### **Home Investment Partnership**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	932,985	251,097	725,574	725,574	644,797
35615 Program Income	3,939	848	500	500	500
35500 Other Governmental Reven	936,924	251,945	726,074	726,074	645,297
TREVENUE Total Revenues	936,924	251,945	726,074	726,074	645,297
41100 Salaries and Wages	28,074	33,314	32,758	30,727	28,304
41300 Incentive	449	553	300	189	0
41500 PFP	0	0	710	0	710
41820T Health Insurance	6,360	8,055	8,770	8,254	8,494
41900 Life	13	16	15	16	15
42010 Social Security - Medica	401	475	479	442	410
42020 Social Security - OASDI	1,714	2,029	2,050	1,889	1,755
42110 TMRS	3,311	4,154	4,048	3,787	3,454
42115 OPEB Funding	694	823	803	751	688
42300 State Unemployment	34	49	44	43	44
42400 Workers Compensation	17	20	35	18	17
42510 Car Allowance	19	0	0	0	0
42550 Communications Allowance	7	0	0	0	0
41000 Personal Services	41,092	49,487	50,012	46,117	43,890
51110 Office Expense	1,592	654	5,000	7,762	530
51000 Supplies	1,592	654	5,000	7,762	530
64910 Owner Rehab	152,150	36,347	87,164	0	87,164
64911 Rental Rehab	603,973	14,999	420,738	507,902	396,434
64913 CHDO Admin	25,636	24,972	36,279	36,279	0
64914 CHDO	103,464	133,658	108,836	108,836	96,720
64919 New Construction Develop	1,904	0	0	0	0
60000 Contractual Services	887,127	209,976	653,017	653,017	580,318
71100 Insurance and Bonds	471	423	406	406	506
75100 Travel	0	0	4,214	7,425	3,076
77450 Administrative Other	9,233	10,308	7,937	7,321	13,022
77610 Information Technology -	5,371	2,885	4,026	4,026	3,955
70000 Other Charges	15,075	13,616	16,583	19,178	20,559
TEXPENSES Total Expenses	944,885	273,733	724,611	726,074	645,297

#### **Shelter Plus Care Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	413,534	189,230	305,000	310,368	302,712
35500 Other Governmental Reven	413,534	189,230	305,000	310,368	302,712
TREVENUE Total Revenues	413,534	189,230	305,000	310,368	302,712
64810 Housing Assistance Payme	413,534	189,230	305,000	310,368	302,712
60000 Contractual Services	413,534	189,230	305,000	310,368	302,712
TEXPENSES Total Expenses	413,534	189,230	305,000	310,368	302,712

# **Supportive Housing Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	3,506	0	0	0	0
35500 Other Governmental Reven	3,506	0	0	0	0
37410 Miscellaneous Revenue	750	0	0	0	0
37400 Miscellaneous Revenue	750	0	0	0	0
TREVENUE Total Revenues	4,256	0	0	0	0
64810 Housing Assistance Payme	2,250	0	0	0	0
60000 Contractual Services	2,250	0	0	0	0
92020 Housing Assistance	3,660	0	0	0	0
92000 Operating Transfers	3,660	0	0	0	0
TEXPENSES Total Expenses	5,910	0	0	0	0

# Affordable Housing Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37160 Concession	1,000	0	0	0	0
33700 Culture and Recreation	1,000	0	0	0	0
37110 Interest Income	2	0	0	0	0
37109 Interest Earnings	2	0	0	0	0
TREVENUE Total Revenues	1,002	0	0	0	0
92015 Home Investments	1,152	0	0	0	0
92000 Operating Transfers	1,152	0	0	0	0
TEXPENSES Total Expenses	1,152	0	0	0	0

# **Coming Home Project**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37420 Donations	0	0	0	14,856	10,000
37400 Miscellaneous Revenue	0	0	0	14,856	10,000
39110 Tsf In fr General Fund	0	0	0	140,664	168,224
39130 Tsf In fr CDBG	0	0	0	0	100,000
39591 Tsf in from Affordable H	0	0	0	500	0
39100 Operating Transfers In	0	0	0	141,164	268,224
TREVENUE Total Revenues	0	0	0	156,020	278,224
41100 Salaries and Wages	0	0	0	65,639	78,778
41620 Unscheduled	0	0	0	401	0
41820T Health Insurance	0	0	0	16,050	24,833
41900 Life	0	0	0	28	33
42010 Social Security - Medica	0	0	0	945	1,142
42020 Social Security - OASDI	0	0	0	4,039	4,884
42110 TMRS	0	0	0	8,066	9,613
42115 OPEB Funding	0	0	0	1,605	1,914
42300 State Unemployment	0	0	0	1,332	97
42400 Workers Compensation	0	0	0	73	126
PSCHG Personal Svcs Changes	0	0	0	0	60,000
41000 Personal Services	0	0	0	98,178	181,422
51950 Minor Office Equipment	0	0	0	28	1,000
51000 Supplies	0	0	0	28	1,000
62000 Professional	0	0	0	0	40,000
64810 Housing Assistance Payme	0	0	0	13,000	15,000
69210 Rental City Equipment	0	0	0	12,814	13,802
60000 Contractual Services	0	0	0	25,814	68,802
74100 Community Outreach	0	0	0	32,000	25,000
75100 Travel	0	0	0	0	2,000
70000 Other Charges	0	0	0	32,000	27,000
TEXPENSES Total Expenses	0	0	0	156,020	278,224

# **TX Emergency Solutions Grants**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	143,282	298,098	145,449	13,112	0
35500 Other Governmental Reven	143,282	298,098	145,449	13,112	0
TREVENUE Total Revenues	143,282	298,098	145,449	13,112	0
41100 Salaries and Wages	3,154	3,422	0	0	0
41620 Unscheduled	0	0	5,090	0	0
41820T Health Insurance	819	915	0	0	0
41900 Life	2	1	0	0	0
42010 Social Security - Medica	43	45	0	0	0
42020 Social Security - OASDI	184	194	0	0	0
42110 TMRS	367	426	0	0	0
42115 OPEB Funding	77	83	0	0	0
42300 State Unemployment	11	3	0	0	0
42400 Workers Compensation	2	11	0	0	0
41000 Personal Services	4,658	5,090	5,090	0	0
64510 FSS/Domestic Violence	12,376	12,885	16,000	3,115	0
64620 Homelessness Prevention	31,734	45,497	44,359	2,940	0
64630 Salvation Army	29,393	21,141	28,000	5,610	0
64635 Salvation Army - Operati	19,649	25,553	27,000	1,447	0
64655 GSRC Emergency Shelter O	15,472	25,000	25,000	0	0
64656 ESG HMIS	30,000	0	0	0	0
64657 ESG Permanent Housing	0	162,932	0	0	0
60000 Contractual Services	138,624	293,008	140,359	13,112	0
92010 Other Grant Funds	0	0	0	500	0
92000 Operating Transfers	0	0	0	500	0
TEXPENSES Total Expenses	143,282	298,098	145,449	13,612	0

#### HMIS

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	32,218	0	0	163,232	163,232
35500 Other Governmental Reven	32,218	0	0	163,232	163,232
37420 Donations	1,463	0	0	0	0
37400 Miscellaneous Revenue	1,463	0	0	0	0
39110 Tsf In fr General Fund	10,347	0	0	0	0
39591 Tsf in from Affordable H	1,152	0	0	0	0
39100 Operating Transfers In	11,499	0	0	0	0
TREVENUE Total Revenues	45,181	0	0	163,232	163,232
41100 Salaries and Wages	8,760	0	0	36,970	81,640
41500 PFP	-237	0	0	0	615
41620 Unscheduled	0	0	0	273	0
41820T Health Insurance	1,888	0	0	9,387	22,611
41900 Life	3	0	0	14	33
42010 Social Security - Medica	97	0	0	540	1,184
42020 Social Security - OASDI	414	0	0	2,309	5,062
42110 TMRS	805	0	0	4,536	9,962
42115 OPEB Funding	177	0	0	905	1,984
42300 State Unemployment	4	0	0	46	104
42400 Workers Compensation	12	0	0	60	131
41000 Personal Services	11,923	0	0	55,039	123,326
51110 Office Expense	0	0	0	0	10,000
51000 Supplies	0	0	0	0	10,000
61600 Unassigned	11,497	0	0	0	0
62000 Professional	21,677	0	0	88,218	13,548
60000 Contractual Services	33,174	0	0	88,218	13,548
71100 Insurance and Bonds	88	0	0	0	506
75100 Travel	-6	0	0	19,975	14,385
77610 Information Technology -	0	0	0	0	1,467
70000 Other Charges	82	0	0	19,975	16,358
TEXPENSES Total Expenses	45,179	0	0	163,232	163,232

# **Court Technology Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35140 Court Technology Fee	136,493	135,105	142,600	136,100	136,100
35000 Fines and Forfeitures	136,493	135,105	142,600	136,100	136,100
TREVENUE Total Revenues	136,493	135,105	142,600	136,100	136,100
51200 Operating	0	0	1,200	0	1,200
51950 Minor Office Equipment	0	1,514	0	10,285	10,000
51970 Software	7,799	0	0	0	0
51980 IT Hardware	2,380	1,397	203,000	203,010	0
51000 Supplies	10,179	2,912	204,200	213,295	11,200
61100 Communications Billing	3,555	3,595	3,600	3,595	3,600
69300 Leased Computer Software	80,652	84,449	94,840	88,063	94,840
60000 Contractual Services	84,207	88,045	98,440	91,658	98,440
84910 Other Equipment	0	40,429	30,000	-263	0
80000 Capital Outlay	0	40,429	30,000	-263	0
92120 Information Services	0	3,506	0	3,506	0
92000 Operating Transfers	0	3,506	0	3,506	0
TEXPENSES Total Expenses	94,385	134,891	332,640	308,196	109,640

#### **Court Security Fund**

		Court Security r	unu		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35155 Courthouse Security Fund	102,371	101,449	107,300	102,000	102,000
35000 Fines and Forfeitures	102,371	101,449	107,300	102,000	102,000
39110 Tsf In fr General Fund	47,000	75,299	45,000	61,184	53,861
39100 Operating Transfers In	47,000	75,299	45,000	61,184	53,861
TREVENUE Total Revenues	149,371	176,748	152,300	163,184	155,861
41100 Salaries and Wages	102,901	125,943	90,847	105,157	92,907
41300 Incentive	602	590	600	599	600
41500 PFP	0	0	1,093	0	1,093
41620 Unscheduled	4,458	1,638	2,000	1,700	1,000
41820T Health Insurance	21,082	20,825	21,798	21,745	23,317
41900 Life	34	33	33	33	33
42010 Social Security - Medica	1,474	1,772	1,331	1,502	1,361
42020 Social Security - OASDI	5,207	5,105	5,343	5,347	5,471
42110 TMRS	10,451	10,886	10,553	10,879	10,768
42115 OPEB Funding	2,203	2,155	2,094	2,160	2,144
42300 State Unemployment	139	238	128	172	128
42400 Workers Compensation	3,428	4,097	3,030	3,499	3,098
42520 Uniform/Clothing Allowan	361	366	360	359	360
41000 Personal Services	152,338	173,649	139,211	153,152	142,281
51200 Operating	138	38	240	240	400
51300 Clothing and Linen	61	1,306	1,200	1,200	1,200
51000 Supplies	199	1,344	1,440	1,440	1,600
71100 Insurance and Bonds	1,413	1,268	812	812	3,917
75100 Travel	0	200	500	800	700
77610 Information Technology -	575	344	6,980	6,980	7,363
70000 Other Charges	1,988	1,812	8,292	8,592	11,980
TEXPENSES Total Expenses	154,525	176,805	148,943	163,184	155,861

# Safe and Sober TXDOT Program

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	160,636	157,603	175,400	149,296	155,907
35500 Other Governmental Reven	160,636	157,603	175,400	149,296	155,907
39110 Tsf In fr General Fund	66,687	41,220	43,300	35,525	38,233
39100 Operating Transfers In	66,687	41,220	43,300	35,525	38,233
TREVENUE Total Revenues	227,324	198,823	218,700	184,821	194,140
41620 Unscheduled	196,226	171,107	189,607	159,146	167,275
42010 Social Security - Medica	2,730	2,382	0	2,308	2,425
42110 TMRS	22,670	21,028	0	19,400	20,375
42115 OPEB Funding	4,767	4,158	0	3,867	4,065
42300 State Unemployment	70	110	0	62	0
42400 Workers Compensation	0	37	0	37	0
41000 Personal Services	226,462	198,823	189,607	184,821	194,140
75100 Travel	861	0	0	0	0
70000 Other Charges	861	0	0	0	0
TEXPENSES Total Expenses	227,324	198,823	189,607	184,821	194,140

# **Summer Programs**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	268,007	357,361	515,354	515,354	515,354
35500 Other Governmental Reven	268,007	357,361	515,354	515,354	515,354
TREVENUE Total Revenues	268,007	357,361	515,354	515,354	515,354
41100 Salaries and Wages	19,165	358	0	1,138	C
41300 Incentive	0	0	0	12	0
41620 Unscheduled	813	0	46,773	0	46,773
41820T Health Insurance	2,065	97	0	272	C
41900 Life	4	0	0	0	0
42010 Social Security - Medica	285	5	0	16	C
42020 Social Security - OASDI	742	20	0	67	C
42110 TMRS	1,456	45	0	141	C
42115 OPEB Funding	302	9	0	28	C
42300 State Unemployment	45	0	0	4	C
42510 Car Allowance	94	0	0	0	C
42550 Communications Allowance	38	0	0	0	C
41000 Personal Services	25,008	533	46,773	1,678	46,773
51110 Office Expense	1,287	121	7,809	7,809	7,809
51610 Recreation Supplies	5,794	496	1,500	1,500	1,500
54000 Food	256,503	354,602	449,272	494,367	449,272
51000 Supplies	263,583	355,219	458,581	503,676	458,581
61300 Advertising	5,760	0	7,000	7,000	7,000
60000 Contractual Services	5,760	0	7,000	7,000	7,000
75100 Travel	56	1,399	1,500	1,500	1,500
75200 Mileage	213	211	1,500	1,500	1,500
70000 Other Charges	269	1,610	3,000	3,000	3,000
TEXPENSES Total Expenses	294,620	357,361	515,354	515,354	515,354

#### **Hazardous Material Transp Fun**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
39675 Tsf in fr Comp Absenses	8,100	29,726	0	0	0
39100 Operating Transfers In	8,100	29,726	0	0	0
TREVENUE Total Revenues	8,100	29,726	0	0	0
41100 Salaries and Wages	89,096	24,177	0	0	0
41820T Health Insurance	8,421	255	0	0	0
41900 Life	17	1	0	0	0
42010 Social Security - Medica	1,250	349	0	0	0
42020 Social Security - OASDI	5,345	1,493	0	0	0
42110 TMRS	10,283	2,829	0	0	0
42115 OPEB Funding	2,165	587	0	0	0
42300 State Unemployment	49	0	0	0	0
42400 Workers Compensation	384	104	0	0	0
41000 Personal Services	117,009	29,795	0	0	0
61400 Dues	785	0	0	0	0
60000 Contractual Services	785	0	0	0	0
71100 Insurance and Bonds	471	0	0	0	0
75100 Travel	598	0	0	0	0
75200 Mileage	341	0	0	0	0
70000 Other Charges	1,410	0	0	0	0
TEXPENSES Total Expenses	119,204	29,795	0	0	0

#### **Urban Transportation Planning**

			<u>-</u>		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	421,653	307,760	439,512	357,837	430,418
35500 Other Governmental Reven	421,653	307,760	439,512	357,837	430,418
39110 Tsf In fr General Fund	5	0	0	0	0
39100 Operating Transfers In	5	0	0	0	0
TREVENUE Total Revenues	421,658	307,760	439,512	357,837	430,418
41100 Salaries and Wages	225,026	169,493	223,112	178,593	202,573
41300 Incentive	580	602	600	599	600
41500 PFP	0	0	5,820	0	5,820
41620 Unscheduled	2,076	0	0	0	0
41820T Health Insurance	36,799	23,027	34,360	25,898	32,049
41900 Life	59	50	75	59	67
42010 Social Security - Medica	3,069	2,345	3,244	2,552	2,946
42020 Social Security - OASDI	12,236	10,029	13,870	10,914	12,597
42110 TMRS	25,927	20,873	27,394	21,924	24,792
42115 OPEB Funding	5,185	4,133	5,436	4,354	4,937
42300 State Unemployment	275	190	219	169	195
42400 Workers Compensation	1,202	136	208	143	163
41000 Personal Services	312,433	230,879	314,339	245,205	286,738
51110 Office Expense	90	283	2,000	2,000	2,000
51950 Minor Office Equipment	0	3,302	0	3,302	0
51000 Supplies	90	3,585	2,000	5,302	2,000
61200 Postage	438	0	1,000	1,000	1,000
61300 Advertising	991	2,295	2,250	2,676	2,250
61400 Dues	0	18	1,000	1,000	1,000
61410 Tuition	0	51	250	250	250
62000 Professional	0	0	100	0	100
60000 Contractual Services	1,429	2,363	4,600	4,926	4,600
71100 Insurance and Bonds	1,884	1,690	1,623	1,623	1,518
74000 Printing and Binding	0	0	300	300	300
75100 Travel	2,404	3,556	2,000	4,376	2,000
75200 Mileage	0	0	100	0	100
77450 Administrative Other	94.756	58,412	101,801	83,356	121,050
77-30 Administrative Other					
77610 Information Technology -	8,662	7,274	12,749	12,749	12,112
	- ,	7,274 <b>70,932</b>	12,749 <b>118,573</b>	12,749 <b>102,405</b>	12,112 <b>137,080</b>
77610 Information Technology -	8,662	,	, , , , , , , , , , , , , , , , , , , ,		· · · · · · · · · · · · · · · · · · ·
77610 Information Technology - 70000 Other Charges	8,662 <b>107,705</b>	70,932	118,573	102,405	137,080

# Photographic Traffic Enforceme

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35180 Photo Enforcement Fines	1,355,619	1,387,672	900,000	1,304,983	900,000
35000 Fines and Forfeitures	1,355,619	1,387,672	900,000	1,304,983	900,000
37110 Interest Income	0	3,120	0	22,151	22,151
37109 Interest Earnings	0	3,120	0	22,151	22,151
37410 Miscellaneous Revenue	-26,831	0	0	0	0
37400 Miscellaneous Revenue	-26,831	0	0	0	0
TREVENUE Total Revenues	1,328,788	1,390,792	900,000	1,327,133	922,151
41100 Salaries and Wages	26,764	27,867	78,513	57,323	78,423
41300 Incentive	144	145	0	62	0
41620 Unscheduled	18,569	19,946	2,512	18,820	2,512
41820T Health Insurance	2,005	2,301	8,400	6,153	9,437
41900 Life	4	4	17	11	17
42010 Social Security - Medica	641	675	1,137	926	1,137
42020 Social Security - OASDI	750	750	2,347	1,688	2,347
42110 TMRS	3,594	4,004	9,677	7,097	9,570
42115 OPEB Funding	757	792	920	837	920
42300 State Unemployment	67	73	98	97	97
42400 Workers Compensation	485	513	1,799	836	1,073
41000 Personal Services	53,780	57,070	105,420	93,851	105,533
51110 Office Expense	0	1,600	100	0	100
51200 Operating	0	0	1,000	1,000	1,000
51850 Minor Tools	129,857	0	0	0	0
51000 Supplies	129,857	1,600	1,100	1,000	1,100
62050 Collection Expense	24,182	27,617	23,250	26,013	23,250
69220 Rental Other Equipment	513,000	491,022	513,000	472,871	513,000
60000 Contractual Services	537,182	518,640	536,250	498,884	536,250
71100 Insurance and Bonds	471	423	406	406	506
75100 Travel	0	0	5,000	0	5,000
77450 Administrative Other	12,513	10,541	20,639	20,639	25,855
77610 Information Technology -	2,019	173	2,060	2,060	1,760
77950 State Photographic Traff	309,898	400,413	199,423	400,413	199,423
70000 Other Charges	324,901	411,550	227,528	423,518	232,544
84910 Other Equipment	0	21,000	. 0	63,800	45,000
80000 Capital Outlay	0	21,000	0	63,800	45,000
92005 General Fund	0	0	10,000	0	10,000
92130 General Construction	129,882	14,345	291,000	0	30,000
92150 Cert of Obligation	0	262,377	0	241,664	0
92000 Operating Transfers	129,882	276,722	301,000	241,664	40,000
TEXPENSES Total Expenses	1,175,603	1,286,581	1,171,297	1,322,717	960,427

# **Emergency Mgt Service & Equip**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	31,102	197,093	104,522	198,067	104,522
35500 Other Governmental Reven	31,102	197,093	104,522	198,067	104,522
39661 Tsf fr Fed APD Siezed 26	0	10,856	0	10,856	0
39100 Operating Transfers In	0	10,856	0	10,856	0
TREVENUE Total Revenues	31,102	207,949	104,522	208,923	104,522
51200 Operating	0	2,412	0	4,090	0
51300 Clothing and Linen	0	0	0	29,077	0
51350 Chemical and Medical	0	5,843	0	5,843	0
51850 Minor Tools	15,667	56,815	0	1,298	0
51000 Supplies	15,667	65,069	0	40,308	0
62000 Professional	0	33,200	104,522	0	104,522
60000 Contractual Services	0	33,200	104,522	0	104,522
75100 Travel	0	2,685	0	0	0
70000 Other Charges	0	2,685	0	0	0
84910 Other Equipment	15,435	106,995	0	168,615	0
80000 Capital Outlay	15,435	106,995	0	168,615	0
TEXPENSES Total Expenses	31,102	207,949	104,522	208,923	104,522

#### Louisiana Refugee Disaster

DESCRIPTION	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35430 State Participation	256,719	-67	0	0	0
35300 Construction Participati	256,719	-67	0	0	0
TREVENUE Total Revenues	256,719	-67	0	0	0
41100 Salaries and Wages	40,299	0	0	0	0
41200 Longevity	30	0	0	0	0
41300 Incentive	64	0	0	0	0
41610 Scheduled	873	0	0	0	0
41620 Unscheduled	118,469	0	0	0	0
41820T Health Insurance	6,054	0	0	0	0
41900 Life	9	0	0	0	0
42010 Social Security - Medica	2,246	0	0	0	0
42020 Social Security - OASDI	916	0	0	0	0
42110 TMRS	5,487	0	0	0	0
42115 OPEB Funding	3,851	0	0	0	0
42120T FRRF Total	22,097	0	0	0	0
42300 State Unemployment	5	0	0	0	0
42510 Car Allowance	101	0	0	0	0
42550 Communications Allowance	47	0	0	0	0
41000 Personal Services	200,547	0	0	0	0
51200 Operating	14,949	34	0	0	0
51800 Fuel & Oil	258	0	0	0	0
51850 Minor Tools	0	3,200	0	0	0
51000 Supplies	15,206	3,234	0	0	0
92130 General Construction	0	37,665	0	0	0
92000 Operating Transfers	0	37,665	0	0	0
TEXPENSES Total Expenses	215,753	40,900	0	0	0

#### **Public Health Fund**

		rubiic rieaitii r			
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	1,427,539	1,238,483	1,454,473	1,474,473	1,497,473
35710 DSRIP Funding	5,323,987	3,519,657	3,124,788	3,124,788	3,124,788
35500 Other Governmental Reven	6,751,526	4,758,140	4,579,261	4,599,261	4,622,261
37110 Interest Income	0	62,495	0	133,916	133,916
37109 Interest Earnings	0	62,495	0	133,916	133,916
37130 Discounts Earned 37141 Merchant Service Fees	0 -989	0 -2,240	0	-723 -2,425	0
37410 Miscellaneous Revenue	-969 86	-2,240 38	0	126	0
37421 TB Testing	12,061	14,354	14,248	14,413	14,248
37422 Immunizations	37,146	76,057	104,000	82,149	95,000
37431 Patient Fees	0	42,569	35,000	42,590	40,000
37433 Sports Physical Fee	0	1,500	5,000	1,520	1,500
37434 Titers Fee	0	989	9,663	3,613	4,000
37436 Pregnancy Test Fee	0	90	750	291	300
37437 Trichomoniasis Test Fee	0	926	6,000	3,115	4,000
37438 Tspot Fee	0	3,043	1,300	7,044	7,000
37400 Miscellaneous Revenue	48,304	137,326	175,961	151,713	166,048
TREVENUE Total Revenues	6,799,831	4,957,961	4,755,222	4,884,890	4,922,225
41100 Salaries and Wages	1,412,262	1,387,690	1,486,733	1,472,182	1,489,212
41300 Incentive	4,642	6,541	12,191	12,641	12,792
41500 PFP	0	0	109,812	0	109,812
41620 Unscheduled	1,900	83	0	83	0
41820T Health Insurance	251,504	265,113	302,686	291,969	320,833
41900 Life	543	530	567	559	567
42010 Social Security - Medica	19,616	19,167	21,777	21,115	21,823
42020 Social Security - OASDI	80,986	79,223	88,910	88,593	90,936
42110 TMRS	163,118	170,694	184,002	181,939	183,648
42115 OPEB Funding	33,553	32,880	34,847	35,511	35,641
42200 Tuition Reimbursement	-4,801 4,825	-5,228 1,915	0 1 755	-5,228	1 755
42300 State Unemployment 42400 Workers Compensation	1,825 13,938	1,815 13,706	1,755 14,921	1,953 14,106	1,755 14,374
42510 Car Allowance	3,008	3,009	3,000	2,994	3,000
42550 Communications Allowance	4,933	3,608	2,400	2,995	2,400
41000 Personal Services	1,987,027	1,978,832	2,263,601	2,121,411	2,286,794
51110 Office Expense	38,090	29,887	34,000	25,097	31,600
51200 Operating	25,417	36,261	39,605	51,376	47,553
51300 Clothing and Linen	0	359	1,000	0	1,000
51350 Chemical and Medical	43,885	40,493	62,500	52,239	66,500
51410 Vaccines	426,345	168,648	404,177	156,030	283,500
51700 Education	75	0	0	0	0
51800 Fuel & Oil	292	636	708	1,219	1,311
52050 Auto Parts	216	309	1,200	219	1,200
52050LABOR Auto Parts Labor	363	300	1,200	263	1,200
53100 Natural Gas	2,263	3,422	4,421	3,056	3,423
53150 Electricity	12,366	12,590	15,423	12,646	13,595
53200 Water and Sewer	4,398	4,603	4,610	4,197	4,961
51000 Supplies	553,709	297,509	568,844	306,341	455,843
61100 Communications Billing	0	0	2,500	0	2,500
61200 Postage	1,926	1,037	2,400	1,223	2,400
61300 Advertising	15	0 3 730	3,250	0 5 330	3,250
61400 Dues 61410 Tuition	4,155 27,296	3,720 16.542	7,430 15,000	5,220 12,800	7,430 15,000
62000 Professional	27,296 365,875	16,542 331,062	15,000 364,170	12,809 290,800	15,000 417,170
63210 Armored Car Service	3,636	3,681	3,636	4,637	5,052
69100 Rental Land & Buildings	3,040	3,200	3,500	3,276	3,500
69210 Rental City Equipment	13,531	13,531	13,531	13,531	13,802
69300 Leased Computer Software	0	2,833	75,000	75,000	75,000
60000 Contractual Services	419,474	375,607	490,417	406,497	545,104
71100 Insurance and Bonds	33,783	37 <b>5,60</b> 7 33,775	490,417 32,768	<b>406,497</b> 32,767	33,466
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#### **Public Health Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
75100 Travel	46,470	28,204	51,522	31,159	52,241
75200 Mileage	3,505	4,212	7,027	3,533	6,966
75300 Meals and Local	2,124	1,041	2,000	2,000	2,000
77200 License and Permits	245	367	2,000	522	1,000
77450 Administrative Other	205,061	172,158	195,093	175,222	61,609
77500 DSHS Other	5,307	14,282	10,335	11,088	16,035
77550 Office Supplies- USCRI	0	69	0	69	4,000
77610 Information Technology -	113,254	144,772	137,365	137,365	141,884
70000 Other Charges	409,749	398,880	438,110	393,726	319,201
84700 Info Tech Equipt - Softw	0	11,627	0	0	0
80000 Capital Outlay	0	11,627	0	0	0
TEXPENSES Total Expenses	3,369,959	3,062,455	3,760,972	3,227,976	3,606,942

#### **WIC Grant Fund**

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	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	1,454,392	1,378,268	2,482,063	2,016,439	2,451,473
35500 Other Governmental Reven	1,454,392	1,378,268	2,482,063	2,016,439	2,451,473
37410 Miscellaneous Revenue	5,541	550	0	550	0
37400 Miscellaneous Revenue	5,541	550	0	550	0
TREVENUE Total Revenues	1,459,933	1,378,818	2,482,063	2,016,989	2,451,473
41100 Salaries and Wages	684,313	667,867	671,370	1,168,635	1,586,143
41500 PFP	0	0	289,686	0	289,686
41620 Unscheduled	34,982	29,826	27,327	31,636	27,327
41820T Health Insurance 41900 Life	99,878 180	114,445 205	384,325 784	252,262 514	401,776 784
42010 Social Security - Medica	9,995	9,631	22,908	16,914	22,999
42020 Social Security - OASDI	30,646	33,813	97,951	69,333	98,341
42110 TMRS	80,961	83,416	193,453	143,577	193,549
42115 OPEB Funding	13,275	14,614	38,390	27,778	38,543
42300 State Unemployment	1,052	893	2,291	2,151	2,291
42400 Workers Compensation	1,056	1,011	2,370	1,747	2,379
PSCHG Personal Svcs Changes	0	0	0	-534,856	-916,896
41000 Personal Services	956,338	955,720	1,730,855	1,179,690	1,746,922
51110 Office Expense	23,679	15,179	27,675	28,904	27,375
51115 Employee Recognition Pro	0	0	1,000	1,000	1,000
51200 Operating	44,211	15,734	46,264	47,764	47,714
51350 Chemical and Medical	43,972	1,806	19,650	18,550	18,550
51400 Photographic 51410 Vaccines	0 687	0 212	1,100	1,200	1,100
51410 vaccines 51450 Botany & Agrigulture	0	-121	3,200 4,200	3,200 4,200	3,200 4,200
51450 Botany & Agriguiture 51452 B & A - General	7,702	4,097	4,200	4,200	4,200
51456 B & A - Bedding Plants	734	409	2,500	2,500	2,500
51458 B & A - Fertilizer	0	24	2,800	2,800	2,800
51462 B & A - Chemicals	34	66	1,200	1,200	1,200
51700 Education	11,899	2,488	51,042	52,042	52,042
51850 Minor Tools	187	0	1,000	0	100
51950 Minor Office Equipment	16,743	40,357	2,400	4,270	4,270
51955 Furniture	0	0	0	1,145	0
51960 Printers	0	0	1,500	5,700	5,700
51970 Software	0	0	4,000	9,300	9,300
51980 IT Hardware 52300 Unassigned	0	0	12,000 71,868	8,700 71,868	8,700 71,868
53100 Natural Gas	3,998	3,838	3,998	3,819	4,106
53150 Electricity	17,068	16,504	21,362	17,286	18,580
53200 Water and Sewer	5,063	6,049	6,883	4,720	6,048
54000 Food	3,967	1,906	11,500	11,500	11,500
55220 Microfilm	71,868	82,974	0	0	0
51000 Supplies	251,814	191,522	301,342	305,868	306,053
61200 Postage	94	88	3,932	2,237	3,932
61300 Advertising	1,121	0	42,415	41,365	42,415
61400 Dues	2,269	1,518	5,400	4,325	5,400
61410 Tuition	2,342	2,619	27,518	14,857	27,518
62000 Professional	1,230	0	40,998	40,248	40,998
63400 Employee Medical	263	0	200	100	200
68100 R & M - Building 68610 Office Equipment	0	0	3,542 3,915	3,542 3,915	3,542 3,915
60000 Contractual Services 71100 Insurance and Bonds	<b>7,319</b> 24,951	<b>4,225</b>	<b>127,920</b>	<b>110,589</b> 33,101	<b>127,920</b>
71100 insurance and Bonds 74000 Printing and Binding	24,951	28,058 0	33,101 2,900	2,900	27,716 2,900
75100 Travel	24,761	26,920	69,436	71,857	75,829
75200 Mileage	2,073	1,949	8,747	8,778	8,747
77450 Administrative Other	108,456	116,885	157,752	157,752	101,767
77610 Information Technology -	40,012	53,007	51,624	51,624	53,620
70000 Other Charges	200,252	226,819	323,560	326,012	270,579
<b>3</b>	, -	- /	- 1	- /	- /

#### **WIC Grant Fund**

DESCRIPTION	Actual	Actual	Budget	RevEst	Dept Req
	2016	2017	2018	2018	2019
92130 General Construction	38,798	0	0	94,543	0
92000 Operating Transfers TEXPENSES Total Expenses	38,798	0	0	94,543	0
	1,454,522	1,378,286	2,483,676	2,016,701	2,451,473

## **Justice Assistance Grant Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	105,217	42,351	100,000	95,337	50,000
35500 Other Governmental Reven	105,217	42,351	100,000	95,337	50,000
TREVENUE Total Revenues	105,217	42,351	100,000	95,337	50,000
68620 Computer Equipment	0	50,661	0	50,661	0
60000 Contractual Services	0	50,661	0	50,661	0
77900 Other Agencies	52,609	0	50,000	0	50,000
70000 Other Charges	52,609	0	50,000	0	50,000
84910 Other Equipment	0	42,351	0	44,676	0
80000 Capital Outlay	0	42,351	0	44,676	0
TEXPENSES Total Expenses	52,609	93,012	50,000	95,336	50,000

## **APD Seized Property Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
52050 Auto Parts	0	0	16,500	0	16,500
52120 Tires and Tubes Other	0	0	1,200	0	1,200
51000 Supplies	0	0	17,700	0	17,700
62000 Professional	0	0	10,000	0	10,000
60000 Contractual Services	0	0	10,000	0	10,000
72000 Communication	701	971	650	1,004	650
77100 Court Costs	14,132	7,091	17,000	0	17,000
78215 Impressed Funds	26,500	26,000	45,000	25,000	45,000
70000 Other Charges	41,332	34,062	62,650	26,004	62,650
TEXPENSES Total Expenses	41,332	34,062	90,350	26,004	90,350

# **Leose Training Program Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35615 Program Income	2,363	0	0	0	0
36210 Other Program Revenue	22,440	24,805	24,810	23,124	24,810
35500 Other Governmental Reven	24,803	24,805	24,810	23,124	24,810
37410 Miscellaneous Revenue	0	0	1,500	0	1,500
37400 Miscellaneous Revenue	0	0	1,500	0	1,500
TREVENUE Total Revenues	24,803	24,805	26,310	23,124	26,310
61410 Tuition	11,461	951	1,500	0	1,500
60000 Contractual Services	11,461	951	1,500	0	1,500
75100 Travel	13,952	16,397	21,000	15,438	21,000
70000 Other Charges	13,952	16,397	21,000	15,438	21,000
TEXPENSES Total Expenses	25,413	17,348	22,500	15,438	22,500

# **AIP Pantex Project Fund**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	164,224	144,398	172,371	230,364	197,579
35500 Other Governmental Reven	164,224	144,398	172,371	230,364	197,579
TREVENUE Total Revenues	164,224	144,398	172,371	230,364	197,579
41100 Salaries and Wages	71,910	73,117	59,049	59,773	59,440
41300 Incentive	1,100	255	0	0	· (
41500 PFP	0	0	869	0	869
41620 Unscheduled	6,671	1,137	3,073	1,137	3,073
41820T Health Insurance	11,757	13,121	12,310	16,138	17,893
41900 Life	25	27	25	25	25
42010 Social Security - Medica	1,008	1,021	891	872	897
42020 Social Security - OASDI	4,311	4,298	3,810	3,728	3,834
42110 TMRS	9,448	9,612	7,524	7,702	7,546
42115 OPEB Funding	1,991	1,930	1,493	1,529	1,503
42120T FRRF Total	0	223	0	0	C
42300 State Unemployment	73	122	73	84	73
42400 Workers Compensation	245	323	213	753	1,021
42510 Car Allowance	0	2,519	2,400	2,395	2,400
42540 Tool Allowance	447	451	450	444	450
42550 Communications Allowance	1,805	1,943	1,800	1,280	1,800
41000 Personal Services	110,792	110,101	93,981	95,859	100,824
51200 Operating	3,170	1,705	5,000	5,000	5,000
51700 Education	0	0	4,000	4,000	4,000
51950 Minor Office Equipment	0	14,062	5,000	5,000	C
51000 Supplies	3,170	15,767	14,000	14,000	9,000
61200 Postage	829	853	1,500	2,015	3,000
61400 Dues	0	0	550	550	550
62000 Professional	0	0	4,500	4,500	4,500
68300 R & M - Improvements	42	0	4,000	4,000	4,000
68680 Other Equipment	0	0	10,000	10,000	10,000
68900 Repair & Maint Other	0	2,798	10,000	10,000	28,500
69300 Leased Computer Software	15,400	102	2,500	2,500	2,500
60000 Contractual Services	16,271	3,752	33,050	33,565	53,050
71100 Insurance and Bonds	471	423	406	406	506
74000 Printing and Binding	6,978	5,332	9,000	9,000	9,000
75100 Travel	3,342	3,949	12,000	12,000	12,000
77450 Administrative Other	23,200	4,305	8,611	8,611	13,199
70000 Other Charges	33,991	14,008	30,017	30,017	34,705
92120 Information Services	0	770	0	770	C
92130 General Construction	0	0	0	56,153	C
92000 Operating Transfers TEXPENSES Total Expenses	0 164,224	770 144,398	0 171,048	56,923 230,364	197,579

#### **Greenways at Hillside**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	556,891	633,913	643,362	645,707	643,344
30300 Current Year's Levy	556,891	633,913	643,362	645,707	643,344
30200 Ad Valorem Tax Collectio	556,891	633,913	643,362	645,707	643,344
37110 Interest Income	154	404	112	622	622
37109 Interest Earnings	154	404	112	622	622
TREVENUE Total Revenues	557,044	634,318	643,474	646,330	643,966
51200 Operating	0	5	0	0	0
51450 Botany & Agrigulture	2,015	0	2,000	0	2,000
53150 Electricity	2,214	2,373	2,506	2,941	3,164
53200 Water and Sewer	137,238	216,125	221,023	106,006	229,284
51000 Supplies	141,467	218,503	225,529	108,947	234,448
61200 Postage	526	552	450	552	550
61300 Advertising	252	401	529	401	529
61600 Unassigned	0	0	15,000	0	15,000
62000 Professional	7,600	7,664	7,664	8,312	8,408
67600 Temporary Labor	118,385	139,885	150,000	151,536	153,000
68300 R & M - Improvements	4,700	5,634	10,000	26,826	10,200
68312 Other Improvement	35,270	6,861	35,000	4,918	35,700
68400 R & M - Irrigation	15,749	13,872	25,000	16,088	25,500
60000 Contractual Services	182,482	174,868	243,643	208,633	248,887
77450 Administrative Other	7,167	11,516	4,115	4,115	4,121
70000 Other Charges	7,167	11,516	4,115	4,115	4,121
92170 Trsf to Debt Service	138,886	140,813	144,838	144,838	141,174
92000 Operating Transfers	138,886	140,813	144,838	144,838	141,174
TEXPENSES Total Expenses	470,002	545,700	618,125	466,533	628,630

#### Pinnacle PID

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	0	0	0	679	350
30300 Current Year's Levy	0	0	0	679	350
30200 Ad Valorem Tax Collectio	0	0	0	679	350
TREVENUE Total Revenues	0	0	0	679	350
61300 Advertising	0	336	0	343	350
60000 Contractual Services	0	336	0	343	350
TEXPENSES Total Expenses	0	336	0	343	350

# Heritage Hills PID

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	0	161,697	160,784	162,406	319,940
30300 Current Year's Levy	0	161,697	160,784	162,406	319,940
30200 Ad Valorem Tax Collectio	0	161,697	160,784	162,406	319,940
TREVENUE Total Revenues	0	161,697	160,784	162,406	319,940
53150 Electricity	0	0	3,829	0	0
53200 Water and Sewer	0	0	35,062	0	0
51000 Supplies	0	0	38,891	0	0
61200 Postage	0	215	22	220	225
61300 Advertising	0	361	533	368	375
62000 Professional	0	0	392	3,232	3,136
67600 Temporary Labor	0	0	16,844	0	16,844
68300 R & M - Improvements	0	0	7,018	0	7,018
60000 Contractual Services	0	576	24,809	3,820	27,598
77450 Administrative Other	0	55	55	58	25
70000 Other Charges	0	55	55	58	25
TEXPENSES Total Expenses	0	631	63,755	3,878	27,623

#### Colonies

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	695,134	1,002,348	911,889	1,055,309	1,054,400
30300 Current Year's Levy	695,134	1,002,348	911,889	1,055,309	1,054,400
30200 Ad Valorem Tax Collectio	695,134	1,002,348	911,889	1,055,309	1,054,400
37110 Interest Income	5	5,003	0	5,007	0
37109 Interest Earnings	5	5,003	0	5,007	0
39810 Proceeds from LTerm Debt	0	3,000,000	0	0	0
39100 Operating Transfers In	0	3,000,000	0	0	0
TREVENUE Total Revenues	695,138	4,007,351	911,889	1,060,316	1,054,400
51200 Operating	12	0	0	0	0
51250 Janitor	0	0	500	0	0
51450 Botany & Agrigulture	28,523	29,419	21,800	29,326	91,153
53150 Electricity	15,791	14,552	19,832	16,631	18,089
53200 Water and Sewer	138,248	138,117	146,802	133,000	144,656
51000 Supplies	182,575	182,088	188,934	178,957	253,898
61200 Postage	389	425	366	425	462
61300 Advertising	240	386	499	386	420
62000 Professional	6,296	6,984	6,984	7,072	7,692
62015 PID Management Fees (pri	30,000	30,000	30,000	32,500	35,348
67600 Temporary Labor	104,562	124,899	85,785	132,240	143,830
68300 R & M - Improvements	44,412	25,625	40,000	99,500	21,815
68400 R & M - Irrigation	2,162	8,690	4,500	10,450	11,366
60000 Contractual Services	188,062	197,008	168,134	282,572	220,933
71100 Insurance and Bonds	0	0	227	0	134
77450 Administrative Other	7,044	10,831	4,669	4,669	4,922
70000 Other Charges	7,044	10,831	4,896	4,669	5,056
83200 Improvement	0	3,004,991	0	0	0
80000 Capital Outlay	0	3,004,991	0	0	0
92150 Cert of Obligation	266,886	262,729	470,204	470,706	470,292
92000 Operating Transfers	266,886	262,729	470,204	470,706	470,292
TEXPENSES Total Expenses	644,566	3,657,646	832,168	936,905	950,179

# **Tutbury Imprv Dist**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	16,296	16,296	16,296	16,296	16,296
30300 Current Year's Levy	16,296	16,296	16,296	16,296	16,296
30200 Ad Valorem Tax Collectio	16,296	16,296	16,296	16,296	16,296
37110 Interest Income	0	0	123	0	0
37109 Interest Earnings	0	0	123	0	0
TREVENUE Total Revenues	16,296	16,296	16,419	16,296	16,296
53150 Electricity	419	267	419	300	320
53200 Water and Sewer	1,728	2,686	2,632	2,237	2,852
51000 Supplies	2,147	2,952	3,051	2,536	3,172
61200 Postage	13	15	13	15	15
61300 Advertising	252	338	300	345	352
62000 Professional	240	240	240	240	240
67600 Temporary Labor	0	3,843	0	5,972	6,091
68300 R & M - Improvements	6,942	2,181	5,765	500	5,700
68312 Other Improvement	181	0	0	0	0
68400 R & M - Irrigation	0	0	0	250	255
60000 Contractual Services	7,628	6,617	6,318	7,322	12,653
77450 Administrative Other	300	473	125	127	102
70000 Other Charges	300	473	125	127	102
TEXPENSES Total Expenses	10,075	10,043	9,494	9,986	15,927

#### **Points West PID**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30310 Collec Potter County As	52,000	52,000	52,000	52,007	52,000
30300 Current Year's Levy	52,000	52,000	52,000	52,007	52,000
30200 Ad Valorem Tax Collectio	52,000	52,000	52,000	52,007	52,000
TREVENUE Total Revenues	52,000	52,000	52,000	52,007	52,000
51450 Botany & Agrigulture	0	0	0	27,300	0
53200 Water and Sewer	7,159	6,100	8,290	1,706	6,471
51000 Supplies	7,159	6,100	8,290	29,006	6,471
61200 Postage	9	14	16	14	16
61300 Advertising	270	380	280	388	396
67600 Temporary Labor	10,020	13,725	10,220	10,020	10,220
68300 R & M - Improvements	0	0	2,040	0	2,080
68312 Other Improvement	0	1,360	5,000	835	10,000
60000 Contractual Services	10,299	15,478	17,556	11,257	22,712
77450 Administrative Other	608	1,281	222	220	231
70000 Other Charges	608	1,281	222	220	231
TEXPENSES Total Expenses	18,066	22,859	26,068	40,482	29,414

#### **Quail Creek PID**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30310 Collec Potter County As	10,150	10,150	10,150	10,150	10,150
30300 Current Year's Levy	10,150	10,150	10,150	10,150	10,150
30200 Ad Valorem Tax Collectio	10,150	10,150	10,150	10,150	10,150
37110 Interest Income	0	0	12	0	0
37109 Interest Earnings	0	0	12	0	0
TREVENUE Total Revenues	10,150	10,150	10,162	10,150	10,150
53150 Electricity	165	167	197	191	205
53200 Water and Sewer	2,596	3,631	2,906	2,157	3,853
51000 Supplies	2,761	3,798	3,103	2,349	4,058
61200 Postage	16	16	15	16	17
61300 Advertising	258	338	280	345	352
67600 Temporary Labor	2,827	2,772	3,050	3,780	3,085
68300 R & M - Improvements	1,050	0	510	725	520
60000 Contractual Services	4,151	3,127	3,855	4,866	3,974
77450 Administrative Other	234	234	89	91	73
70000 Other Charges	234	234	89	91	73
TEXPENSES Total Expenses	7,147	7,158	7,047	7,306	8,105

# Vineyards PID

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30310 Collec Potter County As	4,350	4,300	7,950	7,950	7,950
30300 Current Year's Levy	4,350	4,300	7,950	7,950	7,950
30200 Ad Valorem Tax Collectio	4,350	4,300	7,950	7,950	7,950
TREVENUE Total Revenues	4,350	4,300	7,950	7,950	7,950
53150 Electricity	213	267	399	400	431
53200 Water and Sewer	332	934	562	1,714	1,767
51000 Supplies	546	1,201	961	2,114	2,198
61200 Postage	46	88	33	90	92
61300 Advertising	258	10	300	10	10
67600 Temporary Labor	1,200	1,300	2,400	2,200	2,400
68300 R & M - Improvements	0	600	0	0	2,000
60000 Contractual Services	1,505	1,998	2,733	2,300	4,502
77450 Administrative Other	69	85	44	28	41
70000 Other Charges	69	85	44	28	41
TEXPENSES Total Expenses	2.119	3.284	3.738	4.443	6.741

#### **Redstone PID**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	2,000	318	0	0	0
30300 Current Year's Levy	2,000	318	0	0	0
30200 Ad Valorem Tax Collectio	2,000	318	0	0	0
TREVENUE Total Revenues	2,000	318	0	0	0
61300 Advertising	258	0	0	0	0
62000 Professional	8	8	0	8	0
60000 Contractual Services	266	8	0	8	0
77450 Administrative Other	17	10	0	0	0
70000 Other Charges	17	10	0	0	0
TEXPENSES Total Expenses	283	18	0	8	0

#### **Town Square PID**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	72,710	162,257	166,164	166,231	166,164
30300 Current Year's Levy	72,710	162,257	166,164	166,231	166,164
30200 Ad Valorem Tax Collectio	72,710	162,257	166,164	166,231	166,164
TREVENUE Total Revenues	72,710	162,257	166,164	166,231	166,164
53150 Electricity	0	0	5,011	0	5,000
53200 Water and Sewer	0	0	45,881	0	46,000
51000 Supplies	0	0	50,892	0	51,000
61200 Postage	5	34	10	34	35
61300 Advertising	234	340	523	340	347
62000 Professional	424	384	384	512	520
67600 Temporary Labor	0	0	22,041	0	22,000
68300 R & M - Improvements	0	0	9,184	0	9,200
60000 Contractual Services	663	759	32,142	887	32,102
77450 Administrative Other	54	0	9	8	11_
70000 Other Charges	54	0	9	8	11
TEXPENSES Total Expenses	717	759	83,043	894	83,113

CITY OF AMARILLO
SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

DESCRIPTION	Actual 2016	Actual 2017	Budget 2018	RevEst 2018	Dept Req 2019
2010 CDBG Fund	2010	2017	2010	2010	2013
20110 Program Management	330,945	277,092	292,287	338,360	330,497
20115 Code Enforcement	43,224	165,237	239,500	239,500	257,203
20116 Code Inspector	69,375	71,187	72,821	71,525	81,605
20125 Rehab Support	167,782	118,998	97,632	183,325	186,554
20130 Housing Rehab	285,970	336,985	375,000	399,746	375,000
20135 Park Improvements	192,298	297,876	-	-	-
20140 Public Services	208,729	218,887	238,802	238,802	242,886
20155 Neighborhood Facilities	15,708	139,517	160,500	160,500	160,500
2010 CDBG Fund	1,314,031	1,625,780	1,476,542	1,631,757	1,634,245
2020 Housing					
20210 Housing Assistance	927,642	711,429	895,947	919,386	919,249
20220 Mod Rehab	527,042	(1,830)	-	-	313,243
20230 Housing Vouchers	8,948,306	8,283,392	9,188,230	9,177,683	9,188,230
20240 SRO Rehab	682	-	-	-	-
20250 5 YEAR MAINSTREAM VOUCHE	340,459	281,433	321,299	321,299	321,299
2020 Housing	10,217,088	9,274,423	10,405,476	10,418,368	10,428,778
2020 110001118	10,117,000	3,27 1, 123	10,100,170	10, 110,000	10, 110,770
2030 Home Investment Partnersh					
20310 Home Administration	57,758	63,757	71,594	73,057	64,979
20320 Home Projects	887,127	209,976	653,017	653,017	580,318
2030 Home Investment Partnersh	944,885	273,733	724,611	726,074	645,297
2040 Shelter Plus Care Fund					
20400 SHELTER PLUS CARE	413,534	189,230	305,000	310,368	302,712
2040 Shelter Plus Care Fund	413,534	189,230	305,000	310,368	302,712
	0,00		555,555	0_0,000	002,122
2050 Supportive Housing Fund					
20500 SUPPORTIVE HOUSING	5,910	-	-	-	-
2050 Supportive Housing Fund	5,910	-	-	-	-
2060 Affordable Housing Fund					
20600 AFFORDABLE HOUSING	1,152	-	-	-	-
2060 Affordable Housing Fund	1,152	-	-	-	-
2065 Coming Home Project					
20650 Coming Home Project	-	_	-	156,020	278,224
2065 Coming Home Project	-	-	-	156,020	278,224
2070 TX Emergency Solutions Gr					
20700 TX Emergency Solutions G	143,282	298,098	145,449	13,612	_
2070 TX Emergency Solutions Gr	143,282	<b>298,098</b>	145,449 145,449	13,612 13,612	_
2070 IX Emergency Jointions of	173,202	230,030	17 <b>3,77</b> 3	13,012	-
2075 HMIS					
20755 HMIS	45,179	-	-	163,232	163,232
2075 HMIS	45,179	-	-	163,232	163,232

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

DESCRIPTION	Actual 2016	Actual 2017	Budget 2018	RevEst 2018	Dept Req 2019
2080 Court Technology Fund					
20800 Court Technology	94,385	134,891	332,640	308,196	109,640
2080 Court Technology Fund	94,385	134,891	332,640	308,196	109,640
2090 Court Security Fund					
20910 Court Security Fund	154,525	176,805	148,943	163,184	155,861
2090 Court Security Fund	154,525	176,805	148,943	163,184	155,861
2210 Safe and Sober TXDOT Prog					
22150 Safe and Sober TXDOT Pr	214,902	186,541	180,607	172,095	182,533
22160 Click It or Tickit	12,422	12,282	9,000	12,726	11,607
2210 Safe and Sober TXDOT Prog	227,324	198,823	189,607	184,821	194,140
2300 Summer Programs					
23100 Summer Food Service Prog	294,620	357,361	515,354	515,354	515,354
2300 Summer Programs	294,620	357,361	515,354	515,354	515,354
2400 Hazardous Material Transp					
24130 OEM Projects	119,204	29,795	-	-	-
2400 Hazardous Material Transp	119,204	29,795	-	-	-
2420 Urban Transportation Plan					
24200 Urban Transportation Pla	421,658	307,760	439,512	357,837	430,418
2420 Urban Transportation Plan	421,658	307,760	439,512	357,837	430,418
2425 Photographic Traffic Enfo					
24250 Photographic Traffic Enf	1,175,603	1,286,581	1,171,297	1,322,717	960,427
2425 Photographic Traffic Enfo	1,175,603	1,286,581	1,171,297	1,322,717	960,427
2430 Emergency Mgt Service & E					
24300 Emergency Mgmt Serv & Eq	-	15,092	-	59,109	-
24310 Homeland Sec 03/04	-	97,000	-	97,000	-
24320 Homeland Sec 04/05 City	-	5,843	-	20,760	-
24330 Homeland Sec 04/05 Reg	-	-	-	29,077	-
24340 Homelnd Sec 04/05 Police	-	-	-	1,678	-
24380 Homeland Security Grants	15,586	90,015	104,522	1,298	104,522
24390 SHSP LETPA	15,516	-	-	-	-
2430 Emergency Mgt Service & E	31,102	207,949	104,522	208,923	104,522
2450 Louisiana Refugee Disaste					
24510 Louisiana Refugee Disast	176,901	40,900	-	-	-
24520 KDHAP Katrina Dis HAP	38,852	-	-	-	-
2450 Louisiana Refugee Disaste	215,753	40,900	-	-	-
2500 Public Health Fund					
25011 AHD Public Health	955,571	1,065,675	1,294,236	1,151,662	1,256,256
25012 Refugee Health	421,377	229,007	399,102	254,196	371,607
25013 TDH Immunizations	329,657	356,342	370,066	341,458	362,784
25014 HIV Prevention	244,513	204,499	257,293	242,772	254,775
25015 Core Public Health	186,800	179,857	191,489	190,460	186,885

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

DESCRIPTION	Actual 2016	Actual 2017	Budget 2018	RevEst 2018	Dept Req 2019
25016 Hansen's	-	9,022	21,464	19,368	20,804
25017 Healthy Texas Babies	_	21,956	71,567	92,222	123,343
25020 Bioterrorism Grant	255,315	310,604	309,050	304,629	300,746
25022 HIV Surveillance	-	-	-	-	-
25024 DSRIP IMMUNIZATIONS	384,167	225,439	375,262	177,933	274,472
25025 DSRIP ARAD	150,000	150,000	150,000	150,000	150,000
25026 Childhood Obesity Projec	100,000	-	-	-	-
25028 CPS/EBOLA	15,859	-	-	-	-
25030 Epidemiology	91,036	84,575	86,939	85,730	84,803
25035 Local Tuberculosis - Fed	75,637	74,780	75,342	76,046	72,646
25045 Local Tuberculosis - Sta	160,028	150,700	159,164	141,498	147,820
2500 Public Health Fund	3,369,959	3,062,455	3,760,972	3,227,976	3,606,942
2530 WIC Grant Fund					
25311 WIC Administration	259,186	244,309	607,209	410,793	585,027
25312 WIC Nutrition Education	410,927	383,268	712,969	576,608	703,152
25313 WIC Breastfeeding	52,270	40,189	86,322	74,653	85,316
25314 WIC Client Services	530,035	468,513	804,729	619,156	785,931
25315 WIC Automation JAD	9,161	1	-	14,400	14,400
25316 WIC Farmers Market	83,251	98,077	-	13,728	1,093
25317 WIC Lactation Consultant	20,969	16,626	8,936	17,180	8,891
25318 WIC Peer Counselor	36,342	34,894	108,686	95,744	107,892
25319 WIC Vendor Operations	22	53,182	-	23,351	-
25320 WIC Mentor	-	-	50,000	49,900	49,900
25321 WIC Obesity	29,785	22,450	32,958	31,805	32,703
25322 WIC R D Grant	12,877	11,642	71,868	84,808	77,168
25323 WIC Summer Feeding	9,699	5,135	-	4,576	-
2530 WIC Grant Fund	1,454,522	1,378,286	2,483,676	2,016,701	2,451,473
2610 Justice Assistance Grant					
26110 JAG Traffic Enforcement	52,609	50,661	50,000	50,661	50,000
26130 FY14 JAG Program	-	42,351	-	-	-
26150 FY15 JAG Program	-	-	-	44,676	-
2610 Justice Assistance Grant	52,609	93,012	50,000	95,336	50,000
2620 APD Seized Property Fund					
26210 Narcotics Unit	41,332	34,062	90,350	26,004	90,350
2620 APD Seized Property Fund	41,332	34,062	90,350	26,004	90,350
2660 Leose Training Program Fu					
26610 Leose Training-Police	21,717	16,397	21,000	15,438	21,000
26620 Leose Training- Fire Civ	2,000	-	-	-	-
26630 Leose Training- Airport	1,696	951	1,500	-	1,500
2660 Leose Training Program Fu	25,413	17,348	22,500	15,438	22,500
2700 Greenways at Hillside Fun					
26710 AIP Pantex Project Fund	164,224	144,398	171,048	230,364	197,579
2670 AIP Pantex Project Fund	164,224	144,398	171,048	230,364	197,579

CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
27PID Total Pids					
2700 Greenways at Hillside Fun	470,002	545,700	618,125	466,533	628,630
2705 Pinnacle PID	-	336	-	343	350
2710 Heritage Hills PID Fund	-	631	63,755	3,878	27,623
2730 Colonies	644,566	3,657,646	832,168	936,905	950,179
2740 Tutbury Public Imprv Dist	10,075	10,043	9,494	9,986	15,927
2750 Point West PID	18,066	22,859	26,068	40,482	29,414
2760 Quail Creek Public Improv	7,147	7,158	7,047	7,306	8,105
2770 Vineyards PID	2,119	3,284	3,738	4,443	6,741
2780 Redstone PID	283	18	-	8	-
2790 Town Square PID	717	759	83,043	894	83,113
27PID Total Pids	1,152,975	4,248,434	1,643,439	1,470,777	1,750,082
2000 Special Revenue Funds	22,080,268	23,380,125	24,180,939	23,563,059	24,091,776

# CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

DESCRIPTION	Actual 2017/2018	Budgeted 2018/2019	Budgeted 2019/2020
Public Safety			
1040 Judicial	538,462	553,408	502,721
1232 Emergency Management Serv	452,109	509,482	531,710
1270 AECC	4,522,509	4,719,728	4,853,258
1305 Municipal Court	1,247,754	1,381,249	1,363,071
1306 Office of Civil Hearings	-	-	117,179
1610 Police	41,545,435	43,329,023	43,579,313
1640 Civilian Personnel	5,002,950	5,231,356	5,368,091
1680 TSU Tobacco Enforcement P	534	-	-
1710 Animal Management & Welfa	2,809,488	3,058,682	3,285,451
1910 Fire Operations	30,982,801	31,485,535	32,488,141
1930 Fire Marshal	904,840	957,571	1,002,978
1940 Fire Civilian Personnel	626,343	605,946	711,658
1000 General Fund	88,633,225	91,831,980	93,803,571
2080 Court Technology Fund Public Safety			
20800 Court Technology	134,891	332,640	109,640
2080 Court Technology Fund	134,891	332,640	109,640
2090 Court Security Fund			
Public Safety			
20910 Court Security Fund	176,805	148,943	155,861
2090 Court Security Fund	176,805	148,943	155,861
2210 Safe and Sober TXDOT Prog			
Public Safety			
22150 Safe and Sober TXDOT Pr	186,541	180,607	182,533
22160 Click It or Tickit	12,282	9,000	11,607
2210 Safe and Sober TXDOT Prog	198,823	189,607	194,140
2400 Hazardous Material Transp			
Public Safety			
24130 OEM Projects	29,795	-	-
2400 Hazardous Material Transp	29,795	-	-
2430 Emergency Mgt Service & E Public Safety			
24380 Homeland Security Grants	90,015	104,522	104,522
2430 Emergency Mgt Service & E	207,949	104,522	104,522
2450 Louisiana Refugee Disaste			
24510 Louisiana Refugee Disast	40,900	-	-
2450 Louisiana Refugee Disaste	40,900	-	-

# CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

DESCRIPTION	Actual 2017/2018	Budgeted 2018/2019	Budgeted 2019/2020
2610 Justice Assistance Grant	2017,2010	2010, 2013	2013/2020
Public Safety			
26110 JAG Traffic Enforcement	50,661	50,000	50,000
26130 FY14 JAG Program	42,351	-	-
2610 Justice Assistance Grant	93,012	50,000	50,000
2620 APD Seized Property Fund			
Public Safety			
26210 Narcotics Unit	34,062	90,350	90,350
2620 APD Seized Property Fund	34,062	90,350	90,350
26620 Leose Training- Fire Civ			
Public Safety			
26610 Leose Training-Police	16,397	21,000	21,000
2660 Leose Training Program Fu	16,397	21,000	21,000
2670 AIP Pantex Project Fund			
Public Safety			
26710 AIP Pantex Project Fund	144,398	171,048	197,579
2670 AIP Pantex Project Fund	144,398	171,048	197,579
Public Safety Total Expenditures	89,710,257	92,940,090	94,726,663





(1610, 1640, 1670, 1680, 22150, 22160, 2610, 2620, 26610)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 39,819,162	\$ 41,370,842	\$ 41,764,235
Supplies	1,254,493	1,711,189	1,248,626
Contractual Services	5,119,566	5,135,378	5,591,076
Other Charges	683,167	693,927	698,957
Capital Outlay	44,481	-	-
Inter Reimbursements	(29,656)	-	-
Total Expenses	\$ 46,891,213	\$ 48,911,336	\$ 49,302,894

# Mission

The mission of the Amarillo Police department is to provide excellent public service and law enforcement to the community, with the goal of keeping Amarillo a safe place to live, work, and play. The department shall provide this service by utilizing best practices in law enforcement, continuous improvement in leadership and professionalism, and partnership with the community.

# **Strategic Approach**

The City of Amarillo Police Department provides a full array of law enforcement services. The department engages in strategic planning to ensure alignment with the City's values, goals, and objectives. The department adheres to the Texas Police Chiefs' Association Best Practices to ensure police services are provided to community in an efficient and effective manner, and that individuals rights are protected. The Police Department's community policing and engagement initiatives provide valuable feedback for strategic planning. The Police Department tracks a variety of performance indicators for specific units as outlined below. However, the primary performance measures monitored for strategic planning purposes are:

- Crime Rate As measured by the FBI Uniform Crime Report.
- Traffic Safety As measured by traffic crashes reported to the Police Department.
- Response Times As measured by the mean response times to calls for service in the Computer Aided Dispatch (CAD) System.
- Quality of Service As measured by an Annual Community Survey

The Amarillo Police Department provides police services within a community of approximately 204,828 people covering about 101 square miles and almost 1,023 miles of roadway. The department is authorized 370 commissioned law enforcement officers and budgeted to employ 371 officers. Current staffing is 341 officers. There are 68 full-time and three part-time civilian personnel.

The department is divided into two major bureaus: Line Operations and Staff Services. Both bureaus are commanded by an Assistant Chief who holds the rank of Colonel. Line Operations includes Uniform Division and Detectives Division, while Staff Operations includes Service Division, Training and Personnel Division, Crime Prevention Unit, and Amarillo Emergency Communications Center (AECC) operations, Crime Analysis Unit, and Budget Management.

The operations and administration of the Amarillo Police Department impacts the citizens of Amarillo by delivering quality police services in the most cost-effective way. All programs and services provided by the Police Department support the Blue Print for Amarillo, Public Safety Pillar.

### **Programs**

## Police Department Administration/Support 2019/20 Budget — \$935,925

The Police Department Administration is tasked with the overall management, policy development, and budget administration. Police Administration engages in strategic planning for the department, coordination of efforts with other City departments, other criminal justice agencies, and the community to enhance public safety. This program is responsible for managing the Texas Police Chiefs' Best Practices Program. Establishing partnerships community organizations and participating in community events is also an important responsibility for Police Administration. These organizations and events include: National Night Out, Community Alliance of Leaders in Law Enforcement, Barrio Group, Urban Project, St. John's Baptist Church, Discovery Center, Power Church, N.A.A.C.P., United Way Day of Caring, Big Brothers Big Sisters, and others throughout the year. Police Administration is also responsible for monitoring and disseminating the departments primary performance measures. *Performance Measures/Indicators:* 

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Total Crashes	5,175	6,666*	7,500*
Total Fatality Crashes	23	23**	20**
Total DWI Crashes	278	297	260 1
Overall Crime Rate (Uniform Crime Report, per 100,000 population)	-3%	-10%	-4%
Quality of Service	60.29%	70%	>70% Above Average or Excellent

<sup>\*</sup>Projections based on current five-year rolling average data

<sup>\*\*</sup>Projections based on current FY trend

<sup>&</sup>lt;sup>1</sup>Projections based on current four-year rolling average

## Police Investigations Division 2019/20 Budget — \$10,631,110

Police Investigations is responsible for follow-up investigations of all police reports, the identification of offenders, case preparation for prosecution, and the recovery of stolen property.

The Crime Scene Investigation Unit responds to the scene of major crimes and collects physical, latent, and electronic evidence. This program also processes some evidence in the lab, primarily for fingerprint evidence, and prepares evidence for lab submission.

#### Performance Measures/Indicators:

	2017/18	2018/19	FY 2019/20
	Actual	Estimated	Projected
Cases Presented for Prosecution	12,000	12,400	12,400
Amount of All Other Stolen Property	\$675,000	\$680,000	\$686,800
Recovered	\$673,000	3000,000	3000,000
Amount of Stolen Motor Vehicles Recovered	\$6,200,000	\$ 6,300,000	\$7,100,000
(870 recovered @ average \$8,105.00 each)	30,200,000	\$ 0,300,000	\$7,100,000
Violent Crimes (per 1,000 population)*	7.4	7.9	7.0
Property Crimes (per 1,000 population)*	41.0	40.9	38.6
Clearance Rates (Violent)*	41%	36.5%	35.9
Clearance Rates (Property)*	20%	14.5%	15.4

<sup>\*</sup> Data not available on a fiscal basis – numbers provided represent a calendar year.

## Police Uniform Patrol Division 2019/20 Budget — \$22,134,476

Uniform Patrol increases the safety of Amarillo citizens through marked and unmarked patrol and response to calls using the Texas Police Chiefs Association (TPCA) Best Practices standards. Officers are staffed 24 hours a day to meet the needs of the community. Officers respond to calls for service, investigate crimes and collect evidence, serve arrest warrants, gather criminal intelligence, enforce traffic laws.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	FY 2019/20 Projected
Average Response Time to Priority Calls (minutes)	7.11	8.5	8.0
Average Response Time to Non-Priority Calls (minutes)	12.5	14.0	15.0

#### **Neighborhood Police Unit**

Neighborhood Police Officers (NPO) are assigned to a neighborhood on a semi-permanent basis and strive to become familiar with community members in their assigned area. They provide residents with a central source of assistance for both law enforcement and non-law enforcement-type problems. It is the goal of the NPO unit to form a partnership with the residents of the community in order to reduce

crime and fear of crime as well as to enhance quality of life in the community. Officers assigned to the NPO Unit receive specialized training, equipment (bicycles), and scheduling flexibility to fulfill this goal and are encouraged to be innovative and proactive in problem-solving and crime prevention. NPO's work closely with other City departments, such as Building Safety and Fire Prevention, to provide a combined effort of evaluation and enforcement of quality of life issues.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	FY 2019/20 Projected
Quality of Life Problems Resolved	125	150	175
Arrests	225	200	200
Community Meetings and Events	30	40	65
School Presentations	5	10	20

## Police SWAT/Narcotics Unit 2019/20 Budget — \$2,858,868

The Narcotics Unit is responsible for investigating the possession, sale, and distribution of illegal narcotics. Narcotic officers also investigate prostitution, gambling, and organized criminal activity. In addition to assisting the Narcotics Unit, the SWAT Team responds to high-risk incidents that require specialized tactical responses and equipment, including barricaded subjects, hostage situations, and high-risk search warrants or arrest warrants. SWAT refers to these as "activations" since they are regularly requested duties, not associated with a CIRT Team response. They also assist state and federal law enforcement agencies with protection of high ranking officials and VIPs visiting Amarillo.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	FY 2019/20 Projected
Narcotics Investigation Arrests	1,327	1,400	1,500
Pounds of Illegal Drugs Seized	377	250	250
Barricade Situations Responded To	20	22	24
High-Risk Warrants Served	15	15	20
Weapons seized related to narcotics cases	78	50	55
SWAT Activations(other than barricade/hostage situations)	108	120	140

### Police Canine 2019/20 Budget — \$553,704

The Police Canine program uses police dogs to search buildings for suspects, track fleeing suspects, conduct narcotic and explosive searches, assist Uniform Patrol in service delivery, and provide educational programs to the public. In each search instance below, the canine performs an added function that a police officer cannot do (searching by smell).

	2017/18	2018/19	FY 2019/20
	Actual	Estimated	Projected
Number of Searches Using Police Dogs	800	900	900
Cases Resolved Involving the Use of	90	120	120
Police Dogs (Arrests)	90	120	120
Number of Community Presentations	30	40	40

## Police Motorcycle Patrol and Parking Enforcement 2019/20 Budget — \$1,536,700

Police Motorcycle Patrol is responsible for traffic law enforcement and special events traffic planning. This program coordinates state grants for DWI, Selective Traffic Enforcement Program, and Click It or Ticket.

The Parking Enforcement program is staffed by a civilian parking enforcement officer assigned to patrol primarily the downtown Amarillo area and enforce parking regulations. APD supplements its parking enforcement operations with the use of the Handicap Enforcement Patrol program, which is comprised of volunteers from the community who patrol parking areas and enforce violations of parking in handicapped parking zones. The volunteers write citations, testify in court, and educate people on the correct display of parking placards.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	FY 2019/20 Projected
Number of Parking Enforcement Contacts by Parking Enforcement Officer	0*	500	3,000
Number of Parking Enforcement Contacts by Handicap Enforcement Patrol	1,200	1,300	1,200
Number of Traffic Warnings and Citations	36,000	38,000	38,000
Number of Traffic Plans Submitted	100	100	100

<sup>\*</sup>Parking Enforcement Officer was out on extended medical leave

## Police Uniform Specialized Unit 2019/20 Budget — \$2,657,778

#### **PACE Unit**

The Proactive Criminal Enforcement Unit (PACE) is dedicated to working in partnership with other law enforcement agencies, such as the United States Marshals Fugitive Task Force, and divisions within the department to solve or reduce problems that affect the quality of life in the Amarillo community. This is accomplished by supporting the Uniform Patrol and Investigation programs by concentrating activities on known criminals who are responsible for crime trends and are currently under investigation. In an effort to prevent crime and provide a better quality of life in our community, PACE officers also undertake various problem-solving endeavors that may reach outside the traditional law enforcement function.

	2017/18	2018/19	FY 2019/20
	Actual	Estimated	Projected 1
Arrests	400	400	300
Proactive Contacts (Knock and Talk)	450	450	300
Stolen Firearms Recovered	40	40	20
Warrants Served	500	650	400

<sup>1.</sup> FY 2019/2020 Projections based on Staffing Shortage for the Unit.

### Police School Liaison 2019/20 Budget — \$1,661,111

The Police School Liaison program is responsible for the security of students, teachers, administrators, and other employees of public schools within Amarillo city limits. Liason officers also provide educational programs designed to enhance safety at assigned schools, along with improving police community relations for students and the public in general.

#### Performance Measures/Indicators:

	2017/18	2018/19	FY 2019/20
	Actual	Estimated	Projected
Educational Programs Conducted	205	205	250
Police Reports Made on School Campuses	650	650	800
Complaints Investigated; No Report	6,700	6,700	6,745

## Police Student Crime Stoppers 2019/20 Budget — \$110,741

The Police Student Crime Stoppers program collects tips on school and other crimes reported by students. It provides educational programs designed to keep students from becoming involved in illegal or dangerous activities.

Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	FY 2019/20 Projected
Number of Tips Received*	215	761	800
Cases Resolved by Tips	68	164	164
Educational Programs Conducted	50	50	64

<sup>\*</sup>Large gain in tips due to a new app.

## Police Records Management Unit 2019/20 Budget — \$4,208,148

Police Records Management personnel provide essential support for the everyday operation of the department. Responsibilities include enforcement of the City's alarm ordinance and wrecker service compliance.

	2017/18	2018/19	FY 2019/20
	Actual	Estimated	Projected
Property and Evidence Items Processed	24,297	20,172	20,000
Visual, Estimated Wrecker Inspections**	6	6	6
Reports Typed by Typist*	42,699	37,861	150
Open Records Requests Processed	3,801	3,307	4,600

<sup>\*</sup> Officers are now required to type their own reports or use voice to text technology

## Police Training/Recruiting 2019/20 Budget — \$1,349,889

The Police Training program is responsible for all department training, police academy, shooting complex, quartermaster supply, personnel files. This program is also responsible for coordinating the department's recruitment efforts and hiring process.

#### Performance Measures/Indicators:

	2017/18	2018/19	FY 2019/20
	Actual	Estimated	Projected
Number of Applicants	350	350	350
Training Hours Provided	46,400 <sup>1</sup>	47,400 <sup>2</sup>	57,500 <sup>3</sup>
Shooting Complex Customers	8,804	8,850	9300
Recruits Trained	20	21	32 <sup>3</sup>

<sup>&</sup>lt;sup>1</sup>2017 calendar year

## Police Fleet Management 2019/20 Budget — \$332,222

The Police Fleet Management department is responsible for a fleet of 231 vehicles, 16 trailers, and supporting equipment. Other responsibilities include ensuring physical inventory of police department assets annually and recommending equipment for vehicles while managing the rotation of fleet vehicles and ordering the vehicle equipment. Management of the Media/Technology Lab is another role of this department. Media/Technology provides technical support for fleet camera systems and electronic ticket writers. The Fleet Management staff troubleshoots vehicle electronic devices and assists investigations by processing audio and video devices to assist with investigations in support of the Detective Division.

<sup>\*\*</sup>Texas Department of License and Regulations regulate wrecker services.

<sup>&</sup>lt;sup>2</sup>2018 calendar year

<sup>&</sup>lt;sup>3</sup>2019 calendar year w/2 Academies

	2017/18	2018/19	FY 2019/20
	Actual	Estimated	Projected
Average Percent of Vehicles in Service	94%	97%	97%
Patrol	90%	90%	90%
Detective/Admin/Specialized Units	98%	98%	98%
Preventative Maintenance Performed Timely	100%	100%	100%

# Police Crime Prevention Unit 2019/20 Budget — \$332,222

The Crime Prevention Unit is responsible for providing programs to the public, media relations, public information, community relations, and community contact point. The Amarillo Crime Stoppers program coordinator is part of the Crime Prevention Unit.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	FY 2019/20 Projected
Programs Provided	140	140	140
Media Releases Provided	500	500	575
Community Contacts Made	85	85	90
Crime Stopper Tips Leading to an Arrest	63	59	65
Amount of Stolen Property Recovered by Crime Stoppers	\$55,000	\$40,000	\$50,000
Rewards Paid Out by Crime Stoppers	\$6,500	\$8,500	\$10,000

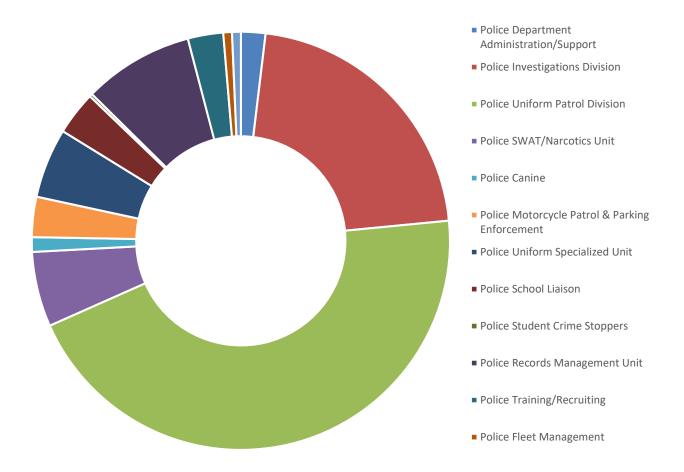
### **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions (Sworn)	365	370	371
Permanent Positions (Civilian)	66	68	68
Part-time Positions	3	3	3
Total Positions	434	441	442

### 2019/20 Expenditures by Funding Source

General Fund \$ 48,947,404 Special Revenue Funds \$ 355,490

### Total Police Department 2019/20 Budget — \$49,302,894



#### Police

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
31770 Taxicab Licenses	2,749	3,255	3,500	3,943	3,500
31400 Business License and Per	2,749	3,255	3,500	3,943	3,500
31980 Solicitation Permits	2,940	1,485	7,200	1,350	7,200
31900 Non-Business License & P	2,940	1,485	7,200	1,350	7,200
32870 Police School Liason Par	1,004,619	1,012,331	941,411	956,392	994,880
32800 Other Governmental Reven	1,004,619	1,012,331	941,411	956,392	994,880
33320 Traffic Accident Report	30,416	32,280	43,000	32,835	43,000
33300 Public Safety and Health	30,416	32,280	43,000	32,835	43,000
33870 Shooting Complex Revenu	98,033	91,821	105,000	77,410	105,000
33880 Shooting Merchandise Sal	9,915	5,962	18,500	4,866	18,500
33700 Culture and Recreation	107,948	97,782	123,500	82,276	123,500
35133 Auto Theft Invest Fee	0	3	0	3	0
35000 Fines and Forfeitures	0	3	0	3	0
37154 Other Rental Income	5,250	1,800	0	1,200	0
37150 Rent	5,250	1,800	0	1,200	0
37141 Merchant Service Fees	-2,106	-1,911	-1,400	-1,714	-1,400
37410 Miscellaneous Revenue	61,745	30,099	28,000	29,984	28,000
37412 Auction Expense Recovery	43,609	6,527	14,000	324	14,000
37413 Seized Property or Cash	0	112,187	0	200,000	0
37416 Other Outside Restitutio	0	0	0	8,980	0
37417 Wrecker Service Contract	56,693	51,118	53,000	48,037 0	53,000
37420 Donations 37441 Unclaimed Property or Ca	23,842 0	400 0	0	160,000	0
37460 Gn/Lss on Prop Disposal	765	0	0	0	0
37400 Miscellaneous Revenue	184,548	198,419	93,600	445,612	93,600
TREVENUE Total Revenues	1,338,470	1,347,355	1,212,211	1,523,612	1,265,680
41100 Salaries and Wages	24,013,947	24,599,548	26,078,365	25,098,425	26,263,246
41200 Longevity	326,651	328,348	358,851	321,718	347,624
41300 Incentive	613,907	621,235	805,704	644,933	586,692
41620 Unscheduled	2,294,827	2,111,235	1,313,864	2,244,009	1,313,864
41820T Health Insurance	3,390,151	3,405,316	3,788,862	3,497,009	4,029,860
41900 Life	5,801	5,779	6,271	5,936	6,172
42010 Social Security - Medica	366,357	374,316	383,435	384,548	391,612
42020 Social Security - OASDI	72	0	0	0	0
42110 TMRS	3,169,666	3,421,274	3,348,633	3,366,419	3,351,743
42115 OPEB Funding 42200 Tuition Reimbursement	668,381	677,765	663,985	668,227	667,462
42300 State Unemployment	- <mark>3,422</mark> 17,772	-1,140 17.167	0 18,081	-1, <mark>140</mark> 18,412	0 18,032
42400 Workers Compensation	825,192	17,167 842,282	901,709	873,219	906,430
42510 Car Allowance	6,450	4,007	3,600	3,593	3,600
42520 Uniform/Clothing Allowan	251,124	250,095	267,120	247,351	266,400
42530 Moving Expense	5,000	0	0	. 0	0
42540 Tool Allowance	17	0	0	0	0
42550 Communications Allowance	13,627	13,381	14,400	16,203	16,800
PSCHG Personal Svcs Changes	0	0	0	0	71,292
41000 Personal Services	35,965,520	36,670,610	37,952,881	37,388,862	38,240,827
51110 Office Expense	148,266	138,566	134,529	146,787	134,529
51115 Employee Recognition Pro	10,343	10,538	11,500	10,297	11,500
51125 Training	0	5,158	10,000	3,526	10,000
51200 Operating	110,191	100,554	123,248	111,059	123,248
51250 Janitor 51300 Clothing and Linen	591 196,889	829 192,432	3,500 130,000	2,233 202,140	3,500 130,000
51310 New Officer Equipment	36,293	192,432 74	130,000	202,140	130,000
	JU, ZJJ				
51350 Chemical and Medical		22.295	25.994	32.810	25.994
51350 Chemical and Medical 51400 Photographic	12,764	22,295 227	25,994 11,945	32,810 9,258	25,994 11,945
51350 Chemical and Medical 51400 Photographic 51550 Animal Feed and Medical			25,994 11,945 8,890	9,258 13,314	25,994 11,945 8,890
51400 Photographic	12,764 4,612	227	11,945	9,258	11,945

#### Police

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
51850 Minor Tools	173,846	72,871	473,034	430,771	72,871
51950 Minor Office Equipment	38,753	55,207	28,825	37,456	28,825
51955 Furniture	18,603	22,144	5,300	37,462	5,300
51980 IT Hardware	11,284	2,126	0	2,172	0
52000 Ammunition	161,537	144,951	190,000	63,650	190,000
52050 Auto Parts	45,233	43,732	32,236	52,551	32,236
52050LABOR Auto Parts Labor	38,543	53,285	57,236	44,484	57,236
52120 Tires and Tubes Other	11,811	14,074	1,000	15,035	1,000
52300 Unassigned	0	0	5,000	0	5,000
53100 Natural Gas	49,522	41,980	49,522	38,358	41,979
53150 Electricity	186,353	176,603	228,221	187,058	201,086
53200 Water and Sewer	30,887	36,406	32,493	46,777	0
54000 Food	1,338	2,504	3,500	2,595	3,500
51000 Supplies	1,403,610	1,254,493	1,693,489	1,596,876	1,230,926
61100 Communications Billing	93,448	127,701	108,920	111,278	108,920
61200 Postage	24,057	30,197	23,000	26,914	23,000
61300 Advertising	4,489	6,362	15,000	8,460	15,000
61400 Dues	12,612	18,125	12,640	18,363	12,640
61410 Tuition	143,030	159,166	120,485	150,681	120,485
61412 Training	0	0	0	2,579	0
61420 Employee Reimbursement	1,225	1,349	2,000	1,585 111,607	2,000
62000 Professional	106,921	94,977	95,351		95,351 343,574
62220 Leased Equipment Expense	0	0	0 5.868	0	•
63210 Armored Car Service 63400 Employee Medical	6,174 9,258	6,251 12,052	17,500	8,014 13,140	8,556 17,500
67320 Extermination	9,256 1,780	3,785	3,000	3,635	3,000
67500 Laundry	0	3,783	3,000	24	3,000
68100 R & M - Building	8,472	15,015	7,000	27,658	7,000
68300 R & M - Improvements	186	195	7,000	5,772	7,000
68610 Office Equipment	3,339	2,536	5,980	5,883	5,980
68620 Computer Equipment	53,058	88,056	102,983	63,254	102,983
68660 Audio/Video Equipment	14,877	31,612	17,602	40,397	17,602
68680 Other Equipment	54,260	54,284	67,565	45,184	67,565
68710 Auto Repair & Maint	229,482	144,571	255,000	111,975	255,000
69210 Rental City Equipment	2,332,860	2,093,094	2,124,544	2,134,269	2,233,980
69220 Rental Other Equipment	2,376	2,726	2,700	2,330	2,700
69300 Leased Computer Software	155,836	150,136	163,240	171,042	163,240
60000 Contractual Services	3,257,740	3,042,191	3,150,378	3,064,045	3,606,076
71100 Insurance and Bonds	377,928	384,564	388,942	388,942	358,150
71250 Paid Claims	3,091	8,572	4,000	7,014	4,000
72000 Communication	27	298	4,000	921	4,000
74000 Printing and Binding	1,242	2,339	1,200	2,799	1,200
75100 Travel	107,713	132,126	83,592	123,387	83,592
75200 Mileage	8,520	12,483	19,500	10,253	19,500
75300 Meals and Local	3,559	2,714	3,000	3,029	3,000
77900 Other Agencies	32,800	56,065	32,042	61,935	32,042
78210 Cash Over/Short	-37	-85	0	-14	0
78230 Loss on Bad Debt	22	0	0	0	0
78250 Inventory Over/Short	4,934	6,592	0	4,687	0
70000 Other Charges	539,800	605,669	532,276	602,953	501,484
84100 Auto-Rolling Stock & Equ	10,292	2,130	0	0	0
84320 Audio/Video Equipment	9,490	0	0	0	0
84910 Other Equipment	43,500	0	0	0	0
80000 Capital Outlay	63,282	2,130	0	0	0
90190 Payroll Reimbursements	-40,667	-29,656	0	-34,305	0
90000 Inter Reimbursements	-40,667	-29,656	0	-34,305	0
TEXPENSES Total Expenses	41,189,285	41,545,435	43,329,023	42,618,431	43,579,313

### **Employee Distribution By Position**

Entity: 1610 - Police

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
2.00	ADM005	ASSISTANT POLICE CHIEF
1.00	ADM700	POLICE CHIEF
4.00	POL720	Captain
16.00	POL730	Lieutenant
78.00	POL740	Sergeant
78.00	POL750	Corporal
191.00	POL760	Police Officer
370.00		

### **New Positions**

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Cost
1	POL760	Police Officer	P40	71.292

#### **Civilian Personnel**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35435 Potter County Participat	0	15,000	7,500	15,000	7,500
35436 Randall County Participa	0	15,000	7,500	15,000	7,500
35300 Construction Participati	0	30,000	15,000	30,000	15,000
35610 Grant In Aid – Federal	30,000	15,000	30,000	15,000	30,000
35500 Other Governmental Reven	30,000	15,000	30,000	15,000	30,000
TREVENUE Total Revenues	30,000	45,000	45,000	45,000	45,000
41100 Salaries and Wages	1,773,767	1,929,694	2,097,352	2,136,395	2,212,686
41300 Incentive	89,785	77,649	82,596	26,456	7,800
41620 Unscheduled	91,499	49,839	25,000	52,275	25,000
41820T Health Insurance	427,025	454,936	534,908	518,710	585,491
41900 Life	934	987	1,101	1,073	1,134
42010 Social Security - Medica	27,035	28,392	31,612	31,140	32,197
42020 Social Security - OASDI	107,057	113,572	131,767	128,368	134,186
42110 TMRS	215,133	241,578	264,019	261,868	268,032
42115 OPEB Funding	44,162	46,921	51,644	51,349	52,592
42200 Tuition Reimbursement	-3,301	-3,228	0	-3,228	0
42300 State Unemployment	3,715	3,577	3,363	3,942	3,460
42400 Workers Compensation	5,087	5,263	4,813	6,602	6,689
42520 Uniform/Clothing Allowan	82	14	180	0	0
PSCHG Personal Svcs Changes	0	0	0	23,710	0
41000 Personal Services	2,781,982	2,949,195	3,228,354	3,238,660	3,329,268
61410 Tuition	4,283	24,734	5,000	21,495	5,000
62000 Professional	87,111	151,390	120,000	156,003	120,000
63215 Contract Jailor Expense	1,854,206	1,850,589	1,850,000	1,850,589	1,850,000
60000 Contractual Services	1,945,599	2,026,714	1,975,000	2,028,088	1,975,000
71100 Insurance and Bonds	29,677	27,041	28,002	28,002	63,823
70000 Other Charges	29,677	27,041	28,002	28,002	63,823
TEXPENSES Total Expenses	4,757,258	5,002,950	5,231,356	5,294,750	5,368,091

### **Employee Distribution By Position**

Entity: 1640 - Civilian Personnel
Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
4.00	CLR130	ADMINISTRATIVE SUPERVISOR
13.00	CLR400	ADMINISTRATIVE ASSISTANT I
3.00	CLR405	ADMINISTRATIVE ASSISTANT II
14.00	CLR410	ADMINISTRATIVE ASSISTANT III
6.00	CLR415	ADMINISTRATIVE ASSISTANT IV
2.00	CLR605	TRAFFIC GUIDE/PARKING ENFORCEMENT
1.00	CLR630	OFFICE MANAGER
6.00	CLR775	CIVILIAN INVESTIGATOR I
1.00	CLR779	POLICE DATA ADMINISTRATOR
1.00	CLR800	POLICE RECORDS MANAGER
2.00	HRL725	RANGE OFFICER
1.00	HRL775	CIVILIAN IDENTIFICATION TECHNICIAN
3.00	PRF075	CRIME DATA ANALYST
3.00	PRF078	CRIME SCENE TECHNICIAN
1.00	PRF105	DOMESTIC VIOLENCE TEAM COORDINATOR
1.00	PRF155	ACCREDITATION AND COMPLIANCE COORDINATOR
1.00	TEC155	FORENSIC VIDEO TECHNICIAN
1.00	TEC770	IMAGING TECHNICIAN
5.00	TEC771	EVIDENCE TECHNICIAN
1.00	TRD050	RANGE OFFICER
1.00	TRD810	FLEET INVENTORY & EQUIPMENT CONTROL TECH
71.00		

### **TSU Tobacco Enforcement Progr**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
36210 Other Program Revenue	17,475	0	0	0	0
35500 Other Governmental Reven	17,475	0	0	0	0
TREVENUE Total Revenues	17,475	0	0	0	0
41620 Unscheduled	14,098	462	0	0	0
42010 Social Security - Medica	168	7	0	0	0
42110 TMRS	1,641	54	0	0	0
42115 OPEB Funding	343	11	0	0	0
42300 State Unemployment	1	0	0	0	0
41000 Personal Services	16,250	534	0	0	0
67600 Temporary Labor	1,150	0	0	0	0
60000 Contractual Services	1,150	0	0	0	0
TEXPENSES Total Expenses	17,400	534	0	0	0

#### Safe and Sober TXDOT Pr

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	149,885	147,039	166,400	138,332	145,907
35500 Other Governmental Reven	149,885	147,039	166,400	138,332	145,907
39110 Tsf In fr General Fund	65,017	39,502	41,600	33,763	36,626
39100 Operating Transfers In	65,017	39,502	41,600	33,763	36,626
TREVENUE Total Revenues	214,902	186,541	208,000	172,095	182,533
41620 Unscheduled	185,475	160,543	180,607	148,182	157,275
42010 Social Security - Medica	2,578	2,234	0	2,149	2,280
42110 TMRS	21,412	19,714	0	18,063	19,156
42115 OPEB Funding	4,505	3,901	0	3,601	3,822
42300 State Unemployment	70	110	0	62	0
42400 Workers Compensation	0	37	0	37	0
41000 Personal Services	214,040	186,541	180,607	172,095	182,533
75100 Travel	861	0	0	0	0
70000 Other Charges	861	0	0	0	0
TEXPENSES Total Expenses	214,902	186,541	180,607	172,095	182,533

#### **Click It or Tickit**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	10,751	10,564	9,000	10,964	10,000
35500 Other Governmental Reven	10,751	10,564	9,000	10,964	10,000
39110 Tsf In fr General Fund	1,671	1,718	1,700	1,762	1,607
39100 Operating Transfers In	1,671	1,718	1,700	1,762	1,607
TREVENUE Total Revenues	12,422	12,282	10,700	12,726	11,607
41620 Unscheduled	10,751	10,564	9,000	10,964	10,000
42010 Social Security - Medica	151	148	0	159	145
42110 TMRS	1,258	1,314	0	1,337	1,219
42115 OPEB Funding	261	257	0	266	243
41000 Personal Services	12,422	12,282	9,000	12,726	11,607
TEXPENSES Total Expenses	12,422	12,282	9,000	12,726	11,607

#### **JAG Traffic Enforcement**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	105,217	0	100,000	50,661	50,000
35500 Other Governmental Reven	105,217	0	100,000	50,661	50,000
TREVENUE Total Revenues	105,217	0	100,000	50,661	50,000
68620 Computer Equipment	0	50,661	0	50,661	0
60000 Contractual Services	0	50,661	0	50,661	0
77900 Other Agencies	52,609	0	50,000	0	50,000
70000 Other Charges	52,609	0	50,000	0	50,000
TEXPENSES Total Expenses	52,609	50,661	50,000	50,661	50,000

### FY14 JAG Program

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	0	42,351	0	0	0
35500 Other Governmental Reven	0	42,351	0	0	0
TREVENUE Total Revenues	0	42,351	0	0	0
84910 Other Equipment	0	42,351	0	0	0
80000 Capital Outlay	0	42,351	0	0	0
TEXPENSES Total Expenses	0	42,351	0	0	0

#### **Narcotics Unit**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
52050 Auto Parts	0	0	16,500	0	16,500
52120 Tires and Tubes Other	0	0	1,200	0	1,200
51000 Supplies	0	0	17,700	0	17,700
62000 Professional	0	0	10,000	0	10,000
60000 Contractual Services	0	0	10,000	0	10,000
72000 Communication	701	971	650	1,004	650
77100 Court Costs	14,132	7,091	17,000	0	17,000
78215 Impressed Funds	26,500	26,000	45,000	25,000	45,000
70000 Other Charges	41,332	34,062	62,650	26,004	62,650
TEXPENSES Total Expenses	41,332	34,062	90,350	26,004	90,350

### Leose Training-Police

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
36210 Other Program Revenue	22,440	22,458	22,400	20,847	22,400
35500 Other Governmental Reven	22,440	22,458	22,400	20,847	22,400
TREVENUE Total Revenues	22,440	22,458	22,400	20,847	22,400
61410 Tuition	9,765	0	0	0	0
60000 Contractual Services	9,765	0	0	0	0
75100 Travel	11,952	16,397	21,000	15,438	21,000
70000 Other Charges	11,952	16,397	21,000	15,438	21,000
TEXPENSES Total Expenses	21,717	16,397	21,000	15,438	21,000







(1910, 1930, 1940, 2450, 26620)

### **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 29,665,328	\$ 30,194,546	\$ 31,397,589
Supplies	1,453,371	1,529,686	1,477,330
Contractual Services	1,251,986	1,307,829	1,318,871
Other Charges	241,123	263,991	255,987
Inter Reimbursements	(94,589)	(247,000)	(247,000)
Operating Transfers	37,665	-	-
Total Expenses	\$ 32,554,884	\$ 33,049,052	\$ 34,202,777

### Mission

The Amarillo Fire Department's mission is to protect our community by providing the highest quality of compassionate and professional services.

### Strategic Approach

The Amarillo Fire Department compassionately provides lifesaving, emergency services for approximately two-hundred thousand citizens throughout our community. The AFD is comprised of 293 dedicated professionals (274 uniformed) operating from thirteen fire stations, an administration office, and a mechanic shop/office, located around our city. Organizationally, the AFD is arranged into Fire Administration, Fire Operations, Fire Support, and the Fire Marshal's Office (FMO) to provide oversight and management of our service delivery programs.

Our department responds to and suppresses all natures of fires, including wildland and structure fires. In addition, we provide a top-notch, Advanced Life Support (ALS) for our citizens' medical emergencies and traffic accidents. At the Rick Husband International Airport, we have members specially trained to handle aircraft emergencies and we also have a regional Hazardous Materials Response Team to protect Amarillo and the 26 counties within the Texas Panhandle. Our Technical Rescue team is ready and in place to deal with accidents involving complex vehicle extrication, structural collapses, high-angle rescue, trench collapse, confined space, and incidents involving industrial occupancies. The AFD has an enthusiastic and proactive community relations program that coordinates fire station tours, a smoke alarm program, school fire drills, safety talks, social media interaction, and is community-minded by participating in department-sponsored community events (Fire Chief of the Day, Fire Station Open-Houses, Community Meetings). AFD crews are also very involved with pre-emergency planning to protect the target-fire and high-life-hazards within our community.

Our far proximity, from other large population areas requires the AFD to be competently and independently prepared to mitigate all sorts of emergencies. The AFD's strategy for managing this challenging responsibility is to maintain a highly trained, well-equipped, and enthusiastic workforce. This obligation is reflected in the budget requests for FY19 as five more personnel joined the AFD's ranks to prepare for the 2020 addition of a second fire crew at Fire Station #5.

Finally, as in every organization, the AFD faces a variety of challenges. To answer the ever-present threat of wildland fires in the area, the AFD is working to expand the Wildland Program, which was officially created in June 2015. Today, though necessary for the safety of the community as well as the protection of property, the department is faced with the challenge of providing resources and training to adequately support the Wildland Program. Additionally, as the AFD raises its EMS standard of care, the department looks to soon implement Paramedic Engines. Currently, each AFD truck has ALS-trained members on board. The concept behind employing Paramedic Engines furthers this ALS component with a focused effort to send "an ambulance in a firetruck" within certain response districts, essentially providing citizens everything minus the transport component of EMS. As with the Wildland Program, the department is challenged to provide adequate resources to support this important expansion of the EMS program. A major step in addressing this challenge will be the acquisition of 12-Lead Heart Monitors for the Paramedic Engines. By using the same 12-Lead Heart Monitors as AMR, AFD can augment and support the existing local EMS teamwork. Citizens will directly benefit from faster on-scene transitions to expedite the transport of their loved ones to the hospital.

The AFD loves our community! It is our sincere honor and calling to help and serve others on what may be the single worst day of their lives. We strive to compassionately mitigate emergencies as they arise, all the while never losing sight of how we made our citizens feel in the process.

### **Programs**

# Fire Department Administration/Support 2019/20 Budget — \$873,678

This program area provides leadership, strategic planning, and administrative management for the Operations, Support, and FMO functions, to support the mission of the Fire Department. The support aspect of the program manages the logistical needs of our personnel, thirteen fire stations, Fire Administration, the training facility, fire fleet mechanic's shop, and a large apparatus storage building.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Operating expenditures managed (in millions)	\$32.6	\$33.0	\$33.8
Number of personnel managed: Uniformed Fire/Civilian	264/19	269/19	274/19

## Fire Emergency Response 2019/20 Budget — \$29,809,925

This program encompasses all emergency response operations to protect the lives and property of the citizens served. The major activities include emergency medical services, fire suppression, wildfire mitigation and firefighting, hazardous materials response, technical rescue, and aircraft rescue and firefighting.

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of emergency responses made	22,954	23,000	24,500
Structure fire civilian fatalities per 100,000 residents	1	0	0
Structure fire civilian injuries per 100,000 residents	11	10	10
Percentage of fire calls where crews turned out within 80 seconds	89.46%	90%	90%
Percentage of fire calls where the drive time was under 4 minutes	67.44%	75%	75%
Percentage confined to room of origin	59.91%	65%	65%
Percentage of medical calls where crews turned out within 60 seconds	68.69%	80%	80%
Percentage of medical calls where the drive time was under 4 minutes	50.57%	75%	75%
Medical calls with advanced life support provided	451	500	600
Public safety and public relation contacts made with the community	60,798	60,000	70,000
Schools within City limits receiving fire safety presentations	100%	100%	100%

# Fire Safety 2019/20 Budget — \$384,419

This program is responsible for all departmental safety policies and practices. The program staff ensures proper safety precautions are followed at emergency scenes. The Health and Safety Officer is responsible for developing the department's overall health and well-being protocols, including the fitness program and testing, Return-to-Work procedures, and the National Institute for Occupational Safety and Health (NIOSH) compliant respiratory protection program. Safety Program personnel ensure the maintenance and repairs of firefighter protective clothing, Self-Contained Breathing Apparatus, and National Fire Protection Association (NFPA) compliant uniforms.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Personnel injuries	37	30	30
Fire apparatus/vehicle accidents	11	10	10
Self-contained breathing apparatus repairs made	200	225	250
Firefighter protective clothing inspected and repaired to meet NFPA compliancy	658	698	758
Annual fitness evaluations completed	269	274	279

## Fire Training 2019/20 Budget — \$582,453

Staff under this program coordinate all training activities for AFD, including lesson plan development, scheduling, teaching, and ensuring the training equipment/facility is operational. They also manage the six-week orientation for new hires and promotional orientations for all drivers and officers. The Public Information Officer is assigned to the training staff and is responsible for public fire and safety education, media relations, and coordination of AFD involvement in community affairs.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Firefighters meeting all educational			
requirements to hold Texas Commission on			
Fire Protection (TCFP) firefighter,	100%	100%	100%
Department of State Health Services (DSHS)			
EMT and specialized certifications			
Skills and educational hours completed by	93,000	70,000	70,000
Department personnel	93,000	70,000	70,000
Percentage of personnel working out of			
class or promoting that document Critical	100%	100%	100%
Skills completion			

# Fire Emergency Preparedness 2019/20 Budget — \$186,385

The Emergency Preparedness program prepares pre-incident information for use during emergencies, coordinates the repair and installation of the Opticom traffic control systems, and manages the Knox Key-Secure system. The Incident Management Team, which responds to the EOC or to designated field positions, is another element of this program.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Target hazard pre-incident plans completed	300	350	400

## Fire Communications 2019/20 Budget — \$646,522

The Fire Communications program coordinates the functions and maintenance of the Locution fire station alerting system, emergency personnel paging, email systems, Mobile Computer Terminals (MCTs), wired and cellular phones, State and Federal incident reporting, quality assurance call review, and all fire service-related hardware and software. This program is responsible for coordinated management of the Amarillo Emergency Communications Center alongside Amarillo Police Department.

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Emergency response reports validated			
prior to submission to TexFirs reporting	100%	100%	100%
system			

## Fire Fleet Maintenance and Repair 2019/20 Budget — \$716,417

The Fleet Maintenance and Repair program is responsible for ensuring the Department's apparatus and vehicles are fully operational and ready to meet the heavy demands placed on them. This program is also responsible for the maintenance and repair of all AFD's small power equipment, the fuel tanks at our stations, and supporting the apparatus at large-scale emergency operations.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Fleet work orders completed	910	950	1,000
Percentage of days front line Fire apparatus are available	95%	95%	95%
Percentage of repairs outsourced	7.6%	5.0%	5.0%

# Fire Marshal's Administration/Support 2019/20 Budget — \$125,372

This program area provides leadership, strategic planning, and administrative management for the Fire Marshal's Office (FMO) functions to support the mission of AFD.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Operating expenditures managed	\$904,840	\$957,571	\$1,002,978
Number of personnel managed	8	8	8

# Fire Marshal's Fire Investigation 2019/20 Budget — \$250,745

The FMO Fire Investigation program provides fire origin and cause investigative services for AFD. This allows for appropriate compensation and/or the prosecution of alleged arsonists. The investigation officers investigate all fire-related injuries and fatalities.

	2017/18	2018/19	2019/20	
	Actual	Estimated	Projected	
Requests for investigative services	237	245	240	
Percentage of fire investigations resulting	56%	60%	60%	
in cause determination*	30%	00%	00%	
Arson investigations conducted	30	40	40	
Percentage of arson cases referred to	33%	50%	50%	
District Attorney for prosecution	33%	30%	50%	

<sup>\*</sup> FEMA identifies the nationwide average as being between 22-25 %

## Fire Marshal's Inspections 2019/20 Budget — \$501,489

The FMO Inspections program provides a multi-faceted approach to fire prevention by providing plan review, inspection, and testing services to property and business owners of Amarillo in order to assist them with ordinance, fire code, and life safety code compliance. The Inspections program personnel also conduct educational presentations and ensure schools meet the state-mandated requirements for fire drills.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Requests for service (inspections, plan reviews, permits, etc.)	3,620	3,650	3,650
New construction inspections completed within ten days of request	100%	100%	100%
Plan reviews completed within ten days of receipt	98%	100%	100%

## Fire Marshal's Compliance 2019/20 Budget — \$125,372

The FMO Compliance program provides training coordination and assistance to FMO personnel to ensure they have the knowledge, skills, and abilities to safely and effectively prevent the loss of life and property through fire investigations, fire and life safety code enforcement, and peace officer responsibilities. This program also ensures FMO compliance with statutory regulations and national standards.

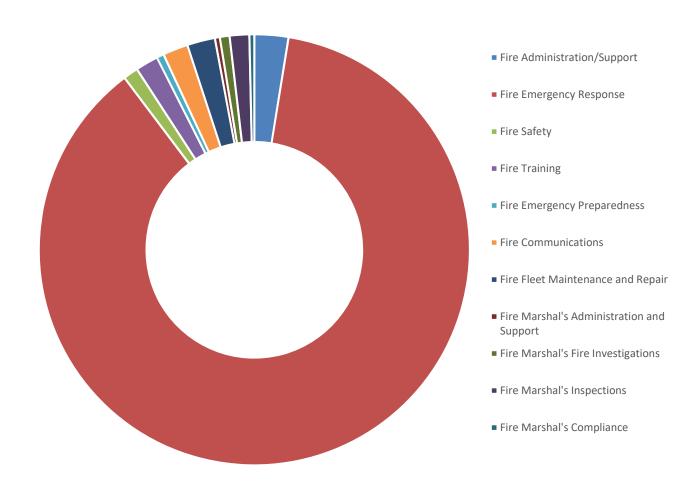
#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
FMO staff meeting all educational requirements to hold TCOLE peace officer and TCFP investigator/inspector licensure	100%	100%	100%
Skills and educational hours completed by FMO personnel	520	560	560

### **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions (Uniformed Fire)	264	269	279
Permanent Positions (FMO)	8	8	8
Permanent Positions (Civilian)	9	10	10
Part-time Positions	2	1	1
Total Positions	283	288	298

## **Total Fire Department 2019/20 Budget — \$34,202,777**



#### **Fire Operations**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33400 Fire Service Fee - Airpo	1,783,577	1,859,146	1,914,289	1,914,289	1,997,267
33300 Public Safety and Health	1,783,577	1,859,146	1,914,289	1,914,289	1,997,267
35430 State Participation	0	210,530	0	291,357	0
35300 Construction Participati	0	210,530	0	291,357	0
35610 Grant In Aid – Federal	0	5,000	0	5,000	0
35700 Grants - State	0	4,080	0	4,080	0
35500 Other Governmental Reven	0	9,080	0	9,080	0
37410 Miscellaneous Revenue	174	7,600	300	7,600	300
37420 Donations	0	0	0	5,610	0
37400 Miscellaneous Revenue	174	7,600	300	13,210	300
TREVENUE Total Revenues	1,783,751	2,086,356	1,914,589	2,227,937	1,997,567
41100 Salaries and Wages 41200 Longevity	17,761,273 199,107	17,856,842 200,141	18,243,840 214,740	18,157,702 203,083	18,171,952 219,840
41300 Incentive	485,587	502,079	486,480	495,338	494,280
41610 Scheduled	533,635	481,561	554,713	475,000	554,713
41620 Unscheduled	1,079,025	1,241,593	1,258,115	1,177,000	1,258,115
41820T Health Insurance	2,667,243	2,682,831	2,830,607	2,858,289	3,091,294
41900 Life	4,445	4,435	4,487	4,462	4,487
42010 Social Security - Medica	277,465	282,080	276,734	281,318	275,921
42115 OPEB Funding	493,120	498,670	465,704	483,353	464,344
42120T FRRF Total	3,824,545	3,911,050	3,850,550	3,835,831	3,739,591
42300 State Unemployment	13,529	13,579	13,110	13,743	13,110
42400 Workers Compensation	294,162	294,182	295,138	295,722	294,275
42510 Car Allowance 42520 Uniform/Clothing Allowan	29,443 190,828	28,588	26,820	29,949	29,760
42550 Communications Allowance	190,828	190,262 20,603	192,960 18,000	192,113 23,920	192,960 22,800
PSCHG Personal Svcs Changes	0,431	20,003	0	23,920	941,227
41000 Personal Services	27,863,858	28,208,494	28,731,997	28,526,823	29,768,669
51110 Office Expense	16,404	15,662	27,350	15,825	27,350
51200 Operating	63,302	65,193	73,904	83,972	73,904
51250 Janitor	36,306	33,725	33,000	35,010	33,000
51300 Clothing and Linen	289,930	330,101	343,817	244,004	343,819
51350 Chemical and Medical	40,841	45,323	46,459	47,650	46,459
51410 Vaccines	2,064	3,262	559	1,146	559
51450 Botany & Agrigulture	0	0	500	500	500
51700 Education 51800 Fuel & Oil	11,582	22,185	29,874	64,002	29,874
51850 Minor Tools	136,764 33,866	172,885 1,803	168,972 10,075	173,951 11,907	186,997 10,075
51970 Software	99	475	1,900	475	1,900
52050 Auto Parts	294,426	378,031	200,000	394,052	200,000
52050LABOR Auto Parts Labor	123,267	92,026	240,000	112,463	240,000
52120 Tires and Tubes Other	31,239	32,707	35,287	35,641	35,287
53100 Natural Gas	93,867	91,247	122,517	101,881	109,522
53150 Electricity	103,273	99,753	115,459	96,981	104,255
53200 Water and Sewer	45,301	47,836	46,460	43,799	0
51000 Supplies	1,322,531	1,432,214	1,496,133	1,463,258	1,443,501
61100 Communications Billing	21,050	15,503	23,000	15,331	23,000
61200 Postage	5,236	2,326	6,000	3,133	6,000
61400 Dues	1,536	2,367	2,635	2,852	2,635
61410 Tuition	60,749 55,068	52,092 31,644	56,013	48,023 15,444	56,013 47,000
62000 Professional 63400 Employee Medical	55,968 69,186	31,644 48,486	29,000 57,505	15,444 35,848	47,000 57,505
67320 Extermination	09,100	115	850	60	850
67500 Laundry	10,246	11,875	24,432	10,727	16,432
68100 R & M - Building	2,738	16,305	30,743	26,628	30,743
68300 R & M - Improvements	0	0	5,020	0	5,020
68680 Other Equipment	80,761	113,683	129,661	142,489	137,661
69210 Rental City Equipment	839,062	836,671	836,060	836,060	845,927
69300 Leased Computer Software	74,402	84,185	58,478	93,367	58,478

#### **Fire Operations**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
60000 Contractual Services	1,220,935	1,215,250	1,259,397	1,229,961	1,287,264
71100 Insurance and Bonds	160,770	171,764	194,769	194,769	185,467
74000 Printing and Binding	669	361	2,000	272	2,000
74100 Community Outreach	0	0	0	1,880	0
75100 Travel	48,593	59,774	42,740	62,631	42,740
75200 Mileage	0	11	1,000	75	1,000
75300 Meals and Local	2,388	1,937	2,000	1,574	2,000
78250 Inventory Over/Short	297	-12,416	2,500	-8,133	2,500
70000 Other Charges	212,718	221,432	245,009	253,067	235,707
84100 Auto-Rolling Stock & Equ	4,945	0	0	0	0
84700 Info Tech Equipt - Softw	0	0	0	-667	0
80000 Capital Outlay	4,945	0	0	-667	0
90180.LABOR Sales to Other Dep	-126,017	-94,589	-247,000	-115,550	-247,000
90000 Inter Reimbursements	-126,017	-94,589	-247,000	-115,550	-247,000
TEXPENSES Total Expenses	30.498.969	30.982.801	31.485.535	31.356.892	32,488,141

### **Employee Distribution By Position**

**Entity:** 1910 - Fire Operations **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM800	FIRE CHIEF
2.00	FIR810	Deputy Fire Chief
4.00	FIR820	Fire District Chief (8 hr)
3.00	FIR830	Fire Captain (8Hr)
3.00	FIR840	Fire Lieutenant (40 hour)
126.00	FIR865	Fire Fighter
63.00	FIR870	Fire Driver
40.00	FIR875	Fire Lieutenant
21.00	FIR880	Fire Captain
6.00	FIR885	Fire Dist Chief
269.00		

### **New Positions**

Head-	Class			Estimated
count	Code	Position	Pay Grade	Cost
4	FIR865	Fire Fighter	F30	256,204
3	FIR870	Fire Driver	F31	273,506
1	FIR875	Fire Lieutenant	F35	99,793
2	FIR880	Fire Captain	F36	221.724

#### Fire Marshal

		FILE IMALSHA			
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33310 Fire Inspection Fees	41,280	96,568	105,600	100,500	105,600
33300 Public Safety and Health	41,280	96,568	105,600	100,500	105,600
37410 Miscellaneous Revenue	5	0	100	0	100
37400 Miscellaneous Revenue	5	0	100	0	100
TREVENUE Total Revenues	41,285	96,568	105,700	100,500	105,700
41100 Salaries and Wages	494,277	552,432	546,504	586,624	587,422
41300 Incentive	12,837	12,960	11,700	12,843	12,300
41620 Unscheduled	37,267	35,452	68,000	38,307	68,00
41820T Health Insurance	76,913	84,187	89,347	91,426	97,109
41900 Life	115	130	133	133	133
12010 Social Security - Medica	7,640	8,411	8,196	8,838	8,81
42020 Social Security - OASDI	32,666	35,963	35,044	37,792	37,70
42110 TMRS	64,039	75,258	69,210	76,281	74,213
42115 OPEB Funding	13,503	14,888	13,735	15,143	14,77
42300 State Unemployment	341	393	390	441	390
42400 Workers Compensation	7,841	8,740	8,704	9,339	9,360
42510 Car Allowance	2,707	2,708	2,700	2,695	2,700
42520 Uniform/Clothing Allowan	5,036	5,112	4,320	5,760	5,760
12550 Communications Allowance	3,541	3,922	3,084	3,905	3,62
11000 Personal Services	758,722	840,557	861,067	889,527	922,32
51110 Office Expense	1,220	1,252	2,587	598	2,58
51200 Operating	1,105	1,381	2,216	1,522	2,21
51300 Clothing and Linen	2,789	2,379	3,944	826	3,94
51400 Photographic	936	0	1,400	1,053	1,40
51700 Education	0	561	650	0	650
51800 Fuel & Oil	8,873	9,608	9,333	8,494	9,609
51850 Minor Tools	614	1,328	0	564	(
52000 Ammunition	1,467	0	1,423	0	1,42
52050 Auto Parts	2,190	328	5,000	1,221	5,000
52050LABOR Auto Parts Labor	1,675	1,088	7,000	1,663	7,000
51000 Supplies	20,868	17,923	33,553	15,940	33,829
61200 Postage	0	135	660	55	66
61400 Dues	2,054	-663	1,485	1,622	1,48
61410 Tuition	7,418	5,908	2,077	1,829	2,07
62000 Professional	0	0	18,000	0	2.50
63210 Armored Car Service	1,818	1,841	1,818	2,303	2,52
68680 Other Equipment	0	420	0	420	24.15
69210 Rental City Equipment 69300 Leased Computer Software	23,677	23,677 0	23,677 715	23,677	24,15
	1,055		· ·	1,055	71:
60000 Contractual Services	36,022	31,318	48,432	30,961	31,60
71100 Insurance and Bonds	7,218	6,327	6,379	6,379	7,07
72000 Communication	1,801	1,507	0	1,547	70
74000 Printing and Binding	177	7.070	738	113	73
75100 Travel	3,243	7,070	6,358	5,647	6,35
75300 Meals and Local	189	100	500	0	50
77100 Court Costs	0	38	545	0	54
70000 Other Charges	12,628	15,042	14,520	13,686	15,219
TEXPENSES Total Expenses	828,240	904,840	957,571	950,113	1,002,978

### **Employee Distribution By Position**

**Entity:** 1930 - Fire Marshal

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	MGT870	FIRE MARSHAL
3.00	PRF800	FIRE INSPECTOR
1.00	PRF870	FIRE INVESTIGATOR/INSPECTOR I
3.00	PRF871	FIRE INVESTIGATOR/INSPECTOR II
8.00		

#### Fire Civilian Personnel

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	421,601	403,885	397,576	456,402	456,804
41300 Incentive	11,967	11,105	10,200	12,552	12,600
41620 Unscheduled	6,463	7,164	3,827	5,937	3,827
41820T Health Insurance	95,285	85,973	86,600	102,811	110,732
41900 Life	148	138	133	166	167
42010 Social Security - Medica	6,055	5,863	5,952	6,767	6,846
42020 Social Security - OASDI	24,389	23,585	23,606	28,313	28,593
42110 TMRS	51,215	52,737	48,093	57,964	57,609
42115 OPEB Funding	10,346	9,884	9,252	11,338	11,207
42300 State Unemployment	543	559	527	598	536
42400 Workers Compensation	7,470	6,819	7,316	7,852	7,777
42510 Car Allowance	2,707	2,708	2,700	2,695	2,700
42540 Tool Allowance	6,017	4,652	4,500	5,889	6,000
42550 Communications Allowance	1,203	1,204	1,200	1,198	1,200
41000 Personal Services	645,410	616,277	601,482	700,480	706,597
51110 Office Expense	3	0	0	0	0
51200 Operating	4	0	0	4	0
51300 Clothing and Linen	0	0	0	88	0
51000 Supplies	7	0	0	91	0
61200 Postage	146	132	0	113	0
61410 Tuition	127	5,286	0	3,395	0
60000 Contractual Services	273	5,418	0	3,508	0
71100 Insurance and Bonds	5,182	4,648	4,464	4,464	5,061
70000 Other Charges	5,182	4,648	4,464	4,464	5,061
TEXPENSES Total Expenses	650,872	626,343	605,946	708,544	711,658

### **Employee Distribution By Position**

Entity: 1940 - Fire Civilian Personnel Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description		
1.00	CLR080	ADMINISTRATIVE SPECIALIST II		
1.00	CLR150	ADMINISTRATIVE COORDINATOR		
1.00	CLR410	ADMINISTRATIVE ASSISTANT III		
1.00	CLR941	ADMINISTRATIVE TECHNICIAN		
1.00	CLR947	ADMINISTRATIVE SPECIALIST I		
1.00	HRL970	MESSENGER		
1.00	MGT050	FLEET MANAGER		
1.00	TRD230	MECHANIC SUPERVISOR II		
1.00	TRD595	FIRE MECHANIC II		
1.00	TRD597	FIRE MECHANIC I		
1.00	TRD615	MECHANIC SUPERVISOR I		
11.00				

#### Leose Training- Fire Civilian

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35615 Program Income	978	0	0	0	0
36210 Other Program Revenue	0	969	910	910	910
35500 Other Governmental Reven	978	969	910	910	910
TREVENUE Total Revenues	978	969	910	910	910
75100 Travel	2,000	0	0	0	0
70000 Other Charges	2,000	0	0	0	0
TEXPENSES Total Expenses	2,000	0	0	0	0

### Louisiana Refugee Disaster

			•		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35430 State Participation	217,868	-67	0	0	0
35300 Construction Participati	217,868	-67	0	0	0
TREVENUE Total Revenues	217,868	-67	0	0	0
41100 Salaries and Wages	36,699	0	0	0	0
41200 Longevity	30	0	0	0	0
41300 Incentive	64	0	0	0	0
41610 Scheduled	873	0	0	0	0
41620 Unscheduled	90,804	0	0	0	0
41820T Health Insurance	5,563	0	0	0	0
41900 Life	8	0	0	0	0
42010 Social Security - Medica	1,810	0	0	0	0
42020 Social Security - OASDI	725	0	0	0	0
42110 TMRS	4,919	0	0	0	0
42115 OPEB Funding	3,124	0	0	0	0
42120T FRRF Total	16,929	0	0	0	0
42510 Car Allowance	101	0	0	0	0
42550 Communications Allowance	47	0	0	0	0
41000 Personal Services	161,695	0	0	0	0
51200 Operating	14,949	34	0	0	0
51800 Fuel & Oil	258	0	0	0	0
51850 Minor Tools	0	3,200	0	0	0
51000 Supplies	15,206	3,234	0	0	0
92130 General Construction	0	37,665	0	0	0
92000 Operating Transfers	0	37,665	0	0	0
TEXPENSES Total Expenses	176.901	40.900	0	0	0





(1710)

### **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 2,175,027	\$ 2,428,021	\$ 2,672,850
Supplies	369,883	358,922	338,264
Contractual Services	243,337	257,398	256,642
Other Charges	39,241	32,341	35,695
Inter Reimbursements	(18,000)	(18,000)	(18,000)
Total Expenses	\$ 2,809,488	\$ 3,058,682	\$ 3,285,451

### Mission

The Animal Management & Welfare department provides care, shelter, adoption and reunification services for stray, surrendered and impounded animals from the City of Amarillo. The department also aids with animal-related health and public safety issues and enforces city ordinances for the welfare of the animals and citizens of Amarillo. In order to address public safety issues and animal overpopulation in the city, incoming domestic animals are vaccinated and adopted animals are spayed or neutered. The department investigates potential cases of rabies and other zoonotic diseases by taking in wildlife and atrisk animals for quarantine. Public outreach and education are provided to citizens to encourage and promote responsible pet ownership. The department facilitates adoptions for pets in the shelter, as well as reunification of lost pets with their owners. Animals are spayed and neutered to aid in population control prior to being placed in new homes.

### Strategic Approach

The Amarillo Animal Management & Welfare department strives to consistently meet the nationally accepted Five Freedoms of Animal Welfare (freedom from hunger and thirst; freedom from discomfort; freedom from pain, injury or disease; freedom to express normal behavior; freedom from fear and distress). Animals, as a voiceless and vulnerable population in our community, need the department's support to advocate for their well-being and the most humane outcome for them. Animal Management & Welfare strives to ensure that best practices in shelter and veterinary care are met. The department aligns its mission with the City Council's Pillar of **Public Safety, Civic Pride, and Customer Service**.

The department of Animal Management & Welfare continues to evaluate industry standards with perspective to current operations and adjusts operations accordingly to stay relevant, as well as to align with best practices. Best practices allow our staff members to receive resources and training to lay the foundation for them to grow and develop into community and animal ambassadors.

Shelter improvements related to the 2016 bond proposals are scheduled to come on-line in the next year that will enhance facilities to provide for the care and upkeep of animals in the shelter. The bond projects include facility improvements by adding a medical treatment building, sally port, employee building, drive thru barn, and dog exercise runs.

The proposed budget includes additional staffing and resources to include expanded veterinarian care in the shelter and enhance rescue/transport coordination. During the current fiscal year, Animal Management & Welfare has become the primary source for adopting animals out of the shelter. New programs proposed include strengthening our transport and rescue network and continuing to build the volunteer program. The desired outcome of Animal Management & Welfare is to decrease the number of animals that are entering the shelter and to increase the number of animals that are reclaimed by their owners or leaving the facility through adoptions, transports or rescues. The department is also working hard in the community to provide humane education, as well as enforcement to address public safety and animal welfare issues.

The department is focused on creating a framework to more effectively mange the animal population in the local community through a review of local policies and ordinances. Through a comprehensive public engagement that solicits input from the community, enhancements to policies and ordinances will be proposed to more effectively address the long-term challenges facing the animal management and welfare in the community.

### **Programs**

# Administration & Community Outreach 2019/20 Budget - \$657,091

Administration oversees all aspects of the compliance/enforcement and shelter operations for the Animal Management & Welfare department. In addition, the program provides community outreach through public education, animal accountability training, and volunteer coordination, along with addressing animal issues and concerns from the community. Administration is focused on creating a framework to more effectively manage the animal population in the community through enhancements to local policies and ordinances.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/2020
	Actual	Estimated	Projected
Schools Presented To	10	10	10
School Presentation Attendees	650	650	650
Other Community Events	10	5	10
Animal Accountability Program sessions	N/A	12	12

# Community Compliance/Enforcement 2019/20 Budget — \$1,314,180

Community Compliance/Enforcement encompasses the field component of Animal Management & Welfare. Officers respond to citizen concerns, inquiries and complaints. The emphasis of the Community Compliance/Enforcement team is on **Public Safety**. This is accomplished through securing loose animals, investigating dangerous animals and animal bites, and aiding in animal cruelty and neglect cases. Officers also spend considerable time educating citizens on proper husbandry methods in the field, including putting citizens in connection with community resources so they can keep their pets.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated*	2019/20 Projected*
Total Calls to AECC	24,683	21,727	25,000
Field Response (Incidents Responded To) <sup>1</sup>	-	-	-
Citations Issued	3,836	3,691	4,000
Warnings Issued	1,484	1,491	1,500
Bite Cases Quarantined in Shelter	523	436	525
Field Calls for Service	24,683	22,000	25,500
Cost per Call for Service	\$54.21	\$56.56	\$53.84

<sup>\*</sup>Estimates and Projections are based on current trends being experienced or anticipated.

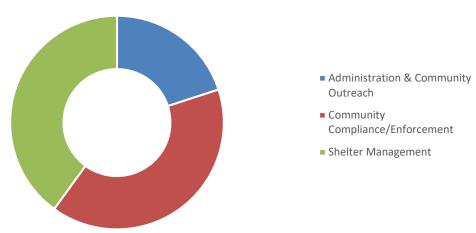
# Shelter Management 2019/20 Budget — \$1,314,180

Shelter Management encompasses the in-house component of Animal Management & Welfare. Staff provide daily care, cleaning and the practice of good husbandry for the animals in the shelter. The shelter provides a centralized location for citizens that are missing their pets to reclaim them and offers low cost microchipping for citizens' animals in an effort to provide a permanent form of identification to increase the likelihood of reunification in the event their animal becomes lost. Kennel care staff deep clean and disinfect kennels to provide a clean and healthy environment for the animals in our care and to reduce the possibility of disease or illnesses spreading in the population.

### **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	37	40	43
Part-time Positions	-	3	3
Total Positions	37	43	46

### Total AM&W Department 2019/20 Budget — \$3,285,451



<sup>&</sup>lt;sup>1</sup> Will report call types responded to in future years (e.g. Vicious, Welfare Check, Stray, Wildlife, Deceased Cleanup). Metric is being developed.

#### **Animal Management & Welfare**

	AIII	iliai waliayeillelii	a Wellare		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33339 Microchipping Fees	14,565	11,425	17,000	8,620	16,000
33340 Animal Shelter Fees	32,106	33,232	27,500	51,002	42,000
33342 Euthanasia Fee	0	-99	0	0	0
33343 Dog Vaccination on Intak	3,836	3,270	4,001	3,745	4,000
33347 Surrender Fee	0	0	20,000	14,317	20,000
33349 Adoption Fee	0	4,975	72,000	75,000	72,000
33380 Vet Clinic Disposal Fee	6,193	1,315 20	0	100 20	0
33381 Medical Reclaim Fees	238				0
<b>33300 Public Safety and Health</b> 35530 Outside Participation	<b>57,038</b> 30,480	<b>57,173</b> 0	<b>140,501</b> 12	<b>155,402</b> 0	<b>154,000</b> 12
35500 Other Governmental Reven	30,480	0	12	0	12
37154 Other Rental Income	0	1,200	14,400	1,200	14,400
37150 Rent	0	1,200	14,400	1,200	14,400
37141 Merchant Service Fees	-810	-877	-571	-1,273	-571
37410 Miscellaneous Revenue	12,221	13,428	5,200	17,040	5,200
37420 Donations	143	6,886	0	22,855	0
37400 Miscellaneous Revenue	11,553	19,437	4,629	38,622	4,629
TREVENUE Total Revenues	99,071	77,810	159,542	195,224	173,041
41100 Salaries and Wages	1,369,877	1,377,220	1,569,910	1,519,130	1,582,061
41300 Incentive	48,782	46,616	45,300	36,388	32,700
41620 Unscheduled	62,112	81,835	58,101	101,987	58,101
41820T Health Insurance	289,654	282,523	348,793	307,527	344,600
41900 Life	566	573	667	626	667
42010 Social Security - Medica	20,775	21,159	23,497	23,112	23,555
42020 Social Security - OASDI	86,932	89,120	98,663	97,710	99,369
42110 TMRS	171,446	185,669	195,057	195,945	195,573
42115 OPEB Funding	35,695	36,558	38,670	38,914	38,946
42300 State Unemployment 42400 Workers Compensation	1,964 32,144	2,052 31,810	2,095 36,947	2,570 35,074	2,067 37,327
42510 Car Allowance	3,008	3,009	3,000	3,043	3,000
42520 Uniform/Clothing Allowan	12,155	12,533	2,520	13,923	6,720
42550 Communications Allowance	3,610	4,350	4,800	3,589	3,600
PSCHG Personal Svcs Changes	0,010	0	0	0,000	244,562
41000 Personal Services	2,138,719	2,175,027	2,428,021	2,379,540	2,672,850
51110 Office Expense	16,412	18,895	13,000	24,942	13,000
51120 Safety Program	0	0	4,000	0	4,000
51125 Training	5,365	2,706	6,000	6,721	6,000
51200 Operating	43,198	23,049	32,000	17,068	32,000
51250 Janitor	16,352	8,938	10,000	8,824	10,000
51300 Clothing and Linen	20,374	18,433	8,000	17,156	8,000
51350 Chemical and Medical	7,051	18,001	29,200	28,126	29,200
51400 Photographic	1,462	2,615	1,000	1,500	1,000
51410 Vaccines	41,510	31,511	53,730	52,483	53,730
51450 Botany & Agrigulture	1,280	327	0	231	0
51510 Animal Traps	3,459	0	2,500	2,500	2,500
51520 Microchipping Supplies	16,620	25,825	20,000	35,075	20,000
51550 Animal Feed and Medical 51555 Animal Medicine	51,691 62,056	57,404 79,264	34,500	65,464	34,500 60,000
51700 Education	62,056 2,719	78,364	60,000	83,988 3,092	•
51700 Education 51800 Fuel & Oil	162	3,089 238	3,000 268	5,092 66	3,000 238
51850 Minor Tools	23,363	27,268	31,300	31,300	28,000
51950 Minor Office Equipment	122	0	0	0	20,000
51970 Software	42	540	0	0	0
51980 IT Hardware	5,732	11,472	0	5,234	0
		•			_
52000 Ammunition	88	0	750	0	750
52000 Ammunition 52050 Auto Parts		0 864	750 0	0 1,070	750 0
	88				
52050 Auto Parts	88 1,033	864	0	1,070	0

### **Animal Management & Welfare**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
53150 Electricity	16,093	15,290	18,830	17,052	18,330
53200 Water and Sewer	12,237	11,114	14,300	11,271	0
51000 Supplies	364,256	369,883	358,922	424,599	338,264
61200 Postage	1,672	2,001	1,500	1,968	1,500
61300 Advertising	1,725	8,881	1,000	7,583	1,000
61400 Dues	903	710	2,000	1,015	2,000
61410 Tuition	8,188	3,630	8,000	3,815	8,000
62000 Professional	10,435	7,859	18,000	9,452	18,000
63210 Armored Car Service	3,636	3,681	3,636	4,637	5,052
63400 Employee Medical	892	7,545	3,000	10,383	3,000
67320 Extermination	1,720	950	1,000	1,025	1,000
68300 R & M - Improvements	4,282	5,930	15,000	11,981	15,000
68680 Other Equipment	0	387	0	387	0
68710 Auto Repair & Maint	150	0	2,501	2,500	2,501
69210 Rental City Equipment	201,761	201,761	201,761	201,761	199,589
60000 Contractual Services	235,364	243,337	257,398	256,507	256,642
71100 Insurance and Bonds	17,968	17,961	18,430	18,430	21,784
72000 Communication	7,344	8,221	7,800	12,258	7,800
74000 Printing and Binding	5,113	2,532	3,000	5,596	3,000
75100 Travel	191	1,830	2,510	-40	2,510
75300 Meals and Local	397	4,414	501	4,121	501
77610 Information Technology -	0	4,202	0	0	0
78210 Cash Over/Short	45	81	0	70	0
78230 Loss on Bad Debt	395	0	100	0	100
70000 Other Charges	31,453	39,241	32,341	40,435	35,695
90140 Airport	-18,000	-18,000	-18,000	-18,000	-18,000
90000 Inter Reimbursements	-18,000	-18,000	-18,000	-18,000	-18,000
TEXPENSES Total Expenses	2,751,792	2,809,488	3,058,682	3,083,083	3,285,451

### **Employee Distribution By Position**

**Entity:** 1710 - Animal Management & Welfare

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM047	ANIMAL MANAGEMENT & WELFARE VETERINARIAN
1.00	ADM590	DIRECTOR OF ANIMAL MANGEMENT AND WELFARE
1.00	ADM591	ASSISTANT DIRECTOR OF AM & W
1.00	CLR035	VOLUNTEER PROGRAM COORDINATOR
2.00	CLR175	VETERINARY ASSISTANT
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
3.00	HRL125	ADOPTION SPECIALIST
1.00	MGT035	ADMINISTRATIVE OPERATIONS MANAGER
1.00	MGT120	AFTERNOON SHELTER SUPERVISOR
2.00	MGT590	ANIMAL MANAGEMENT & WELFARE FIELD SUPERVISOR
1.00	MGT775	COMPLIANCE MANAGER
1.00	MGT780	FIELD SERVICES MANAGER
1.00	MGT790	SHELTER MANAGER
2.00	TRD160	CSR INTAKE SPECIALIST
1.00	TRD215	ADOPTION SPECIALIST
6.00	TRD560	ANIMAL MANAGEMENT OFFICER TRAINEE
9.00	TRD565	ANIMAL CARE WORKER
3.00	TRD592	ANIMAL MANAGEMENT OFFICER I
4.00	TRD593	ANIMAL MANAGEMENT OFFICER II
1.00	TRD594	ANIMAL MANAGEMENT OFFICER III
43.00		

### **New Positions**

Head-	Class			Estimated
count	Code	Position	Pay Grade	Cost
1	CLR175	Veterinary Assistant	G08	51,559
1	NEW	Assistant Shelter Veterinary	G23	126,932
1	NEW	Rescue Coordinator	G14	66.071





(1270)

### **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 3,948,974	\$ 4,065,649	\$ 4,137,782
Supplies	50,512	66,279	66,279
Contractual Services	261,091	282,588	282,588
Other Charges	261,932	305,212	366,609
Total Expenses	\$ 4,522,509	\$ 4,719,728	\$ 4,853,258

### Mission

To provide rapid and accurate responses to emergency requests with professionalism, compassion and competence; to promptly answer, enter and dispatch calls for service; to gather and relay information accurately and professionally while processing calls for service.

### **Strategic Approach**

The Amarillo Emergency Communication Center (AECC) is the answering point for emergency and nonemergency public safety services. AECC provides law enforcement, fire and medical pre-arrival instructions and provides response to animal management issues. AECC prioritizes calls for service and dispatches to public safety responders. During major events, the Office of Emergency Management (OEM) coordinates mutual aid requests for public safety entities.

To ensure alignment with the City's values, goals and mission, which includes support of the **BluePrint for Amarillo**, the AECC has identified several objectives which will improve its ability to serve the Amarillo community. These goals include working on national standards for employee and agency certifications; taking measures to achieve national accreditation; developing **Best Practices** for personnel time management programs providing the most efficient use of the workforce; establishing a comprehensive **Safety** and health program, including physical, nutritional, emotional and mental health resources; and pursuing industry-related **Technology** advances in both hardware and software, such as enhanced 9-1-1, text to 9-1-1, next-gen radio/dispatch systems, and improvements in Computer Assisted Dispatch (CAD) software.

The AECC is mandated by the Texas 9-1-1 Emergency Number Act (Chapters 771 & 772, Health & Safety Code) which requires counties and/or municipalities to provide three digit (911) dialing State Law to provide 911 services.

The Potter-Randall 9-1-1 District provides funding to the AECC in support of their mission: "to provide an efficient, effective, enhanced 9-1-1 emergency telecommunications system ... in response to police, fire

and medical emergency calls." The 9-1-1 District funding is shown as a revenue source in the AECC budget. The AECC also collects revenue from Amarillo Medical Response (AMR) and Baptist St. Anthony's (BSA) to provide dispatch services for their ambulance services.

### **Programs**

# AECC Administration/Support 2019/20 Budget — \$372,224

The AECC Administration/Support Program is responsible for the information coordination management between each public safety department supported within AECC. Specific responsibilities include budgeting, time-keeping and payroll, policy and procedure development, personnel administration, responding to various requests for public records, as well as data collection and analysis for all public safety departments supported by the AECC.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Number of call takers/dispatchers qualified	17	17	20
for out-of-class supervisor	17	17	20
Percent compliant with national standards			
for number of call takers by call volume,	85%	90%	90%
based on statistical data			

# Call Center Services 2019/20 Budget — \$4,403,819

The Call Center Program provides state-licensed and nationally credentialed Emergency Communications Specialists (ECS) (call takers and dispatchers with at least one year of employment) which deliver rapid and accurate responses to emergency requests to gather and relay information accurately while processing calls for service. Performance measures are based on national standards and **Best Practices.** The Potter-Randall 9-1-1 District funded the ECATS (Emergency Call Tracking Software) service in October 2017 which provides accurate emergency call data.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Percent of employees cross-trained in two disciplines (FTEs)	86%	90%	90%
Call to dispatch time (minutes):			
Police (Priority)	2:00	1:45	1:45
Police (Non-Emergency)	5:45	5:30	5:30
EMS (NFPA 1221 – 90 sec. standard)	0:50	0:48	0:45
Fire (NFPA 1221 – 90 sec. standard)	0:50	0:48	0:55
Calls Answered:			
Amarillo Police Department	106,696	105,000	100,000
Emergency Medical Services	33,054	38,584	39,000
Amarillo Fire Department	25,607	26,353	28,000
Animal Management and Welfare	27,605	23,000	24,000
Total:	308,000	310,500	317,000

#### Call Data:

		2017 Partial	2018 Actual	2019 Projected
	Inbound	18,729	117,258	118,000
	Abandoned	2,742	13,675	12,000
911	Abandoned %	12.77%	10.44%	10%
	Unparsed	0	0	0
	Total	21,471	130,933	132,000
₽0	Inbound	1,150	7,911	8,000
10-Digit Emerg	Abandoned	37	202	60
git E	Outbound	1	29	30
J-Di	Unparsed	0	0	0
1(	Total	1,188	8,142	8,090
ө	Inbound	41,319	257,719	255,000
ativ	Abandoned	349	2,223	2,000
Administrative	Outbound	18,567	110,636	110,000
dmi	Unparsed	0	1	0
Ā	Total	60,235	370,579	367,000
	Avg Call Duration	112.3	116.4	115.0
	Total	82,894	509,654	505,090

	2017 Partial	2018 Actual	2019 Projected
Total 911 Calls	21,471	130,933	132,000
% answer time ≤ 10 seconds	84.71%	89.00%	92.00%
% answer time ≤ 15 seconds (NFPA 1221 – 15 second standard)	87.93%	93.62%	97.00%
% answer time ≤ 40 seconds	95.66%	98.59%	99.88%

# Quality Assurance, Certification and Training 2019/20 Budget — \$77,215

This program promotes **Best Practices**, state and national certification, and the pursuit of national accreditation for the AECC. Quality Assurance (QA) is provided through a new program in fiscal year 2016 which was funded by the 9-1-1 District. Most of the QA is outsourced to an independent, national vendor that provides the ACE Performance Standard reports for Fire and Medical calls. Training is conducted according to the Texas Commission on Law Enforcement (TCOLE) standards which mandate basic qualifying standards for employment and certification courses prior to hands-on training as an Emergency Communications Specialist. Personnel are state-licensed telecommunicators through TCOLE and certified through the Association of Public-Safety Communications Officials (APCO) for Emergency

Medical Dispatcher (EMD) and Emergency Fire Dispatcher (EFD). Supervisors and senior ECSs will be certified through APCO's Communications Training Officer (CTO) program. AECC employees earn certifications and continuing education credits from national professional emergency communications organizations such as APCO and National Emergency Number Association (NENA).

### Performance Measures/Indicators:

### **ACE Performance Standard Reports**

#### Medical:

	2017 Actual		2018 Actual		2019 Projected	
	Percent	Number of Cases	Percent	Number of Cases	Percent	Number of Cases
High Compliance	13%	75	23%	206	21%	200
Compliant	35%	209	49%	429	42%	450
Partial Compliance	5%	27	3%	23	4%	20
Low Compliance	6%	3	7%	62	14%	60
Non-Compliant	42%	248	18%	126	19%	150
Totals	100%	595	100%	882	100%	880

#### Fire:

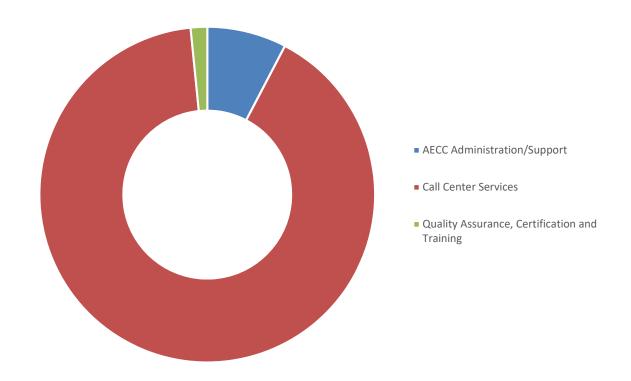
	2017 Actual		2018 Actual		2019 Projected	
	Percent	Number of Cases	Percent	Number of Cases	Percent	Number of Cases
High Compliance	10%	45	20%	177	19%	175
Compliant	18%	84	43%	375	35%	375
Partial Compliance	5%	24	5%	44	7%	45
Low Compliance	11%	50	9%	78	14%	75
Non-Compliant	57%	268	23%	206	25%	200
Totals	100%	471	100%	880	100%	870

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Percent of floor supervisors certified through APCO CTO (Certified Training Officer)	100%	100%	100%
Percent of floor Dispatchers certified through APCO CTO (Certified Training Officer)	60%	70%	80%

### **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	67	67	67
Part-time Positions	2	2	2
Total Positions	69	69	69

Total AECC 2019/20 Budget - \$4,853,258



### **AECC**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35510 AECC - AMR Rate	807,000	842,550	828,672	861,647	828,672
35520 AECC - Potter Randall 91	117,950	165,975	175,000	123,038	175,000
35530 Outside Participation	0	0	0	50,064	85,829
35500 Other Governmental Reven	924,950	1,008,525	1,003,672	1,034,749	1,089,501
37410 Miscellaneous Revenue	6,046	6,046	6,048	6,046	6,048
37400 Miscellaneous Revenue	6,046	6,046	6,048	6,046	6,048
TREVENUE Total Revenues	930,995	1,014,571	1,009,720	1,040,795	1,095,549
41100 Salaries and Wages	2,181,342	2,357,358	2,541,250	2,546,539	2,585,331
41300 Incentive	39,643	38,511	40,800	38,499	40,800
41620 Unscheduled	482,382	408,608	260,000	390,579	260,000
41820T Health Insurance	493,924	523,265	637,069	579,252	656,252
41900 Life	973	1,005	1,118	1,061	1,118
42010 Social Security - Medica	37,570	38,916	37,440	39,090	38,079
42020 Social Security - OASDI	156,421	158,900	157,508	160,713	160,241
42110 TMRS	312,088	344,531	316,165	336,438	320,454
42115 OPEB Funding	64,058	65,238	61,733	64,262	62,804
42300 State Unemployment	3,717	3,881	3,363	4,375	3,363
42400 Workers Compensation	6,998	7,557	8,004	8,065	8,141
42550 Communications Allowance	1,203	1,204	1,200	1,198	1,200
41000 Personal Services	3,780,320	3,948,974	4,065,649	4,170,070	4,137,782
51110 Office Expense	8,966	7,719	10,000	7,452	10,000
51115 Employee Recognition Pro	4,453	2,931	8,000	4,544	8,000
51125 Training	28,721	33,927	40,820	31,442	40,820
51200 Operating	5,344	2,042	1,959	1,840	1,959
51300 Clothing and Linen	628	771	2,500	612	2,500
51700 Education	331	2,185	3,000	0	3,000
51950 Minor Office Equipment	1,124	937	0	778	0
51955 Furniture	7,030	0	0	0	0
51000 Supplies	56,597	50,512	66,279	46,667	66,279
61200 Postage	138	55	100	70	100
61400 Dues	1,233	496	3,135	338	3,135
61410 Tuition	11,162	12,299	10,500	6,614	10,500
62000 Professional	45,241	36,400	38,089	36,400	38,089
63400 Employee Medical	1,122	1,667	3,125	1,757	3,125
68610 Office Equipment	0	-2,327	4,935	-2,327	4,935
68680 Other Equipment	712	0	7,704	0	7,704
69300 Leased Computer Software	204,027	212,501	215,000	221,073	215,000
60000 Contractual Services	263,635	261,091	282,588	263,926	282,588
71100 Insurance and Bonds	27,322	24,506	25,973	25,973	66,470
72000 Communication	960	0	0	0	0
75100 Travel	32,233	29,658	69,251	24,143	69,251
75200 Mileage	0	0	600	0	600
77610 Information Technology -	183,641	207,768	209,388	209,388	230,288
70000 Other Charges	244,156	261,932	305,212	259,504	366,609
TEXPENSES Total Expenses	4,344,708	4,522,509	4,719,728	4,740,167	4,853,258

### **Employee Distribution By Position**

Entity: 1270 - AECC

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
56.00	CLR770	EMERGENCY COMMUNICATIONS SPECIALIST
1.00	CLR945	OFFICE ADMINISTRATOR
2.00	HRL770	EMERGENCY COMMUNICATIONS SPECIALIST
1.00	MGT043	TRAINING/QUALITY ASSURANCE SUPERVISOR
3.00	MGT044	SENIOR COMMUNICATIONS SUPERVISOR
6.00	MGT046	COMMUNICATIONS SHIFT SUPERVISOR
69.00		







(1232, 2400, 2430, 26710)

### **Budget Comparison**

	2017/18 Actual		
Personnel Services	\$ 394,115	\$ 394,849	\$ 403,310
Supplies	113,001	51,954	45,908
Contractual Services	92,024	188,261	211,749
Other Charges	127,346	149,988	172,844
Capital Outlay	106,995	-	-
Operating Transfers	770	-	-
Total Expenses	\$ 834,251	\$ 785,052	\$ 833,811

### Mission

The City of Amarillo's Office of Emergency Management (OEM) administers and directs a comprehensive interjurisdictional emergency management program to address the mitigation, prevention, preparedness, response, and recovery to all-hazards that could impact the City of Amarillo and Potter and Randall counties.

### Strategic Approach

The OEM is focused on coordination of the whole community to address all-hazards. This requires an integrated approach of local government (city and counties) with key stakeholders to ensure readiness to protect citizens from potential disasters. The emergency management program adheres to the City Manager Initiative Implementation of Best Practices of the discipline, maintaining compliance with applicable federal and state regulatory and administrative requirements.

The OEM is a City department that is contracted to Potter and Randall counties and the City of Canyon to provide emergency management services. This partnership provides for the improved integration of the emergency management program across jurisdictional boundaries. In addition, the OEM administers the City's participation in homeland security and emergency management grant programs to enhance the capabilities of emergency response agencies to respond to specialized hazards that could impact the community or region.

The OEM actively participates in the Pillars outlined by City Council focusing on Public Safety, Customer Service, Fiscal Responsibility, and Excellence in Communication – all part of the BluePrint for Amarillo. In addition, OEM supports and strives to follow the City Manager Initiatives of Commitment to Safety, Implementation of Best Practices, Promote Innovation and Customer Service, and Public Service and Engagement.

### **Programs**

# Emergency Management Department Administration/Support 2019/20 Budget — \$531,710

This program provides administration and support for day-to-day operations and project management for the department. Manages homeland security and emergency management grant programs.

- Provides administration and support of department funds and community investment projects;
- Administers participation by Potter and Randall counties and the City of Canyon in the interjurisdictional emergency management program;
- Administers the City's participation in the Emergency Management Performance Grant (EMPG) program, Pantex Plant Agreement-In-Principle (AIP) grant program, State Homeland Security Program (SHSP) grants, and other homeland security and emergency management related grants; and
- Supports City priorities and initiatives as requested by management.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Grant funding administered (EMPG, SHSP, & AIP)	\$394,228	\$497,793	\$356,748

# Emergency Operations, Preparedness, and Planning Program 2019/20 Budget — \$302,101

The operations portion of the program provides for the policy direction, coordination, and support of emergency response and recovery to all-hazards (natural, technological and man-made) that could impact the Texas Panhandle region.

- Maintains availability of an OEM Duty Officer to maintain situational awareness and initiate emergency response to potential or actual threats to the community;
- Provides information to enhance situational awareness for emergency response agencies, city and county supporting agencies, key stakeholders and partners;
- Coordinates mechanisms to provide notification to responders and warning to the public;
- Coordinates community response through the activation of the Emergency Operations Plan; and
- Facilitates the recovery process from disasters that impact the community.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Natural hazards operations	10	15	20
Technological / man-made hazards operations	35	30	30
Major incident response operations	5	9	10

The planning and preparedness portion of the program is to save lives and reduce disaster damage, identifying critical resources and developing the necessary agreements among responding agencies, both within the jurisdiction and with other jurisdictions and entities. This program is a continuous cycle of planning, organizing, equipping, training, and exercising in an effort to ensure effective coordination during incident response and recovery.

- Develops and maintains the Community Hazard Analysis, Mitigation Action Plan, Emergency
  Operations Plan and implementing procedures, and Community Mass Casualty and Mass Fatality
  Incident Plans; assists with local government Continuity of Operations Planning;
- Develops and maintains emergency operations facilities and tools to ensure a coordinated response to all-hazards, incorporating redundant capabilities;
- Develops and maintains a community outdoor warning system and other warning systems;
- Facilitates an Emergency Management Team to respond to and recover from all-hazards;
- Coordinates the integration of the emergency management program with government entities at all levels, volunteer/faith-based organizations, and key stakeholders;
- Conducts emergency management training, drills, and exercises to promote and enhance whole community emergency preparedness;
- Administers the requirements of the National Incident Management System (NIMS);
- Administers the requirements of the Emergency Planning & Community Right-to-Know Act (EPCRA) and assists with City compliance with the Risk Management Program (RMP); and
- Conducts emergency public information activities to promote and enhance citizen and visitor emergency preparedness

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
EMPG standard for public:			
Education/information (hours)	30	30	30
Public education/information provided (hours)	40	50	70
EMPG standard for exercises:			
Discussion based exercises	2	2	2
Operations based exercises	1	1	1
Full-scale exercises (required triennially)	(triennial)	(triennial)	(triennial)
Exercises completed:			
Discussion based exercises	4	4	4
Operations based exercises	1	2	2
Full-scale exercises	1	2	2
EMPG training required for OEM staff	1	1	1
Training completed by OEM staff	5	5	5

As baseline performance measures/indicators, the OEM ensures the City's and counties' compliance with emergency management legal requirements and maintains the emergency management program at an advanced level as defined by the Texas Division of Emergency Management (TDEM)/Federal Emergency Management Agency (FEMA). As outlined above, the OEM exceeds all TDEM/FEMA defined standards (in italic) for public education/information, exercises, and training.

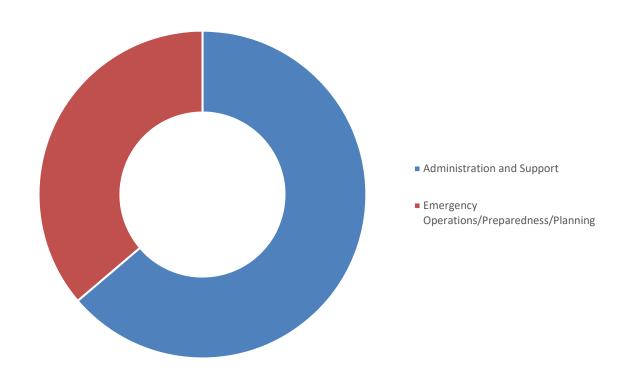
### **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	4	4	5
Part-time Positions	-	-	-
Total Positions	4	4	5

### 2019/20 Expenditures by Funding Source

General Fund \$ 531,710 Special Revenue Funds \$ 302,101

### **Total OEM Department 2019/20 Budget — \$833,811**



### **Emergency Management Services**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
32860 County Emrg Mgmt Partici	211,456	221,293	221,605	287,209	294,878
32800 Other Governmental Reven	211,456	221,293	221,605	287,209	294,878
35610 Grant In Aid – Federal	57,419	52,737	77,419	52,737	55,000
35500 Other Governmental Reven	57,419	52,737	77,419	52,737	55,000
TREVENUE Total Revenues	268,875	274,030	299,024	339,946	349,878
41100 Salaries and Wages	156,410	179,905	205,568	195,076	207,455
41620 Unscheduled	55	0	0	0	0
41820T Health Insurance	22,998	21,503	34,360	29,824	38,636
41900 Life	37	44	58	52	58
42010 Social Security - Medica	2,198	2,592	3,103	2,862	3,086
42020 Social Security - OASDI	9,400	11,083	13,266	12,238	13,197
42110 TMRS	18,814	23,345	26,200	24,746	25,974
42115 OPEB Funding	3,969	4,618	5,199	4,914	5,172
42300 State Unemployment	122	146	171	152	171
42400 Workers Compensation	739	849	942	896	936
42510 Car Allowance	4,811	7,065	8,400	5,932	5,400
42550 Communications Allowance	2,060	3,067	3,600	2,612	2,400
41000 Personal Services	221,612	254,219	300,868	279,304	302,485
51110 Office Expense	6,447	5,020	7,000	7,000	7,000
51200 Operating	8,169	11,812	13,200	13,200	11,500
51300 Clothing and Linen	234	4,182	250	2,000	1,000
51700 Education	75	0	3,000	3,000	3,000
53100 Natural Gas	4,176	0	0	0	0
53150 Electricity	14,504	11,151	14,504	13,403	14,408
53200 Water and Sewer	1,238	0	0	0	0
51000 Supplies	34,843	32,165	37,954	38,603	36,908
61100 Communications Billing	5,073	6,200	0	0	0
61200 Postage	50	35	100	100	50
61400 Dues	580	818	1,800	1,800	1,800
61410 Tuition	4,228	932	500	500	1,600
68300 R & M - Improvements	1,161	1,263	6,000	6,000	6,000
68660 Audio/Video Equipment	1,500	1,950	2,300	2,300	2,300
69210 Rental City Equipment	8,360	8,360	4,989	8,360	8,527
69300 Leased Computer Software	0	35,515	35,000	35,000	33,900
60000 Contractual Services	20,951	55,072	50,689	54,060	54,177
71100 Insurance and Bonds	942	845	812	812	1,518
74000 Printing and Binding	1,499	493	1,850	1,850	1,850
75100 Travel	2,104	6,616	9,000	9,000	10,000
75200 Mileage	216	61	250	250	250
75300 Meals and Local	1,592	1,571	2,000	2,000	2,000
77450 Administrative Other	46,406	9,940	26,278	24,606	39,595
77610 Information Technology -	93,647	91,128	79,781	79,781	82,926
70000 Other Charges	146,407	110,653	119,971	118,299	138,139
TEXPENSES Total Expenses	423,812	452,109	509,482	490,267	531,710

### **Employee Distribution By Position**

**Entity:** 1232 - Emergency Management Services

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM050	EMERGENCY MANAGEMENT COORDINATOR
1.00	ADM051	ASSISTANT EMERGENCY MGMT COORDINATOR
0.50	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	PRF903	EMERGENCY MANAGEMENT PLANNER
3.50		

### **OEM Projects**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
39675 Tsf in fr Comp Absenses	8,100	29,726	0	0	0
39100 Operating Transfers In	8,100	29,726	0	0	0
TREVENUE Total Revenues	8,100	29,726	0	0	0
41100 Salaries and Wages	89,096	24,177	0	0	0
41820T Health Insurance	8,421	255	0	0	0
41900 Life	17	1	0	0	0
42010 Social Security - Medica	1,250	349	0	0	0
42020 Social Security - OASDI	5,345	1,493	0	0	0
42110 TMRS	10,283	2,829	0	0	0
42115 OPEB Funding	2,165	587	0	0	0
42300 State Unemployment	49	0	0	0	0
42400 Workers Compensation	384	104	0	0	0
41000 Personal Services	117,009	29,795	0	0	0
61400 Dues	785	0	0	0	0
60000 Contractual Services	785	0	0	0	0
71100 Insurance and Bonds	471	0	0	0	0
75100 Travel	598	0	0	0	0
75200 Mileage	341	0	0	0	0
70000 Other Charges	1,410	0	0	0	0
TEXPENSES Total Expenses	119,204	29,795	0	0	0

### **Homeland Security Grants**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	15,586	90,015	104,522	1,298	104,522
35500 Other Governmental Reven	15,586	90,015	104,522	1,298	104,522
TREVENUE Total Revenues	15,586	90,015	104,522	1,298	104,522
51850 Minor Tools	15,586	56,815	0	1,298	0
51000 Supplies	15,586	56,815	0	1,298	0
62000 Professional	0	33,200	104,522	0	104,522
60000 Contractual Services	0	33,200	104,522	0	104,522
TEXPENSES Total Expenses	15,586	90,015	104,522	1,298	104,522

### AIP Pantex Project Fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid - Federal	164,224	144,398	172,371	230,364	197,579
35500 Other Governmental Reven	164,224	144,398	172,371	230,364	197,579
TREVENUE Total Revenues	164,224	144,398	172,371	230,364	197,579
41100 Salaries and Wages	71,910	73,117	59,049	59,773	59,440
41300 Incentive	1,100	255	0	0	0
41500 PFP	0	0	869	0	869
41620 Unscheduled	6,671	1,137	3,073	1,137	3,073
41820T Health Insurance	11,757	13,121	12,310	16,138	17,893
41900 Life	25	27	25	25	25
42010 Social Security - Medica	1,008	1,021	891	872	897
42020 Social Security - OASDI	4,311	4,298	3,810	3,728	3,834
42110 TMRS	9,448	9,612	7,524	7,702	7,546
42115 OPEB Funding	1,991	1,930	1,493	1,529	1,503
42120T FRRF Total	0	223	0	0	0
42300 State Unemployment	73	122	73	84	73
42400 Workers Compensation	245	323	213	753	1,021
42510 Car Allowance	0	2,519	2,400	2,395	2,400
42540 Tool Allowance	447	451	450	444	450
42550 Communications Allowance	1,805	1,943	1,800	1,280	1,800
41000 Personal Services	110,792	110,101	93,981	95,859	100,824
51200 Operating	3,170	1,705	5,000	5,000	5,000
51700 Education	0	0	4,000	4,000	4,000
51950 Minor Office Equipment	0	14,062	5,000	5,000	0
51000 Supplies	3,170	15,767	14,000	14,000	9,000
61200 Postage	829	853	1,500	2,015	3,000
61400 Dues	0	0	550	550	550
62000 Professional	0	0	4,500	4,500	4,500
68300 R & M - Improvements	42	0	4,000	4,000	4,000
68680 Other Equipment	0	0	10,000	10,000	10,000
68900 Repair & Maint Other	0	2,798	10,000	10,000	28,500
69300 Leased Computer Software	15,400	102	2,500	2,500	2,500
60000 Contractual Services	16,271	3,752	33,050	33,565	53,050
71100 Insurance and Bonds	471	423	406	406	506
74000 Printing and Binding	6,978	5,332	9,000	9,000	9,000
75100 Travel	3,342	3,949	12,000	12,000	12,000
77450 Administrative Other	23,200	4,305	8,611	8,611	13,199
70000 Other Charges	33,991	14,008	30,017	30,017	34,705
92120 Information Services	0	770	0	770	0
92130 General Construction	0	0	0	56,153	0
92000 Operating Transfers	0	770	0	56,923	0
TEXPENSES Total Expenses	164,224	144,398	171,048	230,364	197,579

### **Employee Distribution By Position**

**Entity:** 26710 - AIP Pantex Project Fund **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	PRF055	TECHNICAL HAZARDS COORDINATOR
0.50	TEC901	COMMUNICATIONS TECHNICIAN
1.50		





(1305, 1306, 20800)

### **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 1,130,125	\$ 1,258,671	\$ 1,309,327
Supplies	44,119	248,137	53,041
Contractual Services	139,494	145,864	197,291
Other Charges	24,972	31,217	30,231
Capital Outlay	40,429	30,000	-
Operating Transfers	3,506	-	-
Total Expenses	\$ 1,382,645	\$ 1,713,889	\$ 1,589,890

### Mission

The mission of the Municipal Court is to efficiently process and administer all matters coming into and before the Municipal Court. The Municipal Court strives to promote a high level of public confidence, accessibility, and a sense of fairness through efficient and courteous public service.

### Strategic Approach

Amarillo Municipal Court department's approach to managing the court's mission has been and will remain diligent to integrating **Best Practices** with the day-to-day public service role the court plays in our community. The Court will continue to address Court Clerk Certification for all clerks as well as interdepartmental training. The Court has created a strategic plan to address public information accessibility and has increased its online services. Municipal Court continues to work with other City departments to increase **Technology**-based organizational integration (i.e.: APD, Animal Management, AECC, Legal, and IT). Court Order Compliance and alternative sentencing play a large role in the court's processes and policy. Through extensive legislative changes the court has experienced an increase in providing for commitment diversions, indigence hearings, community service management and mental health services as well as working closely with community partners in the delivery of diversion programs. The Court will continue to evaluate the strategies being implemented and provide updated processes and data analysis to best serve the public while adhering to judicial orders and legal requirements.

### **Programs**

Court Case Flow Management 2019/20 Budget — \$462,920

To facilitate the swift administration of Justice, the Court processes filed cases and continually evaluates and analyzes the records management system and case flow setup and processes, as well as any user-related processes. The Court provides clerical support for both criminal and civil dockets. Recent legislative changes have mandated higher numbers of show cause hearings, indigence hearings and extensive notification requirements. The court provides clerical support for in-custody video arraignment six days a week; case records; recording on judicial decisions; and processing arrest warrants. The Court also provides critical, direct support of core jail services under inter-local contractual agreement. Court staff processes documents needed before, during, and after arraignment and during all appearance and trial dockets.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Timely Setting of Court Hearings	Within 46 days	Within 47 days	Within 46 days
New Cases Filed	49,175	48,664	48,157
Cases Placed on Hearing/Trial Dockets	19,214	22,894	24,038
# of Jail Arraignments	14,603	12,061	11,097

# Court Financial Management 2019/20 Budget — \$267,896

The Court processes all payments for all Class 'C' cases, any posted bonds and court-ordered refunds. Court staff balances cash drawers and posts all monies in accordance with state law.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Administrative Accuracy of Transactions	97%	98%	98%
Cases seen at Public Service windows	61,618	63,808	65,722

# Court Technology Project and Technology Resources Management 2019/20 Budget — \$454,077

This program manages the successful, effective use of technology to support the efficient and effective delivery of court services to both internal and external users. Municipal Court has implemented an electronic court records management system, which enables the electronic routing of court documents, electronically captured signatures, fingerprints, and photos, as well as allows the download of external documents into the system, including e-tickets, DCS certificates, Texas DL records, insurance, driver's license copies, and court payments. The department will increase availability of court services online and public access to all court policies and procedures through an internally designed web page managed by court staff. The court has implemented court correspondence specific email accounts to improve the accessibility and expedience of court response. This court was also a recipient of the Tyler Public Sector Excellence Award for its demonstration in leadership, innovation and excellence in developing and maintaining new technical solutions.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Electronic Citation filings	72%	72%	90%
Online Transactions	14,555	17,114	18,825
# of email correspondence received/sent	8,245	9,218	10,139

# Court Compliance Services 2019/20 Budget — \$170,384

The purpose of Court Compliance Services is to ensure that the defendant compliance with court obligations is obtained in accordance with guidelines set by state programs and Judicial Orders. This program provides citizens a fair, impartial, and individual review of their financial information through face-to-face interviews. Compliance clerks review applications and interview defendants for the establishment of time payment plans, track compliance, telephone contacts on delinquent accounts, and identify and update cases for Judges' review.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Cases Court Ordered to Compliance Department	18,926	18,050	17,509

# Court Community Programs 2019/20 Budget — \$48,756

The mission of the Court Community Programs Department (CCPD) is to provide effective and relevant alternative sentencing options to assist offenders with violation resolution, accountability, and services as needed; to establish partnerships and relationships with area agencies, organizations, and programs for the betterment of the community; and to provide education for the safety of all citizens. The court continues to provide an issue specific dockets and works closely with Amarillo College on providing youth legal education through the Youth Law camp that takes place annually.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Cases Allowed Community Service	2,188	2,640	2,904
Events with/for area organizations	5	5	10

# Public Information/Jury Management 2019/20 Budget — \$68,678

This program provides easily accessible information to citizens regarding options on how to handle citations, processes document filings appropriately, answers phones and assists citizens, handles public information requests, and provides public access to court policy and procedures. Works closely with both the public and the judges to assure that Jury trial dockets are covered.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Access and Fairness ratings through public survey:	89%	89%	90%

# Office of Civil Hearings 2019/20 Budget — \$117,179

The Office of Civil Hearings oversee the operational needs regarding cases that include but are not limited to parking violations, vehicle immobilizations/towing and Photographic traffic signal system. The department's focus is to provide all the necessary administrative tools to assure that the public has an easily accessible, transparent litigation process that expedites the fair resolution of civil cases. These tools include technology, contract management and case flow management. The program manager coordinates with Municipal Court, Public Works, Traffic Engineering and the Police department on any potential issues, both physical and/or administrative.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual*	Estimated*	Projected
Number of Civil Cases filed	*	*	6,000

<sup>\*-</sup>new program performance measures not available

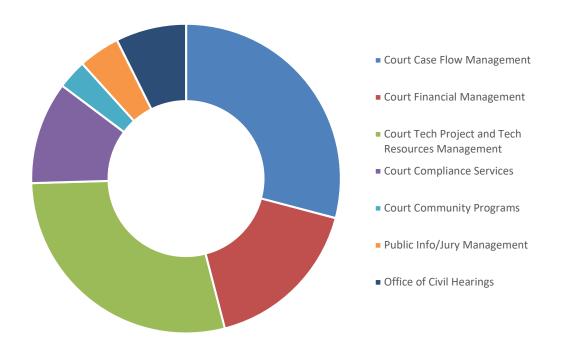
### 2019/20 Expenditures by Funding Source

General Fund \$ 1,480,250 Special Revenue Funds \$ 109,640

### **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	23	24	23
Part-time Positions	3	4	4
Total Positions	26	28	27

**Total Municipal Court 2019/20 Budget — \$1,589,890** 



### **Municipal Court**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
32820 Teen Court Participation	120	0	0	0	0
32800 Other Governmental Reven	120	0	0	0	0
33330 Warrant Fees	565,564	500,238	532,100	530,900	530,900
33335 Preparation Appeal Fee	52	600	1,200	25	0
33360 DSC Admin Fee	25,600	26,574	28,200	27,300	27,300
33300 Public Safety and Health	591,216	527,412	561,500	558,225	558,200
35105 Admin FeeDefensive Dr	3,760	3,480	3,000	3,800	3,800
35106 Admin Fee - Teen Court	4,760	60	0	0	0
35110 Traffic Fines	3,461,467	3,350,048	3,771,300	3,292,500	3,357,500
35115 Other Traffic Court Cos	53,902	53,888	54,300	55,900	55,900
35120 Misdemeanor Fees 35130 Parking Fines	422,216 147,118	326,441 116,264	328,900 134,900	338,700 147,600	338,700 72,332
35135 Violation City Ordinanc	147,116	166,108	196,500	130,600	130,600
35145 Misdemeanor Probation R	0	421	420	0	0
35146 Traffic Probation	0	120	120	0	0
35175 Judicial Fund Local	20,475	20,441	20,900	20,500	20,500
35210 Bond Forfeitures	4,352	11,007	17,300	3,500	3,500
35220 Expunction Fees	360	260	160	0	0
35000 Fines and Forfeitures	4,263,190	4,048,538	4,527,800	3,993,100	3,982,832
37240 State Court Cost	226,376	233,130	257,100	240,100	240,100
37245 Court Cost-Arrest Fees	158,632	156,245	162,800	160,300	160,300
37246 Dismissal Fee-Drivers Li	20,230	21,940	24,000	19,100	19,100
37247 Municipal Court Time Pmt	85,878	83,938	98,000	83,700	83,700
37248 Judicial Admin Efficienc	21,467	21,356	24,800	20,600	20,600
37199 Administrative Charges	512,582	516,610	566,700	523,800	523,800
37140 Returned Check Fees	2,484	0	0	0	0
37141 Merchant Service Fees	-43,475	-47,589	-53,200	-51,300	-51,300
37410 Miscellaneous Revenue	12,417	19,076	17,300	14,900	14,900
37400 Miscellaneous Revenue	-28,573	-28,512	-35,900	-36,400	-36,400
TREVENUE Total Revenues	5,338,535	5,064,047	5,620,100	5,038,725	5,028,432
41100 Salaries and Wages	796,631	749,397	830,983	795,101	828,423
41300 Incentive	7,902	8,587	6,900	10,328	10,200
41620 Unscheduled 41820T Health Insurance	17,938	18,501	25,000	25,000	20,000
41900 Life	180,540 384	179,425 368	207,925 384	198,205 374	224,687 384
42010 Social Security - Medica	11,336	10,694	12,149	11,562	12,160
42020 Social Security - Medica	47,816	45,489	49,463	47,985	49,509
42110 TMRS	94,779	95,207	102,597	99,480	102,333
42115 OPEB Funding	19,704	18,868	19,386	19,188	19,404
42300 State Unemployment	1,315	1,188	1,287	1,442	1,287
42400 Workers Compensation	2,540	2,402	2,597	2,516	2,600
PSCHG Personal Svcs Changes	0	0	0	0	-43,514
41000 Personal Services	1,180,886	1,130,125	1,258,671	1,211,180	1,227,473
51110 Office Expense	40,803	39,255	42,096	42,000	40,000
51200 Operating	0	381	436	0	436
51350 Chemical and Medical	294	335	395	395	395
51700 Education	150	596	510	510	510
51950 Minor Office Equipment	0	302	0	0	0
51955 Furniture	7,198	0	0	0	0
55100 Publications	36	338	500	500	500
51000 Supplies	48,482	41,207	43,937	43,405	41,841
61200 Postage	45,496	40,184	39,000	47,000	48,500
61400 Dues	0	0	100	0	100
62000 Professional	8,618 1,818	9,140	6,100	9,725	12,000
63210 Armored Car Service 67320 Extermination	1,818 300	1,841 285	1,818 406	2,302 280	2,520 406
	,		,		
60000 Contractual Services	<b>56,233</b>	<b>51,449</b>	<b>47,424</b>	<b>59,308</b>	<b>63,526</b>
71100 Insurance and Bonds	15,092	10,563	9,740	9,740	11,134

### **Municipal Court**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
71250 Paid Claims	0	0	122	0	122
75100 Travel	7,526	8,749	9,360	9,360	9,500
75300 Meals and Local	120	50	0	0	0
77100 Court Costs	9,606	8,214	11,520	9,740	9,000
78210 Cash Over/Short	-4,847	-2,602	267	-2,722	267
78230 Loss on Bad Debt	0	0	208	0	208
70000 Other Charges	27,498	24,973	31,217	26,118	30,231
TEXPENSES Total Expenses	1,313,098	1,247,754	1,381,249	1,340,011	1,363,071

### **Employee Distribution By Position**

**Entity:** 1305 - Municipal Court **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM111	MUNICIPAL COURT ADMINISTRATOR
1.00	ADM112	DEPUTY COURT CLERK AND ASST. ADMINISTRATOR
1.00	CLR085	EXECUTIVE ASSISTANT
1.00	CLR113	ARRAIGNMENT CLERK
1.00	CLR118	TEEN COURT/COMMUNITY SERVICE COORDINATOR
1.00	CLR130	ADMINISTRATIVE SUPERVISOR
1.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
4.00	CLR410	ADMINISTRATIVE ASSISTANT III
10.00	CLR415	ADMINISTRATIVE ASSISTANT IV
2.00	HRL111	DATA ENTRY OPERATOR HOURLY
1.00	HRL145	COLLECTIONS CLERK
1.00	MGT117	OPERATIONS MANAGER
26.00		

### **Eliminations**

Head-	Class			Estimated
count	Code	Position	Pay Grade	Savings
(1.00)	CLR415	ADMINISTRATIVE ASSISTANT IV	G04	(43,514)

### Office of Civil Hearings

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
31773 Golf Cart Permit Fees	0	0	0	60	0
31400 Business License and Per	0	0	0	60	0
33410 Parking Fees	0	0	0	13,347	24,000
33700 Culture and Recreation	0	0	0	13,347	24,000
35130 Parking Fines	0	0	0	0	75,268
35000 Fines and Forfeitures	0	0	0	0	75,268
TREVENUE Total Revenues	0	0	0	13,407	99,268
41100 Salaries and Wages	0	0	0	19,172	60,570
41300 Incentive	0	0	0	250	600
41820T Health Insurance	0	0	0	3,675	9,437
41900 Life	0	0	0	7	17
42010 Social Security - Medica	0	0	0	282	887
42020 Social Security - OASDI	0	0	0	1,204	2,890
42110 TMRS	0	0	0	2,366	5,688
42115 OPEB Funding	0	0	0	472	1,133
42300 State Unemployment	0	0	0	49	113
42400 Workers Compensation	0	0	0	60	519
41000 Personal Services	0	0	0	27,536	81,854
62000 Professional	0	0	0	4,062	7,200
69300 Leased Computer Software	0	0	0	0	28,125
60000 Contractual Services	0	0	0	4,062	35,325
74000 Printing and Binding	0	0	0	22	0
70000 Other Charges	0	0	0	22	0
TEXPENSES Total Expenses	0	0	0	31,621	117,179

### **Employee Distribution By Position**

**Entity:** 1306 - Office of Civil Hearings **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	HRL045	ADMINISTRATIVE HEARINGS OFFICER
1.00	PRF035	CIVIL OPERATIONS COORDINATOR
2.00		

### **Court Technology**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35140 Court Technology Fee	136,493	135,105	142,600	136,100	136,100
35000 Fines and Forfeitures	136,493	135,105	142,600	136,100	136,100
TREVENUE Total Revenues	136,493	135,105	142,600	136,100	136,100
51200 Operating	0	0	1,200	0	1,200
51950 Minor Office Equipment	0	1,514	0	10,285	10,000
51970 Software	7,799	0	0	0	0
51980 IT Hardware	2,380	1,397	203,000	203,010	0
51000 Supplies	10,179	2,912	204,200	213,295	11,200
61100 Communications Billing	3,555	3,595	3,600	3,595	3,600
69300 Leased Computer Software	80,652	84,449	94,840	88,063	94,840
60000 Contractual Services	84,207	88,045	98,440	91,658	98,440
84910 Other Equipment	0	40,429	30,000	-263	0
80000 Capital Outlay	0	40,429	30,000	-263	0
92120 Information Services	0	3,506	0	3,506	0
92000 Operating Transfers	0	3,506	0	3,506	0
TEXPENSES Total Expenses	94,385	134,891	332,640	308,196	109,640







(1040, 20910)

# **Budget Comparison**

	2017/18 Actual	18/19 dgeted	2019/20 Budgeted
Personnel Services	\$ 678,836	\$ 614,210	\$ 583,535
Supplies	6,891	4,941	6,657
Contractual Services	49,707	68,020	49,020
Other Charges	9,073	15,180	19,370
Inter Reimbursement	(29,240)	-	-
Total Expenses	\$ 715,267	\$ 702,351	\$ 658,582

## Mission

The Judicial department provides a fair, independent, and impartial forum for the adjudication of both criminal and civil matters that come before the Municipal Court.

# **Strategic Approach**

The Judicial department provides judges and a court reporter to staff the Municipal Court and hear cases filed in the court as well as matters presented to the Judges in their capacity as magistrates. These positions require highly technical knowledge and extensive training. The department has one full-time presiding judge, a full-time associate judge and one part-time associate judge. The judges are licensed Texas attorneys with an average of 26 years of experience.

The presiding judge assigns judges to cover the court's expected caseload each day. On most days, three judges are assigned. One presides over trials and dockets; one presides over walk-in pleas and arraignments; and one presides over jail video arraignments and also handles all the judges' "queues" – 40 different lists of cases needing review for orders, judgments, warrants, or summons. In addition, judges are assigned to Saturday and Sunday jail arraignments, with each judge taking one weekend per month.

## **Programs**

Judicial Administration 2019/20 Budget — \$30,137

The presiding judge sets all policies for the Municipal Court and continually revises all forms used in court proceedings; schedules the judges, court reporter, and bailiffs; serves as Chair of the Courthouse Security Committee, develops protocols with outside agencies such as county jails, law enforcement agencies, mental health providers, and other courts; develops the budget; performs or assigns legal research; and oversees training of the associate judges and staff.

The presiding judge supervises two associate city judges who serve as designated night magistrates pursuant to an interlocal agreement between Randall and Potter counties and the City of Amarillo. The night magistrate program is highly successful. It has streamlined communication between the judiciary and all branches of law enforcement.

## Judicial Services 2019/20 Budget — \$396,018

Judges are available seven days a week to preside over trials, pleas, arraignments, and dockets in criminal cases. Judges also sign warrants for police and building safety officials, conduct civil appeals hearings from dangerous animal determinations, stolen vehicles hearings, disposition of seized property hearings, and red-light camera appeals.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Trials	213	200	200
Cases set on trial docket	1,835	2,004	2,000
Cases on walk-in dockets (heard)	16,963	17,686	16,801
Cases on all other dockets	16,852	21,042	19,989
Cases seen in jail	12,061	11,170	10,388
Search Warrants signed	559	603	694
Code Enforcement Warrants signed	1,148	620	620
Bond forfeiture cases heard	820	1,076	1,323

# Court Reporting Services 2019/20 Budget — \$76,566

The court reporter records, by machine shorthand, all the proceedings in the trial courtroom, including bench and jury trials, dockets, hearings, and pleas. The court reporter prepares all jury instructions and reviews every case docketed in the trial courtroom to ensure Municipal Court's records are accurate and complete. The court reporter also assists the judges with many tasks relating to dockets.

# Court Security 2019/20 Budget — \$155,861

• Security staff – Bailiffs are present during all courtroom dockets and defendant appearances. They provide constant threat assessment and security for those present – the Judge presiding, parties, witnesses, jurors and the general public. Bailiffs also provide security for the public area of the court building when they are not in the courtrooms. Bailiffs must receive training and effective September 1, 2017 are required to become certified court security specialists. Currently all bailiffs have received the proper courtroom security specialist training. Bailiffs require uniforms and equipment such as tasers, handcuffs and firearms.

• **Building Security** –Such items as security devices, locking mechanisms, video teleconferencing systems, metal detectors and surveillance equipment.

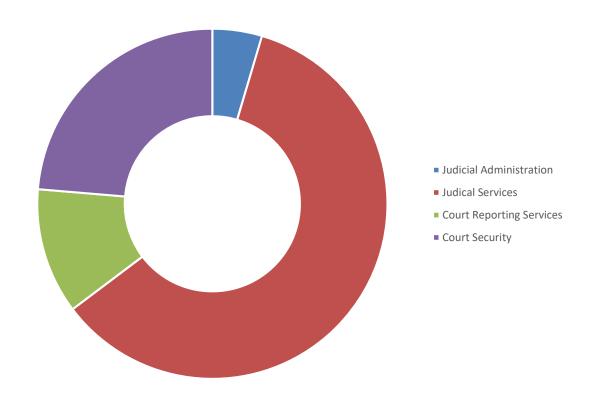
# 2019/20 Expenditures by Funding Source

General Fund \$ 502,721 Special Revenue Funds \$ 155,861

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	4	5	5
Part-time Positions	4	2	2
Total Positions	8	7	7

# Total Judicial 2019/20 Budget - \$658,582



#### Judicial

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35435 Potter County Participat	0	0	21,000	16,420	15,000
35436 Randall County Participa	0	0	21,000	16,420	15,000
35300 Construction Participati	0	0	42,000	32,840	30,000
TREVENUE Total Revenues	0	0	42,000	32,840	30,000
41100 Salaries and Wages	424,096	404,575	379,082	327,967	327,917
41620 Unscheduled	1,669	830	2,000	600	2,000
41820T Health Insurance	20,624	24,819	23,209	35,446	38,006
41900 Life	33	34	33	37	50
42010 Social Security - Medica	6,098	5,789	5,529	4,718	4,787
42020 Social Security - OASDI	10,323	9,943	9,767	11,559	16,923
42110 TMRS	49,366	50,123	46,692	40,509	40,286
42115 OPEB Funding	4,680	4,366	3,828	4,627	6,633
42300 State Unemployment	244	292	244	198	195
42400 Workers Compensation	1,355	1,291	1,182	1,034	1,023
42510 Car Allowance	2,242	2,329	2,232	2,229	2,232
42550 Communications Allowance	0	798	1,200	1,198	1,200
41000 Personal Services	520,730	505,187	474,999	430,122	441,254
51110 Office Expense	1,326	3,825	1,500	3,074	1,500
51955 Furniture	0	0	0	0	1,556
55100 Publications	1,420	1,721	2,000	2,000	2,000
51000 Supplies	2,746	5,547	3,500	5,074	5,056
61100 Communications Billing	0	302	0	302	0
61400 Dues	1,055	975	1,020	1,125	1,020
62000 Professional	1,450	48,430	67,000	48,000	48,000
60000 Contractual Services	2,505	49,707	68,020	49,427	49,020
71100 Insurance and Bonds	2,355	2,113	2,029	2,029	2,530
75100 Travel	3,804	5,148	4,860	4,860	4,860
70000 Other Charges	6,159	7,261	6,889	6,889	7,390
90190 Payroll Reimbursements	0	-29,240	0	0	0
90000 Inter Reimbursements	0	-29,240	0	0	0
TEXPENSES Total Expenses	532,140	538,462	553,408	491,512	502,721

Entity: 1040 - Judicial

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM110	MUNICIPAL COURT JUDGE
1.00	ADM115	ASSOCIATE MUNICIPAL COURT JUDGE
1.00	CLR110	COURT REPORTER
1.00	HRL115	MUNICIPAL COURT JUDGE
4.00		

#### **Court Security Fund**

		Court Occurry i	unu		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35155 Courthouse Security Fund	102,371	101,449	107,300	102,000	102,000
35000 Fines and Forfeitures	102,371	101,449	107,300	102,000	102,000
39110 Tsf In fr General Fund	47,000	75,299	45,000	61,184	53,861
39100 Operating Transfers In	47,000	75,299	45,000	61,184	53,861
TREVENUE Total Revenues	149,371	176,748	152,300	163,184	155,861
41100 Salaries and Wages	102,901	125,943	90,847	105,157	92,907
41300 Incentive	602	590	600	599	600
41500 PFP	0	0	1,093	0	1,093
41620 Unscheduled	4,458	1,638	2,000	1,700	1,000
41820T Health Insurance	21,082	20,825	21,798	21,745	23,317
41900 Life	34	33	33	33	33
42010 Social Security - Medica	1,474	1,772	1,331	1,502	1,361
42020 Social Security - OASDI	5,207	5,105	5,343	5,347	5,471
42110 TMRS	10,451	10,886	10,553	10,879	10,768
42115 OPEB Funding	2,203	2,155	2,094	2,160	2,144
42300 State Unemployment	139	238	128	172	128
42400 Workers Compensation	3,428	4,097	3,030	3,499	3,098
42520 Uniform/Clothing Allowan	361	366	360	359	360
41000 Personal Services	152,338	173,649	139,211	153,152	142,281
51200 Operating	138	38	240	240	400
51300 Clothing and Linen	61	1,306	1,200	1,200	1,200
51000 Supplies	199	1,344	1,440	1,440	1,600
71100 Insurance and Bonds	1,413	1,268	812	812	3,917
75100 Travel	0	200	500	800	700
77610 Information Technology -	575	344	6,980	6,980	7,363
70000 Other Charges	1,988	1,812	8,292	8,592	11,980
TEXPENSES Total Expenses	154,525	176,805	148,943	163,184	155,861

**Entity:** 20910 - Court Security Fund **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	HRL120	BAILIFF
2.00	PRF145	SENIOR BAILIFF
3.00		



# CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
Administration			
1011 Mayor and Council	68,441	82,701	83,202
1020 City Manager	1,189,603	1,317,505	1,419,201
1023 Office of Public Communic	308,317	340,013	400,167
1030 Tourism & Economic Develo	2,907,410	2,671,948	2,604,604
1210 Legal	1,124,138	1,124,838	1,202,648
1220 City Secretary	227,896	399,971	406,209
1000 General Fund	5,825,805	5,936,976	6,116,031
_			
Administration Total Expenditures	5,825,805	5,936,976	6,116,031







(1011)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 2,669	\$ 2,149	\$ 2,149
Supplies	9,787	7,200	7,200
Contractual Services	19,896	33,150	33,150
Other Charges	36,089	40,202	40,703
Total Expenses	\$ 68,441	\$ 82,701	\$ 83,202

## **Mission**

To use democracy to govern the City efficiently and effectively to accomplish the City's mission of creating the best environment possible for every Amarillo resident to find and achieve their greatest potential.

## **Strategic Approach**

The Mayor and Council serve as the policy-making body for the City, making final decisions on matters specified in the City's Charter and Code of Ordinances. This body also provides guidance and direction to the City Manager to develop, promote, and execute overall strategies; encourages the continued development, retention, and economic expansion of the City; reviews and considers planning and zoning matters; calls for and conducts public hearings; reviews and adopts the City's annual budget; approves appropriations, expenditures, and contracts; and actively recruits and encourages qualified citizens to serve on City boards and commissions.

The City adopted the **BluePrint for Amarillo** initiative which sets a comprehensive strategic direction for the City Government in terms of focus, allocation of resources, and priorities. During this process, the Mayor and Council identified eight Pillars of Future Vision they wish the City Manager to address in a comprehensive manner:

- Public Safety
- Economic Development and Redevelopment
- Civic Pride
- Highly Educated Population
- Fiscal Responsibility
- Customer Service
- Excellence in Communication
- Transportation

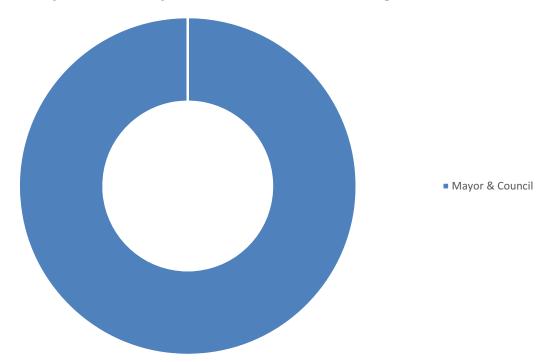
In addition to the Council Pillars, the City Council identified four City Manager Initiatives to support the City Council Pillars:

- Commitment to Safety
- Implementation of Best Practices
- Promote Innovation and Customer Service
- Public Service and Engagement

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	-	-	-
Part-time Positions	5	5	5
Total Positions	5	5	5

# Total Mayor and City Council 2019/20 Budget — \$83,202



#### **Mayor and Council**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	2,428	2,608	2,100	2,303	2,100
42010 Social Security - Medica	69	38	30	33	30
42300 State Unemployment	26	14	11	13	11
42400 Workers Compensation	10	9	7	8	7
42550 Communications Allowance	2,335	0	0	0	0
41000 Personal Services	4,869	2,669	2,149	2,357	2,149
51110 Office Expense	8,233	8,547	7,200	4,673	7,200
51710 Special Events	0	1,240	0	0	0
51000 Supplies	8,233	9,786	7,200	4,673	7,200
61200 Postage	151	231	960	353	960
61300 Advertising	5,239	6,279	8,690	8,543	8,690
61400 Dues	13,263	13,386	15,500	12,431	15,500
61410 Tuition	0	0	500	65	500
61600 Unassigned	0	0	5,000	0	5,000
62000 Professional	0	0	2,500	0	2,500
60000 Contractual Services	18,652	19,896	33,150	21,392	33,150
71100 Insurance and Bonds	2,355	1,690	2,029	2,029	2,530
75100 Travel	13,581	11,284	11,713	9,322	11,713
75300 Meals and Local	4,721	5,785	5,750	5,216	5,750
77100 Court Costs	530	616	3,000	368	3,000
77900 Other Agencies	16,209	16,209	16,210	16,209	16,210
78100 Contingencies	436	505	1,500	356	1,500
70000 Other Charges	37,832	36,089	40,202	33,500	40,703
TEXPENSES Total Expenses	69,586	68,441	82,701	61,921	83,202

Entity: 1011 - Mayor and Council Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	CAM100	MAYOR
4.00	CAM110	CITY COMMISSIONER
5.00		





(1020, 1030)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 1,082,165	\$ 1,225,676	\$ 1,326,870
Supplies	15,538	30,700	30,700
Contractual Services	3,056,368	2,788,298	2,720,954
Other Charges	17,942	19,779	20,281
Inter Reimbursements	(75,000)	(75,000)	(75,000)
Total Expenses	\$ 4,097,013	\$ 3,989,453	\$ 4,023,805

## **Mission**

To professionally administer the policies and directives established by the Mayor and Council and perform those organizational duties and responsibilities prescribed in the Amarillo City Charter. The City of Amarillo operates under the Council-Manager form of government and, as such, through the delegation and administration of his/her staff members, the City Manager directs, coordinates and facilitates the effective and cost-efficient delivery of all municipal services to the citizens of Amarillo.

## **Strategic Approach**

With guidance and direction from the Mayor and City Council, the City Manager of Amarillo will develop, promote, and execute strategies that will provide for an attractive, economically vibrant, healthy and safe environment for the citizens of Amarillo and its visitors. Together with the executive team and department directors, the City Manager will develop, promote, and implement programs and policies that will broadly support these strategies and motivate all full- and part-time employees. As part of this process, the City Manager and staff will continue to cooperate and communicate with the various governmental entities, community boards, commissions, economic development entities, non-profits, civic organizations, school district, and other community partners to achieve success and be recognized as a progressive "Best Practice City."

The City adopted the **BluePrint for Amarillo** initiative, which sets a comprehensive strategic direction for the City Government in terms of focus, allocation of resources, and priorities. During this process, the Mayor and City Council identified eight Pillars of Future Vision they wish the City Manager to address in a comprehensive manner:

- Public Safety
- Economic Development and Redevelopment
- Civic Pride

- Highly Educated Population
- Fiscal Responsibility
- Customer Service
- Excellence in Communication
- Transportation

In addition to the Council Pillars, the City Council identified four City Manager Initiatives to support the City Council Pillars:

- Commitment to Safety
- Implementation of Best Practices
- Promote Innovation and Customer Service
- Public Service and Engagement

As a result of adopting the **BluePrint for Amarillo**, organized work groups, focused around each pillar, have met to develop a framework for each pillar—identifying critical tasks and potential projects, establishing timelines, assessing the fiscal impact, and "reaching out" to the community for input. This process has played a key role in laying the foundation for the presentation of this budget to the City Council and citizens of Amarillo.

### **Programs**

# City Manager Department Administration/Support 2019/20 Budget — \$1,419,201

Manage and coordinate the development, writing, distribution and production of policies, procedures, projects, Council agendas and calendar, official correspondence, and other related verbal and written communication supported by a Deputy City Manager, two Assistant City Managers, Assistant to the City Manager and Development Customer Service Coordinator.

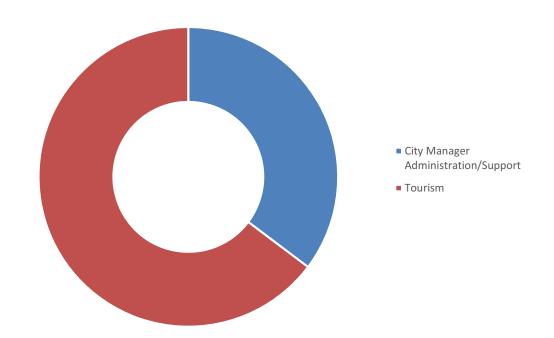
# Tourism 2019/20 Budget — \$2,604,604

Provide professional expertise and guidance with matters pertaining to convention and tourism activities. Functions include coordinating the assistance of the City organization and staff with convention and tourism activities and assisting in development of new policies and programs to encourage tourism growth in the Amarillo community.

## **Authorized Positions**

	2017/18 2018/19 Actual Budgeted		2019/20 Budgeted
Permanent Positions	6	6	7
Part-time Positions	-	-	-
Total Positions	6	6	7

# Total City Manager 2019/20 Budget — \$4,023,805



### City Manager

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35515 Medical Director Service	79,200	79,200	79,200	72,600	79,200
35500 Other Governmental Reven	79,200	79,200	79,200	72,600	79,200
37420 Donations	0	33,000	0	31,500	0
37400 Miscellaneous Revenue	0	33,000	0	31,500	0
TREVENUE Total Revenues	79,200	112,200	79,200	104,100	79,200
41100 Salaries and Wages	713,003	827,359	932,666	970,598	973,055
41820T Health Insurance	47,381	48,316	58,729	58,605	62,839
41900 Life	78	83	100	100	100
42010 Social Security - Medica	10,408	12,096	13,944	14,372	14,530
42020 Social Security - OASDI	34,376	36,952	43,569	45,965	44,617
42110 TMRS	85,570	105,767	117,751	121,367	122,273
42115 OPEB Funding	17,340	19,881	23,368	24,281	24,349
42300 State Unemployment	331	187	292	292	292
42400 Workers Compensation	445	543	577	605	601
42510 Car Allowance	21,653	26,167	28,980	28,920	28,980
42530 Moving Expense	9,540	0	0	0	0
42550 Communications Allowance	3,945	4,814	5,700	5,689	5,700
PSCHG Personal Svcs Changes	0	0	0	0	49,533
41000 Personal Services	944,069	1,082,165	1,225,676	1,270,794	1,326,870
51110 Office Expense	17,368	8,069	12,700	10,000	12,700
51115 Employee Recognition Pro	0	0	10,000	0	10,000
51118 Amarillo 101	2,915	3,023	7,500	5,000	7,500
51700 Education	4,690	111	500	110	500
51710 Special Events	0	375	0	0	0
51800 Fuel & Oil	11	0	0	0	0
51950 Minor Office Equipment	0	3,422	0	7,000	0
52050 Auto Parts	0	162	0	0	0
52050LABOR Auto Parts Labor	0	375	0	0	0
51000 Supplies	24,984	15,538	30,700	22,110	30,700
61200 Postage	347	305	1,000	330	1,000
61400 Dues	7,841	8,774	8,400	11,822	8,400
61410 Tuition	230	138	250	0	250
62000 Professional	254,292	138,867	106,700	133,031	106,700
69300 Leased Computer Software	0	875	0	875	0
60000 Contractual Services	262,710	148,958	116,350	146,057	116,350
71100 Insurance and Bonds	2,355	1,268	2,029	2,029	2,530
74000 Printing and Binding	1,007	804	0	804	0
75100 Travel	21,192	11,823	12,550	13,456	12,550
75300 Meals and Local	4,079	4,046	5,200	3,658	5,200
70000 Other Charges	28,633	17,942	19,779	19,947	20,280
90190 Payroll Reimbursements	-75,000	-75,000	-75,000	-75,000	-75,000
90000 Inter Reimbursements	-75,000	-75,000	-75,000	-75,000	-75,000
TEXPENSES Total Expenses	1,185,397	1,189,603	1,317,505	1,383,909	1,419,201

**Entity:** 1020 - City Manager

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM001	CITY MANAGER
1.00	ADM010	ASSISTANT CITY MANAGER
1.00	ADM011	ASSISTANT CITY MANAGER
1.00	ADM012	DEPUTY CITY MANAGER
1.00	ADM015	ASSISTANT TO THE CITY MANAGER
1.00	MGT525	DEVELOPMENT CUSTOMER SERVICE COORDINATOR
6.00		

### **New Positions**

Head-	Class		E	stimated
count	Code	Position	Pay Grade	Cost
1	CLR941	ADMINISTRATIVE TECHNICIAN	G05	49.533

#### **Tourism & Economic Development**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
63500 Center City Inc.	108,000	180,170	181,650	181,650	181,650
63520 Amarillo Local Governmen	71,400	71,400	71,400	71,400	0
63525 Mural Artwork	0	5,000	0	0	0
63600 Chamber of Commerce	2,352,307	2,242,506	1,949,579	1,949,579	1,964,571
63700 Civic Center Activitiy	432,370	408,334	469,319	469,319	458,383
60000 Contractual Services	2.964.077	2.907.410	2.671.948	2.671.948	2,604,604
TEXPENSES Total Expenses	2.964.077	2,907,410	2.671.948	2.671.948	2.604.604





(1210)

# **Budget Comparison**

	20	2017/18 Actual		2018/19 Budgeted		19/20
	<b>A</b>					dgeted
Personnel	\$	755,950	\$	1,054,846	\$	1,130,787
Supplies		48,321		38,543		39,103
Contractual Services		289,394		15,335		15,335
Other Charges		30,473		16,114	·	17,423
Total Expenses	\$	\$ 1,124,138		1,124,838	\$	1,202,648

## **Mission**

The City Attorney is the chief legal officer for the entire municipal corporation. The attorneys in this department are obligated to represent and seek the good of the city government, not necessarily the interest of any particular official or department.

## Strategic Approach

Represent the City of Amarillo, its employees, and officials when they are sued in their official capacity, in all venues, including State court, Federal court, or regulatory agencies. Represent the State of Texas in Municipal Court through the Legal department's prosecutors. Also conduct negotiations of various kinds.

Offer legal advice and counsel to City Council, departments, and officials regarding the legal aspects of City government operations and policies. The legal expertise required is as diverse as the operations of the City government: Human Resources, Health, Aviation, Police, Fire, Animal Management and Welfare, Purchasing, Planning and Development Services, Public Works, Building Safety, Finance, Housing, Utilities, Transit, Parks, and all of the others.

Prepare or review all kinds of legal documents (such as ordinances, contracts, and deeds) necessary for City government to accomplish its varied functions.

Provide legal services and support to (i) closely affiliated agencies such as the Amarillo Hospital District, Amarillo-Potter Events Venue District, Amarillo Local Government Corporation, Amarillo Metropolitan Planning Organization; and, (ii) Interlocal Emergency Management functions. Also provide information to citizens and the news media.

### **Programs**

# **Legal Department Administration and Support 2019/20 Budget - \$240,530**

Provide daily support and assistance to the members of the department. Serve as administrative liaison to the City Council, City Manager, City Secretary, and other City departments. Prepare correspondence, documents, and forms as required.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Correspondence reviewed	500	600	700
Document preparation	300	350	400

# **Legal Department Criminal Section 2019/20 Budget - \$360,794**

Perform all legal services related to processing and presentation of criminal complaints filed in the Municipal Court. Perform some civil hearing management.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Bench trials	70	80	80
Jury trials	130	140	150
Attorney dockets	70	75	75
Revocation dockets	70	70	70
Civil hearings	10	12	14
Bond forfeiture hearings	4	4	4
Appeal hearings	2	2	2

# Legal Department Civil Section 2019/20 Budget - \$601,324

Review and prepare contracts and agreements as requested by all City departments. Also, all documents related to real estate transactions and management by the City are reviewed, drafted, and redrafted. Process Texas Public Information Act requests through statutorily required deadlines and administrative procedures.

Review and analyze state and federal legislation and court decisions applicable to the City. Draft ordinances and resolutions for Council action. Prepare and review memoranda regarding legislation for Council and staff.

Provide advice to the City Council, City Manager, and all City departments regarding the interpretation and application of State and Federal laws. Draft and redraft ordinances and resolutions as requested. Provide legal advice and counsel to all City departments on the interpretation of City ordinances.

Provide advice and consultation to Risk Management and all departments on processing and considering claims against the City for damages and injury. Provide litigation defense and prosecution for the City and all departments; monitor and oversee claims and litigation work of retained counsel. Prepare reports and recommendations on pending claims and litigation, as requested.

Support administrative and judicial enforcement activities of various city departments, including Fire Marshal, Code Enforcement, Planning, Zoning, Building Inspection, and like matters. File and prosecute administrative and civil enforcement actions to secure compliance with City codes and regulations.

Provide a wide range of high level professional legal services to the law enforcement city departments: Police, Airport Police, Fire, Fire Marshal, and Animal Management & Welfare.

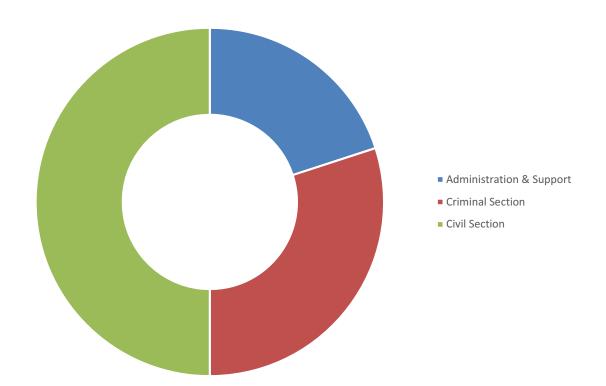
#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Contracts/agreements drafted	110	120	140
Real estate documents drafted	30	30	40
Public Information Requests	300	400	600
Federal/State legislation/court decisions reviewed	200	200	350
Ordinances and resolutions drafted	200	200	200
Legal opinions	30	35	100
Civil Service personnel matters reviewed	24	24	24
Claims inquiries/reviews	25	25	35
Demand letters/contacts	10	20	20
Administrative proceedings	6	6	6
Judicial proceedings	5	5	5
Police Public Information Requests	80	85	85
Police Public Information Act Attorney General letters	58	60	100

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	10	10	10
Part-time Positions	-	-	-
Total Positions	10	10	10

Total City Attorney 2019/20 Budget — \$1,202,648



### Legal

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37410 Miscellaneous Revenue	633	202	50	242	50
37400 Miscellaneous Revenue	633	202	50	242	50
TREVENUE Total Revenues	633	202	50	242	50
41100 Salaries and Wages	493,275	553,378	772,833	786,112	834,503
41820T Health Insurance	71,872	74,723	99,338	84,891	95,337
41900 Life	132	136	167	157	167
42010 Social Security - Medica	6,915	7,811	11,285	11,433	12,223
42020 Social Security - OASDI	29,566	33,230	46,840	48,726	49,589
42110 TMRS	57,042	68,067	95,300	97,451	102,863
42115 OPEB Funding	12,022	13,227	18,913	19,087	20,484
42300 State Unemployment	535	594	487	567	487
42400 Workers Compensation	425	476	623	656	674
42510 Car Allowance	0	955	5,460	8,443	8,460
42530 Moving Expense	960	841	0	841	0
42550 Communications Allowance	1,444	2,513	3,600	5,464	6,000
41000 Personal Services	674,187	755,950	1,054,846	1,063,827	1,130,787
51110 Office Expense	3,944	3,564	3,940	13,363	4,500
51700 Education	75	171	0	164	0
51950 Minor Office Equipment	171	0	0	0	0
55100 Publications	44,007	44,586	34,603	45,520	34,603
51000 Supplies	48,197	48,321	38,543	59,047	39,103
61200 Postage	791	554	1,000	852	1,000
61400 Dues	4,664	4,042	4,000	4,267	4,000
61410 Tuition	4,110	1,851	5,335	1,068	5,335
62000 Professional	470,630	282,946	5,000	144,604	5,000
60000 Contractual Services	480,195	289,394	15,335	150,791	15,335
71100 Insurance and Bonds	4,240	2,958	3,247	3,247	4,555
75100 Travel	19,732	25,357	10,168	16,067	10,168
75200 Mileage	158	68	350	208	350
75300 Meals and Local	150	433	100	545	100
77100 Court Costs	2,537	1,603	2,250	1,720	2,250
78230 Loss on Bad Debt	39	54	0	54	0
70000 Other Charges	26,856	30,473	16,115	21,841	17,423
TEXPENSES Total Expenses	1,229,435	1,124,138	1,124,838	1,295,506	1,202,648

Entity: 1210 - Legal

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM070	CITY ATTORNEY
1.00	ADM071	DEPUTY CITY ATTORNEY
2.00	ADM075	SENIOR ASST. CITY ATTORNEY
1.00	ADM078	ASSISTANT CITY ATTORNEY
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	PRF070	LEGAL ASSISTANT
2.00	PRF071	ATTORNEY I
1.00	PRF072	ATTORNEY II
10.00		





(1220)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 212,663	\$ 213,447	\$ 219,890
Supplies	3,904	164,600	164,600
Contractual Services	1,140	4,100	4,100
Other Charges	10,189	17,824	17,619
Total Expenses	\$ 227,896	\$ 399,971	\$ 406,209

### **Mission**

To identify and respond to the issues, concerns, and needs of the Mayor and City Council, City staff, and citizens of Amarillo.

## **Strategic Approach**

The City Secretary's department prepares the City Council agenda and minutes, manages the official city records and contracts, administers the record management program, and is responsible for conducting municipal elections. The Assistant City Secretary also serves as the City's Records Management Officer and is responsible for developing and administering records retention and destruction policies and monitoring the records storage center.

The City Secretary's department coordinates the recruitment, application, and appointment process for City Council appointed boards, commissions and committees.

In addition to the duties listed above, the City Secretary serves as custodian of the City's corporate seal; attests to the Mayor's signature on all official documents; records and files deeds and easements; coordinates the codification of the City ordinances into the City Code of Ordinances; publishes legal ads, public notices, and agendas; and develops and oversees the City Secretary's departmental budget. The City Secretary also serves as the Local Registrar. As in many other cities, the City Secretary's department serves as a resource for citizens and a link between citizens and the City organization.

## **Programs**

City Management Clerical Support 2019/20 Budget — \$60,931

Provide clerical support to the City Manager, Deputy City Manager, and Assistant City Managers.

# City Secretary Council and Board Support 2019/20 Budget — \$81,242

Provide clerical support to the Mayor, City Council, and City Council Appointed boards, commissions and committees.

# City Secretary Election Management 2019/20 Budget — \$30,466

Hold regular and special elections.

Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of ordinances	83	70	74
Number of resolutions	48	78	82
Number of elections held	1	1	1

# City Secretary Records Management 2019/20 Budget — \$162,484

Develop and administer records retention and destruction policies; monitor the records storage center; and add transparency documents on website.

Performance Measures/Indicators:

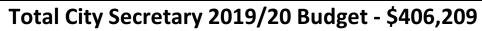
	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Record Destruction – number of boxes	300	500	500
destroyed	300	300	300
Number of City records scanned	351,549	325,000	350,000
Training and education of City employees	35	0	45
Public Information Requests (City-wide)	687	760	840

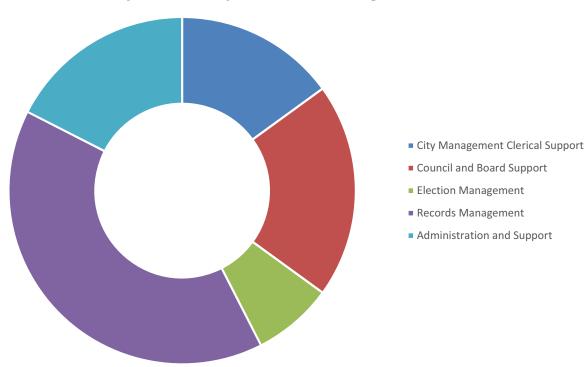
# City Secretary Department Administration/Support 2019/20 Budget — \$71,086

Administer and supports the City Secretary department.

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	2	2	2
Part-time Positions	-	-	-
Total Positions	2	2	2





### **City Secretary**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
DESCRIPTION	2010	2017	2010	2010	2019
37410 Miscellaneous Revenue	37	108	0	1,380	0_
37400 Miscellaneous Revenue	37	108	0	1,380	0
TREVENUE Total Revenues	37	108	0	1,380	0
41100 Salaries and Wages	175,724	153,605	153,276	158,114	157,354
41820T Health Insurance	27,267	20,825	21,798	21,745	23,317
41900 Life	46	33	33	33	33
42010 Social Security - Medica	2,441	2,172	2,255	2,290	2,314
42020 Social Security - OASDI	10,438	9,289	9,641	9,790	9,894
42110 TMRS	20,164	19,278	19,042	19,686	19,474
42115 OPEB Funding	4,251	3,816	3,779	3,908	3,878
42300 State Unemployment	146	97	97	97	97
42400 Workers Compensation	111	100	93	99	96
42510 Car Allowance	2,242	2,243	2,232	2,229	2,232
42550 Communications Allowance	1,335	1,204	1,200	1,198	1,200
41000 Personal Services	244,165	212,663	213,447	219,189	219,890
51110 Office Expense	4,091	2,077	4,200	2,210	4,200
51700 Education	200	488	400	485	400
51900 Election Supplies	148,987	0	160,000	60,000	160,000
51950 Minor Office Equipment	2,811	1,338	0	0	0
51955 Furniture	0	0	0	14,429	0
51000 Supplies	156,090	3,904	164,600	77,125	164,600
61200 Postage	274	180	600	96	600
61400 Dues	794	420	1,000	670	1,000
61410 Tuition	3,656	540	2,500	540	2,500
60000 Contractual Services	4,725	1,140	4,100	1,306	4,100
71100 Insurance and Bonds	1,884	1,690	1,217	1,217	1,012
74000 Printing and Binding	15,273	6,768	10,000	9,598	10,000
75100 Travel	814	1,466	5,857	401	5,857
75200 Mileage	0	0	350	0	350
75300 Meals and Local	382	265	400	-340	400
70000 Other Charges	18,354	10,188	17,824	10,876	17,619
TEXPENSES Total Expenses	423,333	227,896	399,971	308,496	406,209

**Entity:** 1220 - City Secretary

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM020	CITY SECRETARY
1.00	ADM025	ASSISTANT CITY SECRETARY
2.00		







(1023)

# **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 271,810	\$ 309,607	\$ 368,649
	· · · · · ·		· · · · · · · · · · · · · · · · · · ·
Supplies	19,935	4,000	2,300
Contractual Services	11,283	9,000	10,300
Other Charges	5,290	17,406	18,918
Total Expenses	\$ 308,318	\$ 340,013	\$ 400,167

### **Mission**

The Office of Public Communications strives to communicate and market City of Amarillo programs, services, and events in a timely and targeted approach to educate the public about their City government.

# **Strategic Approach**

The Office of Public Communications is responsible for promotion of the City's services and programs in creative and innovative ways in addition to traditional methods. Straightforward messaging allows for citizens to be informed, involved and updated on current City government issues. The Office of Public Communications serves as the initial City contact liaison for all media inquiries, along with resident inquiries, questions and concerns about City issues, operations, programs and services.

## **Programs**

# Public Communications 2018/19 Budget — \$400,167

The Office of Public Communications focuses on four major areas including communications, marketing, networking, and technology. As the backbone of the Excellence in Communications pillar, the Office of Public Communications enhances communications in a prompt and proactive manner by building relationships with news media partners and key stakeholders, while providing accurate and timely information to the public. The Office of Public Communications develops branding and marketing campaigns for all departments seeking input and is capable of producing quality multi-media products which enhance communications and promote City programs.

Additional responsibilities of this office include overall strategic direction of communication and marketing programs, internal employee communications, social media management, video production, branding guidelines and monitoring, media management, public relations, messaging/branding, crisis communications, and, in the case of an emergency, the City's Public Information Officer (PIO).

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual**	Estimated	Projected
Number of Press Releases Issued	Approx. 125	175-200	175-200
Number of News Media Stories Related to	N/A	600	600
Press Releases	IV/A	000	000
Total Interactions between City and News			
Media (including direct contact, press	N/A	3,500	3,500
releases, and online City subject features)			
Overall Media Public Image Rating**	N/A	0.95	0.95
Social Media:			
FACEBOOK Followers	7,666	8,500	9,500
TW/ITTED E-Illering	4 221	4.750	5 250
TWITTER Followers	4,321	4,750	5,250
INSTAGRAM Followers	1,335	1,500	1,750
"Open Spaces" blog posts	0	25	25
(Began this service on 6/1/19)	U	25	25
Print and Digital Media Pieces	N/A	200	300
Photography requests	N/A	25	50
Event/Social Video Requests	N/A	25	50
Social Media Posts	N/A	1,000	1,500

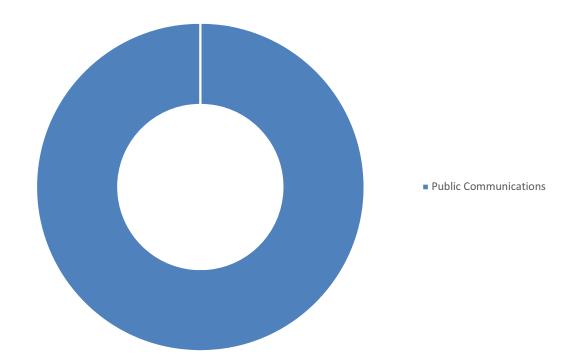
<sup>\*</sup>A Public Image Rating (PIR) is assigned to each media event based on a variety of factors including stories tone, accuracy of information, if the reporting is balanced, etc. The PIR scale includes 0 (negative), 1 (neutral), and 2 (positive). All events are averaged to obtain the overall PIR as reported in the table.

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	3	3	4
Part-time Positions	-	1	-
Total Positions	3	4	4

# **Total Public Communications 2018/19 Budget — \$400,167**

<sup>\*\* &</sup>quot;N/A" indicates a metric that was not tracked in 2017/18 but will be tracked moving forward.



### Office of Public Communication

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	12,130	197,140	226,387	180,155	239,258
41820T Health Insurance	882	25,564	32,029	22,255	26,900
41900 Life	3	46	50	44	50
42010 Social Security - Medica	179	2,823	3,326	2,619	3,513
42020 Social Security - OASDI	764	12,069	12,715	10,908	13,649
42110 TMRS	1,461	24,747	25,112	22,265	29,561
42115 OPEB Funding	303	4,893	4,984	4,313	5,350
42300 State Unemployment	48	192	195	210	195
42400 Workers Compensation	0	123	609	111	145
42510 Car Allowance	255	3,009	3,000	1,947	3,000
42550 Communications Allowance	102	1,204	1,200	779	1,200
PSCHG Personal Svcs Changes	0	0	0	0	45,828
41000 Personal Services	16,127	271,810	309,607	245,605	368,649
51110 Office Expense	148	5,912	4,000	2,039	1,100
51400 Photographic	0	0	0	100	0
51700 Education	0	99	0	0	0
51950 Minor Office Equipment	0	13,924	0	11,856	1,200
51000 Supplies	148	19,935	4,000	13,994	2,300
61300 Advertising	0	1,707	0	2,751	2,400
61400 Dues	0	505	9,000	460	1,200
61410 Tuition	0	50	0	4,250	0
62000 Professional	0	5,634	0	699	0
69300 Leased Computer Software	0	3,387	0	16,537	6,700
60000 Contractual Services	0	11,283	9,000	24,696	10,300
71100 Insurance and Bonds	0	0	406	406	1,518
74000 Printing and Binding	0	0	0	100	1,200
75100 Travel	0	4,851	15,000	7,732	15,000
75200 Mileage	0	409	0	1,144	600
75300 Meals and Local	0	30	2,000	750	600
70000 Other Charges	0	5,290	17,406	10,132	18,918
TEXPENSES Total Expenses	16,275	308,317	340,013	294,428	400,167

### **Employee Distribution By Position**

**Entity:** 1023 - Office of Public Communication

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM002	DIRECTOR OF COMMUNICATIONS
1.00	HRL920	COLLEGE INTERN
1.00	PRF010	MARKETING MANAGER
1.00	PRF015	COMMUNICATIONS MANAGER
4.00		

#### Reclassifications

Head-	Class		Pay	Head-	Class		Pay	Estimated
count	Code	<b>Current Position</b>	Grade	count	Code	Requested Position	Grade	Cost
(1)	HRL920	COLLEGE INTERN	H08	1	New	Social Media Coordinator	G14	45,828



# CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
Support Services			
1110 Human Resources	940,756	993,428	1,010,832
1120 Risk Management	280,718	310,752	334,152
1231 Radio Communications	374,666	714,594	735,226
1251 Custodial Services	1,561,066	1,670,416	1,279,032
1252 Facilities Maintenance	2,375,025	2,429,879	2,833,321
1253 MPEV	-	-	400,000
1315 Finance	1,042,388	1,121,194	1,246,623
1320 Accounting	1,142,460	1,211,197	1,181,173
1325 Purchasing	573,306	610,049	618,674
1340 Health Plan Administratio	246,842	248,613	255,661
1345 Central Stores	354,856	362,981	369,405
1350 General Fund Transfers	9,894,236	12,026,641	11,203,726
1000 General Fund	18,786,319	21,699,744	21,467,825
6100 Fleet Services Fund			
Support Services			
61110 Fleet Services Operation	9,795,191	9,318,244	10,590,223
61120 Equipment Replacement	14,483,816	14,225,461	14,603,557
6100 Fleet Services Fund	24,279,007	23,543,705	25,193,780
6200 Information Technology Fund			
Support Services			
62010 IT Administration	682,647	783,476	858,166
62021 IT Enterprise Applicatio	1,313,440	1,710,025	1,996,321
62022 IT Support	439,032	419,312	546,204
62023 IT Print Services	104,833	52,243	110,371
62024 IT GIS	117,806	135,195	147,482
62031 IT Public Safety	281,683	305,987	224,080
62032 IT Infrastructure	957,064	1,005,374	1,384,776
62033 IT Telecom	999,080	1,057,787	707,462
62040 IT Security Department	281,468	-	-
62150 IT Capital	48,387	1,227,645	996,510
6200 Information Technology Fu	5,225,441	6,697,045	6,971,372

# CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
6300 Risk Management Fund			
Support Services			
63110 Self Insurance General	530,542	606,092	577,660
63115 Unemployment Claims	73,496	75,656	80,511
63120 Fire & Extended Coverage	670,737	807,237	1,339,250
63125 Workers Compensation	3,183,063	3,027,202	3,003,527
63160 General Liability	(288,751)	443,385	676,375
63170 Police Professional	178,826	184,963	200,263
63185 Automobile Liability	1,248,850	407,742	403,562
63190 Auto Physical Damage	669,486	525,330	525,337
63195 City Property	22,230	-	11,200
6300 Risk Management Fund	6,288,480	6,077,607	6,817,684
6400 Employee Insurance Fund			
Support Services			
64100 Health Plan	23,423,876	23,246,815	26,482,740
64200 Dental Plan	1,079,831	1,135,546	1,181,889
64300 City Care Clinic	819,645	714,376	721,353
6400 Employee Insurance Fund	25,323,352	25,096,737	28,385,982
6500 Employee Flexible Spnding			
Support Services			
65100 Employee Flex Plan	455,780	557,800	557,800
6500 Employee Flexible Spnding	455,780	557,800	557,800
Support Services Total Expenditures	80,358,379	83,672,638	89,394,443





(1110)

# **Budget Comparison**

	)17/18 Actual	18/19 Igeted	2019/20 udgeted
Personnel Services	\$ 630,498	\$ 657,416	\$ 673,411
Supplies	170,383	151,814	151,814
Contractual Services	126,813	161,546	161,546
Other Charges	13,062	22,652	24,061
Total Expenses	\$ 940,756	\$ 993,428	\$ 1,010,832

### Mission

To provide high-quality Human Resource services to all prospective, current and past employees.

### **Strategic Approach**

The Human Resources department is a key business partner responsible for designing and implementing strategies for the City in the areas of recruitment/selection, training and development, organizational development, employee relations and compensation. This department is a conduit to recruit, develop, and retain quality employees who are the foundation for building a vibrant workforce and a thriving community. These "human assets" deliver core services in alignment with the vision set forth in the City Council's Pillars.

Human Resources (HR) has four main goals and objectives:

**Goal 1**: Promote organization sustainability by recruiting, retaining, and developing an outstanding workforce. The objective is to foster and maintain a work and learning environment that is inclusive, welcoming, and supportive.

**Goal 2**: Work to expand and enhance the Human Resources department image. The objective is to promote community engagement.

**Goal 3:** Partner with local organizations to educate and mentor. The objective is to create and maintain a productive internship program.

**Goal 4:** Ensure availability of information, programs, and Human Resource services. The objective is to work with the Information Technology department to implement new HR/Payroll technology to increase convenience to all customers.

### **Programs**

# Human Resources Administration and Support (Policies and Procedures) 2019/20 Budget — \$101,085

Human Resources Administration and Support develops policies and procedures to be used by City employees, assures consistent and fair administration of policies and procedures, and processes timely and accurate changes in employee status and payroll.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
City-wide policies revised and/or created	10%	10%	15%

# Total Rewards – Compensation and Benefits 2019/20 Budget — \$202,166

Total Rewards – Compensation and Benefits includes the review and maintenance of the classification and compensation systems. Position reclassifications and/or salary adjustments are evaluated upon request to assist departments and allow for minimal interruptions within the overall City organization. Staff also works to develop compensation packages competitive according to market rates while maintaining the equity of the City's Compensation Schedule.

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Classification/reclassification requests completed within 14 days	75%	75%	85%

# Employee Development and Training 2019/20 Budget — \$202,166

Employee Development and Training entails the promotion of learning and growth while working with management to ensure sufficient and adequate training organization-wide by increasing the number of training hours per employee. In an effort to ensure that the City personnel are equipped, the Human Resources department is continually assessing organizational training needs and implementing training programs.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20	
	Actual	Estimated	Projected	
City-wide/annual core training	98%	99%	99%	

# Employment Sourcing and Recruitment 2019/20 Budget — \$202,166

The Employment Sourcing and Recruitment program recruits and retains a diverse, skilled workforce while reducing the amount of involuntary terminations and maintaining/reducing the overall City-wide turnover

rate. In an effort to attract qualified and diverse candidates, Human Resources works with departments to collaboratively develop specialized recruitment efforts.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Job vacancies posted	450	450	450
New hires	620	620	620

### Employee Relations 2019/20 Budget — \$101,083

Employee Relations is responsible for counseling managers, supervisors, and employees, as well as administering the Employee Grievance Process. The Human Resources department, through the City's Health Plan, offers an Employee Assistance Program (EAP). The Human Resources Director serves as a liaison, for the EAP and the employee, to ensure that all EAP guidelines are followed by employees who utilize the EAP as a resource.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of employee complaints	19	20	20
% of employee complaints resolved by HR	100%	100%	100%

# Performance Management (Appraisals) 2019/20 Budget — \$202,166

Performance Management administers the performance appraisal process. This process is to retain the best performance and quality in the workforce. Performance appraisals are completed at an employee's first six months of service in the position and annually thereafter.

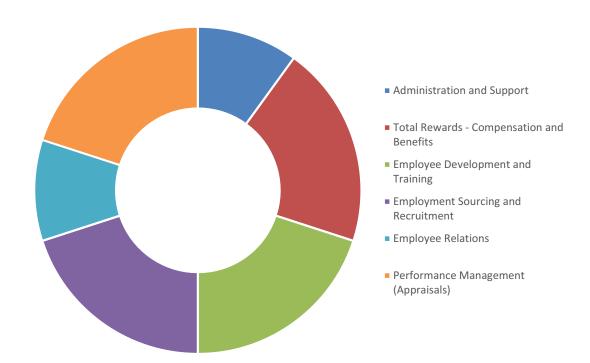
#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Employee performance appraisals	1,521	1,550	1,550

### **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	8	8	8
Part-time Positions	2	2	2
Total Positions	10	10	10

# Total Human Resources 2019/20 Budget - \$1,010,832



### **Human Resources**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	355,118	449,858	464,499	471,129	480,790
41300 Incentive	1,203	1,204	1,200	1,198	1,200
41620 Unscheduled	29	0	1,500	0	1,500
41820T Health Insurance	62,408	75,742	81,031	72,307	77,271
41900 Life	110	134	133	131	133
42010 Social Security - Medica	4,920	6,289	6,796	6,775	7,032
42020 Social Security - OASDI	19,372	25,680	26,959	27,315	27,956
42110 TMRS	39,402	53,652	57,391	57,450	59,181
42115 OPEB Funding	8,088	10,617	10,566	10,927	10,957
42300 State Unemployment	545	469	487	513	487
42400 Workers Compensation	1,080	1,437	1,453	1,486	1,503
42510 Car Allowance	816	3,009	3,000	2,994	3,000
42550 Communications Allowance	1,530	2,407	2,400	2,395	2,400
41000 Personal Services	494,620	630,498	657,416	654,619	673,411
51110 Office Expense	91,240	71,044	84,957	75,540	84,957
51115 Employee Recognition Pro	51,690	58,647	43,250	53,249	43,250
51125 Training	2,758	1,202	10,000	5,000	10,000
51200 Operating	38,535	35,337	3,500	3,500	3,500
51300 Clothing and Linen	3,969	87	2,400	0	2,400
51700 Education	2,352	852	7,000	3,674	7,000
51950 Minor Office Equipment	0	2,915	0	0	0
55100 Publications	0	298	707	0	707
51000 Supplies	190,544	170,383	151,814	140,963	151,814
61200 Postage	2,069	1,272	3,800	1,446	3,800
61300 Advertising	958	9,602	5,000	3,000	5,000
61400 Dues	1,090	781	2,500	881	2,500
61410 Tuition	17,217	711	9,996	500	9,996
62000 Professional	94,665	1,026	39,800	39,800	39,800
63400 Employee Medical	75,171	90,133	76,250	81,000	76,250
69300 Leased Computer Software	21,564	23,289	24,200	25,158	24,200
60000 Contractual Services	212,734	126,813	161,546	151,785	161,546
71100 Insurance and Bonds	7,537	6,338	3,652	3,652	5,061
74000 Printing and Binding	-480	-340	0	-180	0
75100 Travel	1,970	2,256	9,000	4,500	9,000
75300 Meals and Local	6,075	4,807	10,000	4,687	10,000
70000 Other Charges	15,102	13,061	22,652	12,659	24,061
TEXPENSES Total Expenses	913,000	940,756	993,428	960,026	1,010,832

### **Employee Distribution By Position**

Entity: 1110 - Human Resources
Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM600	DIRECTOR OF HUMAN RESOURCES
1.00	ADM601	HUMAN RESOURCES MANAGER
3.00	CLR941	ADMINISTRATIVE TECHNICIAN
2.00	HRL904	ADMINISTRATIVE ASSISTANT
1.00	MGT601	SENIOR HUMAN RESOURCES GENERALIST
1.00	PRF017	TRAINING COORDINATOR
1.00	PRF250	HUMAN RESOURCE GENERALIST
10.00		





(1231)

## **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 291,650	\$ 271,332	\$ 288,373
Supplies	24,105	19,518	26,022
Contractual Services	51,347	416,526	409,400
Other Charges	7,564	17,218	11,431
Inter Reimbursements	-	(10,000)	-
Total Expenses	\$ 374,666	\$ 714,594	\$ 735,226

### **Mission**

Provides radio communications services and systems to the City's public safety and field operations departments in a cost-effective and efficient manner while ensuring interoperability with supporting agencies.

### **Strategic Approach**

The Radio Communications department strives to address the operational communication needs of the City's public safety and field operations departments. Through the Radio Shop, the department operates and maintains the radio communications system infrastructure, installs communications equipment in public safety and field operations vehicles, provides repair services for communications equipment, and maintains the outdoor warning system.

The department managed a capital investment project to replace the existing legacy VHF/UHF analog radio communications system with a modern 700/800 MHz P25 digital trunked radio communications system. Public Safety went live on the that system in July of 2018 and field operations departments are currently transitioning on to the new system. This project addressed the infrastructure and capacity shortcomings of the prior system and will provide for the needs of system users for the next 15 to 20 years. The new radio system allows for reporting of usage, like in May 2019 one Amarillo Police talkgroup (APD2) had 69,636 push to talk (PTT) on radios that month.

As outlined in the **BluePrint for Amarillo**, Radio Communications is actively supporting all the City Council's Pillars with a focus on **Public Safety**, **Customer Service**, **Fiscal Responsibility**, and **Excellence in Communication**. Radio Communications also follows all of the City Manager Initiatives.

Radio Communications is actively working to improve data collection on services provided by the department. Performance metrics are being developed to track number of services, time, materials, and costs for the following elements:

Service Calls

- Radio Repair Services
- Siren Repair Services
- Vehicle Installation Services (public safety and non-public safety)
- Vehicle Strip-Out Services (public safety and non-public safety)

### **Programs**

# Radio Communications Department Administration/Support 2019/20 Budget — \$66,171

This program provides administration and support for day-to-day operations and project management for the department.

- Provides administration and support of department funds and community investment projects
- Provides project management for replacement of the City's radio communications system
- Supports City priorities and initiatives as requested by management

# Radio Communications System Operations and Maintenance 2013/20 Budget — \$602,885

This program provides for the operation and maintenance of the City's radio communications system that provides two-way radio communications for public safety and field operations personnel. The Radio Shop operation provides installation, maintenance, and repair services for the radio communications system, vehicles, and end-user radios.

- Maintains the radio communications system infrastructure including towers, repeaters, receivers, communications links, and supporting components
- Provides radio frequency management services to include programming and optimizing of infrastructure components and end-user radio equipment and frequency licensing
- Provides and maintains radio communications system components to support the Amarillo Emergency Communications Center (AECC), emergency operations facilities, and field command and control units
- Provides emergency and radio equipment installation services for the public safety fleet
- Provides radio equipment installation services for field service fleet
- Provides radio equipment maintenance and service support
- Provides installation and maintenance support for other City communications systems
- Maintains availability of Radio Communications Technicians to ensure the operability of the radio communications systems

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual <sup>1</sup>	Estimated	Projected
Next Generation Radio System (149 Talkgroups)			
System-wide total radios	N/A	3,954	4,050
Amarillo public safety radios	N/A	1,188	1,200
Amarillo non-public safety radios	N/A	708	720
Next Generation Radio System Traffic			
Police Push to Talk (PTT) /	NI/A	2,467,527/	2,688,500/
Average radio calls per day	N/A	3,265	3,558
Fire Push to Talk (PTT) /	NI/A	378,654/	412,563/
Average radio calls per day	N/A	573	625

<sup>&</sup>lt;sup>1</sup>Because the Next Generation Radio System was completed in 2018/19, this data not previously tracked.

# Outdoor Warning System Operations and Maintenance 2019/20 Budget — \$66,170

This program provides for the operation and maintenance of the community outdoor warning system. The Radio Shop operation coordinates installation and provides maintenance and repair services for the outdoor warning sirens, control systems, and radio communications components.

- Provides for the maintenance of the community outdoor warning system, including the outdoor warning sirens, control systems, and radio communications components
- Manages the installation of new and replacement outdoor warning sirens, control systems, and radio communications components

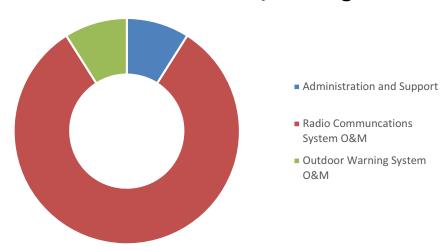
#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
City of Amarillo Outdoor Warning Sirens	60	62	65
Pantex Plant Emergency Planning Zone Outdoor Warning Sirens	7	7	7
Potter County Outdoor Warning Sirens	10	10	11
Randall County Outdoor Warning Sirens	15	15	16
Lake Tanglewood Sirens	2	2	2
Armstrong / Carson Sirens	3	3	3
Total Outdoor Warning Sirens	90	92	97

### **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	6	6	5
Part-time Positions	-	-	-
Total Positions	6	6	5

# **Total Radio Communications 2019/20 Budget — \$735,226**



### **Radio Communications**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37410 Miscellaneous Revenue	0	0	0	48,160	54,000
37400 Miscellaneous Revenue	0	0	0	48,160	54,000
TREVENUE Total Revenues	0	0	0	48,160	54,000
41100 Salaries and Wages	243,667	200,873	186,266	188,550	188,031
41300 Incentive	1,100	602	600	599	600
41620 Unscheduled	1,390	192	0	511	0
41820T Health Insurance	47,983	33,477	34,360	38,904	44,060
41900 Life	120	86	83	83	83
42010 Social Security - Medica	3,542	2,899	2,710	2,719	2,735
42020 Social Security - OASDI	15,142	12,395	11,586	11,626	11,695
42110 TMRS	29,566	25,645	22,881	23,490	23,018
42115 OPEB Funding	6,228	5,079	4,541	4,664	4,584
42300 State Unemployment	341	317	244	288	244
42400 Workers Compensation	5,420	2,754	1,912	5,186	5,974
42520 Uniform/Clothing Allowan	6	0	0	0	0
42540 Tool Allowance	5,863	3,870	3,150	3,346	3,150
42550 Communications Allowance	4,277	3,463	3,000	3,392	4,200
41000 Personal Services	364,644	291,650	271,332	283,359	288,373
51110 Office Expense	643	1,218	600	600	600
51200 Operating	9,033	15,638	15,000	15,000	15,000
51300 Clothing and Linen	50	1,296	500	500	1,000
51700 Education	0	0	1,000	1,000	1,000
53150 Electricity	1,782	5,954	2,418	7,834	8,422
51000 Supplies	11,508	24,105	19,518	24,934	26,022
61200 Postage	1	0	0	0	0
61400 Dues	0	0	250	250	250
61410 Tuition	4,181	1,116	0	2,000	1,100
62010 Service Agreements	0	0	365,676	365,676	366,221
67320 Extermination	660	525	500	500	500
68670 Communications Equipmen	27,647	37,480	36,750	37,223	31,150
69210 Rental City Equipment	13,350	12,226	13,350	9,979	10,179
60000 Contractual Services	45,838	51,347	416,526	415,628	409,400
71100 Insurance and Bonds	8,359	10,864	16,218	16,218	6,431
75100 Travel	0	0	1,000	1,000	5,000
78250 Inventory Over/Short	30,634	-3,300	0	0	0
70000 Other Charges	38,993	7,564	17,218	17,218	11,431
90160 Other Departments	-1,431	. 0	-10,000	0	. 0
90000 Inter Reimbursements	-1,431	0	-10,000	0	0
TEXPENSES Total Expenses	459,552	374,666	714,594	741,139	735,226

### **Employee Distribution By Position**

Entity: 1231 - Radio Communications Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
0.50	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	MGT665	RADIO COMMUNICATION SUPERVISOR
3.50	TEC901	COMMUNICATIONS TECHNICIAN
5.00		







(1251,1252,1253)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Budgeted	Budgeted	Budgeted
Personnel Services	\$ 2,802,284	\$ 2,989,528	\$ 3,040,058
Supplies	536,440	697,946	891,949
Contractual Services	597,029	521,301	523,456
Other Charges	117,237	216,832	207,202
Capital Outlay	8,894	-	-
Inter Reimbursements	(125,793)	(325,312)	(325,312)
Operating Transfers	-	-	175,000
Total Expenses	\$ 3,936,091	\$ 4,100,295	\$ 4,512,353

### Mission

To maintain, design, and construct facilities for the City of Amarillo. To keep employees and citizens in a safe, secure, and professional work environment. To utilize **Implementation of Best Practices** to meet the guidelines set by City Management and industry standards.

## **Strategic Approach**

Maintain City facilities with daily inspections of mechanical systems. Sustain a fully operational custodial staff to address 535,815 square feet of floor space and a fully operational staff to work on HVAC, mechanical, electrical, and structural issues. Maintain an architectural staff for design work on both new and old structures. Conduct project management for CIP projects to control costs and assure that local, state, and federal codes are met. Work with the City Manager's office in implementing the **Blueprint for Amarillo** and **Downtown Redevelopment** initiatives.

Continue implementing the guidelines set forth by the City Manager's office with the **Blueprint for Amarillo**. The focus will be to identify issues that need to be addressed in **Infrastructure**, **Downtown Redevelopment**, and **Best Practices** in the department's operations. Control costs, timelines, and quality of work while continuing to seek input from the City Manager's Office, City Council, and Community Engagement efforts.

### **Programs**

Administration and Project Management 2019/20 Budget — \$456,988

Provide oversight on City-owned construction projects to monitor timelines, costs, changes, punch lists, and overall quality of work. Work in conjunction with architects, engineers, and customers to assure complete and correct designs before construction. Develop construction estimates for budgeting and approved projects. Work with the City Manager's department on goals and needs for structural projects requested. Work with general contractors on bid projects to maintain timelines, costs, changes, punch lists, and overall quality of work performed.

# Maintenance/Building Automation and Security/Fire Systems 2019/20 Budget — \$1,462,359

Perform plumbing repairs on water and sewer. Perform electrical repairs including power, lights, motors, and minor equipment. Perform structural service repairs on walls, ceilings, paint, roofs, door locks, and other structural issues. Perform HVAC service repairs of package cooling systems, chillers, boilers, radiant heaters, closed loop systems, blowers and other heating and cooling systems. Perform miscellaneous maintenance, including hanging displayed items, painting walls, repairing floors, replacing glass, working on furnishings, and moving equipment and furnishings. Work with elevator contractor on service of units and annual inspections. Maintain key inventory and manufacture replacement keys as needed. Perform snow removal from City buildings and administer 24-hour service to emergency operations buildings. Provide design and installation of new systems as well as daily monitoring of existing environmental control systems. Administer daily monitoring of building security systems. Service both Building Automation and Security Systems. Report to department directors of security violations. Review reports on building automation to maintain energy efficiencies. Work with Police department on approved clearances for employees. Create all new employee identification badges and replacements. Maintain and install video monitoring systems. Provide monthly inspections of dates on hand-held extinguishers. Provide replacements or refurbishments of outdated units. Inspect pump systems on a quartile rotation. Coordinate with outside source for certified inspections of range hoods and other systems.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Square Footage Serviced	2,006,963	2,054,343	2,100,500
HVAC Service Calls	1,330	1,397	1,410
Plumbing Service Calls	2,650	2,783	2,900
Electrical Service Calls	2,786	2,925	3,100
Building Maintenance Calls	8,286	8,700	8,990
Total Workorders Processed	16,650	17,483	17,560
City Labor Cost / Average Market Cost (per hour)	\$30.07/\$66.67	\$30.07/\$66.67	TBD

<sup>\*</sup>Information not available

# **Construction 2019/20 Budget** — \$639,782

Provide new electrical services, wiring of structures, design, lighting, and remodel work. Complete HVAC installation of new package systems, chillers, boilers, duct systems, heat exchangers, cooling towers, and radiant heating systems. Complete structural work, erection of metal buildings, building of new workstations, construction of new work areas, concrete work, framing, drywall, floors, and finishes. Coordinate utility work (digging trenches, overhead services) and work with utility suppliers.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Number of construction projects	18	20	24

# Architectural 2019/20 Budget — \$274,192

Provide complete sealed plan sets for new construction projects. Provide complete sealed plan sets for remodels. Coordinate with outside engineers for plan overlays. Monitor projects and progress. Maintain historical construction documents of City structures.

# Custodial 2019/20 Budget — \$1,279,032

Provide daily service of occupied work areas including cleaning floors, emptying trash, dusting, vacuuming, and other needs as communicated. Monitor large common areas for floor maintenance and the need for stripping, waxing, buffing, and shampooing. Change lights afterhours to lessen impact to the public and staff. Create maintenance reports for Facilities department on items found during the course of performing regular duties.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Square feet cleaned by each custodian each night (535,815 sq. ft. divided by 23 custodians)	22,299	23,100	23,296
Cost per square foot cleaned by each custodian	\$3.21	\$3.22	\$3.02
Number of custodial calls	85	90	100

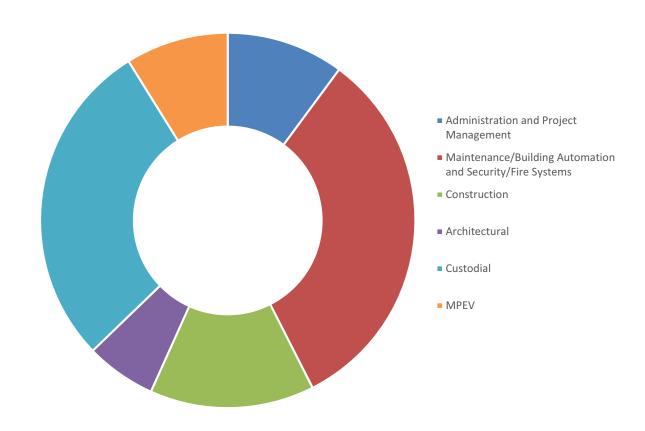
# Multi-Purpose Event Venue 2019/20 Budget — \$400,000

Provide for lease management and ongoing repair and maintenance of the Multi-Purpose Event Venue (MPEV). The MPEV, also known as Hodgetown, is owned by the City but leased and operated by Panhandle Baseball Club, Inc. and is the home to the Amarillo Sod Poodles, the AA affiliate of the San Diego Padres.

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	57	57	58
Part-time Positions	-	-	-
Total Positions	57	57	58

Total Facilities and Custodial Department 2019/2020 Budget — \$4,512,353



### **Custodial Services**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37152 Municipal Building Rent	117,140	133,655	117,144	135,156	135,156
37153 Polk Street Rental	77,686	78,540	80,246	77,731	80,246
37155 Surface Land Rental	5,400	5,400	5,500	5,400	5,500
37150 Rent	200,226	217,595	202,890	218,287	220,902
TREVENUE Total Revenues	200,226	217,595	202,890	218,287	220,902
41100 Salaries and Wages	683,223	656,997	652,227	662,428	658,945
41300 Incentive	14,996	13,305	13,800	13,358	13,200
41620 Unscheduled	26	3	0	3	0
41820T Health Insurance	209,425	200,064	217,413	211,070	225,393
41900 Life	450	436	434	432	434
42010 Social Security - Medica	9,556	9,186	9,657	9,550	9,746
42020 Social Security - OASDI	40,859	39,277	41,294	40,835	41,673
42110 TMRS	80,500	82,262	81,554	82,714	82,018
42115 OPEB Funding	16,966	16,288	16,184	16,422	16,333
42300 State Unemployment	1,531	1,410	1,267	1,423	1,267
42400 Workers Compensation	47,774	45,845	46,355	46,701	46,781
PSCHG Personal Svcs Changes	0	0	0	0	40,423
41000 Personal Services	1,105,306	1,065,073	1,080,186	1,084,937	1,136,214
51200 Operating	347	43	0	601	0
51250 Janitor	83,847	81,755	93,670	80,034	93,670
51300 Clothing and Linen	135	877	2,500	3,611	2,500
51850 Minor Tools	521	1,002	4,777	1,017	4,500
53100 Natural Gas	36,765	41,849	44,230	29,629	0
53150 Electricity	303,187	281,216	336,467	270,883	0
53200 Water and Sewer	59,512	61,344	69,261	54,747	0
51000 Supplies	484,316	468,086	550,905	440,522	100,670
61415 Safety Training	125	1,225	1,600	1,074	1,600
62000 Professional	0	52	1,450	52	1,450
67310 Janitorial Service Cont	11,850	5,770	15,500	12,145	15,500
67500 Laundry	3,517	3,567	4,044	4,708	4,044
68100 R & M - Building	0	34	0	353	0
69210 Rental City Equipment	5,774	5,774	5,774	5,774	5,889
60000 Contractual Services	21,266	16,422	28,368	24,106	28,483
71100 Insurance and Bonds	12,248	10,985	10,957	10,957	13,665
72000 Communication	-22	0	0	0	0
78230 Loss on Bad Debt	0	500	0	0	0
70000 Other Charges TEXPENSES Total Expenses	12,226 1,623,115	11,485 1,561,066	10,957 1,670,416	10,957 1,560,522	13,665 1,279,032

### **Employee Distribution By Position**

**Entity:** 1251 - Custodial Services **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
2.00	TRD046	CUSTODIAN III
1.00	TRD047	CUSTODIAN II
23.00	TRD910	CUSTODIAN I
26.00		

### **New Positions**

Head-	Class			Estimated
count	Code	Position	Pay Grade	Cost
1	TRD910	CUSTODIAN I	G01	40,423

### **Facilities Maintenance**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37410 Miscellaneous Revenue	230	165	0	280	0
37400 Miscellaneous Revenue	230	165	0	280	0
TREVENUE Total Revenues	230	165	0	280	0
41100 Salaries and Wages	1,111,537	1,157,645	1,251,519	1,214,169	1,257,745
41300 Incentive	16,778	14,795	16,200	9,784	9,300
41620 Unscheduled	1,563	1,244	0	1,132	0
41820T Health Insurance	227,988	226,559	276,381	243,205	271,682
41900 Life	443	464	517	494	517
42010 Social Security - Medica	15,911	16,533	18,469	17,616	18,459
42020 Social Security - OASDI	67,699	70,694	78,732	75,088	78,415
42110 TMRS 42115 OPEB Funding	133,226 28,090	147,181 29,150	155,963 30,951	151,669 30,115	155,343 30,935
42300 State Unemployment	1,464	1,630	1,511	1,730	1,511
42400 Workers Compensation	43,351	45,415	53,299	48,175	50,837
42510 Car Allowance	6,016	6,018	6,000	5,988	6,000
42540 Tool Allowance	16,486	16,838	16,200	16,340	17,100
42550 Communications Allowance	3,610	3,044	3,600	5,890	6,000
41000 Personal Services	1,674,163	1,737,211	1,909,342	1,821,395	1,903,844
51110 Office Expense	4,876	5,422	6,000	4,625	6,000
51200 Operating	15,008	16,280	19,000	13,027	19,000
51250 Sperating 51250 Janitor	1,529	9,856	1,000	10,309	1,000
51300 Clothing and Linen	11,447	11,550	16,000	12,382	14,000
51350 Chemical and Medical	0	78	300	78	300
51400 Photographic	0	0	100	0	100
51700 Education	718	1,021	1,700	1,145	1,700
51800 Fuel & Oil	1,262	2,159	1,376	3,009	3,233
51850 Minor Tools	5,116	4,250	6,700	3,402	6,700
51980 IT Hardware	0	6,118	0	0	0
52050 Auto Parts	72	1,047	700	1,013	700
52050LABOR Auto Parts Labor	300	150	500	50	500
52120 Tires and Tubes Other	1,166	342	100	95	100
53100 Natural Gas	0	0	0	0	41,849
53150 Electricity	7,072	10,081	93,565	167,345	471,097
51000 Supplies	48,565	68,354	147,041	216,481	566,279
61200 Postage	23	54	24	53	24
61400 Dues	592	346	900	346	900
61410 Tuition	8,624	3,186	7,500	3,210	7,500
61415 Safety Training	1,091	1,326	3,500	988	3,500
62000 Professional	2,365	108	0	108	0
67320 Extermination	9,420	9,150	11,500	8,535	11,500
68100 R & M - Building	323,377	447,441	350,000	350,000	350,000
68300 R & M - Improvements	0	0	10,000	0	10,000
68640 Machinery	90	0	500	0	500
68650 Shop Equipment	1,114 0	3,893 2,000	4,500 2,000	5,528 2,000	4,500 2,000
68680 Other Equipment	102,009	102,009	102,009	102,009	104,049
69210 Rental City Equipment 69220 Rental Other Equipment	102,009	102,009	500	102,009	500
69300 Leased Computer Software	0	11,094	0	11,094	0
60000 Contractual Services	448,706	580,607	492,933		494,973
71100 Insurance and Bonds		103,776	•	<b>483,871</b> 200,017	187,679
74000 Printing and Binding	71,071 - <mark>210</mark>	-155	200,017 300	200,017 -110	300
75100 Travel	647	1,001	4,183	0	4,183
75300 Meals and Local	1,293	1,130	1,375	1,395	1,375
70000 Other Charges	72,800	105,753	205,875	201,302	193,537
84910 Other Equipment	7 <b>2,800</b> 0	8,894	203,673	<b>201,302</b> 0	193,337
80000 Capital Outlay	0	8,894	0	0	0
90160 Other Departments	0	0,034	-17,752	0	-17,752
90180 Sales to Other Departmen	-310	-95,088	-144,360	-95,088	-144,360
90190 Payroll Reimbursements	0	-30,705	-163,200	-60,000	-163,200
		55,755	.00,200	20,000	

### **Facilities Maintenance**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
90000 Inter Reimbursements	-310	-125,793	-325,312	-155,088	-325,312
TEXPENSES Total Expenses	2,243,925	2,375,025	2,429,879	2,567,960	2,833,321

### **Employee Distribution By Position**

**Entity:** 1252 - Facilities Maintenance **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM060	FACILITIES & SPECIAL PROJECTS ADMINISTRATOR
2.00	ADM061	ASSISTANT FACILITIES MANAGER
1.00	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
2.00	PRF060	FACILITIES COORDINATOR I
1.00	PRF061	FACILITIES COORDINATOR II
2.00	TEC107	SPECIAL PROJECTS MANAGER
2.00	TEC115	BAS CONTROL TECHNICIAN
1.00	TEC215	DESIGN TECHNICIAN II
1.00	TRD060	ELECTRICIAN II
11.00	TRD906	BUILDING MECHANIC III
3.00	TRD915	ELECTRICIAN I
3.00	TRD930	UTILITY WORKER
31.00		

### MPEV

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37154 Other Rental Income	0	0	0	266,667	400,000
37150 Rent	0	0	0	266,667	400,000
TREVENUE Total Revenues	0	0	0	266,667	400,000
51200 Operating	0	0	0	150,000	225,000
51000 Supplies	0	0	0	150,000	225,000
92170 Trsf to Debt Service	0	0	0	116,667	175,000
92000 Operating Transfers	0	0	0	116,667	175,000
TEXPENSES Total Expenses	0	0	0	266,667	400,000





(1315)

## **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 488,671	\$ 501,830	\$ 631,524
Supplies	19,974	16,250	21,200
Contractual Services	527,314	597,079	587,262
Other Charges	6,679	6,035	6,637
Inter Reimbursements	(250)	-	-
Total Expenses	\$ 1,042,388	\$ 1,121,194	\$ 1,246,623

### **Mission**

To promote and maintain excellence and efficiency in the accounting, budgeting, and reporting functions of the City.

### **Strategic Approach**

The Finance department is responsible for the administration of the City's financial activities as described in Article V., Section 27 of the City Charter and strives to fulfill the Council Pillar of **Fiscal Responsibility**, as defined in the **BluePrint for Amarillo**, related to all financial matters.

The Finance department provides multiple programs each year including Finance department administration, cash and debt management, financial reporting and budgeting, internal control, pension administration, fiscal agent services, and property tax analysis.

The Finance department will utilize funding for FY 2019/20 to ensure proper budgeting, accounting, and reporting of all City of Amarillo financial information in accordance with applicable accounting pronouncements, laws, and bond covenants. The funding will help maintain favorable bond ratings for the City of Amarillo, ensure proper internal controls are in place, and make sure all property taxes are correctly calculated and reported.

### **Programs**

# Finance Department Administration 2019/20 Budget — \$244,970

Provide management and oversight to the Accounting, Central Stores, Purchasing, Vital Statistics, and Utility Billing divisions.

Preserve the safety and liquidity of City investments, while maximizing interest earnings. Monitor the City's banking relationships to verify that the City is in compliance with all State regulations and ensure protection of City assets.

During FY 2017/18, the Finance department received certification from the Government Treasurer's Organization of Texas (GTOT) on the City's investment policy, which is in line with **Fiscal Responsibility**. This was the second time the City participated in this certification program, which is good for two years.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Total Operating Costs Managed (millions)	\$39.8	\$44.7	\$39.3
Total Positions Managed	79	79	79
Public Funds Investment Act Compliance	100%	100%	100%
Quarterly Investment Reports Presented to Council	4/100%	4/100%	4/100%
GTOT Investment Policy Certification (years)	3	4	5

# **Debt Management 2019/20 Budget** — \$25,452

Issue debt in such a fashion that both the citizens and bondholders are protected. Ensure all debt payments are made in a timely manner and in accordance with debt covenants.

Each year, the Finance department analyzes the debt per capita ratio in comparison to peer cities as part of **Fiscal Responsibility**. This information is provided to Council and citizens for comparison purposes.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
GO Bonds (S&P)	AAA	AAA	AAA
Water & Sewer Revenue Bonds (S&P)	AAA	AAA	AAA
Water & Sewer Revenue Bonds (Moody's)	Aa1	Aa1	Aa1
Drainage Utility Revenue Bonds (S&P)	AAA	AAA	AAA
HOT Revenue Bonds (S&P)	A+/Stable	A+/Stable	A+/Stable
Compliance with Bond Covenants	100%	100%	100%
Debt per Capita*	\$1,601.99	\$1,440.00	\$1,707.00
Amount of Debt Outstanding	\$375,152,100	\$350,999,938	\$403,640,000

<sup>\*</sup>Excludes Water Authority Debt

# Financial Reporting and Budgeting 2019/20 Budget — \$318,144

Ensure timely, accurate reports are available to City departments and external users. Facilitate preparation of adopted budgets in accordance with State law. Submit Comprehensive Annual Financial Reports (CAFR), adopted budgets, and Popular Annual Financial Reports (PAFR) to the Government Finance Officers Association (GFOA) each year for formal review and certification in accordance with **Fiscal Responsibility**. Establish and maintain an effective system of organizational internal control.

City policy is to maintain a 90-day operating reserve plus one year's capital. The Finance department works with all departments to develop operating budgets to ensure compliance with this policy each year.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
GFOA Certificate of Achievement for Excellence in Financial Reporting (years)	42	43	44
GFOA Distinguished Budget Presentation (years)	27	28	29
GFOA Award of Outstanding Achievement in Popular Annual Financial Reporting (years)	7	8	9
Quarterly Financial Reporting to City Manager	4/100%	4/100%	4/100%
Monthly Budget vs. Actual Reporting to Audit Committee	12/100%	12/100%	12/100%
General Fund Reserves as % of Target	100%	100%	100%
Departmental Payroll & Cash Audits Completed	63	63	63
Internal Control Issues Reported by External Auditors	0	0	0

# Pension Administration and Fiscal Agent Services 2019/20 Budget — \$153,770

Administer the Amarillo Firemen's Relief and Retirement Fund (AFRRF) and the Northwest Texas Healthcare System (NWTXHS) Pension Plan to provide benefits for both retirees and current employees.

Provide accounting and financial services for the Harrington Library Consortium, the Amarillo Chamber of Commerce and the Visitors Council, the Amarillo Potter Events Venue District, the Tax Increment Reinvestment Zone #1, the Tax Increment Reinvestment Zone #2, the Amarillo Hospital District, and the Amarillo Economic Development Corporation.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
<b>Compliance with Pension Review Board</b>			
Requirements:			
AFRRF	100%	100%	100%
NWTXHS Pension Plan	100%	100%	100%
Unmodified Audit Opinion for Outside Entities (COA is fiscal agent)	7/100%	7/100%	7/100%

# Property Taxes 2019/20 Budget — \$504,287

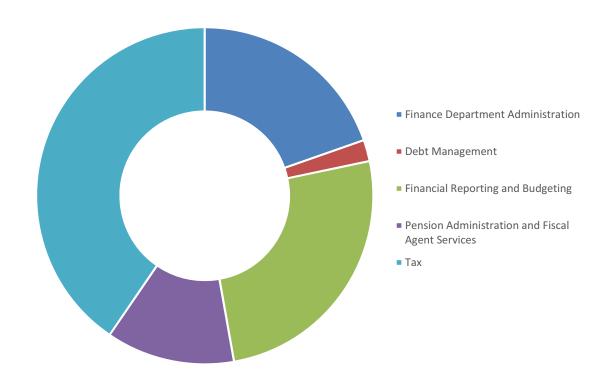
Responsible for the recording of property tax collections and all tax calculations as well as payment to the Potter Randall Appraisal District for assessment of the City's property taxes.

Each year, the Finance department is responsible for compliance with all State public hearing and notice requirements, and compares the proposed property tax rate to peer cities for trends and information to relay to Council and citizens as part of **Fiscal Responsibility**.

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	5	6	6
Part-time Positions	1	1	1
Total Positions	6	7	7

# Total Finance Department 2019/20 Budget — \$1,246,623



#### **Finance**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30310 Collec Potter County As	17,774,443	18,505,112	18,596,533	18,940,889	20,047,212
30311 Collec Randall County A	20,096,238	21,258,733	21,719,572	21,859,378	23,478,915
30312 Potter TIRZ #1 Participa	-182,363	-216,691	-308,136	-311,804	-415,914
30300 Current Year's Levy	37,688,318	39,547,153	40,007,969	40,488,463	43,110,213
30321 Prior Year Collec Potte	229,450	201,243	215,000	214,379	215,000
30322 Prior Year Collec Randa	97,114	108,918	141,000	107,292	108,000
30320 Prior Year's Levy	<b>326,564</b> 186,852	310,161	<b>356,000</b>	<b>321,671</b> 199,531	323,000
30331 Potter County Assessor 30332 Randall County Assessor	99,233	206,965 72,135	202,000 70,000	71,794	200,000 72,000
30330 Penalty and Int-Delinque	286,085	279,100	272,000	271,325	272,000
30200 Ad Valorem Tax Collectio	38,300,967	40,136,414	40,635,969	41,081,458	43,705,213
30410 Electricity Utility	8,483,308	8,788,795	9,700,665	8,458,949	8,712,718
30420 Gas Utility	2,998,058	2,888,563	2,984,762	2,377,707	2,425,262
30430 Water Utility	2,331,235	2,533,836	2,670,937	2,679,743	3,010,043
30435 Sewer Utility	990,446	1,076,667	1,139,811	1,138,259	1,281,382
30440 Telecommunications Util	1,026,621	956,054	956,411	1,021,249	631,674
30450 Cable TV	2,133,117	1,964,847	1,989,719	1,981,700	2,021,334
30470 Hotel Occupancy Tax	6,610,423	6,932,936	7,077,029	7,080,060	7,292,462
30469 Hotel Occupancy Tax	6,610,423	6,932,936	7,077,029	7,080,060	7,292,462
30471 HOT Rebate	-18,837	-577,260	-506,559	-802,727	-875,095
30400 Gross Receipts Business	24,554,371	24,564,438	26,012,775	23,934,941	24,499,780
30610 General Sales Tax 30620 Mixed Beverage Sales Ta	55,544,448 816,149	57,403,769 893,587	58,359,200 874,765	58,855,195 976,123	60,327,000 1,024,930
30600 Sales Tax				59,831,318	
32900 Fiscal Agent Fees	<b>56,360,597</b> 141,477	<b>58,297,356</b> 119,374	<b>59,233,965</b> 107,629	114,067	<b>61,351,930</b> 110,550
32800 Other Governmental Reven	141,477	119,374	107,629	114,067	110,550
36522 City Contract Income	0	23,837	28,000	44,540	48,600
36520 Contract Income	0	23,837	28,000	44,540	48,600
36500 Chamber Revenues	0	23,837	28,000	44,540	48,600
37110 Interest Income	497,691	712,444	680,451	809,193	809,193
37115 Unrealized G/L	-95,445	-154,732	0	0	0
37109 Interest Earnings	402,246	557,711	680,451	809,193	809,193
37170 Payment in Lieu of Prope	3,702,132	3,926,295	4,047,438	4,047,442	4,132,091
37150 Rent	3,702,132	3,926,295	4,047,438	4,047,442	4,132,091
37210 Water & Sewer Utility 37220 Airport	1,328,073 176,569	1,447,014 166,480	1,457,898 175,790	1,457,897 175,791	1,652,772 159,569
37250 Indirect Cost Reimbursem	2,160,629	1,786,573	1,809,590	1,740,257	1,810,221
37199 Administrative Charges	3,665,271	3,400,066	3,443,278	3,373,944	3,622,562
37415 Appraisal Dist. Rf.	0	5,617	5,617	0,070,044	5,617
37420 Donations	5,000	5,000	5,000	5,000	5,000
37400 Miscellaneous Revenue	5,000	10,617	10,617	5,000	10,617
TREVENUE Total Revenues	127,132,062	131,036,110	134,200,122	133,241,903	138,290,536
41100 Salaries and Wages	329,901	351,891	359,380	399,896	454,527
41300 Incentive	1,203	1,204	1,200	1,198	1,200
41620 Unscheduled	0	0	0	410	0
41820T Health Insurance	51,155	51,438	53,827	58,851	67,025
41900 Life 42010 Social Security - Medica	80 4,652	82 4,965	83 5,289	93 5,794	100 6,669
42020 Social Security - OASDI	19,410	20,793	22,116	24,277	28,015
42110 TMRS	37,965	43,134	44,666	49,312	56,123
42115 OPEB Funding	7,989	8,541	8,668	9,680	10,980
42300 State Unemployment	256	282	287	344	336
42400 Workers Compensation	842	925	912	1,030	1,150
42510 Car Allowance	4,211	4,213	4,200	4,191	4,200
42550 Communications Allowance	1,203	1,204	1,200	1,198	1,200
41000 Personal Services	458,867	488,671	501,830	556,274	631,524
51110 Office Expense	20,079	19,133	15,000	20,000	20,000
51115 Employee Recognition Pro 51700 Education	642 75	734 107	750 500	700 106	700 500
51000 Supplies	20,795		16,250	20,806	
Jivov Supplies	20,795	19,974	10,230	20,806	21,200

#### **Finance**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
61200 Postage	278	82	500	197	500
61400 Dues	2,301	2,261	2,225	2,419	2,225
61410 Tuition	3,652	4,274	3,000	3,051	3,000
62000 Professional	67,924	48,765	55,200	74,760	61,250
63100 Appraisal District Servi	442,455	455,615	520,654	487,787	504,287
69300 Leased Computer Software	14,028	16,318	15,500	15,700	16,000
60000 Contractual Services	530,638	527,314	597,079	583,914	587,262
71100 Insurance and Bonds	2,355	2,113	2,435	2,435	3,037
75100 Travel	2,047	4,486	3,000	5,000	3,000
75200 Mileage	418	80	300	80	300
75300 Meals and Local	818	0	300	0	300
70000 Other Charges	5,637	6,679	6,035	7,515	6,637
90190 Payroll Reimbursements	-5,098	-250	0	0	0
90000 Inter Reimbursements	-5,098	-250	0	0	0
TEXPENSES Total Expenses	1,010,840	1,042,388	1,121,194	1,168,509	1,246,623

### **Employee Distribution By Position**

Entity: 1315 - Finance

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM100	DIRECTOR OF FINANCE
1.00	ADM101	ASSISTANT DIRECTOR OF FINANCE
1.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR947	ADMINISTRATIVE SPECIALIST I
1.00	HRL920	COLLEGE INTERN
1.00	PRF100	INTERNAL AUDITOR
1.00	PRF130	BUDGET ANALYST
7.00		







(1320)

# **Budget Comparison**

	2017/18	2017/18 2018/19	
	Actual	Budgeted	Budgeted
Personnel Services	\$ 930,452	\$ 996,768	\$ 962,032
Supplies	38,223	34,259	38,491
Contractual Services	165,759	172,478	172,365
Other Charges	8,026	7,692	8,285
Total Expenses	\$ 1,142,460	\$ 1,211,197	\$ 1,181,173

### **Mission**

To maintain excellence and efficiency in the accounting functions of the City.

### **Strategic Approach**

The Accounting division is responsible for maintaining a financial system that will accurately record all receipts and disbursements for the City of Amarillo, for providing timely reporting to individual departments, and in the preparation of the Comprehensive Annual Financial Report, while striving to fulfill the City Manager Initiative of **Best Practices** as defined in the **BluePrint for Amarillo** as well as the Council Pillar of **Fiscal Responsibility**, related to all financial matters.

The Accounting division evaluates City policy pertaining to control of financial matters and auditing payments of vendors and contractors. In addition to performing the accounting and reporting functions for the City of Amarillo, the Accounting division provides accounting and reporting services for the Amarillo Economic Development Corporation, Amarillo Hospital District, Amarillo/Potter Events Venue District, Tax Increment Reinvestment Zone #1, Tax Increment Reinvestment Zone #2, Local Government Corporation, Amarillo Chamber of Commerce, and the Harrington Library Consortium.

### **Programs**

# Accounting Division Administration/Support 2019/20 Budget — \$188,987

Perform management of accountants and clerks to provide timely financial records of all deposits and disbursements for all departments of the City.

# Financial Reporting 2019/20 Budget — \$342,540

Prepare monthly and quarterly financials for management and annual Comprehensive Annual Financial Report. Assist departments with financial oversight of all construction in progress, capital purchases, and capital asset financial presentation; maintain accurate financial information for all assets for all departments. Prepare grant billings and manage financial reporting of grants to federal and state agencies.

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Individual Funds	124	124	124
Reporting entities	9	9	9
Quarterly interim financial statements reported timely after quarter-end	4	4	4
Single audit findings	1	1	0
GFOA Certificate of Achievement for Excellence in Financial Reporting (years)	42	43	44

# Treasury Management 2019/20 Budget — \$543,340

Manage electronic payments, receipts, positive pay, stop payments, and monthly reconciliations. Manage all weekly payments to vendors and deposits to the City and ensure all cash receipts are recorded to the proper department.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Pool checks issued	20,702	19,000	19,000
Vendor ACH Payments	4,452	4,500	4,500
Procurement Card Transactions	28,785	30,222	32,608
Procurement Card Rebate	\$95,613	\$98,660	\$98,000
1099's issued	713	725	725

# Payroll 2019/20 Budget — \$106,306

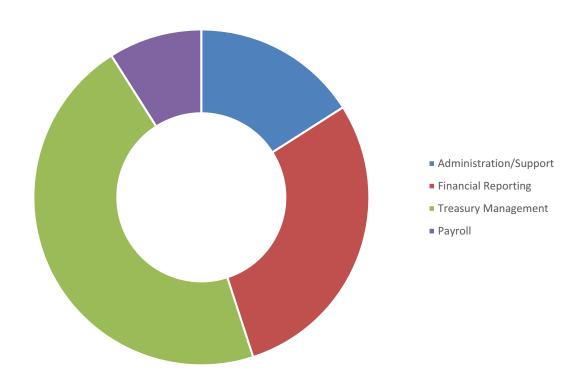
Process bi-weekly payroll and associated bi-weekly, monthly, and quarterly reports, as well as year-end earnings reporting forms.

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
W-2's issued	2,987	3,000	3,000
Payroll issued on time	100%	100%	100%
Payroll reports filed timely	100%	100%	100%

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	14	13	13
Part-time Positions	2	2	2
Total Positions	16	15	15

Total Accounting Division 2019/20 Budget — \$1,181,173



## Accounting

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
32880 Arrest Fee Collection	4,308	3,737	5,000	4,000	4,000
32800 Other Governmental Reven	4,308	3,737	5,000	4,000	4,000
37155 Surface Land Rental	71,399	31,817	31,120	33,000	33,000
37150 Rent	71,399	31,817	31,120	33,000	33,000
37130 Discounts Earned	5,269	5,018	1.500	4.000	4,000
37140 Returned Check Fees	390	725	500	500	500
37141 Merchant Service Fees	-12,639	-22,547	-20,000	-21,590	-20,000
37410 Miscellaneous Revenue	21,388	16,666	30,000	40,000	30,000
37428 Procurement Card Rebate	101,400	95,613	100,000	98,660	98,000
37400 Miscellaneous Revenue	115,809	95,475	112,000	121,570	112,500
TREVENUE Total Revenues	191,515	131,029	148,120	158,570	149,500
41100 Salaries and Wages	728,558	683,350	723,140	684,356	683,096
41300 Incentive	1,203	1,204	1,200	1,198	1,200
41620 Unscheduled	0	83	0	83	0
41820T Health Insurance	95,383	91,286	106,747	110,442	121,685
41900 Life	222	211	234	214	217
42010 Social Security - Medica	10,257	9,519	10,503	9,725	9,922
42020 Social Security - OASDI	41,685	39,072	43,519	40,017	40,943
42110 TMRS	83,104	84,138	88,694	83,287	83,501
42115 OPEB Funding	16,912	16,028	17,057	16,058	16,047
42300 State Unemployment	879	802	780	798	731
42400 Workers Compensation	3,764	3,556	3,694	3,524	3,490
42550 Communications Allowance	1,203	1,204	1,200	1,198	1,200
41000 Personal Services	983,170	930,452	996,768	950,899	962,032
51110 Office Expense	32,526	36,321	32,459	37,740	36,991
51700 Education	1,588	1,901	1,800	1,313	1,500
51000 Supplies	34,113	38,223	34,259	39,052	38,491
61200 Postage	21,791	20,542	22,000	22,365	22,000
61400 Dues	3,273	2,392	3,680	2,900	2,895
61410 Tuition	3,677	4,807	3,500	3,353	3,500
63140 Audit Fee	128,725	131,300	135,850	133,926	135,850
63210 Armored Car Service	2,148	2,175	2,148	2,550	2,520
68610 Office Equipment	0	0	1,000	0	1,000
69300 Leased Computer Software	4,235	4,544	4,300	4,544	4,600
60000 Contractual Services	163,849	165,759	172,478	169,639	172,365
71100 Insurance and Bonds	7,537	7,183	6,493	6,493	7,085
75100 Travel	2,271	930	1,200	669	1,200
78210 Cash Over/Short	55	-87	0	-45	0
70000 Other Charges	9,863	8,026	7,693	7,117	8,285
TEXPENSES Total Expenses	1,190,995	1,142,460	1,211,197	1,166,706	1,181,173

## **Employee Distribution By Position**

**Entity:** 1320 - Accounting

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM120	CITY AUDITOR
1.00	ADM121	ASSISTANT CITY AUDITOR
1.00	CLR120	ACCOUNTING ASSISTANT
1.00	CLR121	ACCOUNTS PAYABLE CLERK
1.00	CLR135	COLLECTIONS CLERK I
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
1.00	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	HRL145	COLLECTIONS CLERK
1.00	HRL941	ADMINISTRATIVE TECHNICIAN
1.00	PRF120	FINANCIAL ACCOUNTANT/GRANTS MANAGER
1.00	PRF125	ACCOUNTANT I
1.00	PRF126	ACCOUNTANT II
2.00	PRF128	ACCOUNTANT III
15.00		







(1325)

## **Budget Comparison**

	2	2017/18		2018/19		L9/20
		Actual	1	Budgeted	Bud	geted
Personnel Services	\$	532,097	\$	555,354	\$	562,671
Supplies		7,829		16,000		16,000
Contractual Services		29,535		31,617		31,617
Other Charges		3,845		7,078		8,386
Total Expenses	\$	573,306	\$	610,049	\$	618,674

## Mission

Purchase materials, services, supplies, and equipment for the City of Amarillo in accordance with City Charter and Texas law.

## **Strategic Approach**

Provide equal access to all vendors participating through competitive acquisition of goods and services. Conduct the procurement process in a manner that promotes and fosters public confidence in the integrity of the City's procurement procedures and protects the interest of the taxpayer without regard to any vendor or political pressures. Following the **Best Practices** in public procurement, the division is responsible for the disposal of all City surplus equipment, to include police confiscated weapons, abandoned or stolen items, and capital equipment that has become surplus, obsolete, or inoperative.

The Purchasing division strives to fulfill the City Council's **Fiscal Responsibility** initiative, as outlined in the **BluePrint for Amarillo**, by evaluating processes and procedures in accordance with industry standards. Purchasing also helps other City departments fulfill Council priorities and other City Manager initiatives through assisting in proper procurement procedures.

## **Programs**

# Purchasing Division Administration and Support 2019/20 Budget — \$220,848

Oversee and manage the Purchasing division to ensure that the City is purchasing services and material in the correct manner and in a manner that is **fiscally responsible**. Support in entering new vendors; checking for required insurance; handing out bids and addendums; typing specifications; and making payment to vendors on purchase orders. Provide training for new credit card users and new purchasing request users, as well as training for employees on City Purchasing Manual changes. Provide additional training for vendors on how to conduct business with the City.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Vendor payments made in 30 days or less from invoice date	92%	93%	93%
Vendor payments processed	2,100	2,150	2,150
City employees trained	95	110	110
Vendor training opportunities	2	2	2
Updates/additions to vendor database	2,190	2,200	2,300
Specifications issued/updated	40	50	50
Renewal/new vendor insurance	1,200	1,300	1,300

# City Procurement 2019/20 Budget — \$316,738

Responsible for working with other City departments to ensure the required info is entered correctly for the bid process. Submit bids to the public and answer any questions as needed.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Written Bids processed	366	370	400
Requests for Proposals	33	35	40
Purchase Orders processed	2,135	2,200	2,200
Annual Contracts processed	233	233	233
Percent spent locally	52%	50%	50%

# Credit Card Administration 2019/20 Budget — \$13,185

Administer procurement card (P-Card) program for new cards, resolve issues with cards, and audit for spend.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
City issued P-Cards	762	775	800
Amount spent on P-Cards	\$6,464,444	\$6,800,000	\$7,500,000
Average amount per P-Card transaction	\$224.58	\$225.01	\$230.01
P-Card transactions	28,785	30,222	32,608

# Sale of Surplus/Seized Equipment and Goods 2019/20 Budget — \$5,274

Responsible for coordination of moving items to the auction building to sell and for resolution of issues during auctions.

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Auction Revenues	\$955,583	\$800,000	\$800,000

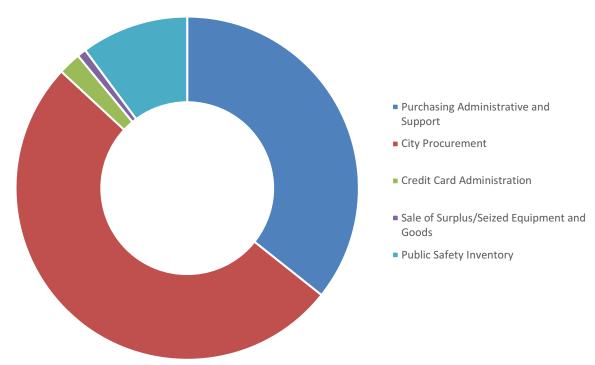
# Public Safety Inventory – Management/Control/Procurement 2019/20 Budget — \$62,629

Responsible for inventory at the Police department and the daily purchasing of material and services. One Purchasing position is stationed at the Police department for this program.

## **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	8	8	8
Part-time Positions	1	1	1
Total Positions	9	9	9

# **Total Purchasing 2019/20 Budget — \$618,674**



## Purchasing

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37410 Miscellaneous Revenue	12,112	19,273	18,000	77,080	18,000
37400 Miscellaneous Revenue	12,112	19,273	18,000	77,080	18,000
TREVENUE Total Revenues	12,112	19,273	18,000	77,080	18,000
41100 Salaries and Wages	362,893	366,506	378,410	380,825	380,941
41300 Incentive	1,203	1,204	1,200	1,198	1,200
41820T Health Insurance	72,771	77,660	84,445	81,177	88,827
41900 Life	122	130	133	132	133
42010 Social Security - Medica	4,961	5,054	5,548	5,443	5,585
42020 Social Security - OASDI	20,735	20,992	22,966	22,584	23,123
42110 TMRS	41,532	44,893	46,850	46,753	46,997
42115 OPEB Funding	8,730	8,825	9,001	9,110	9,063
42300 State Unemployment	415	444	443	501	439
42400 Workers Compensation	957	973	957	982	963
42510 Car Allowance	2,678	3,009	3,000	2,994	3,000
42550 Communications Allowance	2,407	2,408	2,400	2,395	2,400
41000 Personal Services	519,405	532,097	555,354	554,095	562,671
51110 Office Expense	7,612	7,829	16,000	8,302	16,000
51000 Supplies	7,612	7,829	16,000	8,302	16,000
61200 Postage	3,588	4,760	9,500	7,152	9,500
61300 Advertising	20,434	17,273	15,850	9,311	15,850
61400 Dues	7,430	7,502	4,267	7,548	4,267
61410 Tuition	4,922	0	2,000	0	2,000
62000 Professional	400	0	0	0	0
60000 Contractual Services	36,774	29,535	31,617	24,010	31,617
71100 Insurance and Bonds	3,769	3,803	3,247	3,247	4,555
75100 Travel	1,441	42	3,432	1,288	3,432
75300 Meals and Local	19	0	400	0	400
78250 Inventory Over/Short	37	0	0	0	0
70000 Other Charges	5,266	3,845	7,079	4,535	8,387
TEXPENSES Total Expenses	569,057	573,306	610,049	590,943	618,674

## **Employee Distribution By Position**

Entity: 1325 - Purchasing

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM140	PURCHASING AGENT
1.00	ADM141	ASSISTANT PURCHASING AGENT
1.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR415	ADMINISTRATIVE ASSISTANT IV
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	CLR951	BUYER II
1.00	CLR952	BUYER III
1.00	CLR953	BUYER IV
1.00	HRL111	DATA ENTRY OPERATOR HOURLY
9.00		







(1345)

# **Budget Comparison**

	17/18 ctual	18/19 Igeted	19/20 dgeted
Personnel Services	\$ 336,480	\$ 335,452	\$ 341,319
Supplies	2,680	4,500	4,500
Contractual Services	18,058	18,058	18,420
Other Charges	(883)	4,971	5,166
Program Expenses	(1,479)	1	-
Total Expenses	\$ 354,856	\$ 362,981	\$ 369,405

## **Mission**

Maintain an accurate and timely inventory of warehouse stock items in order to provide the best customer service to user departments with the utmost professionalism, while carrying out best practices initiatives for the City of Amarillo.

## **Strategic Approach**

Provide **Fiscal Responsibility** in the operation of the warehouse by keeping inventory at a level that will adequately serve the needs of City departments without accumulating overstocks, timely evaluating all new stock requests based on the cost of holding the item in inventory, and executing all transactions promptly and accurately so that inventory records are current and accurate. Utilize an online inventory system to maximize transactions and records accurately and efficiently and to reduce the amount of time it takes to physically retrieve a part from stock by providing a product description, bin location, and the number of items that are currently in stock.

## **Programs**

# Central Stores Division Administration/Support 2019/20 Budget — \$60,168

Oversee and manage the Central Stores operation in a **fiscally responsible** way to ensure City departments are receiving their repair supplies and parts to maximize efficiency and productivity.

Inventory Management and Control 2019/20 Budget — \$55,155

Maintain a stock inventory level that will adequately serve the needs of the City without accumulating overstocks and record all inventory actions with accuracy to maintain an inventory with minimal variances. The decrease in Stock Item Value is due to the hiring of Napa to manage the Municipal Fleet's Inventory.

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Stock Item Value	\$963,146	\$950,000	\$950,000
Items in Inventory	2,168	2,200	2,200
Stock Issues	\$2,364,668	\$2,400,000	\$2,400,000
Inventory Turns	2.45%	2.52%	2.52%
Emergency Stock	4.0%	4.0%	4.0%
Backorder fill rate average days	2	2	2

## Counter Sales 2019/20 Budget — \$180,507

Monitor and manage all counter sales to identify the number of material tickets issued at the counter, material tickets issued via work orders, average value per ticket issued, first fill rate percentage on tickets issued, and the average days for the backorder fill rate.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Material Tickets issued at counter	9,368	9,500	9,200
Average Value per Ticket	\$252.42	\$260.00	\$260.00
First Fill rate on Tickets Issued	97%	97%	97%

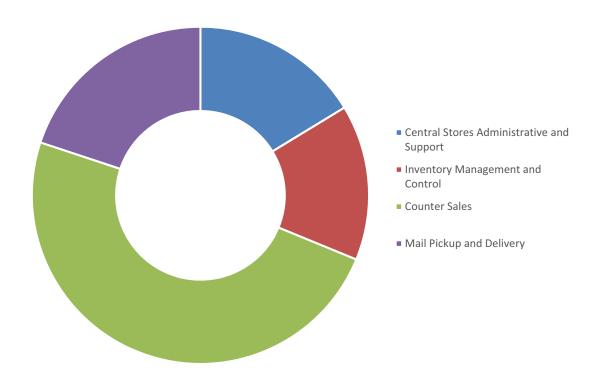
# Mail Pickup and Delivery 2019/20 Budget — \$73,575

Deliver mail to all City departments twice a day in a timely manner. Also, resolve any issues a department may have regarding the delivery of mail.

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	7	7	7
Part-time Positions	-	-	-
Total Positions	7	7	7

# Total Central Stores 2019/20 Budget — \$369,405



### **Central Stores**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	229,761	221,044	210,339	210,772	212,815
41300 Incentive	602	87	0	0	0
41620 Unscheduled	1,802	945	3,015	553	3,015
41820T Health Insurance	66,815	64,338	73,546	68,694	76,462
41900 Life	115	107	117	114	117
42010 Social Security - Medica	3,165	2,988	3,050	2,966	3,086
42020 Social Security - OASDI	13,534	12,776	13,041	12,681	13,195
42110 TMRS	26,766	27,223	25,756	25,814	25,969
42115 OPEB Funding	5,642	5,397	5,111	5,126	5,171
42300 State Unemployment	355	341	341	383	341
42400 Workers Compensation	1,286	1,234	1,136	1,154	1,149
41000 Personal Services	349,842	336,480	335,452	328,257	341,319
51110 Office Expense	2,931	1,797	3,600	1,680	3,600
51200 Operating	87	249	300	256	300
51250 Janitor	52	58	100	44	100
51300 Clothing and Linen	276	549	500	543	500
51350 Chemical and Medical	0	4	0	4	0
51850 Minor Tools	0	23	0	23	0
51000 Supplies	3,347	2,680	4,500	2,551	4,500
61410 Tuition	120	0	0	0	0
69210 Rental City Equipment	18,058	18,058	18,058	18,058	18,420
60000 Contractual Services	18,178	18,058	18,058	18,058	18,420
71100 Insurance and Bonds	4,240	2,958	2,841	2,841	3,037
75100 Travel	115	1,410	1,030	960	1,030
75300 Meals and Local	52	50	100	74	100
78250 Inventory Over/Short	-1,896	-5,302	1,000	3,865	1,000
70000 Other Charges	2,512	-884	4,971	7,740	5,167
78255 Inventory Credit Card	-6,271	-1,479	0	-3,000	0
78500 Program Expenses	-6,271	-1,479	0	-3,000	0
TEXPENSES Total Expenses	367,608	354,856	362,981	353,606	369,405

## **Employee Distribution By Position**

**Entity:** 1345 - Central Stores

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM160	CENTRAL STORES SUPERINTENDENT
1.00	CLR166	INVENTORY CLERK
4.00	CLR167	STORE CLERK
1.00	CLR955	DELIVERY DRIVER
7.00		







(1350)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ -	\$ 1,488,670	\$ 2,290,000
Other Charges	3,996,924	4,135,885	4,126,134
Operating Transfers	5,897,312	6,402,086	4,787,592
Total Expenses	\$ 9,894,236	\$ 12,026,641	\$ 11,203,726

## **Mission**

To facilitate all inter-fund transfers to and from the General Fund, to account for Information Technology charges to the General Fund, and to budget for personnel adjustments for the General Fund.

## **Strategic Approach**

The General Fund Transfers division is only used for financial reporting and budgeting purposes. This division accounts for expenditures/revenue that applies to the General Fund as a whole.

## **Programs**

## Inter-fund Transfers 2019/20 Budget — \$8,913,726

Includes funding for inter-fund transfers to and from the General Fund, including the transfer of excess hotel/motel tax to the Civic Center Improvement Fund, the transfer of funding for the Street Improvement Fund, and the transfer of funding for the Solid Waste Disposal Improvement Fund. Administrative costs reimbursable to the Information Technology Fund are also included in this program.

## Personnel Adjustments 2019/20 Budget — \$2,290,000

Includes budgeted personnel adjustments for the General Fund. After the budget is approved each year, these budgeted amounts are allocated out to the General Fund departments, causing this amount to fluctuate each year.

Total General Fund Transfers 2019/20 Budget — \$11,203,726

### **General Fund Transfers**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
39350 Tsf In from Gen Construc	170,247	198,235	180,000	169,288	169,288
39370 Tsf In fr St & Drainage	4,535	18,833	3,500	38,945	38,945
39390 Tsf In fr Park Improveme	3,038	7,999	15	12,491	12,491
39410 Tsf in fr Solid Waste	0	810,741	0	0	0
39670 Tsf In fr Photo Traff En	0	0	10,000	10,000	10,000
39100 Operating Transfers In	177,820	1,035,809	193,515	230,724	230,724
TREVENUE Total Revenues	177,820	1,035,809	193,515	230,724	230,724
41500 PFP	0	0	1,488,670	0	2,290,000
41000 Personal Services	0	0	1,488,670	0	2,290,000
77610 Information Technology -	3,911,465	3,996,924	4,135,885	4,135,885	4,126,134
70000 Other Charges	3,911,465	3,996,924	4,135,885	4,135,885	4,126,134
92010 Other Grant Funds	10,352	0	0	140,664	168,224
92013 Comp Step 2210	66,687	41,220	43,300	35,525	38,233
92017 CDBG	11,744	0	0	0	0
92040 Solid Waste	600,000	600,000	1,000,000	1,000,000	1,000,000
92045 Street Improvement	1,200,000	1,200,000	0	637,000	1,200,000
92060 Civic Center Improv	2,760,644	2,762,138	2,252,011	2,196,625	2,327,274
92065 Golf Course Impr Fund	2,561	0	11,775	10,000	0
92110 Liab for Comp Absences	0	0	0	1,400,000	0
92120 Information Services	53,608	31,199	0	33,388	0
92125 Municipal Garage	0	11,177	0	17,873	0
92130 General Construction	3,482,139	1,164,504	3,050,000	3,225,000	0
92195 Trf to 2090 Court Securi	47,000	75,299	45,000	61,184	53,861
92000 Operating Transfers	8,234,735	5,897,312	6,402,086	8,817,259	4,787,592
TEXPENSES Total Expenses	12,146,200	9,894,236	12,026,641	12,953,144	11,203,726





(6100)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 2,544,074	\$ 3,038,685	\$ 3,040,224
Supplies	6,889,511	6,235,536	7,336,529
Contractual Services	264,108	764,002	798,449
Other Charges	8,593,402	8,124,882	8,854,578
Capital Outlay	7,093,499	6,850,000	6,644,000
Debt Service	151,645	10,600	-
Inter Reimbursements	(1,259,502)	(1,480,000)	(1,480,000)
Operating Transfers	2,270	-	-
Total Expenses	\$ 24,279,007	\$ 23,543,705	\$ 25,193,780

## **Mission**

Fleet Services is dedicated to enhancing City services by providing departments with safe, effective vehicles and equipment. Fleet Services ensures **Fiscal Responsibility** by managing the acquisition, maintenance and disposal of the City's fleet in the most cost-effective manner possible.

Fleet Services is committed to providing City departments with high quality repair and maintenance services in a manner that minimizes equipment down-time and the interruption of City services to Amarillo citizens.

Fleet Services strives to bring **Excellence in Communication** and aweareness to our Departments and Divisions supported.

The division takes pride in the work completed and is dedicated to providing its best effort for the citizens of Amarillo.

## **Strategic Approach**

The majority of Fleet maintenance is performed in-house. Outsource services are used where appropriate.

The department's initiative to support the long-term plan for **Infrastructure** is based on **Best Practices** in fleet management. Following these **Best Practice** methods allows the customer base (City departments) to meet the **BluePrint for Amarillo** program.

## **Programs**

# Fleet Services Administration/Support 2019/20 Budget — \$1,059,022

Provide oversight and management of multi-function fleet operation.

Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Contract Management	6	5	4
Training: ASE, TIA, Succession	15	42	30
In-house professional development, provided in conjunction with Amarillo College/ Outside Vendors	0	2	6

## Fleet Fueling Services 2019/20 Budget — \$2,118,045

Provide fuel for all City equipment. Maintain a four-week inventory in case of weather, shortages and delivery issues. Follow the Texas Commission on Environmental Quality (TCEQ) operator and compliance regulations. Fuel deliveries to various locations around the City.

Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Diesel (gallons)	679,017	685,000	671,300
Unleaded (gallons)	481,922	485,000	475,300
Fuel Delivery to various City locations	49	55	55

# Fleet Preventative Maintenance 2019/20 Budget — \$2,118,045

All fleet equipment is on lube service/preventative maintenance schedules.

Work Load/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Lube/Preventative Maintenance Workorders Completed	4,369	4,300	4,400
Daily Workorder Completion	98%	98%	100%

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Turnaround time for vehicles needing	NI/A	Complete within	Complete within
preventative lube service	N/A	30 minutes	30 minutes
Courtesy call to departments after work	NI/A	Contact within 30	Contact within 30
order is complete	N/A	minutes	minutes

## Fleet Tire Service 2019/20 Budget — \$1,588,533

Fleet maintains all tires for the city. Replacements, repairs and service calls. Fleet has an in-house certified Tire Industry Association (TIA) trainer. All employees in Tire Service are nationally certified through TIA.

#### Work Load/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Tire Replacements	2,427	2,300	2,300
Workorder Tire Operations Completed	2,275	2,200	2,200
Daily Workorder Completion	97%	97%	100%

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Turnaround time for vehicles needing tire	NI/A	Complete within	Complete within
repairs	N/A	30 minutes	30 minutes
Courtesy call to departments after work	N1 / A	Contact within 30	Contact within 30
order is complete	N/A	minutes	minutes

# Fleet Maintenance and Repair 2019/20 Budget — \$3,706,578

Shop operations provides full repair of all equipment. Technicians are Automotive Service Excellence (ASE) certified.

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Shop Floor Work Orders	15,768	16,500	16,500
Daily Work Order Completion	93%	86%	95%
Daily Fleet Availability	93%	96%	96%

# Fleet Replacement 2019/20 Budget — \$14,603,557

Administration of replacement program, specification writing, bid evaluation, prepares new equipment and disposes of old equipment.

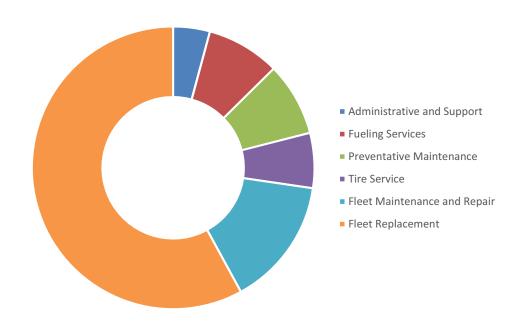
### Work Load/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Bids Processed	19	18	18
Specification Issue/Revision	20	8	10
Vehicles Purchased/Make Ready	185	145	165
Vehicle Additions to Fleet	14	8	5
Fleet Size – Assets	1,121	1,136	1,141
Fleet Cost Plus Additions	\$7,025,500	\$6,750,000	\$6,500,000
Percentage of Fleet Exceeding Replacement Criteria	26%	29%	30%

## **Authorized Positions**

	2017/18	2017/18 2018/19	
	Actual	Budgeted	Budgeted
Permanent Positions	45	45	45
Part-time Positions	-	-	-
Total Positions	45	45	45

# Total Fleet Services Department 2019/20 Budget — \$25,193,780



## Fleet Services Operations

		Fleet Services	Operations		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34910 Fleet Equipment Rental	8,107,778	8,239,968	8,262,502	8,552,770	8,863,823
34900 Interdepart Rental & Use	8,107,778	8,239,968	8,262,502	8,552,770	8,863,823
37110 Interest Income	98,206	170,430	160,000	214,276	214,276
37115 Unrealized G/L	-24,006	-13,020	0	0	0
37109 Interest Earnings	74,200	157,409	160,000	214,276	214,276
37130 Discounts Earned	0	0	13	0	13
37435 Sale of Scrap	7,506	7,725	11,700	7,189	11,700
37465 NBV Asset Disposal	-25,360	-771,328	0	7.400	0
37400 Miscellaneous Revenue	-17,854	-763,604	11,713	7,189	11,713
TREVENUE Total Revenues 41100 Salaries and Wages	<b>8,164,124</b> 1,545,614	<b>7,633,774</b> 1,578,547	<b>8,434,215</b> 1,777,560	<b>8,774,235</b> 1,680,276	<b>9,089,812</b> 1,765,458
41300 Incentive	42,709	43,130	45,000	39,932	39,900
41500 PFP	0	0	237,225	0	237,225
41620 Unscheduled	37,455	35,160	15,000	33,229	15,000
41820T Health Insurance	365,773	367,128	405,002	385,301	423,746
41900 Life	705	699	751	721	751
42010 Social Security - Medica	23,129	23,445	26,514	24,972	26,265
42020 Social Security - OASDI	97,705	99,555	113,371	106,435	112,304
42110 TMRS 42115 OPEB Funding	348,530 40,231	258,355 25,021	223,907 44,434	214,284 42,556	221,031 44,016
42300 State Unemployment	2,408	2,227	2,193	2,462	2,193
42400 Workers Compensation	81,743	82,338	88,328	86,158	92,003
42510 Car Allowance	6,016	4,254	6,000	5,906	6,000
42540 Tool Allowance	49,049	49,699	51,000	48,146	49,500
42550 Communications Allowance	2,407	1,702	2,400	2,362	2,400
42560 Change in Sick and Annua	26,294	-27,186	0	0	0
PSCHG Personal Svcs Changes	0	0	0	0	2,432
<b>41000 Personal Services</b> 51110 Office Expense	<b>2,669,768</b> 2,824	<b>2,544,074</b> 2,053	<b>3,038,685</b> 3,000	<b>2,672,738</b> 2,050	<b>3,040,224</b> 3,000
51115 Employee Recognition Pro	843	2,033 295	1,000	1,000	1,000
51120 Safety Program	0	924	1,000	924	1,000
51200 Operating	62,505	106,341	55,000	107,623	55,000
51250 Janitor	0	0	0	9	0
51300 Clothing and Linen	7,215	8,335	10,250	10,512	10,250
51350 Chemical and Medical	0	0	180	180	180
51800 Fuel & Oil 51850 Minor Tools	2,215,174	2,690,361	2,813,106	2,792,124	2,999,099
52050 Auto Parts	7,299 2,203,467	11,841 2,328,203	7,000 1,550,000	7,000 2,361,244	7,000 2,350,000
52050 Auto Farts 52050LABOR Auto Parts Labor	1,227,421	1,192,337	1,400,000	1,115,707	1,400,000
52120 Tires and Tubes Other	442,611	499,801	365,000	425,625	480,000
54000 Food	0	0	5,000	3,500	5,000
55100 Publications	0	114	0	0	0
51000 Supplies	6,169,361	6,840,605	6,210,536	6,827,499	7,311,529
61200 Postage	24	35	216	29	216
61410 Tuition	7,124	18,077	30,500	22,424	30,500
62000 Professional	0	10,240	0	10,240	21,000
63200 Auto Part Contractual Se 67500 Laundry	0 1,092	135,591 1,047	265,000 1,100	254,028 1,028	265,000 1,100
68300 R & M - Improvements	1,741	163	0	0	0
68650 Shop Equipment	35,905	26,638	30,000	23,782	30,000
69210 Rental City Equipment	72,317	72,317	72,317	72,317	73,764
69300 Leased Computer Software	0	0	0	190,640	12,000
60000 Contractual Services	118,203	264,108	399,133	574,488	433,580
71100 Insurance and Bonds	774,476	787,527	814,560	814,560	817,820
71240 Retiree Insurance From	0	16,678	0	0	0
72000 Communication	0	0 4.607	2,000	3 000	2,000
75100 Travel	4,219 36,336	4,697 33,737	3,000	3,000 31,853	3,000
76000 Depreciation 77420 Administrative - Direct	36,236 57,838	33,737 57,838	32,235 71,880	31,853 71,880	31,815 73,618
77450 Administrative - Direct	337,522	246,882	131,017	131,017	255,203
77470 Service Charges - Other	15,860	15,860	15,860	15,860	15,860
77610 Information Technology -	66,643	64,100	68,738	68,738	71,575
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## Fleet Services Operations

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
78250 Inventory Over/Short	-66,667	7,377	0	7,377	0
70000 Other Charges	1,226,127	1,234,696	1,139,290	1,144,285	1,270,891
84310 Shop Equipment	9,058	17,295	0	0	14,000
80000 Capital Outlay	9,058	17,295	0	0	14,000
89200 Bond Interest Payments	18,906	149,405	9,100	9,100	0
89300 Fiscal Agent Bond Fees	1,400	2,240	1,500	2,240	0
89000 Debt Service	20,306	151,645	10,600	11,340	0
90180 Sales to Other Departmen	-45,889	-35,411	-30,000	-30,302	-30,000
90180.LABOR Sales to Other Dep	-1,278,262	-1,224,091	-1,450,000	-1,176,835	-1,450,000
90000 Inter Reimbursements	-1,324,151	-1,259,502	-1,480,000	-1,207,138	-1,480,000
92120 Information Services	0	2,270	0	0	0
92000 Operating Transfers	0	2,270	0	0	0
TEXPENSES Total Expenses	8,888,670	9,795,191	9,318,244	10,023,213	10,590,223

### **Employee Distribution By Position**

**Entity:** 61110 - Fleet Services Operations **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM230	SHOP SUPERINTENDENT
1.00	ADM231	ASSISTANT SHOP SUPERINTENDENT
1.00	CLR230	SERVICE WRITER
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	TRD232	SENIOR WELDER
1.00	TRD233	PAINTER AND BODY REPAIRER
33.00	TRD605	FLEET MECHANIC II
4.00	TRD610	FLEET SUPERVISOR II
1.00	TRD910	CUSTODIAN I
45.00		

### Reclassifications

Head-	Class		Pay	Head-	Class		Pay	Estimated
count	Code	<b>Current Position</b>	Grade	count	Code	Requested Position	Grade	Cost
(1.00)	TRD605	FLEET MECHANIC II	G09	1.00	TRD605 F	LEET SUPERVISOR I	G10	2.432

## **Equipment Replacement**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34910 Fleet Equipment Rental	8,364,978	7,732,601	7,970,201	8,124,905	8,306,729
34900 Interdepart Rental & Use	8,364,978	7,732,601	7,970,201	8,124,905	8,306,729
37145 Insurance Recoveries	80,995	112,808	0	0	0
37410 Miscellaneous Revenue	0	0	0	407,571	0
37460 Gn/Lss on Prop Disposal	11,213	822,060	325,000	0	325,000
37465 NBV Asset Disposal	-69,444	0	0	0	0
37400 Miscellaneous Revenue	22,764	934,868	325,000	407,571	325,000
39110 Tsf In fr General Fund	0	11,177	0	6,696	0
39350 Tsf In from Gen Construc	0	1,200	0	0	0
39410 Tsf in fr Solid Waste	0	119,336	0	0	0
39420 Tsf In Fr CO Bond Procee	221,560	0	0	0	0
39470 Tsf in from Water & Sewe	13,339	156,034	0	0	0
39475 Tsf in from Drainage Uti	121,572	68,256	0	0	0
39530 Tsf In fr Airport	29,755	0	0	0	0
39100 Operating Transfers In	386,226	356,003	0	6,696	0
TREVENUE Total Revenues	8,773,969	9,023,472	8,295,201	8,539,171	8,631,729
52050 Auto Parts	200	47,156	15,000	58,158	15,000
52050LABOR Auto Parts Labor	4,763	1,750	10,000	2,313	10,000
51000 Supplies	4,962	48,906	25,000	60,470	25,000
62220 Leased Equipment Expense	127,674	0	364,869	51,459	364,869
60000 Contractual Services	127,674	0	364,869	51,459	364,869
76000 Depreciation	6,688,969	7,358,707	6,985,592	8,625,747	7,583,688
70000 Other Charges	6,688,969	7,358,707	6,985,592	8,625,747	7,583,688
84100 Auto-Rolling Stock & Equ	4,439,038	5,397,904	0	4,590,498	0
84200 Machinery General	1,712,370	1,678,300	0	2,253,762	0
CIPACCT CIP Accounts	0	0	6,850,000	0	6,630,000
80000 Capital Outlay	6,151,408	7,076,204	6,850,000	6,844,260	6,630,000
TEXPENSES Total Expenses	12,973,013	14,483,816	14,225,461	15,581,936	14,603,557





(6200)

## **Budget Comparison**

	2017/18 Actual		
Personal Services	\$ 2,619,657	\$ 2,633,687	<b>Budgeted</b> \$ 3,018,347
Supplies	146,911	114,500	164,000
Contractual Services	1,910,049	2,473,839	2,489,276
Other Charges	642,100	685,918	574,749
Capital Outlay	5,299	900,000	900,000
Inter Reimbursements	(98,576)	(110,900)	(175,000)
Total Expenses	\$ 5,225,440	\$ 6,697,044	\$ 6,971,372

## **Mission**

Identify, procure, implement, and support the highest value technologies and services for the City of Amarillo, its citizens and employees. Innovate new methods of better serving the community using technology.

## **Strategic Approach**

The City of Amarillo IT strategy is firmly rooted in the application of City Council initiatives, City Manager initiatives, and best practices to every aspect of the IT mission. In the contemporary digital age, IT and the technology infrastructure are the innovation engine for local governments to better serve citizens efficiently and effectively with transparency, collaboration, and increased citizen involvement.

To better meet the stated mission, The City of Amarillo IT Division is executing a long-term infrastructure plan to migrate to an "Enterprise IT as a service" model of operation. That model is based on and measured by industry best practices on the principles of stability, security, efficiency, and agility.

IT continued the Long-term plan for architecture last year by completing several massive infrastructure upgrade projects. The new datacenter is complete, and all application services have been migrated, the new network infrastructure at Simms, City Hall, and PD is complete, and Munis is implemented. This year will be consumed with the implementation of many new enterprise applications such as Energov (for permitting, land management, workorder, and enablement of 311), a new Computer Assisted Dispatching system, as well as Virtual Desktop deployment that will greatly increase efficiency and decrease operational overhead. We believe that with a consolidated architecture and adequate toolset in place, IT will be able to move focus to open source and innovative options to control cost and deliver outstanding support for the needs of today and the innovations for the future.

## **Programs**

## Enterprise Services (ES) 2019/20 Budget — \$6,861,001

Purpose: Provide shared services and infrastructure to enable all departments

#### ES: End User Support

Purpose: Insure all end users get maximum benefit from technical resources provided

Focus: Standard operating procedures, training, toolset

Best Practice: ITIL

Initiatives: Customer Service, Best Practices

#### ES: Cyber Security

Purpose: Insure safe delivery of IT services regardless of application or user context

Focus: User and Application based security architecture

Best Practice: NIST, PCI, HPPA, CJIS

Initiatives: Best Practices

#### ES: GIS

Purpose: GIS services for all city departments

Focus: Enterprise roadmap for GIS Best Practice: To be determined

Initiatives: Customer Service, Best Practices

#### **ES: IT Operations**

Purpose: Insure efficient and stable operation of IT

Focus: Standards, Policy, Procedure, IT portal, website, open government/311, toolset

Best Practice: ITIL, PMI, Agile

Initiatives: Customer Service, Best Practices, Fiscal Responsibility

#### ES: IT Engineering

Purpose: Design, implement, maintain all IT architecture.

Focus: datacenter consolidation, O365, connectivity, mobility, performance monitoring

Best Practice: ITIL, PMI, Agile

Initiatives: Customer Service, Best Practices, Fiscal Responsibility

#### **ES:** Government Continuity

Purpose: Enable operation of critical city functions and recovery of data in the event of

catastrophic loss of downtown facilities

Focus: Disaster recovery center connectivity and architecture, application and data replication

Best Practice: NIST, PCI, HPPA, CJIS

Initiatives: Customer Service, Best Practices, Fiscal Responsibility

#### ES: Enterprise Applications

Purpose: Support applications utilized across multiple departments via commercial or open

source software solutions

Focus: Hansen replacement, Agile, Open Source, SDLC

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
IT Support			
Workload			
Ticket Count	8,633	9,047	10,000
Users Supported	1,626	1,626	1,626
Performance			
Avg Time to Resolution	51:01	55:19	50:00
Time to Response	14:16	14:21	12:00
Cost per Citizen	\$3.92	\$3.92	\$2.67
Cybersecurity			
Workload			
Number of Incidents	55	65	70
Number of Tickets	42	65	70
Performance			
Preventions	330,168	105.9 M	170.0 M
Time to Incident Resolution	24:00	10:07	9:00
Cost per Citizen	\$1.89	\$1.89	\$1.89
IT Engineering			
Workload			
Departments Supported	49	49	49
Applications Supported	No Data	No Data	280
Servers Supported	No Data	274	280
Users Supported	1,626	1,626	1,626
Performance			
System Uptime	99.970%	99.996%	99.999%
Time to Resolution	32:14	32:14	32:14
Time to Recovery	29:18	29:18	19:00
Project Efficiency	No Data	No Data	Toolset in progress
Cost per Citizen	\$3.64	\$3.64	\$6.76

# Print

# 2019/20 Budget — \$110,371

Purpose: Provide print services to all departments of the city at reduced cost.

Focus: Self-funding

Best Practice: *To be determined* 

Initiatives: Long-term plan for Architecture

## Performance Measures/Indicators:

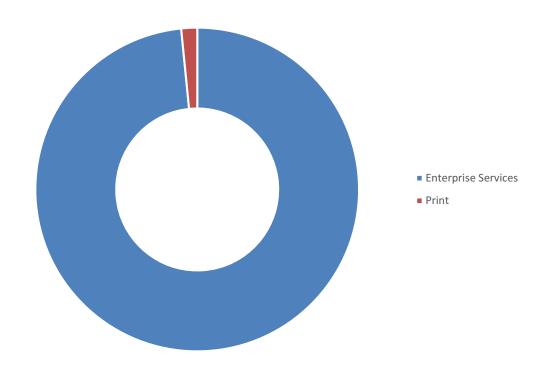
	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Workload			
Jobs (by type)	3,200,000	3,275,000	2,275,000

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# **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	30	32	32.33
Part-time Positions	3	2	2
Total Positions	33	34	34.33

Total IT Department 2019/20 Budget — \$6,971,372



### IT Administration

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34920 Interdepartmental Charg	5,792,183	6,022,771	6,319,026	6,332,494	6,459,139
34900 Interdepart Rental & Use	5,792,183	6,022,771	6,319,026	6,332,494	6,459,139
37110 Interest Income	24,989	41,699	40,000	53,583	53,583
37115 Unrealized G/L	-7,606	-5,698	0	0	0
37109 Interest Earnings	17,383	36,001	40,000	53,583	53,583
TREVENUE Total Revenues	5,809,567	6,058,772	6,359,026	6,386,077	6,512,722
41100 Salaries and Wages	433,253	448,150	429,282	491,060	523,183
41500 PFP	0	0	25,202	0	37,745
41820T Health Insurance	42,338	42,378	44,339	49,392	56,881
41900 Life	67	67	67	76	83
42010 Social Security - Medica	6,180	6,395	6,261	7,126	7,665
42020 Social Security - OASDI	25,679	25,883	25,462	28,723	30,438
42110 TMRS	76,223	71,204	52,873	60,948	64,508
42115 OPEB Funding	10,757	9,292	10,493	12,106	12,846
42300 State Unemployment	195	195	195	195	244
42400 Workers Compensation	1,700	2,511	2,332	2,707	2,855
42510 Car Allowance	5,475	5,477	2,520	5,449	5,460
42550 Communications Allowance	3,946	4,093	4,080	4,352	4,560
42560 Change in Sick and Annua	7,464	-52,061	0	0	0
41000 Personal Services	613,277	563,584	603,105	662,134	746,468
51110 Office Expense	7,238	5,249	10,000	10,000	10,000
51200 Operating	620	1,189	3,000	2,000	2,000
51950 Minor Office Equipment	1,895	2,250	5,000	5,000	5,000
51000 Supplies	9,753	8,687	18,000	17,000	17,000
61100 Communications Billing	48,173	1,828	0	0	0
61200 Postage	233	129	1,000	500	1,000
61400 Dues	351	0	1,000	1,000	0
61410 Tuition	108,829	5,252	31,000	30,000	30,000
62000 Professional	7,381	5,118	30,000	25,000	30,000
68610 Office Equipment	0	17,073	0	0	0
69210 Rental City Equipment	15,960	15,960	15,960	15,960	16,279
60000 Contractual Services	180,928	45,360	78,960	72,460	77,279
71100 Insurance and Bonds	67,900	39,690	39,623	39,623	39,024
75100 Travel	10,815	12,843	20,000	20,000	20,000
75200 Mileage	448	0	1,000	500	1,000
75300 Meals and Local	2,194	1,444	4,000	3,000	3,000
77450 Administrative Other	49,433	11,039	18,787	18,785	34,394
70000 Other Charges	130,790	65,016	83,410	81,908	97,418
90160 Other Departments	0	0	0	0	-80,000
90000 Inter Reimbursements	0	0	0	0	-80,000
TEXPENSES Total Expenses	934,747	682,647	783,476	833,502	858,166

## **Employee Distribution By Position**

**Entity:** 62010 - IT Administration **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM091	PROJECT MANAGER
2.00	ADM131	INFORMATION TECHNOLOGY ASSISTANT DIRECTOR
1.00	ADM137	INFORMATION SERVICES DIRECTOR
1.00	CLR080	ADMINISTRATIVE SPECIALIST II
5.00		

## IT Enterprise Applications

		•			
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	513,393	533,665	551,182	592,099	552,727
41620 Unscheduled	0	54	0	0	0
41820T Health Insurance	80,083	78,799	82,366	83,204	89,636
41900 Life	133	134	133	137	133
42010 Social Security - Medica	7,121	7,474	7,992	8,466	8,015
42020 Social Security - OASDI	29,862	31,004	33,206	35,960	34,269
42110 TMRS	76,430	83,795	67,490	72,729	67,447
42115 OPEB Funding	12,339	9,271	13,015	14,345	13,431
42300 State Unemployment	439	439	439	473	390
42400 Workers Compensation	2,298	3,412	3,417	3,722	3,427
42550 Communications Allowance	3,837	5,055	5,040	4,769	4,560
41000 Personal Services	725,937	753,103	764,281	815,905	774,034
51950 Minor Office Equipment	117	1,227	5,000	3,000	5,000
51970 Software	299	5,585	5,000	7,000	5,000
51000 Supplies	416	6,811	10,000	10,000	10,000
61410 Tuition	1,266	0	0	0	0
68620 Computer Equipment	0	8,972	16,000	15,000	12,000
69300 Leased Computer Software	494,250	527,294	903,000	940,000	1,141,000
60000 Contractual Services	495,516	536,266	919,000	955,000	1,153,000
71100 Insurance and Bonds	0	2,113	3,652	3,652	4,555
76000 Depreciation	28,324	5,248	3,343	3,647	0
77450 Administrative Other	47,203	9,899	9,749	9,751	54,732
70000 Other Charges	75,527	17,260	16,744	17,050	59,287
TEXPENSES Total Expenses	1,297,395	1,313,440	1,710,025	1,797,956	1,996,321

## **Employee Distribution By Position**

**Entity:** 62021 - IT Enterprise Applications

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM125	ENTERPRISE APPLICATION MANAGER
2.00	TEC142	APPLICATION SPECIALIST III
4.00	TEC145	IT DEVELOPER III
1.00	TEC148	DATABASE ADMINISTRATOR III
8.00		

## IT Support

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
39110 Tsf In fr General Fund	27,144	15,537	14,220	2,521	0
39132 Tsf In fr Housing 2020	1,650	0	1,650	0	0
39350 Tsf In from Gen Construc	160,000	0	0	0	0
39470 Tsf in from Water & Sewe	1,650	770	0	0	0
39475 Tsf in from Drainage Uti	0	929	0	0	0
39480 Tsf In fr Municipal Gara	0	1,920	0	0	0
39510 Tsf In fr Employee Insur	0	159	0	0	0
39592 Trans In Frm Court Tech	0	3,506	0	0	0
39650 Tsf In fr Emergency Mgt	0	770	0	0	0
39100 Operating Transfers In	190,444	23,591	15,870	2,521	0
TREVENUE Total Revenues	190,444	23,591	15,870	2,521	0
41100 Salaries and Wages	391,916	233,347	237,726	271,287	309,612
41300 Incentive	0	0	0	124	198
41620 Unscheduled	2,125	1,573	0	1,168	0
41820T Health Insurance	68,541	37,557	32,029	52,762	67,918
41900 Life	141	84	83	93	106
42010 Social Security - Medica	5,481	3,274	3,447	3,876	4,492
42020 Social Security - OASDI	23,434	13,999	14,739	16,573	19,208
42110 TMRS	58,861	41,312	29,109	33,318	37,805
42115 OPEB Funding	9,530	2,936	5,777	6,608	7,528
42300 State Unemployment	456	317	244	317	308
42400 Workers Compensation	1,505	1,274	1,284	1,452	1,651
42550 Communications Allowance	2,751	1,828	1,920	1,879	1,920
41000 Personal Services	564,739	337,500	326,357	389,458	450,746
51110 Office Expense	0	22	0	0	0
51200 Operating	575	990	2,000	2,000	2,000
51850 Minor Tools	31	270	1,000	1,000	1,000
51950 Minor Office Equipment	764	495	1,000	1,000	1,000
51960 Printers	3,545	0	5,000	3,000	3,000
51970 Software	3,079	182	3,000	3,000	2,000
51980 IT Hardware	33,021	49,023	30,000	30,000	25,000
51000 Supplies	41,014	50,982	42,000	40,000	34,000
68620 Computer Equipment	5,321	5,136	7,000	7,000	7,000
69300 Leased Computer Software	207,113	37,919	0	3,000	0
60000 Contractual Services	212,434	43,055	7,000	10,000	7,000
71100 Insurance and Bonds	0	3,803	3,652	3,652	2,530
77450 Administrative Other	3,748	3,692	40,302	40,300	51,928
70000 Other Charges	3,748	7,495	43,954	43,951	54,458
TEXPENSES Total Expenses	821,935	439,032	419,312	483,409	546,204

**Entity:** 62022 - IT Support

**Account:** 41100 - Salaries and Wages

Count	Code	Description
0.33	PRF028	LIBRARY TECH SPECIALIST
6.00	TEC126	IT SUPPORT SPECIALIST IV
6.33		

#### **IT Print Services**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	58,251	59,538	68,524	57,719	53,796
41620 Unscheduled	224	140	0	201	0
41820T Health Insurance	14,058	13,305	17,640	14,171	14,156
41900 Life	29	29	33	27	25
42010 Social Security - Medica	804	830	994	823	780
42020 Social Security - OASDI	3,439	3,548	4,248	3,520	3,335
42110 TMRS	12,897	9,457	8,390	7,129	6,564
42115 OPEB Funding	1,411	872	1,665	1,414	1,307
42300 State Unemployment	87	70	97	82	73
42400 Workers Compensation	161	234	260	222	204
42550 Communications Allowance	598	834	480	771	720
41000 Personal Services	91,959	88,857	102,332	86,078	80,961
51110 Office Expense	1,188	719	1,000	500	1,000
51200 Operating	-39,237	71,466	10,000	60,000	73,000
51850 Minor Tools	20	0	100	100	0
51000 Supplies	-38,029	72,185	11,100	60,600	74,000
61410 Tuition	0	417	0	0	0
68650 Shop Equipment	194	667	1,000	1,000	1,000
69220 Rental Other Equipment	30,716	26,242	30,000	30,000	29,000
69300 Leased Computer Software	0	0	5,000	5,000	6,000
60000 Contractual Services	30,910	27,325	36,000	36,000	36,000
71100 Insurance and Bonds	0	845	812	812	1,012
76000 Depreciation	4,546	4,546	4,011	4,544	1,346
77450 Administrative Other	55,351	9,651	8,888	8,886	12,051
70000 Other Charges	59,897	15,042	13,711	14,242	14,409
90160 Other Departments	0	-98,576	-110,900	-103,979	-95,000
90000 Inter Reimbursements	0	-98,576	-110,900	-103,979	-95,000
TEXPENSES Total Expenses	144,737	104,833	52,243	92,942	110,371

**Entity:** 62023 - IT Print Services **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	CLR850	PRINT SHOP SUPERVISOR
0.50	TEC030	INFORMATION TECHNOLOGY GENERALIST
1.50		

#### IT GIS

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	65,412	66,178	68,895	68,886	69,522
41900 Life	17	17	17	17	17
42010 Social Security - Medica	953	966	999	1,002	1,008
42020 Social Security - OASDI	4,074	4,131	4,271	4,282	4,310
42110 TMRS	39,896	10,406	8,436	8,455	8,483
42115 OPEB Funding	1,598	1,620	1,674	1,679	1,689
42300 State Unemployment	49	49	49	49	49
42400 Workers Compensation	254	372	372	378	375
42550 Communications Allowance	336	481	480	479	480
41000 Personal Services	112,589	84,220	85,193	85,226	85,934
51970 Software	340	1,000	1,000	1,000	1,000
51980 IT Hardware	0	1,000	1,000	1,000	1,000
51000 Supplies	340	2,000	2,000	2,000	2,000
69300 Leased Computer Software	54,208	31,585	43,000	52,000	53,000
60000 Contractual Services	54,208	31,585	43,000	52,000	53,000
71100 Insurance and Bonds	0	0	406	406	506
77450 Administrative Other	0	0	4,596	4,596	6,042
70000 Other Charges	0	0	5,002	5,002	6,548
TEXPENSES Total Expenses	167,137	117,806	135,195	144,228	147,482

**Entity:** 62024 - IT GIS

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00 TEC173		GIS ADMINISTRATOR II
1.00		

#### IT Public Safety

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	171,635	164,374	176,661	119,485	115,043
41820T Health Insurance	24,387	25,288	26,460	18,183	18,875
41900 Life	45	50	50	34	33
42010 Social Security - Medica	2,425	2,322	2,562	1,718	1,668
42020 Social Security - OASDI	10,368	9,929	10,953	7,346	7,133
42110 TMRS	53,137	26,583	21,631	14,685	14,038
42115 OPEB Funding	4,201	2,905	4,293	2,914	2,796
42300 State Unemployment	129	146	146	102	97
42400 Workers Compensation	704	855	901	615	587
42550 Communications Allowance	1,371	1,444	1,440	990	960
41000 Personal Services	268,402	233,897	245,097	166,072	161,230
51200 Operating	0	58	200	200	200
51850 Minor Tools	27	14	200	200	200
51970 Software	59	0	1,000	1,000	600
51980 IT Hardware	3,252	617	5,000	5,000	5,000
51000 Supplies	3,338	688	6,400	6,400	6,000
61100 Communications Billing	0	1,022	2,000	2,000	2,000
68620 Computer Equipment	278	3,115	6,000	6,000	5,000
69300 Leased Computer Software	20,198	20,169	30,000	25,000	30,000
60000 Contractual Services	20,476	24,306	38,000	33,000	37,000
71100 Insurance and Bonds	0	2,113	1,217	1,217	1,518
76000 Depreciation	18,201	18,201	1,788	1,788	224
77450 Administrative Other	1,006	2,478	13,485	13,484	18,108
70000 Other Charges	19,207	22,792	16,490	16,488	19,850
TEXPENSES Total Expenses	311,422	281,683	305,987	221,960	224,080

**Entity:** 62031 - IT Public Safety **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	TEC176	IT PUBLIC SAFETY TECHNICIAN III
1.00	TEC178	IT CAD ADMINISTRATOR
2.00		

#### IT Infrastructure

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37465 NBV Asset Disposal	-8,276	-5,299	0	-5,299	C
37400 Miscellaneous Revenue	-8,276	-5,299	0	-5,299	0
39110 Tsf In fr General Fund	12,034	5,299	0	0	C
39470 Tsf in from Water & Sewe	771	0	0	0	C
39475 Tsf in from Drainage Uti	386	0	0	0	C
39100 Operating Transfers In	13,191	5,299	0	0	0
TREVENUE Total Revenues	4,915	0	0	-5,299	0
41100 Salaries and Wages	371,035	235,381	249,611	303,177	392,711
41620 Unscheduled	0	63	0	0	C
41820T Health Insurance	59,451	39,939	42,928	41,777	53,145
41900 Life	100	64	67	67	83
42010 Social Security - Medica	5,146	3,235	3,619	4,319	5,694
42020 Social Security - OASDI	20,769	13,132	14,616	17,965	23,488
42110 TMRS	55,396	40,859	28,865	36,164	46,228
42115 OPEB Funding	8,592	3,006	5,728	7,184	9,206
42300 State Unemployment	341	233	244	336	297
42400 Workers Compensation	1,444	1,317	1,348	1,651	2,097
42550 Communications Allowance	2,452	1,272	1,440	1,445	1,920
41000 Personal Services	524,726	338,501	348,467	414,086	534,868
51200 Operating	2,184	1,339	3,000	2,000	2,000
51850 Minor Tools	312	96	1,000	1,000	1,000
51950 Minor Office Equipment	70	0	0	0	C
51970 Software	1,770	0	1,000	0	1,000
51980 IT Hardware	68,921	2,667	15,000	10,000	12,000
51000 Supplies	73,257	4,102	20,000	13,000	16,000
61100 Communications Billing	0	41,786	66,000	70,000	79,000
68620 Computer Equipment	102,334	80,868	133,000	210,000	244,000
69300 Leased Computer Software	61,915	43,082	315,000	315,000	335,000
60000 Contractual Services	164,249	165,736	514,000	595,000	658,000
71100 Insurance and Bonds	0	3,380	2,841	2,841	2,024
76000 Depreciation	210,367	436,355	72,876	175,489	127,771
77450 Administrative Other	3,748	3,692	47,191	47,189	46,112
70000 Other Charges	214,115	443,427	122,908	225,519	175,907
84500 Office Machines & Equipm	0	5,299	0	0	C
84630 Info Tech Equipt - Netw	96,287	0	0	0	C
80000 Capital Outlay	96.287	5.299	0	0	0
TEXPENSES Total Expenses	1,072,634	0,200	•	•	

**Entity:** 62032 - IT Infrastructure **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	HRL121	INFORMATION TECHNOLOGY TECHNICIAN
5.00	TEC134	IT INFRASTRUCTURE ENGINEER III
6.00		

#### IT Telecom

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	236,832	128,691	115,563	126,501	131,124
41620 Unscheduled	3,483	4,432	0	5,323	0
41820T Health Insurance	37,208	17,174	17,640	21,035	23,594
41900 Life	83	51	50	56	58
42010 Social Security - Medica	3,360	1,898	1,676	1,854	1,901
42020 Social Security - OASDI	13,762	7,307	6,115	6,929	7,069
42110 TMRS	52,912	24,179	14,150	15,784	16,000
42115 OPEB Funding	5,646	1,553	2,397	2,744	2,771
42300 State Unemployment	289	198	195	238	219
42400 Workers Compensation	5,775	826	589	639	649
42550 Communications Allowance	1,820	514	480	666	720
41000 Personal Services	361,171	186,824	158,855	181,769	184,105
51200 Operating	3,269	723	5,000	4,000	5,000
51000 Supplies	3,269	723	5,000	4,000	5,000
61100 Communications Billing	657,978	684,878	728,000	650,000	357,000
61410 Tuition	0	594	0	640	0
62000 Professional	0	280	2,000	0	2,000
68670 Communications Equipmen	102,685	99,068	102,000	120,000	103,000
69210 Rental City Equipment	5,879	5,879	5,879	5,879	5,997
60000 Contractual Services	766,541	790,699	837,879	776,519	467,997
71100 Insurance and Bonds	0	2,113	2,435	2,435	2,024
71240 Retiree Insurance From	0	2,239	0	0	0
76000 Depreciation	13,962	13,163	13,163	13,163	13,163
77450 Administrative Other	6,146	3,319	40,455	40,456	35,173
78250 Inventory Over/Short	240	0	0	0	0
70000 Other Charges	20,348	20,834	56,053	56,055	50,360
TEXPENSES Total Expenses	1,151,329	999,080	1,057,787	1,018,343	707,462

**Entity:** 62033 - IT Telecom

**Account:** 41100 - Salaries and Wages

Count	Code	Description
2.00	CLR053	311 CUSTOMER SERVICE REPRESENTATIVE II
1.00	CLR055	311 CUSTOMER SERVICE SUPERVISOR
1.00	HRL053	PBX OPERATOR
0.50	TEC030	INFORMATION TECHNOLOGY GENERALIST
4.50		

#### **IT Security Department**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	136,264	23,731	0	0	0
41820T Health Insurance	8,421	255	0	0	0
41900 Life	17	1	0	0	0
42010 Social Security - Medica	1,942	343	0	0	0
42020 Social Security - OASDI	7,778	1,256	0	0	0
42110 TMRS	19,631	7,169	0	0	0
42115 OPEB Funding	3,311	293	0	0	0
42300 State Unemployment	49	0	0	0	0
42400 Workers Compensation	523	123	0	0	0
41000 Personal Services	177,936	33,172	0	0	0
51200 Operating	415	732	0	0	0
51970 Software	13	0	0	0	0
51980 IT Hardware	97	0	0	0	0
51000 Supplies	525	732	0	0	0
69300 Leased Computer Software	247,503	245,717	0	0	0
60000 Contractual Services	247,503	245,717	0	0	0
77450 Administrative Other	1,874	1,847	0	0	0
70000 Other Charges	1,874	1,847	0	0	0
TEXPENSES Total Expenses	427,838	281,468	0	0	0

#### IT Capital

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
76000 Depreciation	0	48,387	327,645	96,511	96,510
70000 Other Charges	0	48,387	327,645	96,511	96,510
CIPACCT CIP Accounts	0	0	900,000	900,000	900,000
80000 Capital Outlay	0	0	900,000	900,000	900,000
TEXPENSES Total Expenses	0	48,387	1,227,645	996,511	996,510





(1120, 6300)

### **Budget Comparison**

	2017/18 Actual	2018/19 Estimated	2019/20 Budgeted
Personnel Services	\$ 377,618	\$ 374,850	\$ 403,229
Supplies	665,438	707,827	736,289
Contractual Services	114,301	280,384	238,567
Other Charges	5,411,658	5,025,298	5,746,252
Capital Outlay	-	-	27,500
Operating Transfers	182	-	-
Total Expenses	\$ 6,569,197	\$ 6,388,359	\$ 7,151,837

### Mission

Risk Management provides accurate and timely recordings of losses incurred from City operations and reports these losses to appropriate outside service agencies. The division assists all levels of management and employees to maintain safety programs and practices that will ensure the safe and effective completion of City services and reduce accidents and injuries. Risk Management seeks the best possible coverage for insurance needs versus self-insurance. The division maintains high standards of compliance with Texas state requirements by paying medical bills on time and accurately reporting information to the state. Risk Management also provides City departments with cost-effective self-insurance benefits.

### **Strategic Approach**

The Risk Management division is a support service to all City departments for the coordination and administration of various claims generated from City operations. This includes workers' compensation, auto liability, general liability, and City property damage claims. This service also includes assistance with incident investigations, in-service safety training programs, administering safety programs and policies, and developing and revising safety programs as needed. Risk Management also assists the Finance department in evaluating current insurance needs throughout the City. Existing policies are evaluated for coverage options and renewed as needed.

The Risk Management Fund (also known as the Self-Insurance Fund) provides coverage for most of the City's exposures including general liability, workers' compensation, employer's liability, police officer liability, public official liability, auto liability, and auto physical damage. The Risk Management Fund purchases property insurance (including boiler and machinery), police office liability, and malpractice insurance for our clinic. It also carries excess workers' compensation insurance. The City generally has very high deductibles or self-insurance reserves with purchased coverage. State law protects the City

with an overall liability limit of up to \$500,000 per occurrence; therefore, the City has not purchased excess coverage for auto or general liability.

In line with City Council Pillars outlined in the 2018 BluePrint for Amarillo, the Risk Management Fund seeks to analyze all departments' policies and functions to better utilize loss prevention techniques as an everyday departmental function. Commitment to Safety is a City Manager Initiative included in the BluePrint to reduce expenditures for injuries, property damages, and liability that directly affects the City's available funds. An effective and Best Practice Safety Management System is vital to reduce these expenditures. While safety programs have predictable costs, claims losses do not. Claims costs can fluctuate a high degree from year-to-year due to large, sometimes catastrophic, losses. The budget for the following programs is based on averages and trends in each area over a period of time.

### **Programs**

## Claims Management 2019/20 Budget — \$334,152

Under Claims Management, Risk Management staff maintains accurate and informative claim files on all City losses including workers' compensation, property loss, auto liability, and general liability. Staff adjusters analyze claims for accuracy and validity, monitor claim progress, and coordinate with claimants to reach reasonable settlements. Risk Management analyzes claim history and losses to identify trends, and implement loss control measures. Risk Management works collaboratively with City departments to identify loss prevention and reduction methods designed to reduce injuries, accidents, and liability.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total claims processed	647	650	625

## Self-Insurance General 2019/20 Budget — \$588,860

Risk Management transitioned workers' compensation claims handling to a third party administrator (TPA) in June 2017 for all injuries that occurred on or after June 12, 2017. In January 2019, all workers' compensation claims were transferred to the TPA. This change is expected to reduce workers' compensation claims costs by better utilizing network savings and applying best practices to more efficiently provide cost control measures. Risk Management continues to receive and process the injury claims from City departments before transferring the claim to our TPA. Risk Management also continues to coordinate return-to-work and modified duty with City departments. A major part of the City's workers' compensation program is employee safety. Risk Management oversees employee safety initiatives and provides safety and health training to all City departments.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Safety footwear purchased	797	805	810
Safety eyewear purchased	17	25	25
Employees Trained:			
CPR-first aid-AED <sup>1</sup>	216	60	60

Forklift training	40	24	24
Job safety observation <sup>2</sup>	12	100	200
Incident investigation <sup>3</sup>	8	30	55
12 Codes of Safe Practice	600	500	500
Dept stretching programs	10	12	20
Drug and alcohol testing <sup>4</sup>	95	160	200

<sup>&</sup>lt;sup>1</sup>During 2017, all City employees were retrained on this subject as a refresher. New-hires are trained during orientation.

## Unemployment Claims 2019/20 Budget — \$80,511

The City is self-insured for Unemployment Claims. Risk Management found that changing regulations forced employers to provide a high level of representation and cooperation with the state. As a result, Risk Management partnered with Equifax Workforce Solutions for several services including representation at hearings at all levels, preparation of cases and responses of complex employment actions with the state. These claims are handled by the Human Resources department.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Numbers of cases	66	52	50
Percentage of positive outcome	97%	97%	97%

## Fire and Extended Coverage 2019/20 Budget — \$1,339,250

The City has purchased a Property Insurance policy that covers all of the City's property. On June 1, 2018, Risk Management renewed the insurance through Affiliated Factory Mutual Insurance. There is now a 5% wind and hail deductible per location, with a policy limit of \$600,000,000 per occurrence. For losses less than the deductible, the claims are handled in-house by the Risk Management department as property loss occurrences.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Claims Processed	21	30	30
Paid Claims	\$158,792	\$498,277 <sup>1</sup>	\$425,000
Premium for Property Policy	\$477,492	\$920,380 <sup>2</sup>	\$950,000

<sup>&</sup>lt;sup>1</sup>Large loss fire at Arden Road Pump Station (\$250,000).

<sup>&</sup>lt;sup>2</sup>JSO is a priority for the Safety Coordinator and the frequency of JSO has been substantially increased.

<sup>&</sup>lt;sup>3</sup>Risk Management staff will substantially increase incident investigations in FY 2019-20.

<sup>&</sup>lt;sup>4</sup>Drug and alcohol testing has been increased due to FTA requirements and per City policy.

<sup>&</sup>lt;sup>2</sup>Premium increase anticipated at renewal due to changes in state-wide insurance losses causing hardening market by decreasing coverage and increasing deductibles and premium.

## Workers' Compensation 2019/20 Budget — \$3,003,527

Workers' Compensation manages all of the City's workplace injuries. The City utilizes a TPA to administer these claims. However, Risk Management staff continue to manage the employees involved in workplace injuries. This program also funds the medical and indemnity payments associated with workplace injuries. The Workers' Compensation program also includes a comprehensive safety program. The mission of the safety program is to reduce the risks of injuries, illnesses, and fatalities. The safety program results in cost savings in numerous areas, including lower workers' compensation costs and overall medical expenses, fewer lost work days, a reduction in the costs to train replacement employees, and a reduction in impact on crew workload related to overtime and downtime caused by injuries and property damage. A work environment with a strong Safety culture prevents accidents, which results in improved productivity and employee satisfaction.

The Injury Incident Rate is the number of injuries per 100 full-time employees; the average for Public Administration is 6.5 as provided by North American Industry Classification System (NAICS), 2017. Addressing the City's Injury Incident Rate falls in line with the City Manager Initiative of Commitment to Safety.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Claims paid	\$2,601,536	\$2,267,000	\$2,297,972
Number of injuries	286	264	265
Average cost per injury	\$9,096	\$8,587	\$8,672
Medical bills paid timely	98%	99%	100%
Injury Incident Rate	11.4	11.0	8.0

## General Liability & Property Loss 2019/20 Budget — \$676,375

General Liability is liability to a third party for the City's negligence that does not arise from the use of a City motor vehicle. Examples would be City employees digging to repair a water main and accidentally cutting some other service line, someone slipping and falling in a City building, or a sewer backing up into a citizen's home.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Claims paid	\$167,784	\$418,385	\$418,385
Number of claims	46	50	50
Average cost per claim	\$1,844	\$4,721	\$4,184

## Police Professional (Law Enforcement Liability) 2019/20 Budget — \$200,263

The City has had law enforcement liability coverage for seven years. This is a policy with high limits for issues surrounding claims for personal injury and property damages from police actions. Due to the

national litigation and claims trends, it is vital to keep this coverage for protection of the self-insurance fund.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of claims	9	5	5
Cost per claim	\$455	\$1,000	\$1,000

## Auto Liability and Physical Damage 2019/20 Budget — \$928,899

This portion of the self-insurance fund covers all losses to City motor vehicles, including City property damage, City comprehensive damage, City liability for personal injury, and property damages to a third party. All claims are handled by Risk Management.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Claims paid	\$1,918,336 <sup>1</sup>	\$1,287,479	\$933,072
Number of incidents	270	328	258²
Average cost per incident	\$7,105	\$3,925	\$3,617

<sup>&</sup>lt;sup>1</sup>One large claim for \$500,000.

### **Authorized Positions**

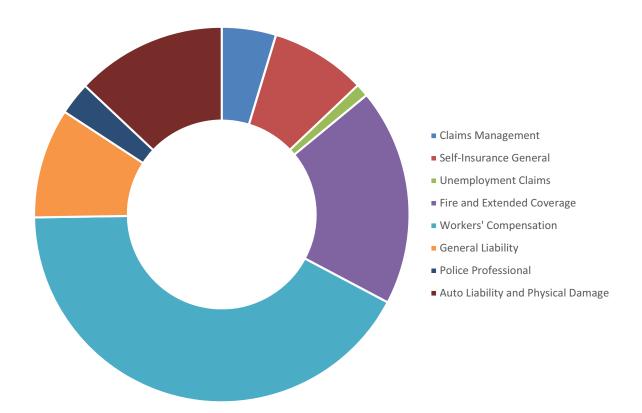
	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	4	4	4
Part-time Positions	-	-	-
Total Positions	4	4	4

## 2019/20 Expenditures by Funding Source

General Fund \$ 334,152 Self-Insurance Fund \$ 6,817,685

# Total Risk Management and Self-Insurance Fund 2019/20 Budget — \$7,151,837

<sup>&</sup>lt;sup>2</sup>Five-year average.



#### Risk Management

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	186,755	181,858	187,941	203,493	202,475
41300 Incentive	602	602	600	599	600
41820T Health Insurance	33,917	28,059	32,029	31,961	34,270
41900 Life	50	45	50	50	50
42010 Social Security - Medica	2,604	2,581	2,821	2,985	3,032
42020 Social Security - OASDI	11,133	11,037	12,062	12,764	12,963
42110 TMRS	22,429	23,222	23,821	25,835	25,512
42115 OPEB Funding	4,728	4,597	4,727	5,129	5,081
42300 State Unemployment	146	135	146	151	146
42400 Workers Compensation	931	904	914	1,000	983
42510 Car Allowance	6,016	5,557	6,000	5,988	6,000
42550 Communications Allowance	1,203	1,171	1,200	2,395	2,400
41000 Personal Services	270,515	259,769	272,312	292,348	293,511
51110 Office Expense	8,457	8,730	5,396	8,994	5,396
51115 Employee Recognition Pro	0	0	250	0	250
51200 Operating	325	258	200	258	200
51300 Clothing and Linen	208	208	500	0	500
51400 Photographic	104	202	475	0	475
51700 Education	846	1,120	4,020	3,522	4,020
51980 IT Hardware	0	0	0	0	1,900
55100 Publications	40	40	500	40	500
51000 Supplies	9,980	10,558	11,341	12,814	13,241
61200 Postage	2,147	2,029	2,604	4,373	2,604
61400 Dues	495	810	2,000	345	2,000
61410 Tuition	3,595	0	0	0	0
62000 Professional	5,412	4,097	12,500	6,209	12,500
60000 Contractual Services	11,648	6,936	17,104	10,927	17,104
71100 Insurance and Bonds	1,884	1,268	1,217	1,217	1,518
74000 Printing and Binding	0	500	1,500	500	1,500
75100 Travel	6,116	1,504	7,028	3,351	7,028
75300 Meals and Local	58	184	250	248	250
70000 Other Charges	8,057	3,455	9,995	5,316	10,296
TEXPENSES Total Expenses	300,200	280,718	310,752	321,405	334,152

Entity: 1120 - Risk Management Account: 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM135	RISK MANAGEMENT DIRECTOR
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	MGT610	CLAIMS ADMINISTRATOR
3.00		

#### Self Insurance General

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37110 Interest Income	124,297	223,013	231,600	279,784	279,784
37115 Unrealized G/L	-27,040	-20,369	0	-348	0
37109 Interest Earnings	97,257	202,644	231,600	279,436	279,784
37310 Self Insurance Premium	597,657	488,298	475,000	482,594	542,000
37199 Administrative Charges	597,657	488,298	475,000	482,594	542,000
TREVENUE Total Revenues	694,913	690,943	706,600	762,030	821,784
62000 Professional	10,066	0	10,100	10,000	0
69300 Leased Computer Software	129,249	49,746	121,300	200,884	83,250
60000 Contractual Services	139,315	49,746	131,400	210,884	83,250
71100 Insurance and Bonds	77,080	81,324	80,000	72,424	79,100
71290 Comp Claims Paid	531	0	0	0	0
71320 Risk Management Service	4,000	11,083	4,800	38,561	42,000
76000 Depreciation	2,256	1,450	332	332	332
77450 Administrative Other	481,304	386,758	389,560	389,562	372,978
70000 Other Charges	565,171	480,614	474,692	500,878	494,410
92120 Information Services	0	182	0	0	0
92000 Operating Transfers	0	182	0	0	0
TEXPENSES Total Expenses	704,487	530,542	606,092	711,762	577,660

#### **Unemployment Claims**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37310 Self Insurance Premium	110,919	122,684	122,000	125,344	125,344
37199 Administrative Charges	110,919	122,684	122,000	125,344	125,344
TREVENUE Total Revenues	110,919	122,684	122,000	125,344	125,344
62000 Professional	8,052	8,454	8,880	8,876	9,324
60000 Contractual Services	8,052	8,454	8,880	8,876	9,324
71250 Paid Claims	9,811	87,504	66,776	67,881	71,187
71330 Incurred Claims	48,528	-22,462	0	0	0
70000 Other Charges	58,339	65,042	66,776	67,881	71,187
TEXPENSES Total Expenses	66,391	73,496	75,656	76,757	80,511

#### Fire & Extended Coverage

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37310 Self Insurance Premium	824,012	1,251,959	2,057,237	2,090,137	1,339,250
37199 Administrative Charges	824,012	1,251,959	2,057,237	2,090,137	1,339,250
37145 Insurance Recoveries	0	82,261	0	0	0
37400 Miscellaneous Revenue	0	82,261	0	0	0
TREVENUE Total Revenues	824,012	1,334,220	2,057,237	2,090,137	1,339,250
62000 Professional	2,695	5,390	3,000	51,082	3,000
60000 Contractual Services	2,695	5,390	3,000	51,082	3,000
71100 Insurance and Bonds	482,180	506,555	555,960	633,490	911,250
71250 Paid Claims	407,979	158,792	248,277	425,000	425,000
70000 Other Charges	890,159	665,347	804,237	1,058,490	1,336,250
TEXPENSES Total Expenses	892,854	670,737	807,237	1,109,572	1,339,250

#### **Workers Compensation**

			<u>'</u>		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37310 Self Insurance Premium	12,213	0	0	0	0
37315 W/C Premium City Pay	2,683,669	2,724,215	2,708,000	2,749,869	2,708,000
37199 Administrative Charges	2,695,882	2,724,215	2,708,000	2,749,869	2,708,000
TREVENUE Total Revenues	2,695,882	2,724,215	2,708,000	2,749,869	2,708,000
41100 Salaries and Wages	73,092	74,514	71,538	78,288	78,314
41500 PFP	0	0	923	0	2,200
41820T Health Insurance	8,421	8,429	8,820	8,801	9,437
41900 Life	17	17	17	17	17
42010 Social Security - Medica	1,072	1,093	1,081	1,166	1,179
42020 Social Security - OASDI	4,582	4,675	4,621	4,987	5,041
42110 TMRS	21,979	13,903	9,127	10,010	9,922
42115 OPEB Funding	1,879	1,530	1,811	1,987	1,976
42300 State Unemployment	739	581	49	581	49
42400 Workers Compensation	243	377	350	387	382
42510 Car Allowance	3,008	3,009	3,000	2,994	3,000
42550 Communications Allowance	1,203	1,204	1,200	1,198	1,200
42560 Change in Sick and Annua	8,663	8,516	0	0	0
PSCHG Personal Svcs Changes	0	0	0	0	-3,000
41000 Personal Services	124,898	117,849	102,538	110,416	109,718
51110 Office Expense	165	512	0	464	200
51115 Employee Recognition Pro	0	0	0	350	0
51120 Safety Program	93,881	70,013	48,000	64,478	74,355
51125 Training	0	3,499	33,000	10,100	33,000
51300 Clothing and Linen	98,403	93,133	103,486	98,406	103,486
51980 IT Hardware	0	1,820	0	2,746	0
51000 Supplies	192,449	168,977	184,486	176,543	211,041
62000 Professional	0	41,199	95,000	95,000	95,000
68300 R & M - Improvements	0	2,575	0	0	0
69210 Rental City Equipment	0	0	0	0	5,889
60000 Contractual Services	0	43,774	95,000	95,000	100,889
71100 Insurance and Bonds	112,466	175,000	160,531	225,000	250,506
71250 Paid Claims	32,859	67,378	0	83,051	0
71290 Comp Claims Paid	2,512,133	2,601,536	2,479,000	2,267,000	2,297,972
71330 Incurred Claims	-291,123	4,787	0	0	0
75100 Travel	453	1,333	0	1,364	1,400
77610 Information Technology -	0	2,429	5,648	5,648	4,501
70000 Other Charges	2,366,789	2,852,462	2,645,179	2,582,062	2,554,379
84100 Auto-Rolling Stock & Equ	0	0	0	0	27,500
80000 Capital Outlay	0	0	0	0	27,500
TEXPENSES Total Expenses	2,684,135	3,183,063	3,027,202	2,964,022	3,003,527

**Entity:** 63125 - Workers Compensation **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	PRF160	SAFETY COORDINATOR
1.00		

#### **General Liability**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37310 Self Insurance Premium	456,651	453,737	443,385	450,478	676,375
37199 Administrative Charges	456,651	453,737	443,385	450,478	676,375
TREVENUE Total Revenues	456,651	453,737	443,385	450,478	676,375
62000 Professional	2,087	0	25,000	0	25,000
60000 Contractual Services	2,087	0	25,000	0	25,000
71250 Paid Claims	208,510	167,784	418,385	532,117	651,375
71290 Comp Claims Paid	271	0	0	0	0
71330 Incurred Claims	394,508	-456,535	0	0	0
70000 Other Charges	603,289	-288,751	418,385	532,117	651,375
TEXPENSES Total Expenses	605,375	-288,751	443,385	532.117	676.375

#### **Police Professional**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37310 Self Insurance Premium	186,510	180,327	184,963	187,921	200,263
37199 Administrative Charges	186,510	180,327	184,963	187,921	200,263
TREVENUE Total Revenues	186,510	180,327	184,963	187,921	200,263
71100 Insurance and Bonds	188,000	178,826	184,963	191,505	200,263
70000 Other Charges	188,000	178,826	184,963	191,505	200,263
TEXPENSES Total Expenses	188,000	178,826	184,963	191,505	200,263

#### **Automobile Liability**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37310 Self Insurance Premium	396,855	403,806	407,742	414,264	403,562
37199 Administrative Charges	396,855	403,806	407,742	414,264	403,562
TREVENUE Total Revenues	396,855	403,806	407,742	414,264	403,562
71250 Paid Claims	427,655	214,223	407,742	807,304	403,562
71330 Incurred Claims	-152,630	1,034,627	0	0	0
70000 Other Charges	275,025	1,248,850	407,742	807,304	403,562
TEXPENSES Total Expenses	275,025	1,248,850	407,742	807,304	403,562

#### **Auto Physical Damage**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37310 Self Insurance Premium	515,737	510,430	525,330	533,734	525,330
37199 Administrative Charges	515,737	510,430	525,330	533,734	525,330
TREVENUE Total Revenues	515,737	510,430	525,330	533,734	525,330
51800 Fuel & Oil	0	7	0	0	7
52050 Auto Parts	390,848	376,083	392,000	376,214	392,000
52050LABOR Auto Parts Labor	115,113	106,478	116,500	103,961	116,500
52120 Tires and Tubes Other	2,696	3,335	3,500	3,400	3,500
51000 Supplies	508,658	485,903	512,000	483,575	512,007
71250 Paid Claims	-55,927	57,369	13,330	7,824	13,330
71330 Incurred Claims	31,964	126,215	0	0	0
70000 Other Charges	-23,963	183,584	13,330	7,824	13,330
TEXPENSES Total Expenses	484,694	669,486	525,330	491,399	525,337

#### **City Property**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37409 Accident Damage Revenue	40	0	100	0	100
37418 Non City Damage Claim	0	0	100	0	100
37400 Miscellaneous Revenue	40	0	200	0	200
TREVENUE Total Revenues	40	0	200	0	200
78230 Loss on Bad Debt	1,043	22,230	0	10,423	11,200
70000 Other Charges	1,043	22,230	0	10,423	11,200
TEXPENSES Total Expenses	1,043	22,230	0	10,423	11,200





(1340, 6400, 6500)

### **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 567,668	\$ 630,066	\$ 643,928
Supplies	58,424	51,534	22,314
Contractual Services	2,222,248 2,073,818		2,194,507
Other Charges	23,177,474	23,147,732	26,338,694
Operating Transfers	160 -		-
Total Expenses	\$ 26,025,974	\$ 25,903,150	\$ 29,199,443

#### Mission

The City of Amarillo Benefits Administration provides quality benefits to employees in a cost effective manner for both the employee and employer.

### **Strategic Approach**

The Benefits Administration department is responsible for the management of the City's health-related plans, volunteer benefits, and retirement plans. Also under supervision of the department are the City's Employee Health Insurance Fund, Wellness Clinic, and Flexible Spending Fund.

The Benefits Administration department utilizes third-party administrators for the delivery of each benefit. By using third-party administrators, the City can ensure the use of Best Practices, appropriate Contract Management of vendors, and provide access to modern Technological Services for participating members.

### **Programs**

## Benefits Administration 2019/20 Budget — \$255,661

The Benefits Administration Division is responsible for the administration of all health related benefit plans, the City Care Clinic, and the employee wellness program. In addition, the two retirement plans offered to employees by the City, are administered by the division.

Financial administration of employee benefit plans is performed in collaboration with the City's Finance Department.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Annual Audit of enrollment records will indicate correct entry into all systems	98%	98%	98%
Annual Audit of COBRA enrollment records will indicate notification being sent within 14 days of employee termination	100%	98%	100%
Quarterly (4 meetings) meetings with medical, dental, and pharmacy vendor will occur	4	4	4
Vision Plan:			
Total enrolled	1,130	1,198	1,300
COBRA enrolled	1	1	1
Total lives covered	2,060	2,250	2,250
Life Insurance Plan:			
Basic Life Only	550	490	511
Supplement Plan I	1,522	1,507	1,533
Supplement Plan II	1,106	1,081	1,066
Dependent Life	947	907	886
Retiree 5K	140	131	128
Retiree 10K	154	157	161
Retiree dependent	91	93	93

### Health Plan 2019/20 Budget — \$26,458,271

Responsible for the provision of medical benefits to participating employees/retirees and their enrolled dependents.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Active employees enrolled	1,806	1,809	1,841
Retirees enrolled	324	325	327
COBRA enrolled	2	3	3
Total lives covered	4,761	4,858	4,858

### Dental Plan 2019/20 Budget — \$1,181,889

Responsible for the provision of dental benefits to participating employees/retirees and their enrolled dependents.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Employees Enrolled	1,541	1,582	1,648
Retirees enrolled	222	222	224
COBRA enrolled	3	1	1
Total lives covered	3,977	4,100	4,223

## Employee Health and Wellness Clinic 2019/20 Budget — \$721,353

The City Care clinic's mission is to provide quality primary care to employees enrolled in the health plan and their enrolled dependents.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Appointments booked	6,463	5,103	4,375
Appointments seen	5,344	4,173	3,446
Appointments cancelled	489	345	369
No show	1,119	930	928
No show rate will remain less than 10%	17%	18%	21%

## Employee Wellness Program 2019/20 Budget — \$24,469

Responsible for the provision of a wellness program for eligible employees to assist with the identification of high risk health factors and the development of healthy behaviors.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Eligible employees will participate and			
complete wellness program	*	100%	100%

<sup>\*</sup>Wellness program not initiated

### Flexible Spending Plan 2019/20 Budget — \$557,800

Responsible for the provision of flexible spending account benefits to participating employees and their eligible dependents.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total enrolled	303	266	241
Retirees enrolled	0	0	0
COBRA enrolled	0	0	0

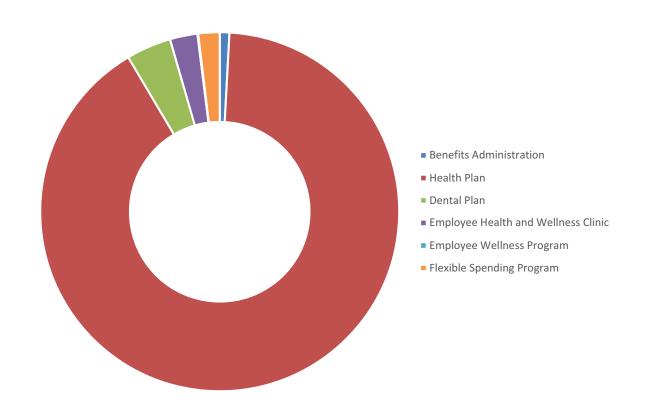
## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	8	8	8
Part-time Positions	1	1	1
Total Positions	9	9	9

## 2019/20 Expenditures by Funding Source

General Fund	\$ 255,661
Employee Insurance Fund	\$ 28,385,982
Employee Flexible Spending Fund	\$ 557,800

## Total Benefits Administration 2019/20 Budget — \$29,199,443



#### **Health Plan Administration**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	182,392	179,692	178,559	181,595	183,070
41820T Health Insurance	21,399	20,825	21,798	21,745	23,317
41900 Life	50	50	50	50	50
42010 Social Security - Medica	2,530	2,500	2,633	2,615	2,698
42020 Social Security - OASDI	10,034	9,952	10,439	10,487	10,710
42110 TMRS	21,367	22,424	22,231	22,592	22,705
42115 OPEB Funding	4,199	4,150	4,091	4,214	4,198
42300 State Unemployment	195	195	195	197	195
42400 Workers Compensation	1,466	1,450	1,423	1,457	1,454
42510 Car Allowance	3,008	3,009	3,000	2,994	3,000
41000 Personal Services	246,640	244,248	244,419	247,946	251,397
51110 Office Expense	101	0	0	0	0
51000 Supplies	101	0	0	0	0
61410 Tuition	60	0	0	0	0
60000 Contractual Services	60	0	0	0	0
71100 Insurance and Bonds	2,500	2,571	4,194	4,194	4,263
75300 Meals and Local	0	23	0	89	0
70000 Other Charges	2,500	2,594	4,194	4,283	4,263
TEXPENSES Total Expenses	249,301	246,842	248,613	252,230	255,661

**Entity:** 1340 - Health Plan Administration

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM620	BENEFITS MANAGER
1.00	CLR065	BENEFITS COORDINATOR I
1.00	HRL904	ADMINISTRATIVE ASSISTANT
1.00	PRF625	BENEFITS SPECIALIST
4.00		

#### **Health Plan**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34810 Employee Health Ins Pre	3,108,308	3,139,633	3,133,750	3,195,418	3,259,326
34820 Retiree Health Ins Prem	1,372,156	1,376,104	1,396,200	1,370,349	1,397,757
34830 Cobra Health Ins Premiu	27,006	48,684	27,720	36,893	39,691
34850 City Paid Health Premiu	17,775,968	17,848,642	18,700,544	18,813,644	20,130,599
34870 Claim Refund	205,290	10,091	23,500	0	0
34890 Drug Rebate Revenue	623,529	1,084,205	650,000	1,317,261	1,317,261
34800 Other	23,112,257	23,507,360	23,931,714	24,733,565	26,144,634
37110 Interest Income	45,381	119,645	96,000	153,182	153,182
37115 Unrealized G/L	-9,497	-24,839	0	0	0
37109 Interest Earnings	35,884	94,806	96,000	153,182	153,182
37140 Returned Check Fees	210	480	300	360	300
37410 Miscellaneous Revenue	0	-3,167	0	0	0
37400 Miscellaneous Revenue	210	-2,687	300	360	300
TREVENUE Total Revenues	23,148,350	23,599,479	24,028,014	24,887,106	26,298,115
51110 Office Expense	26,148	8,846	13,951	7,890	9,696
51200 Operating	300	280	1,000	191	1,000
51700 Education	0	79	83	76	84
55100 Publications	517	0	0	0	0
51000 Supplies	26,965	9,205	15,034	8,156	10,780
61200 Postage	3,726	3,560	5,000	3,428	3,500
61400 Dues	1,673	1,966	1,049	708	1,000
61410 Tuition	0	50	1,400	50	1,400
62000 Professional	1,738,578	1,800,381	1,793,921	1,793,921	1,882,809
60000 Contractual Services	1,743,978	1,805,957	1,801,370	1,798,107	1,888,709
71100 Insurance and Bonds	311,749	330,031	326,340	353,960	326,340
71210 Life Insurance	106,657	109,186	106,800	109,237	106,800
71230 Retiree Insurance Subsi	908,160	952,270	906,185	974,970	906,185
71245 Other Tax Expense	10,801	11,317	10,000	11,317	10,000
71260 Medical Insurance Claim	16,322,584	19,097,074	20,037,400	21,139,746	23,190,050
71265 Post Retirement HC Cost	1,573,845	0	0	0	0
71310 Incurred Medical Claims	92,112	1,067,854	0	0	0
71360 Wellness	39,403	22,363	22,626	18,221	22,626
74000 Printing and Binding	7,351	8,445	9,000	4,830	9,000
75100 Travel	396	2,311	3,500	752	3,500
75300 Meals and Local	83	0	260	0	450
78230 Loss on Bad Debt	20,955	7,704	8,300	6,609	8,300
70000 Other Charges	19,394,094	21,608,555	21,430,411	22,619,642	24,583,251
92120 Information Services	0	159	0	0	0
92000 Operating Transfers	0	159	0	0	0
TEXPENSES Total Expenses	21,165,036	23,423,876	23,246,815	24,425,905	26,482,740

#### **Dental Plan**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34840 Dental Insurance Premiu	1,227,512	1,282,848	1,284,000	1,306,040	1,306,040
34800 Other	1,227,512	1,282,848	1,284,000	1,306,040	1,306,040
TREVENUE Total Revenues	1,227,512	1,282,848	1,284,000	1,306,040	1,306,040
62000 Professional	57,509	59,305	60,000	56,008	63,000
60000 Contractual Services	57,509	59,305	60,000	56,008	63,000
71260 Medical Insurance Claim	969,161	1,029,526	1,075,546	1,017,170	1,118,889
71310 Incurred Medical Claims	-14,000	-9,000	0	0	0
70000 Other Charges	955,161	1,020,526	1,075,546	1,017,170	1,118,889
TEXPENSES Total Expenses	1,012,670	1,079,831	1,135,546	1,073,179	1,181,889

### **City Care Clinic**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34810 Employee Health Ins Pre	1,220	900	1,300	730	1,300
34800 Other	1,220	900	1,300	730	1,300
37410 Miscellaneous Revenue	0	535	0	535	. 0
37400 Miscellaneous Revenue	0	535	0	535	0
TREVENUE Total Revenues	1,220	1,435	1,300	1,265	1,300
41100 Salaries and Wages	244,247	219,923	264,889	247,527	266,066
41300 Incentive	6,645	1,204	1,200	1,198	1,200
41500 PFP	0	0	5,924	0	5,924
41620 Unscheduled	4,505	2,780	4,000	2,606	4,000
41820T Health Insurance	39,549	37,056	47,590	45,452	53,145
41900 Life	71	67	83	76	83
42010 Social Security - Medica	3,569	3,114	3,858	3,554	3,875
42020 Social Security - OASDI	14,664	13,313	16,498	15,196	16,570
42110 TMRS	64,037	38,777	32,583	30,566	32,613
42115 OPEB Funding	5,971	3,755	6,466	6,072	6,495
42300 State Unemployment	206	195	244	257	244
42400 Workers Compensation	2,017	1,659	2,312	2,053	2,316
42560 Change in Sick and Annua	2,007	1,579	0	0	0
41000 Personal Services	387,488	323,421	385,647	354,557	392,531
51110 Office Expense	4,792	4,981	1,500	5,269	2,100
51125 Training	0	0	0	0	234
51200 Operating	708	660	0	657	0
51350 Chemical and Medical	65,993	43,578	35,000	68,069	9,200
51000 Supplies	71,493	49,219	36,500	73,995	11,534
61200 Postage	15	1	50	5	25
61400 Dues	630	1,308	1,100	1,444	502
61410 Tuition	0	84	1,300	76	0
62000 Professional	342,148	347,160	194,998	251,161	227,271
60000 Contractual Services	342,793	348,552	197,448	252,686	227,798
71100 Insurance and Bonds	7,269	6,558	5,629	5,629	4,711
74000 Printing and Binding	0	0	0	0	1,514
75100 Travel	0	0	1,500	0	0
75300 Meals and Local	0	0	100	0	0
76000 Depreciation	66	66	66	66	66
77450 Administrative Other	49,224	58,655	62,826	62,824	60,008
77610 Information Technology -	49,173	33,174	24,660	24,660	23,191
70000 Other Charges	105,732	98,453	94,781	93,178	89,490
TEXPENSES Total Expenses	907,506	819,645	714,376	774,415	721,353

**Entity:** 64300 - City Care Clinic **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	CLR620	CLINIC AIDE
1.00	PRF600	U. R. NURSE
2.00	PRF605	NURSE PRACTITIONER
5.00		

### **Employee Flex Plan**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34875 Day Care Contribuitons	48,412	40,257	52,800	56,345	52,800
34880 Flex Plan Health	470,262	399,012	490,000	388,529	490,000
34800 Other	518,674	439,268	542,800	444,874	542,800
37110 Interest Income	506	912	8	1,654	1,654
37109 Interest Earnings	506	912	8	1,654	1,654
37410 Miscellaneous Revenue	0	258	0	0	0
37400 Miscellaneous Revenue	0	258	0	0	0
TREVENUE Total Revenues	519,180	440,439	542,808	446,528	544,454
62000 Professional	10,301	8,434	15,000	8,019	15,000
60000 Contractual Services	10,301	8,434	15,000	8,019	15,000
71270 Flex Plan Daycare	56,370	41,895	52,800	56,345	52,800
71280 Flex Plan Unreimbursed	500,578	405,451	490,000	388,529	490,000
70000 Other Charges	556,948	447,346	542,800	444,874	542,800
TEXPENSES Total Expenses	567,249	455,780	557,800	452,893	557,800



# CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
Leisure Services			
1241 Civic Center Administrati	530,555	569,989	592,755
1243 Civic Center Operations	1,862,924	2,126,766	1,869,580
1245 Civic Center Sports	502,007	508,789	593,998
1248 Box Office Operations	346,156	375,263	362,797
1249 Globe News Center	295,129	393,519	382,335
1260 Library	3,991,123	4,175,470	4,106,165
1811 Golf Operations	4,607,858	5,061,893	4,607,168
1820 Parks & Rec Administratio	432,470	513,503	728,697
1830 Tennis Center	96,303	107,359	111,392
1840 Swimming Pools	430,099	496,726	530,981
1850 Parks & Recreation Progra	582,263	631,567	439,991
1855 Warford Activity Center	330,168	493,814	446,335
1861 Park Maintenance	7,019,832	7,487,872	6,035,527
1862 Zoo Maintenance	571,673	562,556	622,736
1863 ZooSchool Education Progr	(80)	-	-
1870 Athletic Administration	150,883	158,810	161,291
1871 Softball Program	158,705	174,165	161,364
1872 Basketball Program	11,456	12,813	11,301
1874 Volleyball Program	90,019	100,077	101,730
1876 Baseball	-	1,560	1,060
1880 Senior Services	158,315	112,976	88,721
1000 General Fund	22,167,858	24,065,487	21,955,924
Leisure Services Total Expenditures	22,167,858	24,065,487	21,955,924







(1241-1249)

# **Budget Comparison**

	2017/18 Actual	018/19 Idgeted	2019/20 Budgeted
Personnel Services	\$ 1,900,695	\$ 1,980,554	\$ 2,014,933
Supplies	912,209	1,134,310	889,135
Contractual Services	325,840	350,484	363,049
Other Charges	388,152	508,978	458,348
Capital Outlay	9,875	-	76,000
Total Expenses	\$ 3,536,771	\$ 3,974,326	\$ 3,801,465

### **Mission**

To enrich the community by hosting a variety of experiences while providing extraordinary customer service in versatile and inviting facilities.

# Strategic Approach

Efficiently manage an active schedule for the entire Amarillo Civic Center Complex (ACCC) which includes eight venues in the Civic Center and two venues in the Globe-News Center for the Performing Arts.

As a source of **Civic Pride**, ACCC staff strives to achieve **Implementation of Best Practices** in all its policies and procedures and focuses on extraordinary **Customer Service** and making **Commitment to Safety** for employees and guests a top priority. The International Association of Venue Managers (IAVM) is the preeminent source for all public assembly related research, information, services, and life-safety issues worldwide. ACCC staff members look to IAVM for information and detailed reports on industry performance, benchmarking, and other key indicators. IAVM does not provide venue certification. It does offer certification to senior and middle management positions. Currently, one staff member has obtained the highest certification, Certified Venue Executive (CVE) and one staff member has obtained Certified Venue Professional (CVP) certification.

# **Programs**

# Civic Center Administration 2019/20 Budget — \$592,755

Includes management, booking, marketing, and administrative office. All travel, training, professional development, and associated expenses are included in Administration. Civic Center Administration has a total of five full-time positions.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
ACCC Facebook likes	4,909	6,600	7,000
Website Unique Visitors (cumulative 12-month total)	133,580	120,000	125,000
Guest survey overall rating (meet or exceed expectations)	93%	95%	90%

# Civic Center Operations / Sports 2019/20 Budget — \$2,463,578

Includes operations and production staff, equipment, supplies, contracted services, and utilities. Operations and Sports have a total of twenty four full-time positions.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Events	569	600	625
Event Days	1,406	1,400	1,425
Attendance	637,979	625,000	625,000
Major events (>2000 attendance)	59	60	65
Lessee survey overall rating (meet or exceed expectations)	97%	95%	95%

# Box Office dba panhandletickets 2019/20 Budget — \$362,797

Includes all expenses and revenues directly attributed to operating **panhandle**tickets, a full-service regional box office with outlets throughout the Texas Panhandle. Personnel totals include three full-time and nine part-time positions.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Panhandletickets Facebook likes	8,203	9,200	9,800
Total Tickets issued	202,701	200,000	200,000
Tickets issued via website %	26%	28%	30%
Tickets issued via outlets %	6%	5%	4%

# Globe-News Center 2019/20 Budget — \$382,335

Includes all costs and revenues directly attributed to operation of the Globe-News Center, including three full-time personnel. Other personnel are shared with Administration and Operations.

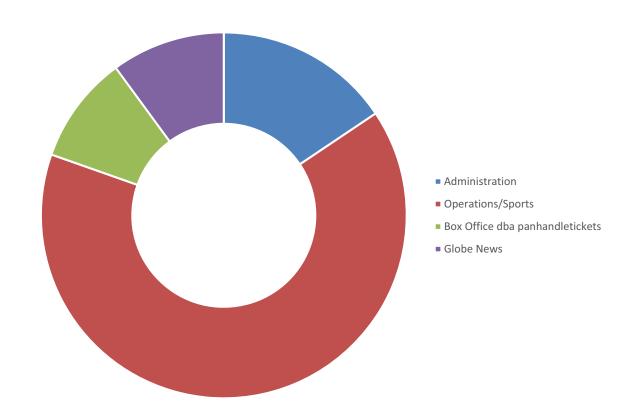
# Performance Measures/Indicators:

	2017/18	2018/19	2018/20
	Actual	Estimated	Projected
Total # of performances	79	80	80

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	35	35	35
Part-time Positions	9	9	9
Total Positions	44	44	44

# Total Civic Center Complex 2019/20 Budget — \$3,801,465



#### **Civic Center Administration**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	300,896	301,746	298,392	304,580	303,534
41300 Incentive	1,805	1,806	1,800	1,796	1,800
41820T Health Insurance	37,335	39,039	40,849	40,762	43,707
41900 Life	83	83	83	83	83
42010 Social Security - Medica	4,261	4,264	4,353	4,385	4,427
42020 Social Security - OASDI	18,095	18,231	18,612	18,751	18,931
42110 TMRS	35,176	37,554	36,758	37,621	37,258
42115 OPEB Funding	7,414	7,435	7,295	7,469	7,420
42300 State Unemployment	244	244	244	260	244
42400 Workers Compensation	601	603	570	593	580
42550 Communications Allowance	2,407	2,408	2,400	2,395	2,400
41000 Personal Services	408,318	413,412	411,356	418,697	420,385
51110 Office Expense	9,388	9,065	9,500	9,500	9,500
51115 Employee Recognition Pro	0	0	200	200	200
51200 Operating	3,629	2,166	5,500	5,221	5,500
51300 Clothing and Linen	813	1,352	1,000	1,000	1,000
51400 Photographic	1,166	1,199	1,500	1,500	1,500
51950 Minor Office Equipment	845	0	0	0	0
51970 Software	2,734	0	0	0	0
51980 IT Hardware	483	382	0	279	0
51000 Supplies	19,058	14,164	17,700	17,700	17,700
61200 Postage	479	640	800	800	800
61300 Advertising	7,788	3,564	11,000	11,000	11,000
61400 Dues	3,495	3,694	3,660	3,660	3,660
61410 Tuition	2,406	4,285	5,000	5,000	8,350
62000 Professional	26,073	29,266	28,295	28,295	37,655
63210 Armored Car Service	3,636	3,681	3,636	4,637	5,052
63900 Event Development	699	9,067	16,718	16,718	15,000
60000 Contractual Services	44,577	54,197	69,109	70,110	81,517
71100 Insurance and Bonds	2,355	2,113	2,029	2,029	2,530
74000 Printing and Binding	910	1,407	2,000	2,000	2,000
75100 Travel	9,605	10,570	20,177	20,177	20,177
75300 Meals and Local	1,651	2,013	2,000	2,000	2,000
77610 Information Technology -	22,160	32,678	45,618	45,618	46,446
70000 Other Charges	36,681	48,781	71,824	71,824	73,154
TEXPENSES Total Expenses	508,634	530,555	569,989	578,331	592,755

**Entity:** 1241 - Civic Center Administration

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM040	CIVIC CENTER MANAGER
1.00	ADM041	ASSISTANT CIVIC CENTER MANAGER
1.00	CLR140	MARKETING ADMINISTRATOR
1.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	MGT039	DIRECTOR OF BOOKING
5.00		

### **Civic Center Operations**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33710 Civic Center Rentals	855,405	850,267	857,000	857,000	857,000
33715 Extra Charge	4,733	11,487	6,200	6,200	6,200
33720 Civic Center Concessions	274,230	218,861	219,000	219,000	219,000
33725 Equipment Charges	117,973	110,071	115,100	115,100	115,100
33735 Civic Center Novelties	24,837	45,473	24,236	24,236	24,236
33700 Culture and Recreation	1,277,178	1,236,159	1,221,536	1,221,536	1,221,536
37110 Interest Income	0	0	300	0	0
37109 Interest Earnings	0	0	300	0	0
37410 Miscellaneous Revenue	10,575	7,347	8,750	12,000	16,800
37455 Events Dist Oper Asst	398,004	398,004	398,004	398,004	398,004
37400 Miscellaneous Revenue	408,579	405,351	406,754	410,004	414,804
TREVENUE Total Revenues	1,685,756	1,641,510	1,628,590	1,631,540	1,636,340
41100 Salaries and Wages	666,282	620,372	649,090	639,946	646,060
41300 Incentive	16,447	16,003	15,600	13,977	13,200
41620 Unscheduled	1,809	686	2,225	2,128	2,225
41820T Health Insurance	200,127	173,547	194,443	189,892	218,986
41900 Life	380	352	367	359	367
42010 Social Security - Medica 42020 Social Security - OASDI	9,431 40,325	8,761	9,638	9,315	9,559 40,874
42110 TMRS	79,176	37,459 78,455	41,211 81,390	39,828 80,404	80,446
42115 OPEB Funding	16,693	15,539	16,152	15,966	16,020
42300 State Unemployment	1,325	1,133	1,072	1,333	1,072
42400 Workers Compensation	42,414	38,545	41,377	33,757	33,441
42550 Communications Allowance	2,407	2,408	2,400	2,395	2,400
41000 Personal Services	1,076,816	993,259	1,054,965	1,029,301	1,064,651
51110 Office Expense	340	530	1,034,903	1,029,301 -154	1,004,031
51200 Operating	13,689	13,978	11,000	11,000	11,000
51250 Sperating	20,441	15,626	25,040	25,040	25,040
51300 Clothing and Linen	2,982	3,165	3,500	3,500	3,500
51700 Education	75	0	0	0	0
51950 Minor Office Equipment	8,325	24,467	25,602	25,602	27,406
51980 IT Hardware	0	0	0	0	800
52050 Auto Parts	0	0	100	100	100
52050LABOR Auto Parts Labor	238	0	400	400	400
52120 Tires and Tubes Other	62	0	0	0	0
53100 Natural Gas	70,997	60,180	70,997	40,438	60,180
53150 Electricity	304,160	244,562	366,580	208,715	244,562
53200 Water and Sewer	77,029	90,599	81,491	96,856	0
51000 Supplies	498,337	453,108	584,710	411,496	372,988
61200 Postage	206	598	600	600	600
61410 Tuition	2,941	2,900	0	0	0
62000 Professional	80,994	82,934	71,850	71,850	71,850
68100 R & M - Building	41,949	37,109	34,000	34,000	34,000
68300 R & M - Improvements	0	3,608	16,000	16,000	16,000
68710 Auto Repair & Maint	0	0	500	0	500
69210 Rental City Equipment	22,203	22,203	22,203	22,203	22,647
60000 Contractual Services	<b>148,293</b>	<b>149,350</b>	145,153	144,653	<b>145,597</b>
71100 Insurance and Bonds	94,179	139,370	222,270	222,270	156,124
72000 Communication 75100 Travel	419 15	0 294	1,500 0	0	0
75100 Travel 77610 Information Technology -	97,313	294 117,649	118,169	118,169	109,221
78210 Cash Over/Short	119	117,049	0	-57	109,221
70000 Other Charges	192,044	257,332			265,345
84910 Other Equipment	192,044	<b>257,332</b> 9,875	<b>341,939</b> 0	<b>340,382</b> 0	2 <b>65,345</b> 21,000
80000 Capital Outlay	0 1,915,491	9,875	0 2 126 766	0 1 025 931	21,000
TEXPENSES Total Expenses	1,513,481	1,862,924	2,126,766	1,925,831	1,869,580

Entity: 1243 - Civic Center Operations
Account: 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM042	CIVIC CENTER OPERATIONS MANAGER
1.00	MGT040	PRODUCTION MANAGER
2.00	MGT900	EVENTS SUPERVISOR
1.00	MGT902	EVENTS MANAGER
11.00	TRD040	BUILDING ATTENDANT I
2.00	TRD041	BUILDING ATTENDANT II
2.00	TRD042	BUILDING ATTENDANT III
2.00	TRD043	BUILDING TECHNICIAN
22.00		

### **Civic Center Sports**

DESCRIPTION         2016         2017         2018           33710 Civic Center Rentals         141,246         150,389         91,825           33715 Extra Charge         0         0         0	<b>RevEst</b> 2018 106,925 0	<b>Dept Req 2019</b> 116,575
33710 Civic Center Rentals 141,246 150,389 91,825 33715 Extra Charge 0 0 0	106,925	
33715 Extra Charge 0 0 0		116 575
	0	
		0
33720 Civic Center Concessions 48,559 53,504 50,040	62,000	67,357
33700 Culture and Recreation 189,805 203,894 141,865	168,925	183,932
TREVENUE Total Revenues 189,805 203,894 141,865	168,925	183,932
41100 Salaries and Wages 57,976 64,513 66,012	66,684	66,462
41300 Incentive 1,050 1,164 1,200	1,181	1,200
41620 Unscheduled 355 183 0	366	366
41820T Health Insurance 9,938 18,420 19,719	22,979	26,348
41900 Life 29 33 33	33	33
42010 Social Security - Medica 848 905 975	945	981
42020 Social Security - OASDI 3,624 3,869 4,167	4,042	4,195
42110 TMRS 6,846 8,080 8,230	8,351	8,256
42115 OPEB Funding 1,443 1,600 1,633	1,658	1,644
42300 State Unemployment 123 123 97	152	97
42400 Workers Compensation 3,881 5,581 5,767	5,801	5,805
41000 Personal Services 86,112 104,471 107,833	112,192	115,388
51200 Operating 18,312 19,014 23,700	23,700	23,700
51250 Janitor 8,333 11,735 8,500	9,480	8,500
51800 Fuel & Oil 68 37 0	28	37
51850 Minor Tools 462 244 650	650	0
51950 Minor Office Equipment 0 0 0	0	6,775
53100 Natural Gas 27,188 27,188 29,086	29,821	32,059
53150 Electricity 244,012 270,327 262,943	282,728	303,931
53200 Water and Sewer 2,398 2,512 2,670	2,908	0
51000 Supplies 300,772 331,057 327,549	349,315	375,002
61200 Postage 0 0 200	200	200
62000 Professional 67,846 64,051 68,395	68,395	68,395
68100 R & M - Building 685 1,583 4,000	4,000	4,000
60000 Contractual Services 68,531 65,634 72,595	72,595	72,595
71100 Insurance and Bonds 942 845 812	812	1,012
70000 Other Charges 942 845 812	812	1,012
84910 Other Equipment 0 0 0	0	30,000
80000 Capital Outlay 0 0	0	30,000
TEXPENSES Total Expenses 456,357 502,007 508,789	534,915	593,998

**Entity:** 1245 - Civic Center Sports **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	MGT045	ASSISTANT PRODUCTION MANAGER
1.00	MGT900	EVENTS SUPERVISOR
2.00		

### **Box Office Operations**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33711 Civic Center Facility Fe	254,623	307,862	250,000	250,000	250,000
33715 Extra Charge	9,038	8,348	6,540	6,540	6,540
33730 Civic Center Advertising	0	0	0	0	0
33740 Box Office Fees	326,306	375,669	325,000	325,000	325,000
33700 Culture and Recreation	589,967	691,880	581,540	581,540	581,540
37141 Merchant Service Fees	15,688	18,692	14,500	9,500	9,500
37400 Miscellaneous Revenue	15,688	18,692	14,500	9,500	9,500
TREVENUE Total Revenues	605,655	710,572	596,040	591,040	591,040
41100 Salaries and Wages	189,813	198,484	203,552	205,508	204,738
41300 Incentive	1,720	1,806	1,800	1,796	1,800
41620 Unscheduled	49	83	450	23	450
41820T Health Insurance	26,104	27,271	28,539	28,476	30,534
41900 Life	49	50	50	50	50
42010 Social Security - Medica	2,704	2,845	2,978	2,981	2,995
42020 Social Security - OASDI	7,812	8,397	12,732	10,908	12,805
42110 TMRS	16,547	18,355	14,206	16,029	14,239
42115 OPEB Funding	2,727	2,875	2,819	2,882	2,836
42300 State Unemployment	557	576	585	612	585
42400 Workers Compensation	975	1,019	1,027	1,045	1,033
42550 Communications Allowance	973	1,204	1,200	1,198	1,200
41000 Personal Services	250,029	262,966	269,938	271,506	273,265
51110 Office Expense	2,000	1,009	1,140	1,140	1,140
51950 Minor Office Equipment	0	1,018	7,800	3,000	0
51000 Supplies	2,000	2,026	8,940	4,140	1,140
61200 Postage	2,234	3,106	3,800	3,800	3,800
61300 Advertising	4,156	2,810	6,000	6,000	6,000
61400 Dues	0	0	325	0	0
62000 Professional	33,536	28,582	29,722	29,722	29,760
60000 Contractual Services	39,926	34,498	39,847	39,522	39,560
71100 Insurance and Bonds	6,595	6,338	6,899	6,899	7,591
74000 Printing and Binding	5,748	8,374	9,550	9,550	9,550
77610 Information Technology -	30,414	31,954	40,089	40,089	31,691
70000 Other Charges	42,757	46,666	56,538	56,538	48,832
TEXPENSES Total Expenses	334,712	346,156	375,263	371,706	362,797

**Entity:** 1248 - Box Office Operations **Account:** 41100 - Salaries and Wages

Count	Code	Description
9.00	HRL040	CIVIC CENTER BOX OFFICE CLERK I
1.00	MGT041	BOX OFFICE MANAGER
2.00	MGT270	ASSISTANT BOX OFFICE MANAGER
12.00		

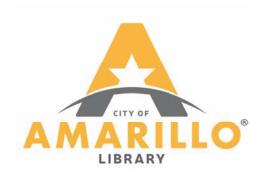
#### **Globe News Center**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33710 Civic Center Rentals	148,179	146,420	148,000	148,000	148,000
33715 Extra Charge	345	290	200	200	200
33720 Civic Center Concessions	19,313	31,805	22,688	22,688	22,688
33725 Equipment Charges	8,082	11,082	6,865	6,865	6,865
33735 Civic Center Novelties	564	5,408	1,300	1,300	1,300
33700 Culture and Recreation	176,483	195,004	179,053	179,053	179,053
37410 Miscellaneous Revenue	45	-2	0	-92	0
37400 Miscellaneous Revenue	45	-2	0	-92	0_
TREVENUE Total Revenues	176,528	195,002	179,053	178,961	179,053
41100 Salaries and Wages	59,182	78,265	82,559	83,259	82,825
41300 Incentive	1,226	1,676	1,800	1,796	1,800
41620 Unscheduled	81	34	0	399	399
41820T Health Insurance	20,456	22,717	26,460	27,759	30,534
41900 Life	34	47	50	50	50
42010 Social Security - Medica	789	1,106	1,223	1,214	1,227
42020 Social Security - OASDI	3,374	4,728	5,230	5,190	5,247
42110 TMRS	6,968	9,808	10,330	10,460	10,326
42115 OPEB Funding	1,470	1,943	2,050	2,077	2,056
42300 State Unemployment	98	126	146	161	146
42400 Workers Compensation	4,641	6,137	6,614	6,616	6,635
41000 Personal Services	98,317	126,587	136,462	138,981	141,244
51200 Operating	5,472	2,368	4,000	4,000	4,000
51250 Janitor	5,292	1,382	5,900	5,900	5,900
51300 Clothing and Linen	0	-64	0	0	0
53100 Natural Gas	13,190	11,632	14,073	8,648	11,632
53150 Electricity	95,313	93,836	124,036	93,742	100,773
53200 Water and Sewer	17,631	2,702	47,402	13,897	0
51000 Supplies	136,899	111,854	195,411	126,186	122,305
62000 Professional	15,643	7,124	15,780	15,780	15,780
68100 R & M - Building	6,856	15,037	8,000	8,000	8,000
68300 R & M - Improvements	7,242	0	0	0	0
60000 Contractual Services	29,741	22,161	23,780	23,780	23,780
71100 Insurance and Bonds	39,384	22,548	36,120	36,120	65,142
77610 Information Technology -	7,775	11,980	1,746	1,746	4,863
70000 Other Charges	47,159	34,528	37,866	37,866	70,005
84910 Other Equipment	0	0	0	0	25,000
80000 Capital Outlay	0	0	0	0	25,000
TEXPENSES Total Expenses	312,116	295,129	393,519	326,813	382,335

**Entity:** 1249 - Globe News Center **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	MGT045	ASSISTANT PRODUCTION MANAGER
2.00	TRD040	BUILDING ATTENDANT I
3.00		







(1260)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 3,058,950	\$ 3,108,963	\$ 3,097,554
Supplies	659,589	745,668	697,232
Contractual Services	147,130	153,809	170,991
Other Charges	148,709	189,366	162,724
Inter Reimbursements	(23,255)	(22,336)	(22,336)
Total Expenses	\$ 3,991,123	\$ 4,175,470	\$ 4,106,165

# **Mission**

The mission of the Amarillo Public Library is to enhance knowledge, empower individuals, and enrich the community.

# **Strategic Approach**

The Amarillo Public Library system, consisting of five physical locations and an interactive website, strives to provide a central source of information, materials, and services for citizens of all ages. This primary purpose aligns with aspirations for the community set forth in the Highly Educated Population Council Pillar in the BluePrint for Amarillo. Managing a collection comprised of almost half a million items, the Library acquires materials and online resources intended to support lifelong learning; skills attainment and career advancement; cultural pursuits; historical research; leisure reading, listening and viewing; and early literacy development and school readiness. Programs specifically designed to promote the development of early literacy skills in young children are held across the five locations 13 times a week. Additionally, it is anticipated that in the upcoming fiscal year Amarillo Public Library will conclude the qualification process of being designated as an official member of the national Family Place Libraries network. The overall goal of Family Place Libraries is to develop and institutionalize a familyfriendly environment by transforming libraries into community centers for literacy, early childhood development, parent education and engagement, family support, and community information. Employing principles and practices set forth in the Customer Service Council Pillar, the Library offers more than 1,500 programs each year and provides a wide variety of services that link people with resources, produces opportunities for individual self-development, supplements formal educational programs, and inspires civic engagement. The Library also positively impacts local Economic Development and Redevelopment efforts by providing tools and assistance that bolster workforce development and support small businesses.

To achieve the highest performance levels associated with the objectives and responsibilities outlined above, the Amarillo Public Library measures its operations against benchmarks provided by two major assessors in the state: the Texas State Library and Archives Commission (TSLAC) and the Texas Municipal Library Directors Association (TMLDA). Yearly accreditation through TSLAC qualifies Texas public libraries for several programs available through state and federal funding, such as the TexShare card, the TexShare subscription databases, the Interlibrary Loan system, and certain competitive grants. In order to be accredited, libraries must demonstrate via an annual report that they meet criteria in several categories, including: access to services, maintenance of effort through local operating expenditures (meeting or exceeding per capita minimums set by the state), and staff qualifications. To receive recognition by TMLDA each year, public libraries have to demonstrate excellence in ten categories: provision of summer reading programs; service to underserved populations; enhanced service during the past year either through increase in service or a change in type of services; current marketing materials; support of workforce development; cultural, topical, and educational programming for adults and families; literacy support; collaborative efforts with other community organizations; staff training; and digital inclusion for all.

Continuing to meet or exceed the qualifications set forth by TSLAC and TMLDA not only places the department in compliance with the City Manager's initiative of **Implementation of Best Practices** in the BluePrint, but also helps to ensure citizens are better prepared to meet the challenges of a society increasingly driven by technology and information.

# **Programs**

# Library Administration/Support 2019/20 Budget — \$665,595

Provides overall department leadership, administrative management and high level strategic planning for the Library system, as well as training for its employees. Ensures departmental alignment with the City's vision, values, and mission. Raises awareness of library services available to the citizens of Amarillo and provides 24/7 access to resources through the library's website.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Event Notifications Emailed	13,455	13,650	13,850
Library Website Hits/Unique Visitors	353,478/102,544	375,000/110,000	400,000/116,750
Likes for APL/AMA-CON Facebook pages	5,917	6,215	6,525
Posts to APL/AMA-CON Facebook pages	812	840	870
Followers for APL Instagram page	200	240	285
Posts to APL Instagram page	150	180	240
Staff Training Sessions/Training Hours per			
FTE	377 / 4.9	385 / 5	393 / 5.1

# Library Materials Management Services 2019/20 Budget — \$366,797

Selects new library materials in print, non-print, and digital formats. Manages integration of new materials into the library system, and maintains records and inventory regarding the library collections.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Items Upgraded to RFID Tags /	285,459	373,490	466,863
Percentage of Total Collection	61%	80%	100%
New Additions to eBook Collection /	862	545	600
Collection Total with Annual 10% Increase	5,455	6,000	6,600
Patron Item Requests Fulfilled (Number/	62,961	63,590	64,225
Percentage of Total Requests)	99.6%	99.5%	99.5%

# Library Public Services 2019/20 Budget — \$2,963,302

Provides information and assistance at library locations citywide. Assists library patrons in locating materials, utilizing library computers and online resources, and requesting new books, movies, and digital resources. Facilitates patron registration and maintains patron records. Plans and conducts educational and recreational programs for citizens of all ages, as well as supporting reading groups, job search assistance, and technology training.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Items Circulated	1,652,490	1,663,231	1,675,000
Circulation per Capita			
(FY 2017 statewide average is 4.89)	8.26	8.38	8.5
Circulation per Paid Staff			
(FY 2017 statewide average is 11,684)	21,460	21,567	21,675
Programs Offered	1,598	1,575	1,600
Program Attendance	34,918	35,625	36,350
Library Visits per Capita			
(FY 2017 statewide average is 4.43)	6.14	6.25	6.35
Reference Transactions	277,326	275,000	275,750
Reference Transactions per Capita			
(FY 2017 statewide average is 0.82)	1.38	1.41	1.43
Internet and WIFI Log-ins	70,045	70,225	70,400
Registered Cardholders /			
Percentage of Total Population	67,005 / 33%	68,000 / 34%	70,000 / 35%
Technology Trainings	18,226	18,275	18,320

# Library Literacy and Education Services 2019/20 Budget — \$110,471

Develops and coordinates programs for community members related to the attainment of U.S. citizenship, the acquisition of English-language skills, the improvement of adult literacy skills, and the development of early literacy skills in very young children in support of the Mayor's Zero to 5 initiative.

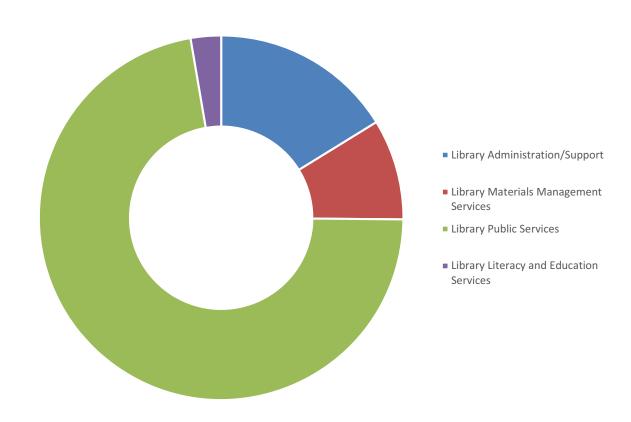
### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Citizenship Enrollment	193	220	250
ESL Enrollment	519	550	600
Adult Literacy Tutoring - Students Enrolled / Percentage Progressing One Grade Level	50 / 75%	50 / 75%	55 / 75%
Family Place Libraries Program Enrollment	112	120	125
Laugh and Learn/Baby Time Participants	1,082	1,135	1,190
Parent Referrals to "The Basics" text			
service	480	780	845
Rubber Ducky Club Enrollment	480	510	545

# **Authorized Positions**

	2017/18	2017/18	2018/19
	Actual	Budgeted	Budgeted
Permanent Positions	56.9	56.9	56.57
Part-time Positions	20.0	20.0	20.0
Total Positions	76.9	76.9	76.57

# Total Library Department 2019/20 Budget — \$4,106,165



### Library

DESCRIPTION   2016   2017   2018   2018   2019   33750 Library Late Charges   94,350   89,262   95,000   86,194   95,000   33750 Library Late Charges   34,3451   32,108   30,000   31,248   30,000   33755 No Res Lib Fee   13,658   13,099   12,000   12,970   12,000   33755 No Res Lib Fee   13,658   13,099   12,000   139,770   12,000   35570   35000   35977   35,000   35977   35,000   35977   35,000   35977   35,000   35970   35700 Grants State   9,275   0   0   0   0   0   0   0   0   0		Actual	Actual	Budget	RevEst	Dept Req
33760 Library Copy Charges         33,461         32,000         31,248         30,000         12,970         12,000           33760 No Res Lib Fee         13,688         13,099         12,000         10,002         12,970         12,000           33700 Culture and Recreation         141,459         134,470         35,000         53,977         35,000         53,977         35,000         35,900         3740         35,500         35,900         36,900         36,900         36,900 <th>DESCRIPTION</th> <th>2016</th> <th>2017</th> <th>2018</th> <th>2018</th> <th>2019</th>	DESCRIPTION	2016	2017	2018	2018	2019
33766 Library Copy Charges         33,461         32,089         30,000         12,970         12,000           33765 No Res Lib Fee         13,688         13,089         12,000         12,000         12,000           33706 No Res Lib Fee         141,469         134,470         137,000         130,412         137,000           35700 Grants - Siate         9,275         0         0         0         35,000           3740 Miscellaneous Revenue         2,526         3,597         35,000         35,977         35,000           3741 Miscellaneous Revenue         2,526         2,581         3,500         3,570         3,502         3,543           3740 Miscellaneous Revenue         1,685         184,841         188,830         180,886         180,830           41100 Salaines and Wages         2,028,327         2,028,932         2,099,165         2,064,022         2,071,555           4120 Library Controlled         6,686         77,903         2,094,085         2,074,022         2,071,555           4120 Library Controlled         6,686         77,903         2,094,085         2,074,022         2,071,555           4120 Library Controlled         7,086         3,799         2,064,022         2,071,555         4,080         1,042,024	33750 Library Late Charges	94,350	89,262	95,000	86,194	95,000
13700 Culture and Recreation	33760 Library Copy Charges				31,248	30,000
36610 Grant In Ald – Federal         36,299         53,977         35,000         53,907         35,000           35700 Grant Sevenue         9,275         0         0         0         0           35700 Grant Sevenue         45,574         33,977         35,500         33,977         35,500           37410 Miscellaneous Revenue         2,526         28         30         41         30           37400 Miscellaneous Revenue         -861         3,505         3,470         3,502         3,470           17EVEVINE Total Revenues         186,052         184,941         186,350         180,866         188,330           41100 Salaries and Wages         2,028,337         2,028,937         2,099,105         2,054,023         2,071,555           41300 Incentive         27,853         28,283         27,000         26,762         26,202           41620 Unscheduled         60,636         77,900         0         84,396         0           41820T Health Insurance         478,217         470,066         518,333         501,032         542,755           41900 Life         945         957         949         938         944           42010 Social Security - Medica         29,008         29,266         30,829	33765 No Res Lib Fee	13,658	13,099	12,000	12,970	12,000
35700 Grants - State   9,275   0   0   0   0   0   0   0   35800 Other Governmental Reven   45,574   33,977   35,000   53,977   35,000   37,414   Marchant Service Fees   3,567   3,554   3,500   3,543   3,500   3,7410   Miscellaneous Revenue   -861   -3,505   -3,470   -3,502   -3,470   TREVENUE Total Revenues   186,052   184,941   188,530   180,886   188,530   41100 Salaries and Wages   2,028,397   2,028,921   2,099,105   20,040,203   2,071,555   41300 lincentive   27,853   28,283   27,000   26,769   22,020   24,1000	33700 Culture and Recreation			137,000		137,000
35,00 Other Governmental Reven				· · · · · · · · · · · · · · · · · · ·		35,000
37414 Merchant Service Fees						
37410 Miscellaneous Revenue						
37400 Miscellaneous Revenue						
TREVENUE Total Revenues		· · · · · · · · · · · · · · · · · · ·				-
A1100   Salaries and Wages   2028,337   2,028,921   2,099,105   2,054,023   2,071,5555   26,020   1,000   0   24,396   0   0   0   2,4396   0   0   0   2,4396   0   0   0   2,4396   0   0   0   0   0   0   0   0   0						
41300 Incentive			•			
Affaco   A	<b>G</b>					
A1820T Health Insurance   478.217   470,066   518,333   501,032   542,755     41900 Life   945   957   949   938   944     42010 Social Security - Medica   29,008   29,266   30,829   29,994   30,417     42020 Social Security - OASDI   110,705   110,890   119,666   114,906   117,747     42110 TMRS   241,802   258,755   260,336   257,840   255,979     42115 OPEB Funding   47,638   48,130   46,901   46,934   46,149     42300 State Unemployment   3,841   3,863   3,766   4,080   3,744     42400 Workers Compensation   1,955   1,940   2,078   2,013   2,061     41000 Personal Services   3,030,936   3,058,950   3,108,963   3,122,927   3,097,554     51110 Office Expense   42,859   37,570   55,400   55,100   55,400     51350 Chemical and Medical   126   106   100   113   100     51300 Natural Gas   23,366   23,558   25,112   19,051   22,558     53150 Electricity   133,256   129,978   162,007   144,317   144,393     53200 Water and Sewer   11,216   12,100   12,738   13,138   0 0     55210 Library Books   267,880   265,151   299,481   268,271   282,951     55220 Microflim   5,728   12   0   0   0   0     52320 Library Periodicals   105,531   82,224   95,330   91,300   95,330     55250 Library Non-Print   99,552   94,836   95,500   95,500   95,500     55260 Bookfilm Repair   5,000   0   0   0   0     51000 Supplies   700,124   659,589   745,668   677,790   697,232     61200 Postage   8,346   9,099   10,860   9,155   10,360     61400 Dues   1,189   1,204   900   662   900     61410 Tuition   135   1,536   1,400   1,600   1,600     61400 Dues   1,189   1,204   900   662   900     61410 Tuition   135   1,536   1,400   1,600   1,600     62000 Professional   12,975   14,215   11,032   13,750   11,032     63210 Armorard Car Service   3,636   3,881   3,681   3,636   4,637   5,052     63300 Collection Expense   12,825   11,778   14,500   13,400   14,500     63220 Reminance and Bonds   68,898   85,792   14,215   10,004   14,600   1,600     63210 Reminance and Bonds   68,898   85,792   14,216   10,500   1,250   1,250   1,250     600		·	·	· · · · · · · · · · · · · · · · · · ·		·
A1900 Life						
A2020 Social Security - OASDI   110,705   110,890   119,866   114,906   117,747   12110 TMRS   241,802   258,735   260,336   257,840   255,979   42115 OPEB Funding   47,638   48,130   46,901   46,934   46,149   42300 State Unemployment   3,841   3,863   3,766   4,080   3,744   42400 Workers Compensation   1,955   1,940   2,078   2,013   2,061   44000 Personal Services   3,030,936   3,058,950   3,108,963   3,122,927   3,097,554   51110 Office Expense   42,859   37,570   55,400   55,100   55,400   51350 Chemical and Medical   126   106   100   113   100   51350 Minor Office Equipment   542   14,056   0   1,000   0   0   53100 Natural Gas   23,366   23,558   25,112   19,051   22,558   23100 Electricity   133,256   129,978   162,007   134,317   144,393   32200 Water and Sewer   11,216   12,100   12,738   13,138   0   0   0   0   0   0   0   0   0				· ·		
42110 TMRS         241,802         258,735         260,336         257,840         255,979           42115 OPEB Funding         47,638         48,130         46,001         46,934         46,149           42000 State Unemployment         3,841         3,863         3,766         4,080         3,744           42000 Vorkers Compensation         1,955         1,940         2,078         2,013         2,061           41000 Personal Services         3,030,936         3,089,853         3,108,963         3,122,927         3,097,554           51150 Chemical and Medical         126         106         100         113         100           51950 Minor Office Equipment         542         14,056         0         1,000         0           53100 Natural Gas         23,366         23,558         25,112         19,051         23,558           53160 Electricity         132,256         129,978         162,007         134,317         144,393           53200 Water and Sewer         11,216         12,100         12,738         13,138         0           55220 Library Periodicals         105,631         82,224         95,330         91,300         95,500           55220 Library Non-Print         98,522         94,36	42010 Social Security - Medica	29,008	29,266	30,829	29,994	30,417
42115 OPEB Funding         47,638         48,130         46,901         46,934         46,149           42300 State Unemployment         3,841         3,863         3,766         4,080         3,744           42400 Workers Compensation         1,955         1,940         2,078         2,013         2,061           41000 Personal Services         3,030,936         3,058,950         3,108,963         3,122,927         3,097,554           61130 Office Expense         42,859         37,570         55,400         55,100         55,400           51350 Chemical and Medical         126         106         100         113         100           51950 Minor Office Equipment         542         14,056         0         1,000         0           53150 Electricity         133,256         22,558         25,112         19,051         23,558           53150 Electricity         133,256         129,978         162,007         134,317         144,393           53200 Water and Sewer         11,216         12,100         12,738         13,138         0           55220 Microfilm         5,728         12         20         1         25,251         11,300         9         0         0         0         0 <t< td=""><td>42020 Social Security - OASDI</td><td>110,705</td><td></td><td></td><td></td><td>117,747</td></t<>	42020 Social Security - OASDI	110,705				117,747
42300 State Unemployment         3,841         3,863         3,766         4,080         3,744           42400 Workers Compensation         1,955         1,940         2,078         2,013         2,061           41000 Personal Services         3,030,936         3,055,950         3,108,963         3,122,927         3,097,554           5110 Office Expense         42,859         37,570         55,400         55,100         55,400           51350 Chemical and Medical         126         106         100         113         100           51950 Minor Office Equipment         542         14,056         0         1,000         0           53100 Natural Gas         23,366         23,558         25,112         19,051         23,558           53150 Electricity         133,256         129,978         162,007         134,317         144,393           53200 Water and Sewer         11,216         12,100         12,738         13,138         0           55210 Library Borks         267,880         265,151         299,481         268,271         282,951           55220 Microfilm         5,728         12         0         0         0         0           55220 Library Periodicals         105,631         22,24		·	258,735	260,336	257,840	255,979
Add   Add	<del>_</del>		·	· ·	•	
1000 Personal Services   3,030,936   3,058,950   3,108,963   3,122,927   3,097,554   51110 Office Expense   42,859   37,570   55,400   55,400   55,400   51350 Chemical and Medical   126   106   100   113   100   105950 Minor Office Equipment   542   14,056   0   1,000   0   0   0   0   0   0   0   0   0	, ,					
61110 Office Expense         42,859         37,570         55,400         55,100         55,400           51350 Chemical and Medical         126         106         100         113         100           51350 Natural Gas         23,366         23,558         25,112         19,051         23,558           53150 Electricity         133,256         129,978         162,007         134,317         144,393           53200 Water and Sewer         11,216         12,100         12,738         13,138         0           55210 Library Books         267,880         265,151         299,481         268,271         282,951           55220 Microfilm         5,728         12         0         0         0         0           55230 Library Periodicals         105,631         82,224         95,330         91,300         95,330           55250 Blookfilm Repair         5,000         0         0         0         0         0         0         0           51000 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204 <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td>	•					
51350 Chemical and Medical         126         106         100         113         100           51950 Minor Office Equipment         542         14,056         0         1,000         0           53100 Natural Gas         23,366         23,558         25,112         19,051         23,558           53150 Electricity         133,256         129,978         162,007         134,317         144,393           53200 Water and Sewer         11,216         12,100         12,738         13,138         0           55210 Library Books         267,880         265,151         299,481         266,271         282,951           55220 Library Periodicals         105,631         82,224         95,330         91,300         95,350           55230 Library Non-Print         98,522         94,836         95,500         95,500         95,500           55200 Bookfilm Repair         5,000         0         0         0         0           5100 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
51950 Minor Office Equipment         542         14,056         0         1,000         0           53100 Natural Gas         23,366         23,558         25,112         19,051         23,558           53100 Electricity         133,256         129,978         162,007         134,317         144,393           53200 Water and Sewer         11,216         12,100         12,738         13,138         0           55210 Library Books         267,880         265,151         299,481         268,271         282,951           55230 Library Periodicals         105,631         82,224         95,330         91,300         95,330           55250 Library Periodicals         105,631         82,224         95,330         91,300         95,500           55260 Bookfilm Repair         5,000         0         0         0         0         0           5100 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662         900           61410 Tuition         135         1,536         1,400         1,600 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
53100 Natural Gas         23,566         23,558         25,112         19,051         23,558           53150 Electricity         133,256         129,978         162,007         134,317         144,393           53200 Water and Sewer         11,216         12,100         12,738         13,138         0           55210 Library Books         267,880         265,151         299,481         268,271         282,951           55220 Library Periodicals         105,631         82,224         95,330         91,300         95,330           55250 Library Periodicals         105,631         82,224         95,330         91,300         95,530           55260 Bookfilm Repair         5,000         0         0         0         0         0           51000 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662         900           61400 Dues         1,189         1,204         900         662         900           61400 Dues         1,189         1,204         9.0         662         90<						
53150 Electricity         133,256         129,978         162,007         134,317         144,393           53200 Water and Sewer         11,216         12,100         12,738         13,138         0           55210 Library Books         267,880         265,151         299,481         268,271         282,951           55220 Microfilm         5,728         12         0         0         0         0           55230 Library Peniodicals         105,631         82,224         95,330         91,300         95,300           55250 Library Peniodicals         105,631         82,224         95,330         91,300         95,500           55250 Library Peniodicals         105,631         82,224         95,330         91,300         95,500           55250 Library Peniodicals         10,601         0						-
53200 Water and Sewer         11,216         12,100         12,738         13,138         0           55210 Library Books         267,880         265,151         299,481         268,271         282,951           55220 Microfilm         5,728         12         0         0         0           55230 Library Periodicals         105,631         82,224         95,330         91,300         95,330           55250 Library Non-Print         98,522         94,836         95,500         95,500         95,500           55260 Bookflim Repair         5,000         0         0         0         0         0           51000 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662         900           61400 Tuition         135         1,536         1,400         1,600         1,600           62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,881         3,636         4,637         5,502<		•	,	•		
55210 Library Books         267,880         265,151         299,481         268,271         282,951           55220 Microfilm         5,728         12         0         0         0           55230 Library Porlodicals         105,631         82,224         95,330         91,300         95,500           55250 Library Non-Print         98,522         94,836         95,500         95,500         95,500           55260 Bookfilm Repair         5,000         0         0         0         0         0           51000 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662         900           61410 Tuition         135         1,536         1,400         1,600         1,600           62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,295         11,778         14,500         13,400 <td< td=""><td>•</td><td>•</td><td></td><td></td><td>•</td><td>•</td></td<>	•	•			•	•
55220 Microfilm         5,728         12         0         0         0           55230 Library Periodicals         105,631         82,224         95,330         91,300         95,500           55250 Library Non-Print         98,522         94,836         95,500         95,500         95,500           55260 Bookfilm Repair         5,000         0         0         0         0         0           51000 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662         900           61410 Tuition         135         1,536         1,400         1,600         1,600           62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           67320 Extermination         1,220         1,160         1,500         1,300         1,500 <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td>					•	
55250 Library Non-Print         98,522         94,836         95,500         95,500         95,500           55260 Bookfilm Repair         5,000         0         0         0         0         0           51000 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662         900           61410 Tuition         135         1,536         1,400         1,600         1,600           62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           63200 Extermination         1,220         1,160         1,500         800         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623	•				•	
55260 Bookfilm Repair         5,000         0         0         0         0           51000 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662         900           61410 Tuition         135         1,536         1,400         1,600         1,600           62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           67320 Extermination         1,220         1,160         1,500         1,300         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         5,879         5,879         5,879         5,879         5,879	55230 Library Periodicals	105,631	82,224	95,330	91,300	95,330
51000 Supplies         700,124         659,589         745,668         677,790         697,232           61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662         900           61410 Tuition         135         1,536         1,400         1,600         1,600           62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           67320 Extermination         1,220         1,160         1,500         1,300         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           68200 Rental City Equipment         5,879         5,879         5,879         5,879 <t< td=""><td>55250 Library Non-Print</td><td>98,522</td><td>94,836</td><td>95,500</td><td>95,500</td><td>95,500</td></t<>	55250 Library Non-Print	98,522	94,836	95,500	95,500	95,500
61200 Postage         8,346         9,099         10,360         9,155         10,360           61400 Dues         1,189         1,204         900         662         900           61410 Tuition         135         1,536         1,400         1,600         1,600           62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           67320 Extermination         1,220         1,160         1,500         1300         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,879         5,879         5,879         5,97           60000 Contractual Services         142,592	-	5,000		0	0	0
61400 Dues         1,189         1,204         900         662         900           61410 Tuition         135         1,536         1,400         1,600         1,600           62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           67320 Extermination         1,220         1,160         1,500         800         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,879         5,997           69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250           60000 Contractual Services         142,592         147,130         153,					•	
61410 Tuition         135         1,536         1,400         1,600         1,600           62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           67320 Extermination         1,220         1,160         1,500         1,300         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,879         5,879         5,997           69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250           60000 Contractual Services         142,592         147,130         153,809         168,166         170,991           7100 Travel         1,072	S .	·		· ·		
62000 Professional         12,975         14,215         11,032         13,750         11,032           63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           67320 Extermination         1,220         1,160         1,500         1300         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,997           69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250           60000 Contractual Services         142,592         147,130         153,809         168,166         170,991           71100 Insurance and Bonds         68,898         85,792         119,604         119,604         92,963           75100 Travel         1,072         2,996						
63210 Armored Car Service         3,636         3,681         3,636         4,637         5,052           63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           67320 Extermination         1,220         1,160         1,500         1,300         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,879           69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250           60000 Contractual Services         142,592         147,130         153,809         168,166         170,991           71100 Insurance and Bonds         68,898         85,792         119,604         119,604         92,963           75100 Travel         1,072         2,996         2,000         400         2,000           75200 Mielage         2,182         2,208         2,						
63300 Collection Expense         12,825         11,778         14,500         13,400         14,500           67320 Extermination         1,220         1,160         1,500         1,300         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,879         5,879         5,879         5,997           69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250         1,260         1,250           6000 Contractual Services         142,592         147,130         153,809         168,166         170,991           71100 Insurance and Bonds         68,898         85,792         119,604         119,604         92,963           75100 Travel         1,072         2,996         2,000         400         2,000           75300 Mileage         2,182         2,208         2,500         2,300         2,500 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
67320 Extermination         1,220         1,160         1,500         1,300         1,500           68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,879         5,997           69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250           60000 Contractual Services         142,592         147,130         153,809         168,166         170,991           75100 Travel         1,072         2,996         2,000         400         2,963           75100 Travel         1,072         2,996         2,000         400         2,500           75200 Mileage         2,182         2,208         2,500         2,300         2,500           75300 Meals and Local         339         232         350         173         350           7620 Data Processing - Other         56,508         57,566         65,000				· ·	·	
68610 Office Equipment         362         245         1,500         800         1,500           68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,997           69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250           60000 Contractual Services         142,592         147,130         153,809         168,166         170,991           71100 Insurance and Bonds         68,898         85,792         119,604         119,604         92,963           75100 Travel         1,072         2,996         2,000         400         2,000           75200 Mileage         2,182         2,208         2,500         2,300         2,500           75300 Meals and Local         339         232         350         173         350           7620 Data Processing - Other         56,508         57,566         65,000         58,600         65,000           78100 Contingencies         0         0         0         0	•					
68620 Computer Equipment         94,772         94,800         101,352         115,623         116,800           68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,997           69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250           60000 Contractual Services         142,592         147,130         153,809         168,166         170,991           71100 Insurance and Bonds         68,898         85,792         119,604         119,604         92,963           75100 Travel         1,072         2,996         2,000         400         2,000           75200 Mileage         2,182         2,208         2,500         2,300         2,500           75300 Meals and Local         339         232         350         173         350           77620 Data Processing - Other         56,508         57,566         65,000         58,600         65,000           78100 Contingencies         0         0         0         0         0         0           78210 Cash Over/Short         -196         -181         -313		·	·		•	
68660 Audio/Video Equipment         13         2,274         500         100         500           69210 Rental City Equipment         5,879         5,879         5,879         5,879         5,997           69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250           60000 Contractual Services         142,592         147,130         153,809         168,166         170,991           71100 Insurance and Bonds         68,898         85,792         119,604         119,604         92,963           75100 Travel         1,072         2,996         2,000         400         2,000           75200 Mileage         2,182         2,208         2,500         2,300         2,500           75300 Meals and Local         339         232         350         173         350           77620 Data Processing - Other         56,508         57,566         65,000         58,600         65,000           78100 Contingencies         0         0         0         0         0         0           78210 Cash Over/Short         -196         -181         -313         -168         -313           78230 Loss on Bad Debt         66         96         225         96					115,623	
69220 Rental Other Equipment         1,240         1,260         1,250         1,260         1,250           60000 Contractual Services         142,592         147,130         153,809         168,166         170,991           71100 Insurance and Bonds         68,898         85,792         119,604         119,604         92,963           75100 Travel         1,072         2,996         2,000         400         2,000           75200 Mileage         2,182         2,208         2,500         2,300         2,500           75300 Meals and Local         339         232         350         173         350           77620 Data Processing - Other         56,508         57,566         65,000         58,600         65,000           78100 Contingencies         0         0         0         0         0         0           78210 Cash Over/Short         -196         -181         -313         -168         -313           78230 Loss on Bad Debt         66         96         225         96         225           70000 Other Charges         128,869         148,710         189,366         181,005         162,725	68660 Audio/Video Equipment	13				
60000 Contractual Services         142,592         147,130         153,809         168,166         170,991           71100 Insurance and Bonds         68,898         85,792         119,604         119,604         92,963           75100 Travel         1,072         2,996         2,000         400         2,000           75200 Mileage         2,182         2,208         2,500         2,300         2,500           75300 Meals and Local         339         232         350         173         350           77620 Data Processing - Other         56,508         57,566         65,000         58,600         65,000           78100 Contingencies         0         0         0         0         0         0           78210 Cash Over/Short         -196         -181         -313         -168         -313           78230 Loss on Bad Debt         66         96         225         96         225           70000 Other Charges         128,869         148,710         189,366         181,005         162,725		5,879	·	5,879		5,997
71100 Insurance and Bonds         68,898         85,792         119,604         119,604         92,963           75100 Travel         1,072         2,996         2,000         400         2,000           75200 Mileage         2,182         2,208         2,500         2,300         2,500           75300 Meals and Local         339         232         350         173         350           77620 Data Processing - Other         56,508         57,566         65,000         58,600         65,000           78100 Contingencies         0         0         0         0         0         0           78210 Cash Over/Short         -196         -181         -313         -168         -313           78230 Loss on Bad Debt         66         96         225         96         225           70000 Other Charges         128,869         148,710         189,366         181,005         162,725	69220 Rental Other Equipment	1,240	1,260	1,250	1,260	1,250
75100 Travel         1,072         2,996         2,000         400         2,000           75200 Mileage         2,182         2,208         2,500         2,300         2,500           75300 Meals and Local         339         232         350         173         350           77620 Data Processing - Other         56,508         57,566         65,000         58,600         65,000           78100 Contingencies         0         0         0         0         0         0           78210 Cash Over/Short         -196         -181         -313         -168         -313           78230 Loss on Bad Debt         66         96         225         96         225           70000 Other Charges         128,869         148,710         189,366         181,005         162,725						
75200 Mileage         2,182         2,208         2,500         2,300         2,500           75300 Meals and Local         339         232         350         173         350           77620 Data Processing - Other         56,508         57,566         65,000         58,600         65,000           78100 Contingencies         0         0         0         0         0         0           78210 Cash Over/Short         -196         -181         -313         -168         -313           78230 Loss on Bad Debt         66         96         225         96         225           70000 Other Charges         128,869         148,710         189,366         181,005         162,725		·			•	
75300 Meals and Local       339       232       350       173       350         77620 Data Processing - Other       56,508       57,566       65,000       58,600       65,000         78100 Contingencies       0       0       0       0       0       0         78210 Cash Over/Short       -196       -181       -313       -168       -313         78230 Loss on Bad Debt       66       96       225       96       225         70000 Other Charges       128,869       148,710       189,366       181,005       162,725						•
77620 Data Processing - Other         56,508         57,566         65,000         58,600         65,000           78100 Contingencies         0         0         0         0         0         0           78210 Cash Over/Short         -196         -181         -313         -168         -313           78230 Loss on Bad Debt         66         96         225         96         225           70000 Other Charges         128,869         148,710         189,366         181,005         162,725		·		· ·	·	
78100 Contingencies         0         0         0         0         0           78210 Cash Over/Short         -196         -181         -313         -168         -313           78230 Loss on Bad Debt         66         96         225         96         225           70000 Other Charges         128,869         148,710         189,366         181,005         162,725						
78210 Cash Over/Short         -196         -181         -313         -168         -313           78230 Loss on Bad Debt         66         96         225         96         225           70000 Other Charges         128,869         148,710         189,366         181,005         162,725	•	•	•	· · · · · · · · · · · · · · · · · · ·	<u>-</u>	·
78230 Loss on Bad Debt         66         96         225         96         225           70000 Other Charges         128,869         148,710         189,366         181,005         162,725	<u> </u>					
70000 Other Charges 128,869 148,710 189,366 181,005 162,725						
	=					

### Library

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
90000 Inter Reimbursements	-22,836	-23,255	-22,336	-23,810	-22,336
TEXPENSES Total Expenses	3,979,686	3,991,123	4,175,470	4,126,078	4,106,165

Entity: 1260 - Library

**Account:** 41100 - Salaries and Wages

Count	Code	Description
0.90	ADM030	DIRECTOR OF LIBRARY SERVICES
1.00	ADM031	ASSISTANT DIRECTOR OF LIBRARY SERVICES
19.00	CLR400	ADMINISTRATIVE ASSISTANT I
2.00	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	CLR950	BUYER I
2.00	HRL032	LIBRARY MESSENGER
18.00	HRL904	ADMINISTRATIVE ASSISTANT
0.67	PRF028	LIBRARY TECH SPECIALIST
3.00	PRF030	LIBRARIAN I
4.00	PRF031	LIBRARIAN II
6.00	PRF032	LIBRARIAN III
1.00	PRF033	COORD. OF PUBLIC RELATIONS AND PROGRAMMING
18.00	PRF034	LIBRARY ASSISTANT
76.57		







(1811)

# **Budget Comparison**

	2017/18	2017/18 2018/19		
	Actual	Budgeted	Budgeted	
Personnel Services	\$ 2,375,334	\$ 2,498,607	\$ 2,402,723	
Supplies	1,649,477	1,583,036	1,187,514	
Contractual Services	547,226	947,964	960,375	
Other Charges	35,821	32,286	56,556	
Total Expenses	\$ 4,607,858	\$ 5,061,893	\$ 4,607,168	

### Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

# **Strategic Approach**

With the strategic movement of the departments marketing coordinator from Recreation (1850) to Parks Administration (1820), there will be an increased opportunity to market the wonderful municipal courses throughout Amarillo, the Panhandle and the State of Texas. Whether it's a first time golfer or weekly play, the City of Amarillo Golf Courses have something for everyone.

The main focus for golf staff is the general operations and maintenance of the Ross Rogers and Comanche Trail Golf Complexes. In addition to these essential functions, the golf division also offers tournaments, youth programs, league programs, and special programs which are intended to expose golf to a wider audience and positively contribute to the quality of life in Amarillo.

All of the before mentioned programs are very important and bring/teach much more than just golf itself to a wide range of enthusiasts. Often times in the past we focused/communicated golf, but golf brings so much more to men, women and children of all ages. Our strategy is to communicate the benefits of the game of golf. Golf is often described as an activity for a lifetime. Playing the game of golf does not require vigorous activity such as running and jumping, nor does is require a great deal of strength. It requires only a self paced walk which is considered the optimum choice as it relates to exercise. In addition to a good walk, there are regular intervals of bending, reaching and stretching, also considered valuable to ones heath and well being. These activities can be performed by almost anyone at any age and can contribute to a longer, more enjoyable, and healthier life.

Beside the physical attributes that improve health and wellness, there are multiple opportunities for social interactions which are also important to one's well being. Along this line golf is of value, especially to the youth, as a vehicle for learning discipline, rules, sportsmanship and etiquette. Golf also

requires control of one's emotions and the ability to remain calm under pressure, along with strategy, problem solving and perseverance. Many of these disciplines need to be emphasized and will improve quality of life throughout the community as its overflows into daily life. Participation in sport also gives one the opportunity for interaction with business contacts and community role models that contribute significantly to charities and civic organizations within the community. Golf courses can also be of value in a municipal setting, they provide green space for both people and wildlife. The golf course often times is the only opportunity for many to regularly see wildlife such turtles, fish, birds, hawks, waterfowl, rabbit, fox, raccoon, coyote, and even deer. The ecological community created and maintained by the City's golf courses points to the importance of environmental stewardship that the golf courses embrace as being key to operations.

In addition to marketing and communicating the health and wellness, personal growth, and environmental opportunities that golf adds to the quality of life in Amarillo, several new and modern ideas that have been brought forward by the golf task force committee assembled to brainstorm storm ideas from different prospective to help attract/ bring back customers to the golf complexes are going to be implemented. Ideas brought forward are reflected in adjustments and additions to the pass programs to make pass opportunities attractive for all stages of life. One of the most attractive things to the pass program to be implemented is the addition of monthly billing. No longer will the pass have to be a lump sum payment, the cost of the chosen pass will be billed over a rolling 12 month period. Not just calendar year lump sum payments anymore. Also, in the pass programs the addition of range balls and discounted green fees toward tournament play were added to give patrons more bang for the buck and expected to lead to more tournament registrations. In addition, a happy hour special has been recommended during the slowest time of day to attract players and their families at an affordable rate of \$12.00 for an individual and \$24.00 for a family allowing play for as many holes as possible before dark. This gives families time together and also brings people to the complexes when they are utilized the least.

Finally, convenience matters and is critical to patrons. Implementing an online tee time system will make it easier for patrons to get a tee time and actually see what is available at each course. This will do away with having to call over and over to see if you can book a tee time which will be significantly more convenient, efficient and provide better customer service. This online booking site will be tied into the website and will lead more visitors to the website where tournament schedules as well as all the details and many options offered by the City of Amarillo can be seen.

# **Programs**

# Golf Operations 2019/20 Budget — \$4,146,450

Efficiently and effectively operate and maintain the City of Amarillo's golf courses by providing an economical, customer friendly, family-oriented experience; award winning courses; and healthy recreational opportunities for all citizens.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Annual Rounds	72,763	70,861	75,000
Average Daily Rounds	200	195	207
Average Monthly Revenue	\$253,460	\$241,486	\$253,750
Revenue Per Round	\$41.80	\$40.89	\$40.60
Cost Per Round	\$66.54	\$68.64	\$69.22

# Tournaments 2019/20 Budget — \$322,502

Market and showcase Amarillo municipal golf courses; support community charities; provide measurable benchmark for golfers; and further the game of golf.

Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Charity/Tournament Rounds	11,039	11,400	11,400
Charity Contributions Back to the Community	\$816,510	\$820,000	\$820,000

# Youth Programs 2019/20 Budget — \$46,072

Create future golfers to promote and protect the viability of the game.

# League Program 2019/20 Budget — \$46,072

Support economic development and business retention in Amarillo as well as providing an economical, customer friendly experience and quality golf venue for the business community to provide health/wellness opportunities for their employees.

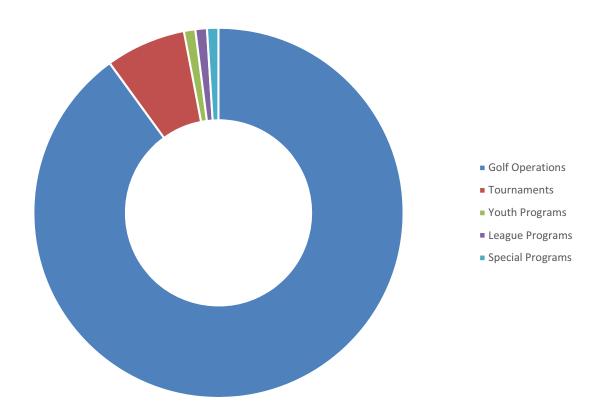
# Special Programs 2019/20 Budget — \$46,072

Impact the health and wellness of various special populations or groups in Amarillo and the area.

# **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	37	37	35
Part-time Positions	56	56	56
Total Positions	93	93	91

Total Golf Course Complexes 2019/20 Budget — \$4,607,168



#### **Golf Operations**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33780 Golf Green Fees TOM	0	220,719	335,000	220,106	230,000
33785 Golf Green Fees WH	0	336,557	388,000	336,000	350,000
33790 Golf Green Fees ARR	510,614	227,368	290,000	227,000	237,000
33795 Golf Green Fees MUS	0	279,631	362,000	279,968	295,000
33800 Golf Annual Passes	122,895	219,490	230,000	190,000	200,000
33803 Golf Food/Beverage Sales	0	179,316	235,000	211,000	227,000
33804 Golf Merchandise Sales	0	504,949	600,000	505,308	530,000
33805 Golf Cart Sales	376,653	741,479	867,235	742,000	765,000
33806 Golf Beverage Sales	0	237,226	265,000	242,500	265,000
33807 Driving Range Sales	27,577	62,684	66,500	63,000	64,000
33808 Push/Pull Cart Rentals	546	0	0	0	0
33809 Club Set Rental 37160 Concession	1,668 0	0 31,875	0 0	0	0
33700 Culture and Recreation	1,039,952	3,041,294	3,638,735	3,016,882	3,163,000
37141 Merchant Service Fees	-18,754	-52,429	-6,000	-56,000	-56,000
37410 Miscellaneous Revenue	0	218	0	250	0
37400 Miscellaneous Revenue	-18,754	-52,212	-6,000	-55,750	-56,000
TREVENUE Total Revenues	1,021,198	2,989,083	3,632,735	2,961,133	3,107,000
41100 Salaries and Wages	585,712	1,671,833	1,706,474	1,623,322	1,697,996
41300 Incentive	1,926	5,444	5,400	4,673	4,440
41620 Unscheduled	17,521	45,062	60,000	41,420	40,000
41820T Health Insurance	141,397	270,784	332,552	291,569	355,809
41900 Life	259	572	617	601	617
42010 Social Security - Medica	8,401	24,302	24,986	23,690	24,820
42020 Social Security - OASDI	29,649	78,568	83,363	80,380	82,712
42110 TMRS	60,167	170,062	177,079	171,262	174,608
42115 OPEB Funding	12,364	32,199	32,673	32,134	32,418
42300 State Unemployment 42400 Workers Compensation	1,432 18,004	4,062 57,055	3,742 54,417	3,802 52,226	3,756 53,977
42510 Car Allowance	3,746	10,369	11,304	9,797	9,300
42550 Communications Allowance	1,203	5,023	6,000	5,100	4,800
PSCHG Personal Svcs Changes	0	0	0	0	-82,530
41000 Personal Services	881,779	2,375,334	2,498,607	2,339,977	2,402,723
51110 Office Expense	4,622	15,923	10,000	9,710	10,000
51115 Employee Recognition Pro	353	835	1,250	914	1,000
51200 Operating	14,331	50,851	28,000	27,195	28,000
51205 Operating Merchand COGS	0	365,770	350,000	349,197	350,000
51210 Operating Concessions CO	0	132,103	145,000	130,000	135,000
51215 Operating Alcohol COGS	0	113,767	120,000	120,000	120,000
51250 Janitor	9,511	7,773	12,000	9,957	12,000
51300 Clothing and Linen	2,595	6,487	7,500	7,439	10,000
51350 Chemical and Medical	0	57	500	500	500
51450 Botany & Agrigulture	146,797	225,677	240,000	237,272	240,000
51700 Education 51800 Fuel & Oil	0 24,650	1,498	0 39,913	1,547	1,540
51850 Minor Tools	7,340	44,734 37,364	20,000	33,045 19,164	40,000 20,000
51950 Minor Office Equipment	0	4,025	20,000	0	20,000
52050 Auto Parts	811	505	500	498	500
52050LABOR Auto Parts Labor	2,425	1,125	1,000	800	1,000
52120 Tires and Tubes Other	0	624	500	479	500
53100 Natural Gas	7,525	15,473	15,570	13,836	15,474
53150 Electricity	99,687	219,967	234,524	201,163	202,000
53200 Water and Sewer	228,810	404,919	356,779	328,675	0
51000 Supplies	549,458	1,649,477	1,583,036	1,491,390	1,187,514
61100 Communications Billing	0	4,203	5,000	7,565	8,400
61200 Postage	0	0	350	359	350
61300 Advertising	333	4,698	5,000	1,500	5,000
61355 Golf Tee Time Booking Fe	0	0	0	0	4,800
61400 Dues	2,312	15,708	10,760	10,365	11,000

#### **Golf Operations**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
61410 Tuition	1,378	918	3,000	3,469	3,000
62000 Professional	172,783	81,608	0	0	0
63220 Security Service Contra	804	3,199	3,000	3,158	2,800
67320 Extermination	575	1,125	1,200	1,180	1,200
68100 R & M - Building	4,000	16,439	20,000	18,463	16,000
68300 R & M - Improvements	7,972	12,436	25,000	23,682	20,000
68400 R & M - Irrigation	15,235	71,080	70,000	66,712	67,290
68640 Machinery	29,745	65,908	60,000	59,793	60,000
68650 Shop Equipment	0	20	0	0	0
68680 Other Equipment	0	22,175	1,000	7,983	2,000
68900 Repair & Maint Other	9,822	2,439	10,000	6,347	10,000
69100 Rental Land & Buildings	0	2,295	1,200	765	1,200
69210 Rental City Equipment	337,159	151,911	397,579	397,579	407,335
69220 Rental Other Equipment	28	91,064	334,875	354,077	340,000
60000 Contractual Services	582,145	547,226	947,964	962,997	960,375
71100 Insurance and Bonds	18,979	31,738	26,286	26,286	51,557
74000 Printing and Binding	1,239	389	0	0	0
75100 Travel	1,494	3,694	6,000	4,974	5,000
70000 Other Charges TEXPENSES Total Expenses	21,712 2,035,095	35,820 4,607,858	32,286 5,061,893	31,260 4,825,625	56,557 4,607,168

#### **Employee Distribution By Position**

**Entity:** 1811 - Golf Operations **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM404	ASSISTANT GM OF GOLF OPERATIONS
1.00	ADM405	GM OF GOLF OPERATIONS
2.00	ADM899	HEAD GOLF PROFESSIONAL
2.00	ADM900	GOLF COURSE SUPERINTENDENT
14.00	HRL260	CART ATTENDANT
14.00	HRL265	DELI ATTENDANT
12.00	HRL270	GOLF COURSE MARSHAL
9.00	HRL275	PRO SHOP ATTENDANT
2.00	HRL413	YOUTH WORKER - MAINTENANCE
1.00	HRL911	CUSTODIAN I
4.00	HRL930	UTILITY WORKER
2.00	PRF452	ASSISTANT GOLF PROFESSIONAL
5.00	TRD430	GREENSKEEPER I
13.00	TRD431	GREENSKEEPER II
4.00	TRD436	GOLF IRRIGATION TECH II
3.00	TRD440	GOLF EQUIPMENT MECHANIC
2.00	TRD910	CUSTODIAN I
2.00	TRD975	ASSISTANT GOLF COURSE SUPERINTENDENT
93.00		

#### **Eliminations**

Head-	Class			Pay	Estimated
count	Code		Position	Grade	Savings
(2.00)	TRD430	GREENSKEEPER I		G02	(82,530)

#### **Comanche Trail**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION			_		
DESCRIPTION	2016	2017	2018	2018	2019
33780 Golf Green Fees TOM	196,531	0	0	0	0
33790 Golf Green Fees ARR 33800 Golf Annual Passes	173,494 106,050	0 0	0 0	0	0
33805 Golf Cart Sales	24,865	0	0	0	0
33806 Golf Beverage Sales	8,725	0	0	0	0
33807 Driving Range Sales	2,511	0	0	0	0
37160 Concession	7,197	0	0	0	0
33700 Culture and Recreation	519,374	0	0	0	0
37141 Merchant Service Fees	-8,087	0	0	0	0
37400 Miscellaneous Revenue	-8,087	0	0	0	0
TREVENUE Total Revenues	511,287	0	0	0	0
41100 Salaries and Wages	526,904	0	0	0	0
41300 Incentive	3,490	0	0	0	0
41620 Unscheduled	32,087	0	0	0	0
41820T Health Insurance	122,641	0	0	0	0
41900 Life 42010 Social Security - Medica	250 7,862	0 0	0 0	0	0
42020 Social Security - Medica	30,574	0	0	0	0
42110 TMRS	60,075	0	0	0	0
42115 OPEB Funding	12,656	0	0	0	0
42300 State Unemployment	1,007	0	0	0	0
42400 Workers Compensation	23,907	0	0	0	0
42510 Car Allowance	5,014	0	0	0	0
42550 Communications Allowance	2,407	0	0	0	0
41000 Personal Services	828,873	0	0	0	0
51110 Office Expense	1,226	0	0	0	0
51115 Employee Recognition Pro	263	0	0	0	0
51200 Operating	4,782	0	0	0	0
51210 Operating Concessions CO	32	0	0	0	0
51250 Janitor 51300 Clothing and Linen	4,673 1,144	0 0	0 0	0	0
51350 Chemical and Medical	1,144	0	0	0	0
51450 Botany & Agrigulture	81,133	0	0	0	0
51800 Fuel & Oil	17,067	0	0	0	0
51850 Minor Tools	8,312	0	0	0	0
52050 Auto Parts	125	0	0	0	0
52050LABOR Auto Parts Labor	275	0	0	0	0
52120 Tires and Tubes Other	638	0	0	0	0
53100 Natural Gas	8,045	0	0	0	0
53150 Electricity	104,882	0	0 0	0	0
53200 Water and Sewer	41,767	0			<u>0</u>
51000 Supplies 61300 Advertising	<b>274,429</b> 333	<b>0</b> 0	<b>0</b> 0	<b>0</b> 0	0
61400 Dues	2,201	0	0	0	0
61410 Tuition	120	0	0	0	0
62000 Professional	104,420	0	0	0	0
63220 Security Service Contra	375	0	0	0	0
67320 Extermination	600	0	0	0	0
68100 R & M - Building	5,236	0	0	0	0
68300 R & M - Improvements	5,236	0	0	0	0
68400 R & M - Irrigation	49,032	0	0	0	0
68640 Machinery	32,662	0	0	0	0
68680 Other Equipment	102 2,520	0 0	0 0	0	0
69100 Rental Land & Buildings 69210 Rental City Equipment	2,520 180,905	0	0	0	0
60000 Contractual Services	383,743	0	0	0	<u>0</u>
71100 Insurance and Bonds	3 <b>83,743</b> 12,949	0	0	0	0
75100 Travel	351	0	0	0	0
70000 Other Charges	13,300	0	0	0	0
10000 Other Onarges	13,300	U	U	U	U

#### **Comanche Trail**

	Actual	ıal Actual Budget		RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
TEXPENSES Total Expenses	1,500,346	0	0	0	0







(1820)

# **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 378,833	\$ 476,768	\$ 648,476
Supplies	36,210	22,600	25,600
Contractual Services	13,009	6,200	46,091
Other Charges	4,418	7,935	8,530
Total Expenses	\$ 432,470	\$ 513,503	\$ 728,697

#### **Mission**

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

# **Strategic Approach**

The main function of Parks and Recreation Administration is to direct the overall operations of Golf, Recreation, Aquatics, Tennis, Parks Maintenance, Zoo, Athletics and Senior Services. All of the divisions within Parks and Recreation strive to improve the Quality of Life for those that Live, Work and Play in Amarillo.

Over the past year, Parks Administration has initiated several forward thinking projects including the Department's Asset Management Plan and Parks Master Plan. The goal of the Asset Management Plan is to take a proactive approach in managing the Department's assets through strategic decision making. Once the Asset Management Plan is complete, the Department will take the information and engage the community in a forward thinking visioning for the Department (Parks Master Plan). This Parks Master Plan will need to consider: improvements to the existing infrastructure and new improvements desired by the community.

The Director has also initiated the first phase in assessing the operating efficiencies of the Department. The Department's restructuring plan is included for consideration as a part of the current budget. The plan will re-structure the department into two categories: (1) Operations, and (2) Programs. The "operations" group will consist of: Parks Administration, Parks Maintenance, Golf, and the Warford Activity Center. The "program" group will consist of: Athletics, Aquatics, Recreation, Senior Services, and the Zoo. The new structure will allow the director and assistant director to be more intentional in training division managers on the Department's goals, priorities and direction. The structure will also (1) centralize the decision making process, (2) improve communications (internal and external), and (3) improve customer service.

The second phase in assessing the operational efficiencies of the Department will focus on programs. Each Division within Parks and Recreation has developed a prioritized program list which has been reviewed and recommended by the Parks Board. Program specific goals and metrics will be implemented to determine the effectiveness of the program and provide the staff with feedback for continuous improvement. Since re-defining the programs, it may take a year or two to establish a new baseline for the programs.

Other notable accomplishments: Rebranding of the Department with new logo and mission statement, creation and implementation of a Warford Policy Handbook, creation and implementation of a standards of care document for the Department's child/youth programming, review of the Department agreements/contracts, real estate study for city owned property, community engagement and survey for Thompson Pool, creation of a community garden at the Warford Activity Center, creation of a new park guide and seasonal program guides, creation of a sponsorship agreement, creation of Starlight Cinema, and much more.

### **Programs**

# Administration/Support 2019/20 Budget — \$546,522

Provide general oversight and direction for the various divisions within the Parks and Recreation Department, including Golf, Recreation, Tennis, Warford Activity Center, Park Maintenance, Zoo, Athletics and Senior Services.

Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Budget Managed (millions)	\$14.6	\$15.1	\$15.8
Positions Managed	380	380	368

# Departmental Capital Investment Program 2019/20 Budget — \$14,574

Plan, design, construct, inspect, and manage the departments' assets and infrastructure. This will include the management of the new Asset Management system.

# Marketing 2019/20 Budget — \$36,435

Effectively connect citizens to the programs and services provided by Parks and Recreation. This position was previously funded in the Recreation Division but has been re-focused on marketing the entire parks department. This program includes printing of the park guides, program guides, social media engagement, event promotion, program engagement, radio/tv coordination, program sponsorships,

### Park Reservations 2019/20 Budget — \$109,305

Manage the reservations of the department's buildings, shelters, and picnic areas.

Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
*Number of Special Event Applications Processed	111	150	115
Number of Park Reservations Processed	1,222	1,000	1,000
Phone Contacts with Public (daily average)	35	40	45
Number of Permanent positions managed by Admin	130	136	136
Number of Part-Time positions managed by Admin	205	238	239

<sup>\*</sup>Special Event Applications are for Reservations of 200+ individuals.

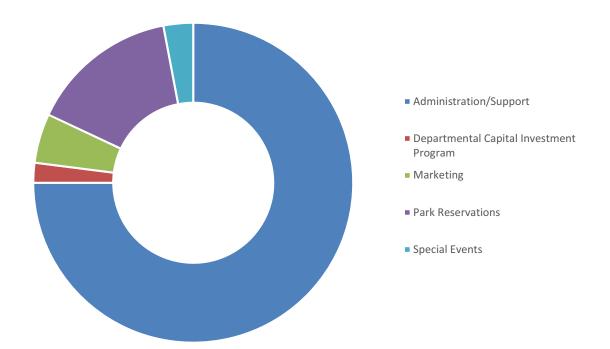
# **Special Events 2019/20 Budget** — \$21,861

Support the goals across the Parks and Recreation Department by planning and implementing events in the community to support good health, generate economic benefit and enhance the community's environment.

# **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	6	8	9
Part-time Positions	-	-	-
Total Positions	6	8	9

# Total Parks and Recreation Administration 2019/20 Budget — \$728,697



#### Parks & Rec Administration

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34686 Special Event Applicatio	1,225	1,250	1,500	1,485	1,500
33700 Culture and Recreation	1,225	1,250	1,500	1,485	1,500
34685 Tornado Alley/BMX Rental	50	0	0	0	0
34600 Other Building & Ground	50	0	0	0	0
37151 Amusement Park Lease	94,861	99,126	96,483	96,857	96,483
37154 Other Rental Income	38,170	37,903	39,100	39,838	39,100
37150 Rent	133,031	137,029	135,583	136,695	135,583
37141 Merchant Service Fees	-7,126	-8,339	-7,400	-9,364	-7,400
37463 Parks Tree Workshop	1,280	-637	0	378	0
37400 Miscellaneous Revenue	-5,846	-8,976	-7,400	-8,986	-7,400
TREVENUE Total Revenues	128,460	129,303	129,683	129,194	129,683
41100 Salaries and Wages	327,054	270,829	341,915	387,372	418,946
41620 Unscheduled	638	1,550	1,000	3,234	1,000
41820T Health Insurance	37,021	30,376	44,100	52,323	62,582
41900 Life	85	76	100	118	133
42010 Social Security - Medica	4,757	3,987	5,080	5,800	6,197
42020 Social Security - OASDI	18,958	16,102	21,723	24,801	26,294
42110 TMRS	39,014	34,462	42,902	48,851	52,154
42115 OPEB Funding	8,233	6,840	8,514	9,704	10,386
42300 State Unemployment	244	292	292	435	390
42400 Workers Compensation	266	218	280	313	342
42510 Car Allowance	8,729	7,016	8,460	8,443	8,460
42530 Moving Expense	0	5,000	0	5,000	0
42550 Communications Allowance	2,407	2,085	2,400	2,395	2,400
PSCHG Personal Svcs Changes	0	0	0	0	59,191
41000 Personal Services	447,405	378,833	476,768	548,790	648,476
51110 Office Expense	13,260	14,100	10,000	8,000	8,540
51115 Employee Recognition Pro	3,458	3,586	4,000	2,226	3,500
51200 Operating	5,996	18,303	8,000	9,500	7,900
51610 Recreation Supplies	0	0	0	5,060	5,060
51700 Education	0 0	120 100	600 0	100 0	600
51980 IT Hardware					0
51000 Supplies	22,714	36,210	22,600	24,886	25,600
61100 Communications Billing	0	0	0	10,000	0
61200 Postage 61300 Advertising	3,015 0	549 0	2,600	650	1,000
61400 Dues	2,580	2,440	3 600	58,567 1,250	43,391
61410 Dues 61410 Tuition	2,560	2,440 563	3,600 0	1,250	1,700 0
62000 Professional	0	9,457	0	38,958	0
60000 Contractual Services	<b>5,655</b>	13,009	<b>6,200</b>	109,425	<b>46,091</b>
71100 Insurance and Bonds 75100 Travel	2,826	2,535	2,435	2,435	2,530 5,700
75100 Travel 75300 Meals and Local	2,239 1 <i>4</i> 27	0 1 883	2,500 3,000	2,900 250	5,700 300
78230 Loss on Bad Debt	1,427 44	1,883 0	3,000 0	250	0
70000 Other Charges TEXPENSES Total Expenses	6,536 482,311	4,418 432,470	7,935 513,503	5,585 688,685	8,530 728,697

#### **Employee Distribution By Position**

Entity: 1820 - Parks & Rec Administration
Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM400	DIRECTOR OF PARKS AND RECREATION
1.00	ADM401	ASSISTANT DIRECTOR OF PARKS AND RECREATION
1.00	CLR090	MARKETING COORDINATOR
1.00	CLR155	EVENTS COORDINATOR
1.00	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	CLR630	OFFICE MANAGER
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	PRF400	PARK PLANNER
8.00		

#### Reclassifications

Head-	Class		Pay	Head-	Class		Pay	Estimated
count	Code	Current Position	Grade	count	Code	Requested Position	Grade	Cost
(1.00)	PRF400	PARK PLANNER	G10	1.00	NEW	Management/Buisness Analyst	G10	-

**New Positions** 

Head-	Class			Pay	Estimated
count	Code		Position	Grade	Cost
1.00	NEW	VISITOR SERVICES		G07	49,526





(1830)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 21,753	\$ 17,423	\$ 27,512
Supplies	27,358	38,878	34,434
Contractual Services	43,561	45,475	45,475
Other Charges	3,631	5,583	3,971
Total Expenses	\$ 96,303	\$ 107,359	\$ 111,392

#### Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

### **Strategic Approach**

The function of the Tennis department within the Recreation Services division is to provide a quality tennis facility and support the Tennis Pro in providing quality programs and events that meet the needs of the community. Programs related to Tennis within the Recreation Services division consist of Tennis Operations, Tennis Adult Leagues, Tournaments, Youth Programs, and Pickleball.

Tennis programming is offered at the Amarillo National Tennis Center which has 14 outdoor lighted courts, and 3 indoor lighted courts. Two outdoor courts have been marked to allow for Pickleball play adding new programming to the Tennis Center. The budgeted money for Tennis supports all of the above program areas. While many other departments within Recreation Services has budgeted money allotted for specific programs, the Tennis Center does not. The budgeted money goes to the care and upkeep of tennis courts, lights, and the building which are utilized for all Tennis Operations, Tennis Adult Leagues, Tournaments, Youth Programs, and Pickleball. The budgeted Personnel Service money is to provide a part time, year-round staff member to work the desk at the Tennis Center providing customer service and reserving courts for usage.

There is a very strong partnership with the Amarillo Area Tennis Association which brings United States Tennis Association sanctioned tournaments to the Tennis Center. There is also a strong partnership with Kids Incorporated and the Alex O'Brien Foundation which allows children to learn to play tennis in order to continue to grow the sport in the younger generations. A new collaboration with the local USA Pickleball Association representative is providing Pickleball lessons to grow the sport in all age groups.

### **Programs**

# Tennis Operations 2019/20 Budget — \$75,392

Positively contribute the Amarillo's quality of life by efficiently and effectively operating and maintaining the Amarillo National Tennis Center providing an economical, customer friendly tennis experience and healthy recreational opportunities for all citizens.

Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Junior Program Attendance	7,169	7,500	8,000
Total Senior Attendance	884	950	1,000
Total Number of Tennis Lessons	894	980	1,000
Total Pickleball Attendance	0	350*	900
Annual Tennis Center Visits	22,444	23,000	24,000

<sup>\*</sup>New program added mid-year (June – September estimate) 2018-19

### Tennis Adult Leagues 2019/20 Budget — \$12,000

Positively contribute to the quality of place and life in Amarillo, while providing healthy, safe, social recreational opportunities for the community's adult population.

# Tournaments 2019/20 Budget — \$12,000

Provide a quality, safe, competitive tournament environment to attract local and out-of-town tennis participants, provide measurable benchmark for local tennis players, and grow the sport of local tennis.

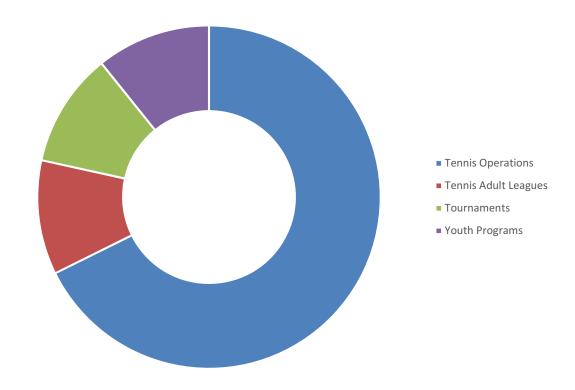
### Youth Programs 2019/20 Budget — \$12,000

Create future tennis players to promote and protect the future viability of the game by providing an economical, customer friendly experience and quality tennis venue to introduce the sport and build tennis skills for the youth of the community.

### **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	-	-	-
Part-time Positions	1	1	1
Total Positions	1	1	1

# Total Tennis Department 2019/20 Budget — \$111,392



#### **Tennis Center**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33890 Tennis Center Fees	4,965	5,600	5,064	5,064	10,594
33900 Tennis Memberships	1,906	2,320	1,944	2,058	2,364
37160 Concession	3,035	2,494	3,100	4,776	4,988
33700 Culture and Recreation	9,906	10,414	10,108	11,898	17,946
TREVENUE Total Revenues	9,906	10,414	10,108	11,898	17,946
41100 Salaries and Wages	18,676	18,461	14,706	15,682	15,263
41620 Unscheduled	76	0	0	0	0
41820T Health Insurance	0	0	0	6,865	9,437
42010 Social Security - Medica	276	269	213	226	221
42110 TMRS	1,757	2,050	1,801	1,919	1,863
42300 State Unemployment	69	59	49	52	49
42400 Workers Compensation	832	822	654	698	679
42510 Car Allowance	305	92	0	0	0
41000 Personal Services	21,991	21,753	17,423	25,442	27,512
51110 Office Expense	924	1,098	500	500	700
51200 Operating	434	482	300	300	300
51250 Janitor	761	311	1,200	1,200	1,000
53100 Natural Gas	2,255	2,362	2,346	2,119	2,361
53150 Electricity	23,446	23,105	34,532	27,974	30,073
51000 Supplies	27,821	27,358	38,878	32,093	34,434
61410 Tuition	0	0	90	90	90
62000 Professional	36,756	36,000	36,000	36,000	36,000
68100 R & M - Building	278	0	0	0	0
68300 R & M - Improvements	14,552	7,561	9,385	9,385	9,385
60000 Contractual Services	51,586	43,561	45,475	45,475	45,475
71100 Insurance and Bonds	2,111	2,969	4,583	4,583	2,971
74000 Printing and Binding	1,143	662	1,000	1,000	1,000
78210 Cash Over/Short	0	-1	0	-1	0
70000 Other Charges	3,254	3,630	5,583	5,582	3,971
TEXPENSES Total Expenses	104,653	96,303	107,359	108,593	111,392

#### **Employee Distribution By Position**

**Entity:** 1830 - Tennis Center

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	HRL420	PROGRAM COORDINATOR
1.00		







(1840)

# **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 250,099	\$ 275,463	\$ 275,758
Supplies	115,851	134,104	124,988
Contractual Services	44,663	64,743	59,714
Other Charges	19,486	22,416	17,410
Capital Outlay	-	-	53,111
Total Expenses	\$ 430,099	\$ 496,726	\$ 530,981

### **Mission**

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

### Strategic Approach

The function of the Aquatics Division is to plan, develop, and deliver quality aquatics programs and events that meet the needs of the community. Aquatics currently operates two outdoor seasonal swimming pools at Southeast and Southwest Pools, and one indoor year-round pool at the Charles E. Warford Activity Center. Swimming Pool Operations is the largest of the budgeted programs and includes training and staffing the pools, open swimming, weekly family nights, and concession sales.

The Public Lifeguard Training program group is budgeted to assist in covering the costs of training the City's lifeguards. The Aquatics Division does not charge for lifeguard training for staff that will be working for the City. Those taking the class working elsewhere in the community pay fees. Therefore, the fees paid by the Public Lifeguard Training program group offsets the cost to train staff as the City lifeguards and public take the training class together.

The Water Safety Program Group is the second largest of the budgeted programs within Aquatics. Water Safety includes group and private swim lessons, Jr. Lifeguard, and staff in-service training. Out of the 47 available schedules for lifeguards to choose, 30 of those teach either morning or evening swim lessons at Southeast, Southwest, or Warford. A large portion of the Contractual Services line item group is for Swim Lesson Instructor Contractors. The contractors supplement the seasonal instructors to teach the high volume of swim lessons. Aquatic also facilitates the Water Safety program promoting water safety awareness in the community through school and community presentations.

The last program group is Rentals which includes private party rentals and daytime birthday parties. The budgeted cost for rentals is primarily salaries for the lifeguards and supervisors for private pool parties.

### **Programs**

# Swimming Pool Operations 2019/20 Budget — \$451,334

Provide quality, clean, safe, fun swimming facilities and programs to positively contribute to Amarillo's quality of life.

# Public Lifeguard Training 2019/20 Budget — \$0

Provide certified courses for Lifeguards to provide safety in pool facilities across the area.

# Water Safety 2019/20 Budget — \$63,718

Improve and develop safe general water skills, swimming technique, diving, technique, submerging, and water comfort ability for children, teens and adults. as well as provide a formal training program for Junior Lifeguards.

### Rentals 2019/20 Budget — \$15,929

Provide a safe, clean, fun water facility for rental to the community and groups and create an additional revenue source beyond general operations.

Performance Measures/Indicators:

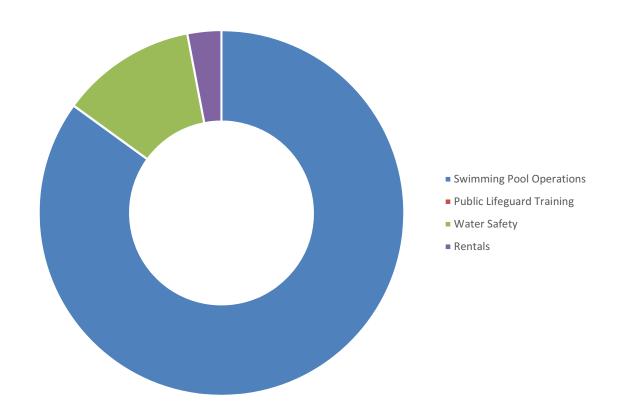
	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Southeast Pool Swim Lesson Participants	291	315	350
Southwest Pool Swim Lesson Participants	444	500	550
Warford Pool Swim Lesson Participants	246	275	300
Helping Hands Scholarships Awarded (swim	7	10	15
lessons)	,	10	13
Public Swim Attendance	42,678	44,500	46,750
Southeast Pool Public Swim Attendance	17,814	19,000	20,000
Southwest Pool Public Swim Attendance	12,931	13,300	13,900
Number of Splashpads	15	15	15
Number of Swimming Pools	3	3	3

<sup>\*</sup>Thompson Park Pool swim lesson participants for 2017-18 were 59 and Thompson Park Pool public swim attendance for 2017-18 was 11,933.

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	2	2	2
Part-time Positions	65	65	67
Total Positions	67	67	69

Total Aquatics Department 2019/20 Budget — \$530,981



#### **Swimming Pools**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33850 Swimming Pool Revenues	110,293	99,222	112,499	67,236	100,247
33855 Swimming Lessons	42,175	35,746	48,115	36,234	42,142
37160 Concession	47,425	46,438	59,281	30,472	36,929
33700 Culture and Recreation 37410 Miscellaneous Revenue	<b>199,893</b> 31,271	<b>181,406</b> 38,853	<b>219,895</b> 31,896	<b>133,941</b> 37,728	<b>179,318</b> 40,365
37400 Miscellaneous Revenue	31,271	38,853	31,896	37,728	40,365
TREVENUE Total Revenues	231,165	220,258	251,791	171,669	219,683
41100 Salaries and Wages	175,910	213,219	234,618	243,480	235,626
41300 Incentive	236	602	600	1,638	1,500
41620 Unscheduled	1,206	1,340	1,000	1,000	1,000
41820T Health Insurance	2,329	8,429	8,820	14,752	18,875
41900 Life	7	32	33	32	33
42010 Social Security - Medica	2,590 946	3,147	3,485	3,607	3,513 4,269
42020 Social Security - OASDI 42110 TMRS	2,126	4,023 8,122	4,300 9,415	4,109 9,261	4,269 9,480
42115 OPEB Funding	378	1,603	1,685	1,624	1,673
42300 State Unemployment	920	937	1,023	1,099	1,036
42400 Workers Compensation	3,915	4,670	5,360	5,518	5,402
42510 Car Allowance	1,579	3,975	5,124	4,124	5,124
PSCHG Personal Svcs Changes	0	0	0	0	-11,773
41000 Personal Services	192,141	250,099	275,463	290,244	275,758
51110 Office Expense	1,783	2,253	3,525	8,866	3,525
51200 Operating	244	326	505	505	505
51210 Operating Concessions CO 51250 Janitor	30,013 1,559	34,435 996	21,500 1,150	21,500 1,150	21,500 1,150
51300 Clothing and Linen	5,104	4,482	5,525	5,525	5,525
51350 Chemical and Medical	46,095	35,905	48,015	48,015	48,015
51610 Recreation Supplies	11,143	8,263	10,800	7,473	7,473
51700 Education	0	286	400	400	400
51850 Minor Tools	548	64	734	734	515
51950 Minor Office Equipment	170	75	250 25 543	250	250
53100 Natural Gas 53150 Electricity	25,513 16,098	14,594 14,174	25,513 16,098	20,345 12,160	21,868 14,173
55100 Publications	4	0	89	12,100	89
51000 Supplies	138,276	115,851	134,104	126,922	124,988
61300 Advertising	4,773	5,413	5,500	0	0
61400 Dues	170	80	300	300	300
61410 Tuition	860	2,791	1,778	1,778	1,778
62000 Professional	18,643	14,829	24,852	24,852	24,852
63210 Armored Car Service	2,622	2,662	2,823	3,224	3,224
68100 R & M - Building 68300 R & M - Improvements	0 24,692	1,118 17,329	310 28,500	310 28,500	310 28,500
68680 Other Equipment	24,092	0	20,300	20,300	20,300
69300 Leased Computer Software	440	440	480	550	550
60000 Contractual Services	52,401	44,663	64,743	59,514	59,714
71100 Insurance and Bonds	10,549	8,908	10,135	10,135	10,274
74000 Printing and Binding	6,469	7,892	7,435	2,309	2,309
75100 Travel	2,976	536	3,163	3,163	3,163
75300 Meals and Local	54	294	300	300	300
77200 License and Permits	0 66	1,778 78	1,350	1,350	1,331
78210 Cash Over/Short			33	33	33
70000 Other Charges 83100 Improve other than Build	<b>20,115</b> 0	<b>19,486</b> 0	<b>22,416</b>	<b>17,290</b> 0	<b>17,410</b> 53,111
80000 Capital Outlay	0	0	0	0	53,111
TEXPENSES Total Expenses	402,932	430,099	496,726	493,970	530,981

#### **Employee Distribution By Position**

**Entity:** 1840 - Swimming Pools **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	CLR045	ASSISTANT AQUATICS COORDINATOR
36.00	HRL400	LIFE GUARD
8.00	HRL402	SWIMMING LESSON INSTRUCTOR
8.00	HRL403	POOL CASHIER
3.00	HRL405	HEAD LIFEGUARD
3.00	HRL406	ASSISTANT - POOL MANAGER
3.00	HRL409	SWIMMING POOL MGR.
3.00	HRL417	LESSON COORDINATOR
1.00	HRL901	ACCOUNT CLERK I
1.00	PRF420	AQUATICS SPECIALIST
67.00		

### **Positions Changes**

_					
	Head-	Class		Pay	<b>Estimated</b>
	count	Code	Position	Grade	Cost/(Savings)
	(1.00)	CLR045	ASSISTANT AQUATICS COORDINATOR	G05	(45,816)
	1.00	CLR195	POOL MANAGER	G05	34,431
	6.00	HRL400	LIFE GUARD	H01	63,807
	(3.00)	HRL405	HEAD LIFEGUARD	H02	(2,928)
	(1.00)	HRL901	ACCOUNT CLERK I	H05	(10,290)







(1850)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 463,797	\$ 511,180	\$ 335,627
Supplies	40,749	38,679	28,565
Contractual Services	27,464	30,644	22,018
Other Charges	50,253	51,064	53,781
Total Expenses	\$ 582,263	\$ 631,567	\$ 439,991

#### Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

### **Strategic Approach**

The function of the Recreation program is to plan, develop, and deliver quality municipal recreation services, programs, and events that meet the varying needs of the community. Operations related to Recreation within the Recreation Services division consist of the Summer Recreation Program, Sports Camps, Health and Wellness Recreation, and the SPARK (Supporting Park and Recreation Kids) School Supply Program.

The Summer Recreation Program provides a free structured and supervised recreation program at 15 parks throughout the City. The program includes organized games and activities with Recreation Leaders, guest speakers from different outside organizations, weekly visits to each park by the Sports Specialist to play a new sport and the Art and Crafts Specialist to do a fun art or craft project. Each day, children ages 1- 18 years at each of the Recreation Program park sites are provided a free lunch through a Community Development grant, and a Snack Pak to take home on Fridays supplied by Snack Pak 4 Kids. In the summer of 2020, three new park sites will be added to the Summer Recreation Program.

The Sports Camps Program provides free children's sports camps including baseball, soccer, football, basketball, volleyball, and tennis. Sports Camp sites are located at Summer Recreation Program sites and provide recreation and athletic programming. While the camps are free, donations of school supplies are requested of the attendees if they can afford it. The donations received from the Sports Camps go to the SPARK School Supply Program.

The SPARK School Supply Program within Recreation is a donation based program that gives a backpack filled with the school supplies needed for children to begin the school year. The backpacks and supplies are donated by local businesses and individuals. The backpacks are given out to children that attend the Summer Recreation Program.

The Health and Wellness Recreation Program is the newest area of focus for Recreation. Staff is exploring opportunities to provide Health, Wellness and Recreation Programs in City parks (examples: walking groups, gardening classes, yoga, etc). The goal of these programs is to improve the community's health behaviors and outcomes as identified in the 2018 Community Health Assessment.

### **Programs**

# Summer Children's Recreation 2019/20 Budget — \$395,991

Provide a safe, supervised, structured, fun summer program for children primarily of low to moderate incomes to improve health and wellness, build relationships, access a meal(s), and learn important skills.

# Summer Kids Sport Camps 2019/20 Budget — \$22,000

Provide low income children the opportunity to participate in sport camp opportunities in order to improve their skills in their chosen sport.

# Health and Wellness Recreation 2019/20 Budget — \$22,000

Provide recreation programs addressing the health and wellness of all ages across the community.

# SPARK School Supply Program 2019/20 Budget — \$0

Supply backpacks and school supplies to children in need.

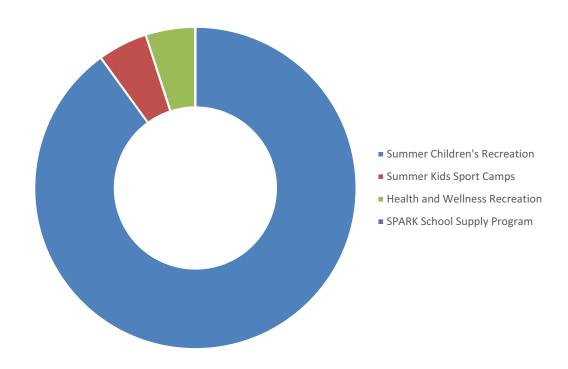
#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Summer Recreation Program Lunches	10,053	11,000	12,000
Served			
Total Snack Paks Given Out	6,300	6,500	7,000
Summer Recreation Program Participants	1,223	1,300	1,375
Total Summer Sports Camp Participants	172	200	225
Total Backpacks Given Out	378	400	425
Warford Recreation Program Lunches Served	2,400	2,450	2,500

# **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	6	3	3
Part-time Positions	54	54	52
Total Positions	60	57	55

# Total Recreation Department 2019/20 Budget — \$439,991



#### Parks & Recreation Program

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37410 Miscellaneous Revenue	375	420	625	625	672
37420 Donations	5,600	686	0	0	0
37400 Miscellaneous Revenue	5,975	1,106	625	625	672
TREVENUE Total Revenues	5,975	1,106	625	625	672
41100 Salaries and Wages	290,428	329,210	356,686	274,528	255,101
41300 Incentive	3,541	3,913	3,900	3,189	2,700
41620 Unscheduled	1,119	1,211	1,100	1,100	1,100
41820T Health Insurance	40,687	50,053	58,489	33,790	30,534
41900 Life	77	92	100	58	50
42010 Social Security - Medica	4,411	4,835	5,590	4,174	4,013
42020 Social Security - OASDI	11,049	12,684	14,121	8,468	7,377
42110 TMRS	22,532	26,576	28,813	18,169	15,439
42115 OPEB Funding	4,550	5,256	5,535	3,421	2,891
42300 State Unemployment	951	1,020	1,147	1,020	989
42400 Workers Compensation	6,933	8,237	9,539	8,365	8,058
42510 Car Allowance	18,222	19,506	24,960	13,642	18,960
42550 Communications Allowance	1,203	1,204	1,200	1,198	1,200
PSCHG Personal Svcs Changes	0	0	0	0	-12,784
41000 Personal Services	405,703	463,797	511,180	371,122	335,627
51110 Office Expense	4,827	5,359	4,400	4,400	4,400
51200 Operating	500	418	600	600	600
51250 Janitor	262	606	675	675	675
51300 Clothing and Linen	884	1,217	1,741	1,741	1,741
51350 Chemical and Medical	197	334	150	150	150
51500 Animal Purchases	10,725	11,663	10,513	7,063	7,063
51610 Recreation Supplies	31,021	20,818	19,500	12,836	12,836
51630 Rec Program Donation Exp	6,572	170	0	170	0
51700 Education	558	164	700	700	700
55100 Publications	210	0	400	400	400
51000 Supplies	55,756	40,749	38,679	28,735	28,565
61300 Advertising	5,227	7,698	8,744	0	0
61400 Dues	225	85	375	375	605
61410 Tuition	359	251	300	300	540
62000 Professional	4,160	13,551	14,146	14,146	14,176
68300 R & M - Improvements	225	0	700	700	700
69100 Rental Land & Buildings	4,725	0	500	0	0
69210 Rental City Equipment	5,879	5,879	5,879	5,879	5,997
60000 Contractual Services	20,800	27,464	30,644	21,400	22,018
71100 Insurance and Bonds	8,479	7,605	6,899	6,899	9,616
74000 Printing and Binding	4,314	6,195	5,840	5,840	5,840
75100 Travel	1,303	0	1,925	1,925	1,925
75300 Meals and Local	48	452	400	400	400
77900 Other Agencies	36,000	36,000	36,000	36,000	36,000
70000 Other Charges	50,145	50,253	51,064	51,064	53,781
TEXPENSES Total Expenses	532,404	582,263	631,567	472,320	439,991

#### **Employee Distribution By Position**

1850 - Parks & Recreation Program 41100 - Salaries and Wages Entity:

Account: Annual, 2019 Period:

Scenario: Dept Req USD **Currency:** 

Count	Code	Description
1.00	CLR044	ASSISTANT RECREATION COORDINATOR
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
2.00	HRL414	RECREATION SPECIALIST
47.00	HRL415	RECREATION LEADER
4.00	HRL418	DISTRICT SUPERVISOR
1.00	HRL901	ACCOUNT CLERK I
1.00	MGT400	RECREATION SUPERVISOR
57.00		

#### Reclassifications

Head- Class		Pay	Head-	Class		Pay	Estimated	
count	Code	Current Position	Grade	count	Code	Requested Position	Grade	Cost
(1.00)	MGT400	RECREATION SUPERVISOR	G10	1.00	PRF142	RECREATION COORDINATOR	G08	-

#### Eliminations

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Savings
(1.00)	HRL901	ACCOUNT CLERK I	H05	(8,854)
(1.00)	HRL9418	DISTRICT SUPERVISOR	H03	(3,930)







(1855)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 228,178	\$ 372,151	\$ 328,163
Supplies	68,316	75,429	73,411
Contractual Services	29,451	34,736	31,052
Other Charges	4,223	11,498	13,709
Total Expenses	\$ 330,168	\$ 493,814	\$ 446,335

### **Mission**

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

### Strategic Approach

The function of the Warford Activity Center is to plan, develop, and deliver programs and activities that meet the varying needs of the community.

The Charles E. Warford Activity Center opened in January of 2018 as the City of Amarillo's only Activity Center. The initial programming for the center, was based on a fitness/wellness model. As staff has evaluated the community engagement and program participation, it has been clear that the current programming model is not effective. As a result of these observations, the programming associated with the Warford Activity Center is beginning to shift from fitness/wellness to community-based programming. In order to meet the needs of the community, and not duplicate programs being provided by other community organizations, the department is exploring partnership opportunities. This will allow the department to provide a wider range of programming without adding additional staffing.

### **Programs**

# Community Based Programs 2019/20 Budget — \$401,701

Provide a safe, supervised, structured, fun program for children and adults to improve health and wellness, build relationships, and learn important skills. Provide a safe, educational, structured and supervised environment for school age children after school focused on recreation, social growth, enrichment, and academic assistance.

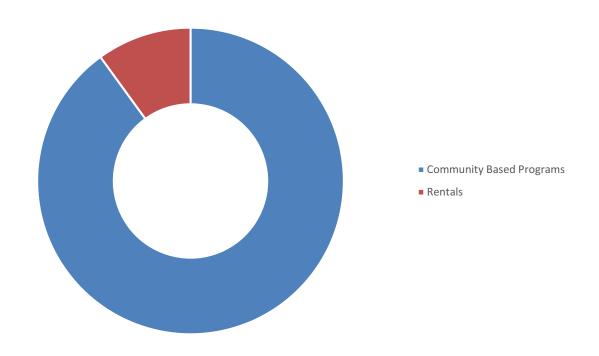
### Rentals 2019/20 Budget — \$44,634

Provide the community access to an affordable option for nonprofit, family, and business meeting and gathering space.

### **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	5	6	5
Part-time Positions	16	16	7
Total Positions	21	22	12

# Total Warford Department 2018/19 Budget — \$446,335



#### **Warford Activity Center**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33820 Admission Fees	0	12,357	15,800	15,571	15,800
33830 Player Membership Fees	0	24,496	23,600	26,951	23,600
33855 Swimming Lessons	0	-100	23,000	20,931	23,000
33856 Group Fitness Fees	0	1,450	3,600	1,450	3,600
33865 WAC Rental Fees	0	3,365	5,500	9,906	5,500
33700 Culture and Recreation	0	44,588	88,100	62,798	88,100
34910 Fleet Equipment Rental	0	<b>44,386</b> 30	700	30	700
34900 Interdepart Rental & Use	0	30	700	30	700
37410 Miscellaneous Revenue	0	0	400	0	400
37420 Donations	0	2,911	0	3,131	0
37400 Miscellaneous Revenue	0	2,911	400	3,131	400
TREVENUE Total Revenues	0	47,529	89,200	65,959	89,200
41100 Salaries and Wages	0	179,916	275,593	302,518	310,087
41300 Incentive	0	468	600	1,703	1,500
41620 Unscheduled	0	955	1,000	2,254	1,000
41820T Health Insurance	0	22,036	35,280	40,327	47,187
41900 Life	0	62	83	93	100
42010 Social Security - Medica	0	2,582	4,005	4,400	4,518
42020 Social Security - OASDI	0	6,182	8,480	9,890	10,662
42110 TMRS	0	12,811	33,820	29,686	38,021
42115 OPEB Funding	0	2,502	3,324	3,926	4,179
42300 State Unemployment	0	663	991	1,132	1,042
42400 Workers Compensation	0	0	8,976	6,462	11,077
PSCHG Personal Svcs Changes	0	0	0	0	-101,210
41000 Personal Services	0	228,178	372,151	402,391	328,163
51110 Office Expense	0	6,556	2,500	5,000	4,380
51200 Operating	0	12,786	7,900	1,826	7,900
51250 Janitor	0	11,772	5,000	4,500	6,300
51300 Clothing and Linen	0	648	2,300	1,061	0
51350 Chemical and Medical	0	2,695	2,000	1,364	2,000
51610 Recreation Supplies	0	5,975	19,170	6,514	18,265
51630 Rec Program Donation Exp	0	1,388	0	1,388	0
51700 Education	0	0	0	0	498
51850 Minor Tools	0	67	500	0	0
51950 Minor Office Equipment	0	398	0	0	0
53100 Natural Gas	0	9,040	18,158	17,759	19,090
53150 Electricity	0	12,034	10,594	13,934	14,978
53200 Water and Sewer	0	4,957	7,307	0	0
51000 Supplies	0	68,316	75,429	53,346	73,411
61100 Communications Billing	0	5,975	9,000	9,290	9,000
61300 Advertising	0	1,150	5,000	0	0
61410 Tuition	0	189	100	150	0
62000 Professional	0	13,065	12,000	15,739	12,000
63210 Armored Car Service	0	2,581	3,636	4,606	5,052
68100 R & M - Building	0	5,850	5,000	17,382	5,000
68300 R & M - Improvements	0	639	0	0	0
60000 Contractual Services	0	29,451	34,736	47,168	31,052
71100 Insurance and Bonds	0	2,910	9,531	9,531	12,710
74000 Printing and Binding	0	248	1,100	30	0
75300 Meals and Local	0	125	300 567	0	300
77200 License and Permits 78210 Cash Over/Short	0	939 0	567 0	907 0	700 0
70000 Other Charges	0	4,222	11,498	10,468	13,710
TEXPENSES Total Expenses	0	330,168	493,814	513,373	446,335

#### **Employee Distribution By Position**

Entity: 1855 - Warford Activity Center Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	CLR189	FRONT DESK ATTENDANT
1.00	CLR190	FRONT DESK MANAGER
1.00	CLR195	POOL MANAGER
2.00	HRL085	FRONT DESK ATTENDANT
2.00	HRL090	FITNESS ATTENDANT
2.00	HRL095	AFTERSCHOOL PROGRAM ATTENDANT
6.00	HRL400	LIFE GUARD
2.00	HRL402	SWIMMING LESSON INSTRUCTOR
1.00	HRL905	ATHLETIC SPECIALIST
1.00	HRL911	CUSTODIAN I
1.00	PRF025	FITNESS/WELLNESS COORDINATOR
1.00	PRF142	RECREATION COORDINATOR
1.00	TRD047	CUSTODIAN II
22.00		

#### Reclassifications

Head-	Class		Pay	Head-	Class		Pay	Estimated
count	Code	<b>Current Position</b>	Grade	count	Code	Requested Position	Grade	Cost
(2.00)	HRL090	FITNESS ATTENDANT	H02	2.00	NEW	PROGRAM ATTENDANT (HRLY)	H02	9,377
(2.00)	HRL095	AFTERSCHOOL PROGRAM ATTENDANT	H02	2.00	NEW	PROGRAM ATTENDANT (HRLY)	H02	5,108
(1.00)	PRF025	FITNESS/WELLNESS COORDINATOR	G07	1.00	NEW	PROGRAM COORDINATOR	G07	-
(1.00)	PRF142	RECREATION COORDINATOR	G08	1.00	NEW	CENTER SUPERVISOR	G17	13,378

#### Eliminations

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Savings
(6.00)	HRL400	LIFE GUARD	H01	(63,807)
(1.00)	CLR195	POOL MANAGER	G05	(34,431)
(2.00)	HRL402	SWIMMING LESSON INSTRUCTOR	H01	(21,982)
(1.00)	HRL905	ATHLETIC SPECIALIST	H03	(8,853)





(1861)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 3,839,087	\$ 4,012,902	\$ 3,790,260
Supplies	1,737,476	1,896,000	661,779
Contractual Services	1,351,935	1,455,329	1,486,095
Other Charges	91,334	123,641	97,393
Total Expenses	\$ 7,019,832	\$ 7,487,872	\$ 6,035,527

### **Mission**

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

### **Strategic Approach**

The Park Maintenance Division provides care and maintenance to parks and other departmental facilities including operational support for other divisions including Aquatics, Athletics (adult and youth), Recreation, and Zoo. Park Maintenance also provides landscape maintenance for other City Departments (Public Health, Libraries, WIC, Civic Center, Fire Stations and Fire Training Center, City Hall, Simms Building, Bus Transfer, Police and Courts, Airport Blvd., the Madam Queen, streetscapes, boulevards, and other City owned property. The goal of Park Maintenance is to provide a beautiful, clean, safe and enjoyable environment for those that live, work and play in Amarillo.

Park Maintenance also supports Severe Weather Operations by conducting snow removal operations at parking lots and sidewalks around public buildings and Fire Stations. The division also provides a support role in storm damage response to the Office of Emergency Management (Strike Teams) by securing sites involving downed trees and other fallen or blown debris.

The Parks and Recreation division will utilize the Departments' Asset Management Plan and Parks Master Plan to prioritize improvements to the existing infrastructure while looking at strategic and sustainable improvements.

### **Programs**

# General Park Maintenance 2019/20 Budget — \$2,836,697

Efficiently and effectively maintain park land, related appurtenances, and facilities being good stewards of taxpayers previous and current investments in parks.

# Municipal Building Maintenance 2019/20 Budget — \$362,132

Effectively and efficiently maintain land, trees, shrubs, plants and provide snow removal at municipal facilities and properties and irrigation systems at all fire stations.

# Streetscape and Median Maintenance 2019/20 Budget — \$120,711

Effectively and efficiently maintain streetscapes and medians throughout the city.

# Forestry 2019/20 Budget — \$663,908

Effectively and efficiently care for the 17,000+ trees located at parks, tree farms, streetscapes, and municipal facilities.

### Zoo Maintenance 2019/20 Budget — \$181,066

Effectively and efficiently maintain the Amarillo Zoo property.

# Athletic Field Maintenance 2019/20 Budget — \$965,684

Effectively and efficiently maintain athletic fields to support City of Amarillo Athletic leagues and tournaments and Youth Sports organization leagues and tournaments using City of Amarillo fields.

# Aquatics Maintenance 2019/20 Budget — \$241,421

Effectively and efficiently maintain City of Amarillo swimming pool facilities.

# Special Events Maintenance Support 2019/20 Budget — \$482,842

Provide maintenance support to community special events sponsored by the City of Amarillo and other community events held in city parks.

# City Owned Properties and Undeveloped Land Maintenance 2019/20 Budget — \$181,066

Provide basic maintenance of city owned property and undeveloped park land.

Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Workload .			
Irrigation and Sprinkler Repair Work Orders	995	1,300	1,300
Facility Maintenance Work Orders	405	600	600
Electrical Repair Work Orders	189	250	250
Restroom and Drinking Fountain Repairs	412	200	200
Playground Renovations Per Year	2	1	2
Trees Removed	113	200	200
Trees Planted	378	400	400
Graffiti Removal	103	400	200
Total Athletic Field Acreage	159.5	159.5	144.4
Athletic Field Acreage Over-Seeded with Rye Grass Per Year	40	40	80
Baseball/Softball Field Prep Per Week	182	182	182
Total Park Acres	2077	2077	2077
fficiency			
Cost to Maintain 1 Baseball Field Per Year	\$39,690	\$39,690	\$39,690
Cost to Maintain 1 Soccer Field Per Year	\$25,162	\$25,162	\$25,162
Cost to Prep 1 Baseball Field for Play	\$31.96	\$31.96	\$31.96
Cost to Maintain 1 Acre of Park Property	\$3,077	\$3,254	\$3,354
Acres Maintained Per Worker	28.60	28.63	27.69

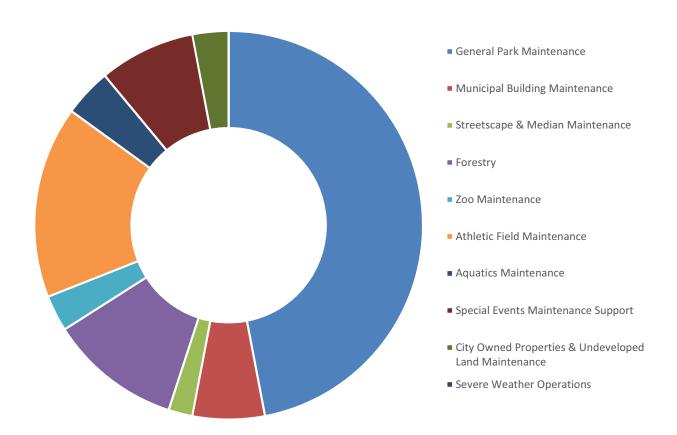
# Severe Weather Operations 2019/20 Budget — \$0

Park Maintenance supports the Office of Emergency Management during and after significant weather events. This support includes snow & ice removal, downed street trees, and response as Strike Teams for site security.

## **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	75	75	72
Part-time Positions	36	36	36
Total Positions	111	111	108

# Total Park Maintenance Department 2019/20 Budget — \$6,035,527



#### Park Maintenance

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	2,713,569	2,494,378	2,553,913	2,350,794	2,474,395
41300 Incentive	69,316	66,286	63,540	59,975	57,540
41620 Unscheduled	28,979	59,191	24,500	72,054	24,500
41820T Health Insurance	618,120	595,731	681,332	634,120	716,305
41900 Life	1,222	1,187	1,251	1,182	1,251
42010 Social Security - Medica	38,752	36,008	39,110	34,522	36,713
42020 Social Security - OASDI	133,706	132,543	146,078	134,277	141,261
42110 TMRS	271,401	282,646	323,349	285,757	302,233
42115 OPEB Funding	55,819 5,954	55,288 4,940	57,253 5,260	53,938 5,158	55,365 5,003
42300 State Unemployment 42400 Workers Compensation	120,065	110,022	116,116	105,823	111,640
42550 Communications Allowance	1,203	867	1,200	005,025	111,040
PSCHG Personal Svcs Changes	0	0	0	0	-135,945
41000 Personal Services	4,058,106	3,839,087	4,012,902	3,737,599	3,790,260
51110 Office Expense	5,982	6,165	6,000	9,111	6,000
51120 Safety Program	2,237	2,416	2,500	2,058	2,500
51125 Training	0	2,627	2,400	2,467	2,400
51200 Operating	75,610	79,151	73,300	76,457	67,300
51250 Janitor	32,019	28,797	25,000	29,101	25,000
51300 Clothing and Linen	12,635	5,724	12,500	13,909	12,500
51350 Chemical and Medical	497	268	600	147	600
51400 Photographic	531	131	400	0	400
51450 Botany & Agrigulture	0	1,159	0	1,159	0
51454 B & A - Trees	12,668	4,671	9,600	11,991	9,600
51456 B & A - Bedding Plants	8,765	7,436	6,720	7,496	6,720
51458 B & A - Fertilizer	49,825	46,729	72,000	42,407	72,000
51460 B & A - Grass	8,879	7,223	10,000	7,635	10,000
51462 B & A - Chemicals	21,599	16,083	23,000	16,642	23,000
51700 Education	1,004	1,027	900	90	900
51800 Fuel & Oil	21,624	20,888	39,727	33,428	35,935
51850 Minor Tools 51980 IT Hardware	16,223 8,345	20,919 21,535	22,500 4,000	18,691 28,387	16,600 4,000
52050 Auto Parts	23,070	21,036	19,500	18,843	19,500
52050LABOR Auto Parts Labor	1,275	1,363	2,000	1,013	2,000
52120 Tires and Tubes Other	1,991	1,600	2,500	971	4,900
53100 Natural Gas	11,933	6,053	11,933	5,814	6,251
53150 Electricity	203,635	231,577	380,224	310,395	333,673
53200 Water and Sewer	1,168,696	1,202,900	1,168,696	1,115,774	0
51000 Supplies	1,689,043	1,737,476	1,896,000	1,753,986	661,779
61100 Communications Billing	141	1,309	1,100	4,604	9,600
61200 Postage	130	71	200	25	200
61400 Dues	4,225	4,635	4,206	3,531	4,206
61410 Tuition	5,678	5,767	5,860	8,272	5,760
68100 R & M - Building	15,022	14,701	15,000	13,982	15,000
68300 R & M - Improvements	63,545	43,871	140,000	58,576	140,000
68312 Other Improvement	0	118	0	118	0
68316 Sand, Gravel, Concrete	29,648	25,288	29,520	20,900	29,520
68318 Lighting	20,244	19,306	20,000	24,993	20,000
68322 Playground Equipment	19,967	15,431	20,000	21,475	20,000
68400 R & M - Irrigation	75,831	75,731	70,000	57,848	70,000
68650 Shop Equipment	1,626	2,385	2,500	1,678	2,500
68660 Audio/Video Equipment	1,910	989 5 313	1,880 4,700	1,745 6 513	1,880
69100 Rental Land & Buildings	9,825 1,110,892	5,313 1,132,780	4,700 1 135 263	6,513	4,700 1,157,620
69210 Rental City Equipment 69220 Rental Other Equipment	1,110,892 5,424	1,132,780 4,239	1,135,263 5,100	1,135,263 4,628	1,157,629 5,100
60000 Contractual Services	1,364,108	1,351,935	1,455,329	1,364,152	1,486,095
71100 Insurance and Bonds	74,577	90,669	122,641	122,641	96,394
74000 Printing and Binding	895	665	1,000	560	1,000
70000 Other Charges	75,472	91,334	123,641	123,201	97,394
. 5500 Galor Gliarges	10,712	J 1,JJ-T	120,071	120,201	31,334

#### Park Maintenance

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
83200 Improvement	56,777	0	0	0	0
84100 Auto-Rolling Stock & Equ	2,395	0	0	0	0
80000 Capital Outlay	59,172	0	0	0	0
TEXPENSES Total Expenses	7,245,902	7,019,832	7,487,872	6,978,937	6,035,527

#### **Employee Distribution By Position**

**Entity:** 1861 - Park Maintenance **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM410	PARK SUPERINTENDENT
1.00	ADM411	ASSISTANT PARK SUPERINTENDENT
1.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
11.00	HRL413	YOUTH WORKER - MAINTENANCE
4.00	HRL915	CREW LEADER
20.00	HRL930	UTILITY WORKER
1.00	HRL965	INSPECTOR
1.00	MGT410	PARK OPERATIONS SUPERVISOR
2.00	MGT411	PARK HORTICULTURAL SUPERVISOR
1.00	MGT412	PARK MAINTENANCE SUPERVISOR
1.00	MGT432	VISITOR SERVICE COORDINATOR
13.00	MGT950	PARK FOREPERSON I
8.00	TEC950	PARK TECHNICIAN I
8.00	TEC951	PARK TECHNICIAN II
2.00	TRD410	PARK MAINTENANCE MECHANIC II
2.00	TRD411	TREE TRIMMER
4.00	TRD415	PARK PLUMBER I
4.00	TRD416	PARK PLUMBER II
1.00	TRD915	ELECTRICIAN I
20.00	TRD930	UTILITY WORKER
4.00	TRD970	PARK MAINTENANCE MECHANIC I
111.00		

### **Eliminations**

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Savings
(1.00)	MGT432	VISITOR SERVICE COORDINATOR	G08	(55,501)
(2.00)	TRD930	UTILITY WORKER	G01	(80,444)







(1862, 1863)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Actual Budgeted	
Personnel Services	\$ 426,203	\$ 415,221	\$ 480,111
Supplies	98,663	99,900	95,800
Contractual Services	37,328	34,587	35,217
Other Charges	9,399	12,848	11,608
Total Expenses	\$ 571,593	\$ 562,556	\$ 622,736

### **Mission**

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

## **Strategic Approach**

The proposed budget provides for operations and programs of the Amarillo Zoo to serve the amarillo and area community. Specific operations includes Zoo Operations, Zoo Education, Volunteer Program, Special Events and Rental (Birthday Parties). Zoo Operations includes care for the animals and maintainence of the facilities related to animal care as well as operations of visitor services (admission/concession areas and educational facilities). Zoo staff is responsible for animal care and management, facility maintenance, conservation initiatives, and visitor services. Zoo staff utilizes all available resources to achieve a high level of animal care, customer satisfaction, and overall safety at the Amarillo Zoo. This budget addresses the "Best Practice" initiative by providing and supporting additional technologies available to Zoo staff to provide the most current training available.

The Zoo's Education programs have demonstrated success on a number of fronts: the popular ZOOschool, ZOOmobile, Toddlers at 10 and Summer Camp programs regularly exceed demand. Programs align with STEM initiatives and both local and national benchmarks in classroom education which makes the Zoo programs popular with regional educators. The Zoo has offered over 20 different theme programs for students ages pre-K through 12. The focus for the next few years will be to build on this success and create a compelling learning environment for students, teachers and visitors that is fun, inspiring and instills a sense of environmental stewardship. A critical component to the success of this goal is securing a replacement ZOOmobile for our aging vehicle to continue to offer the outreach program option.

The Amarillo's ZOOCrew Volunteer Program provides interested individuals ages 13 and up an opportunity to support the zoo through donation of time and talents. Zoo volunteers help in a variety of ways including assisting with education programs, special events, guest services, animal husbandry and horticulture. On average 50-60 volunteers are in the program with three recruitment/training classes offered each year. Over 200 community volunteers are also recruited from area colleges, clubs and business groups to assist with special events such as BOO at the Zoo, Easter EGG-citement and ZooLights. ZOOcrew volunteers are also used to staff the Zoo Education Center.

Special events continue to grow each year in popularity and provide guests increased incentives for a return visit. On average 14 special events are offered each year with a variety of themes including Earth Day, Tiger Conservation Day, Incredible Edible Insects and more. Three event themes, BOO at the Zoo, Easter EGG-citement and ZOOlights are considered major events and are repeated each year. Special events are designed for families to have fun learning while enjoying the Zoo. In addition, the public can schedule birthday parties at the Amarillo Zoo providing an additional revenue option to the budget.

Ensuring the highest quality guest experience is a primary goal the Zoo contributing to the overall quality of life in Amarillo and to local tax revenue by providing an amenity for travelers stopping in the city.

### **Programs**

Zoo Operations 2019/20 Budget — \$498,188

Inspire appreciation, respect and a connection to wildlife and nature through education, recreation and conservation while providing a fun, affordable destination for the community, area and tourists.

Zoo Education 2019/20 Budget — \$62,274

Advance the Zoo's mission of connecting people with wildlife by providing meaningful educational and engaging experiences.

Volunteer Program 2019/20 Budget — \$31,137

Advance the Zoo's mission of connecting people with wildlife by providing meaningful volunteer opportunities.

Special Events 2019/20 Budget — \$31,137

Advance the Zoo's mission by providing engaging, fun, educational experiences while showcasing and marketing the Zoo to a wider audience.

Birthday Parties 2019/20 Budget — \$0

Advance the Zoo's mission while providing a additional revenue option.

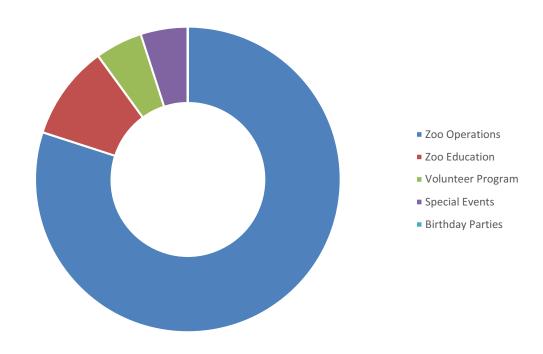
#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Amarillo Zoo Animal Collection			
(Species/Specimens)			
Mammals	31/55	28/49	28/49
Birds	10/22	8/14	8/14
Reptiles/Amphibians	38/63	36/58	36/58
Invertebrates	11/340+	8/311+	8/311+
Visitor Services			
Admission Revenue	\$179,959	\$168,240	\$201,750
Education Program Revenue	\$21,409	\$24,096	\$22,000
Special Event Revenue	\$67,056	\$73,449	\$61,000
Volunteer Hours Worked	7,406	7,417	7,400
Annual Zoo Visitors	130,000	135,000	135,000

## **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	7	7	8
Part-time Positions	7	7	8
Total Positions	14	14	16

Total Zoo 2019/20 Budget — \$622,736



#### Zoo Maintenance

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33920 Adult Zoo Admission	117,240	128,690	146,000	119,900	146,000
33930 Child Zoo Admission	31,768	38,237	42,500	35,962	42,500
33940 Senior Zoo Admission	6,453	7,156	9,250	6,814	9,250
33970 Group Zoo Admission	3,639	3,871	4,000	3,809	4,000
33980 Season Pass Zoo Admissio	965	2,005	0	1,755	0
33990 Special Zoo Event	66,437	67,056	61,000	73,449	61,000
33700 Culture and Recreation	226,502	247,014	262,750	241,688	262,750
37141 Merchant Service Fees	-5,789	-5,170	-3,600	-5,118	-3,600
37410 Miscellaneous Revenue	-3	-17	0	-17	0
37466 Education	22,458	21,409	22,000	24,096	22,000
37400 Miscellaneous Revenue	16,667	16,221	18,400	18,960	18,400
TREVENUE Total Revenues	243,169	263,235	281,150	260,648	281,150
41100 Salaries and Wages	295,707	312,495	286,394	268,256	287,078
41300 Incentive	3,974	3,005	2,100	1,536	1,500
41620 Unscheduled	14,438	22,362	2,500	26,306	2,500
41820T Health Insurance	39,526	36,265	61,740	50,900	62,531
41900 Life	98	84	117	97	117
42010 Social Security - Medica	4,463	4,818	4,183	3,998	4,184
42020 Social Security - OASDI	11,779	10,927	13,694	11,676	13,618
42110 TMRS	26,334	23,080	31,447	25,986	31,189
42115 OPEB Funding	4,771	4,415	5,367	4,656	5,337
42300 State Unemployment	892	1,059	610	666	617
42400 Workers Compensation	7,295	7,695	7,068	6,615	7,084
PSCHG Personal Svcs Changes	0	0	0	0	64,355
41000 Personal Services	409,277	426,203	415,221	400,693	480,111
51110 Office Expense	2,126	3,831	1,000	4,016	1,000
51200 Operating	9,043	8,623	9,000	6,631	9,000
51250 Janitor	2,485	3,297	2,400	3,138	2,400
51300 Clothing and Linen	1,367	186	1,100	1,102	1,100
51500 Animal Purchases	4,522	1,280	5,000	823	5,000
51550 Animal Feed and Medical	49,786	47,761	49,500	53,199	49,500
51555 Animal Medicine	12,741	12,048	15,000	12,477	15,000
51700 Education	5,141	5,040	5,000	3,189	5,000
51710 Special Events 51850 Minor Tools	5,763	9,238	5,800 2,000	11,582	5,800
52050 Auto Parts	1,665 60	3,451 0	2,000	2,504 0	2,000 0
55100 Publications	3,624	3,988	4,100	4,218	0
	98,323	98,743	99,900		95,800
51000 Supplies 61100 Communications Billing	<b>96,323</b> 6,175	4,320	<b>99,900</b> 700	<b>102,878</b> 2,970	700
61300 Advertising	2,518	3,049	3,050	2,495	0
61400 Dues	1,407	1,424	1,340	1,636	1,340
63210 Armored Car Service	5,094	5,158	5,094	6,961	8,544
63400 Employee Medical	996	899	1,900	0,301	1,900
68100 R & M - Building	1,956	2,477	2,000	1,491	2,000
68300 R & M - Improvements	9,166	8,497	9,000	7,661	9,000
68322 Playground Equipment	78	0,437	0	0	0,000
69210 Rental City Equipment	11,503	11,503	11,503	11,503	11,733
60000 Contractual Services	38,892	37,328	34,587	34,717	35,217
71100 Insurance and Bonds	7,449	9,399	12,848	12,848	11,608
78210 Cash Over/Short	0	0	0	11	0
70000 Other Charges	7,449	9,399	12,848	12,859	11,608
TEXPENSES Total Expenses	553,942	571,673	562,556	551,147	622,736
. 1.7.1 Elioto Fotal Expelled	555,57£	0, 1,0,0	332,330	JJ 1, 177	322,130

#### **Employee Distribution By Position**

**Entity:** 1862 - Zoo Maintenance **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
2.00	HRL252	GATE ATTENDANT
1.00	HRL413	YOUTH WORKER - MAINTENANCE
4.00	HRL930	UTILITY WORKER
1.00	MGT430	ZOO CURATOR
6.00	TEC956	ZOO KEEPER II
14.00		

#### **Positions Changes**

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Cost
1.00	MGT432	VISITOR SERVICE COORDINATOR	G08	55,501
1.00	HRL901	ACCOUNT CLERK I	H05	8,854

#### **ZooSchool Education Programs**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
51200 Operating	-176	-630	0	0	0
51700 Education	0	550	0	0	0
51000 Supplies	-176	-80	0	0	0
TEXPENSES Total Expenses	-176	-80	0	0	0





(1870-1877)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 321,491	\$ 326,830	\$ 321,581
Supplies	24,002	36,925	34,489
Contractual Services	62,879	75,841	74,495
Other Charges	2,692	7,829	6,181
Total Expenses	\$ 411,063	\$ 447,425	\$ 436,746

#### Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

## Strategic Approach

The Athletic Division plans, coordinates, markets, implements, supervises, and evaluates the adult basketball, softball and volleyball programs for Amarillo citizens and surrounding communities. The division manages and trains staff, along with contract officials and scorekeepers, to provide excellent game management and customer service to program participants.

The Athletics Division accepts registration and collects entry fees for approximately 1,200 adult sport teams annually. The Athletic division schedules these teams each year and publishes game schedules for approximately 9,000 games. Schedules and standings are provided electronically for the convenience of the participants. Athletic staff schedule and train sports officials and scorekeepers to officiate and score all sports offered including softball, volleyball and basketball. Staff provides awards for all leagues and tournaments and presents them formally at the end of each sport season or tournament. Staff prepares payment authorizations for each individual contract sport official and scorekeeper on a biweekly basis. All offered leagues and tournaments are registered with the appropriate sanctioning organization.

Athletic staff also allocate city owned athletic facilities to five private adult sport providers and four youth sport organizations that utilize City sports fields for their program implementation. In addition, the Athletics Division staff facilitates tournaments hosted by outside organizations. Staff invoices organizations for field usage and collects fees. The Athletics Division also schedules practices for adult sports teams and youth sport organizations and collects field rental fees.

The Athletics Division organizes four softball tournaments and two volleyball tournaments annually, which deliver an economic impact for the City. The Athletic staff also facilitates sports tournaments from private user groups, invoices those groups and collects fees.

• The Athletics Division works closely with youth sport providing organizations to facilitate their utilization of the City's athletic fields and facilities. Although not direct providers of youth sports, the division allocates space, provides resources and collaborates when necessary and requested to support the function of youth sport leagues and tournaments in the community. The Athletics Division, without operational budget impact, will work diligently this upcoming year to implement via local providers identified sport league expansions and new program ideas as identified in the Pillars for Amarillo Youth Athletics initiative survey. Program expansions in Pickleball, Ultimate Frisbee, and Dodgeball will be explored as will new programs such as wrestling and boys' volleyball. The department collaborates with the West Texas Youth Baseball Association to offer the Major League Baseball Pitch, Hit and Run Competition, which has been held at the Rick Klein Baseball Complex the past two years.

This budget reflects requested funds for continued training to ensure that **Best Practices** in athletics management are implemented. Athletic employees are expected to complete a two-year training to obtain certification as a Certified Professional Sports Manager. The Athletics Division staff will continue to attend meetings, workshops and conferences of the Texas Amateur Athletic Federation (T.A.A.F.), United States Sports Specialty Association (U.S.S.S.A.) and the Texas Recreation and Parks Society (T.R.A.P.S.) to keep current on trends in athletics, changes in sports rules and to place bids on sport tournaments to be held in Amarillo.

### **Programs**

## Adult Leagues 2019/20 Budget — \$131,024

Positively contribute to the quality of place and life in Amarillo while providing healthy, safe, social recreational opportunities for the community's adult population through the following leagues:

- Softball (1871) This program provides the adult softball leagues in the City of Amarillo.
   We have 3 seasons of softball, average of 400 to 425 teams, average of 5,000 players and average of 2,000 games at Martin Road, Southeast, and Southwest complexes in each budget year.
- Basketball (1872) This program provides the adult basketball leagues in the City of Amarillo. We have one season averaging 32-34 teams, average of 300 players, and average of 130-140 games at local AISD gyms and the Warford Activity Center in each budget year.
- Volleyball (1874) This program provides the adult volleyball leagues in the City of Amarillo. We have 4 seasons (2 indoor and 2 outdoor) averaging 600-625 teams, average 3,600 players and 3,600 matches. Indoor seasons are played at local AISD middle school gyms and outdoor seasons are played at Thompson Park, Ellwood Park, and Memorial Park.

## Adult Tournaments 2019/20 Budget — \$87,349

Provide a quality, safe, competitive tournament environment to attract local and out-of-town adult sports teams and participants, showcase the Amarillo community, and create entertainment options. Current tournaments include:

- Softball (1871) We host 4 to 5 tournaments each year for the adult softball programs.
   We average 110 to 125 teams each budget year and average 1,300 players participating in the tournaments in a budget year
- Volleyball (1874) We host 2 outdoor tournaments each year for the adult volleyball programs. We average 30-35 teams each budget year and average 200 players participating in the tournaments in a budget year.

## Athletic Field Administration 2019/20 Budget — \$218,373

Manage the reservations of the department's athletic fields for adult and youth sport association groups.

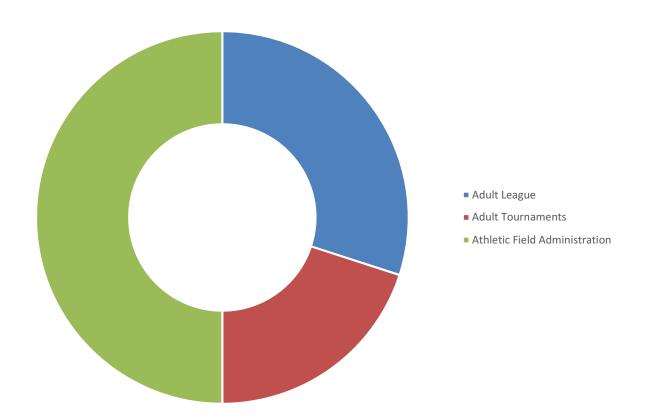
Performance Measures/Indicators:

	2017/18	2018/19 Estimated	2019/2020
	Actual		Projected
Total Adult League Games Scheduled	8,283	8,898	9,000
Adult Basketball Teams Registered (single season)	37	34	30
Adult Softball Teams Registered (three seasons)	483	525	525
Adult Volleyball Teams Registered (four seasons)	622	650	650
Officials/Scorekeepers Trained	120	100	100
Practice Field Reservations Processed	1,086	1,100	1,125

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	3	3	3
Part-time Positions	3	3	3
Total Positions	6	6	6

## Total Athletics Department 2019/20 Budget — \$436,746



#### **Athletic Administration**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	101,052	104,081	107,379	108,853	107,912
41300 Incentive	4	0	0	0	0
41620 Unscheduled	1,411	0	500	0	500
41820T Health Insurance	20,473	13,065	17,640	15,666	18,875
41900 Life	43	47	50	50	50
42010 Social Security - Medica	1,514	1,569	1,610	1,634	1,617
42020 Social Security - OASDI	5,986	6,130	6,425	6,504	6,487
42110 TMRS	11,502	12,687	12,688	13,096	12,767
42115 OPEB Funding	2,406	2,439	2,518	2,564	2,542
42300 State Unemployment	210	261	186	205	184
42400 Workers Compensation	479	575	586	606	614
42510 Car Allowance	3,506	4,430	3,624	3,916	3,636
42550 Communications Allowance	1,019	1,204	1,200	1,198	1,200
41000 Personal Services	149,605	146,488	154,406	154,291	156,385
51110 Office Expense	1,457	1,479	1,450	1,378	1,450
51200 Operating	812	469	725	0	725
51700 Education	0	109	0	98	0
51000 Supplies	2,269	2,057	2,175	1,476	2,175
61100 Communications Billing	0	0	0	114	0
63120 TAAF Affiliates	200	200	200	200	200
60000 Contractual Services	200	200	200	314	200
71100 Insurance and Bonds	2,355	2,113	2,029	2,029	2,530
74000 Printing and Binding	37	25	0	25	0
75100 Travel	353	0	0	0	0
70000 Other Charges	2,745	2,138	2,029	2,054	2,530
TEXPENSES Total Expenses	154,819	150,883	158,810	158,135	161,291

#### **Employee Distribution By Position**

Entity: 1870 - Athletic Administration
Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
3.00	HRL905	ATHLETIC SPECIALIST
1.00	MGT420	ATHLETIC SUPERVISOR
1.00	PRF430	ATHLETIC SPECIALIST
6.00		

#### **Softball Program**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33810 League Entry Fees	169,694	161,492	158,000	154,350	159,500
33815 Tournament Revenue	25,096	25,791	31,380	14,582	31,380
33860 Field Rentals	42,333	31,110	36,130	29,000	36,440
37160 Concession	3,415	2,810	500	0	0
33700 Culture and Recreation	240,538	221,203	226,010	197,932	227,320
37410 Miscellaneous Revenue	2,371	1,458	3,900	1,000	3,900
37400 Miscellaneous Revenue	2,371	1,458	3,900	1,000	3,900
TREVENUE Total Revenues	242,909	222,661	229,910	198,932	231,220
41620 Unscheduled	462	0	0	0	0
41710 Umpire Fees	78,446	79,428	104,276	79,250	95,900
41720 Scorekeepers	28,636	31,814	0	340	0
41740 Off Duty Police	1,129	1,050	1,440	900	1,440
41760 Scheduling	898	2,045	2,000	1,148	1,900
42010 Social Security - Medica	6	0	0	0	0
42110 TMRS	51	0	0	0	0
42115 OPEB Funding	11	0	0	0	0
41000 Personal Services	109,639	114,338	107,716	81,638	99,240
51110 Office Expense	0	0	0	0	0
51200 Operating	3,356	4,323	8,000	3,765	5,000
51610 Recreation Supplies	0	994	3,000	994	3,000
51620 Recreation Trophies	9,085	8,975	12,714	11,257	15,189
51700 Education	0	0	1,500	0	0
51000 Supplies	12,441	14,293	25,214	16,017	23,189
63130 USSSA Affiliates	3,700	8,845	9,375	8,225	9,375
63135 Tournament Costs	15,341	20,675	26,210	14,563	26,060
60000 Contractual Services	19,041	29,520	35,585	22,788	35,435
74000 Printing and Binding	540	306	1,000	352	1,000
75100 Travel	1,805	0	4,650	0	2,500
78210 Cash Over/Short	0	250	0	250	0
70000 Other Charges	2,345	556	5,650	602	3,500
TEXPENSES Total Expenses	143,466	158,705	174,165	121,044	161,364

#### **Basketball Program**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33810 League Entry Fees	11,985	15,020	15,355	13,350	15,355
<b>33700 Culture and Recreation</b> 37410 Miscellaneous Revenue	<b>11,985</b> 15	<b>15,020</b> 15	<b>15,355</b> 150	<b>13,350</b> 0	<b>15,355</b> 150
37400 Miscellaneous Revenue	15	15	150	0	150
TREVENUE Total Revenues	12,000	15,035	15,505	13,350	15,505
41710 Umpire Fees	5,784	6,253	7,128	6,197	5,896
41720 Scorekeepers	1,674	1,890	1,620	1,610	1,340
41000 Personal Services	7,458	8,143	8,748	7,807	7,236
51610 Recreation Supplies	161	531	235	531	235
51620 Recreation Trophies	569	375	630	375	630
51000 Supplies	730	906	865	906	865
63120 TAAF Affiliates	360	370	400	370	400
69100 Rental Land & Buildings	3,825	2,038	2,750	2,038	2,750
60000 Contractual Services	4,185	2,408	3,150	2,408	3,150
74000 Printing and Binding	9	0	50	0	50
70000 Other Charges	9	0	50	0	50
TEXPENSES Total Expenses	12,382	11,456	12,813	11,120	11,301

#### **Track Program**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33810 League Entry Fees	-150	0	0	0	0
33700 Culture and Recreation	-150	0	0	0	0_
TREVENUE Total Revenues	-150	0	0	0	0
51200 Operating	636	0	0	0	0
51000 Supplies	636	0	0	0	0
TEXPENSES Total Expenses	636	0	0	0	0

#### Volleyball Program

	Actual	Actual	Budget	RevEst	Dept Req
			•		•
DESCRIPTION	2016	2017	2018	2018	2019
33810 League Entry Fees	109,025	124,740	104,200	99,470	113,400
33815 Tournament Revenue	2,125	1,700	2,250	3,000	4,000
33700 Culture and Recreation	111,150	126,440	106,450	102,470	117,400
37410 Miscellaneous Revenue	270	160	2,700	250	1,050
37400 Miscellaneous Revenue	270	160	2,700	250	1,050
TREVENUE Total Revenues	111,420	126,600	109,150	102,720	118,450
41710 Umpire Fees	53,346	50,477	54,200	44,280	56,960
41760 Scheduling	898	2,045	1,200	1,148	1,200
41000 Personal Services	54,243	52,522	55,400	45,428	58,160
51110 Office Expense	71	19	0	190	0
51200 Operating	871	925	750	855	500
51610 Recreation Supplies	2,232	2,131	2,525	2,265	2,000
51620 Recreation Trophies	4,272	3,671	4,896	5,195	5,760
51000 Supplies	7,445	6,746	8,171	8,506	8,260
63120 TAAF Affiliates	3,980	1,530	3,200	1,600	3,200
63135 Tournament Costs	1,480	671	3,356	860	2,160
69100 Rental Land & Buildings	30,988	28,550	29,850	23,588	29,850
60000 Contractual Services	36,447	30,751	36,406	26,048	35,210
74000 Printing and Binding	0	0	100	0	100
70000 Other Charges	0	0	100	0	100
TEXPENSES Total Expenses	98,135	90,019	100,077	79,981	101,730

#### Flag Football Program

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33810 League Entry Fees	350	0	0	0	0
33860 Field Rentals	700	220	1,560	220	1,560
33700 Culture and Recreation	1,050	220	1,560	220	1,560
TREVENUE Total Revenues	1,050	220	1,560	220	1,560
51620 Recreation Trophies	4	0	0	0	0
51000 Supplies	4	0	0	0	0
TEXPENSES Total Expenses	4	0	0	0	0

#### Baseball

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33860 Field Rentals	8,580	7,130	17,800	8,300	31,100
37160 Concession	6,112	8,950	5,860	10,311	5,860
33700 Culture and Recreation	14,692	16,080	23,660	18,611	36,960
TREVENUE Total Revenues	14,692	16,080	23,660	18,611	36,960
41620 Unscheduled	700	0	0	0	0
41740 Off Duty Police	0	0	560	0	560
41000 Personal Services	700	0	560	0	560
51620 Recreation Trophies	0	0	500	0	0
51000 Supplies	0	0	500	0	0
69220 Rental Other Equipment	0	0	500	0	500
60000 Contractual Services	0	0	500	0	500
TEXPENSES Total Expenses	700	0	1,560	0	1,060

#### Soccer

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33860 Field Rentals	0	100	0	100	0
33861 Soccer Field Rentals	5,810	8,100	17,810	6,850	27,730
33700 Culture and Recreation	5,810	8,200	17,810	6,950	27,730
TREVENUE Total Revenues	5.810	8.200	17.810	6.950	27.730







(1880)

## **Budget Comparison**

	2017/18 Budgeted		2018/19 Budgeted		2019/2020 Budgeted	
Personnel Services	\$	99,903	\$	84,320	\$	59,965
Supplies		4,402		4,000		4,000
Contractual Services		52,186		21,250		21,250
Other Charges		1,824		3,406		3,506
Total Expenses	\$	158,315	\$	112,976	\$	88,721

### **Mission**

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

## **Strategic Approach**

Center Without Walls is a community-based service delivery model connecting participants to existing programs and services in nontraditional "senior" facilities, providing new services and programs utilizing existing community spaces, and creating a collaboration network of organizations, businesses and individuals committed to sharing and developing program and service resources. It is expected that a Center Without Walls web based virtual center will benefit the community in several ways. The Center Without Walls concept will:

- Consistently connect citizens to existing programming and services across the community.
- Create opportunity to reach active adults/seniors not currently participating in programs and services.
- Provide programming and services that currently do not exist in the community to address health and wellness, economic security and connection to community issues for the active adult/senior population.
- Develop new collaboration and partnerships to better serve the community as well as a coordinated network of community based organizations, business and individuals committed to sharing and developing further program and service resources.
- Educate the community regarding the needs of its aging citizens.
- Connect aging citizens and their caregivers to resource information.
- Efficiently use existing resources to efficiently serve the growing active adult/senior population

The specific goal and strategy of the Amarillo Center Without Walls is to maximize the health (physical, mental and spiritual) and wellness, economic security and connection to community for active adults (Age 50+) in and near Amarillo, Texas by:

- connecting and engaging active adults 50+ with existing community programs and services,
- developing new services/programs for the age group, and
- creating a collaboration/program provider network to share and develop program and service resources.

#### Program components include:

- online community via the City of Amarillo Parks and Recreation website (webpage, social media, event/activity calendar, registration of City directors programs/events/activities, links to program provider events/activities/registration, and resources directory with relevant links and information);
- low cost/no cost programs and services in nontraditional spaces delivered by the City to fill gaps in community programming as identified in the programming needs assessment; and
- community awareness and marketing of the branded Center Without Walls.

During 2018, Senior Services began implementation of the Center Without Walls Program. The first step was to hire a Program Coordinator. The Program Coordinator was hired in November 2018 and began developing a resource directory, contracting with a Marketing Firm and preparing to launch the program. With the help of the Marketing Firm, a determination has been made that Center Without Walls will continue to be the concept for the web based virtual model used, but the Program itself will have a name which will resonate with the community, in particular the Active Adults 50+. In addition to the naming process, the Marketing Firm is also responsible for branding the Program, developing tag lines and messaging, and creating an annual marketing plan. Finally, the Marketing Firm will provide an approach for a "soft launch" of the program, followed by several months of launch activities aimed at reaching a broad base of the active adults 50+ and their caregivers in Amarillo. Remaining funds provided under the original MOU (Amarillo Area Foundation, Baptist Community Services, and Mary E. Bivins Foundation) in the amount of \$59.601.16 was carried forward in FY 2018 for program development and one-time start-up costs. During FY 2018, \$17,030 has been set aside from these remaining funds to cover the cost of the Mary Coyne Marketing Communications contract and an additional \$3300 has been set aside to cover the costs for trademark research and application fee for the trademark related to the Program name and branding. The remaining \$39,271.16 is to be carried forward according to the agreement with the funder's and will remain in supplies/unassigned to be applied to future Program launch costs during FY 2019.

## **Programs**

Senior Services 2019/20 Budget — \$88,721

Create a network of diverse programs and services enabling active adults 50+ to maximize their health and wellness (physical, mental, spiritual), economic security and connection to community.

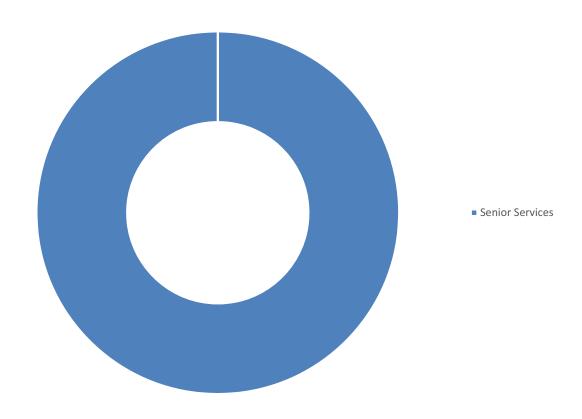
#### Performance Measures/Indicators:

	2017/18 Estimated	2018/19 Estimated	2019/20 Projected
Community Engagement Opportunities/Attendance	15/200	3/150	7/500
Warford Center Senior Specific Programs Delivered	6	4	5
Warford Center Senior Special Events Held	3	3	5
Program Providers Participating in Center Without Walls Calendar	0	15	20
Center Without Walls Webpage Visitors	0	1,000	2,000
Center Without Walls Resource Directory Visitors	0	1,000	2,000

## **Authorized Positions**

	2017/18	2018/19	2019/20
	Budgeted	Budgeted	Budgeted
Permanent Positions	1	1	1
Part-time Positions	-	•	•
Total Positions	1	1	1

Total Senior Services 2019/20 Budget — \$88,721



#### **Senior Services**

	Actual	Actual	Budget	RevEst	Dept Req
DECODIDATION			_		
DESCRIPTION	2016	2017	2018	2018	2019
37410 Miscellaneous Revenue	0	0	5,200	0	5,200
37420 Donations	150,000	0	5,000	0	5,000
37400 Miscellaneous Revenue	150,000	0	10,200	0	10,200
TREVENUE Total Revenues	150,000	0	10,200	0	10,200
41100 Salaries and Wages	67,900	70,550	61,061	32,655	38,240
41820T Health Insurance	6,851	8,361	8,820	6,259	9,437
41900 Life	16	17	17	14	17
42010 Social Security - Medica	1,029	1,074	886	473	598
42020 Social Security - OASDI	4,398	4,594	3,144	2,021	2,557
42110 TMRS	8,263	9,176	7,601	4,000	5,032
42115 OPEB Funding	1,737	1,817	1,485	796	1,002
42300 State Unemployment	97	49	98	69	49
42400 Workers Compensation	30	53	1,209	26	33
42510 Car Allowance	2,563	3,009	0	82	3,000
42550 Communications Allowance	1,025	1,204	0	33	0
41000 Personal Services	93,910	99,903	84,320	46,428	59,965
51110 Office Expense	1,944	2,290	2,000	2,000	2,000
51200 Operating	1,301	2,112	2,000	2,000	2,000
51000 Supplies	3,244	4,402	4,000	3,999	4,000
61200 Postage	10	0	0	0	0
61300 Advertising	50	0	15,000	15,000	15,000
61400 Dues	255	286	750	255	750
62000 Professional	25,549	51,900	0	20,330	0
63350 Credit Card Fees	0	0	300	0	300
67600 Temporary Labor	0	0	5,200	750	5,200
60000 Contractual Services	25,864	52,186	21,250	36,335	21,250
71100 Insurance and Bonds	0	0	406	406	506
72000 Communication	0	41	0	0	0
74000 Printing and Binding	1,045	21	0	0	0
75100 Travel	1,446	1,583	3,000	2,302	3,000
75300 Meals and Local	389	177	0	0	0
70000 Other Charges	2,879	1,823	3,406	2,708	3,506
TEXPENSES Total Expenses	125,898	158,315	112,976	89,470	88,721

#### **Employee Distribution By Position**

Entity: 1880 - Senior Services
Account: 41100 - Salaries and Wages

Period: Annual, 2019 Scenario: Dept Req

Currency: USD

Count	Code	Description
1.00 MGT560		PROGRAM COORDINATOR
1.00		



## CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
Transportation			
1420 Street Department	9,739,769	9,776,452	10,473,516
1731 Traffic Administration	583,044	684,589	4,504,864
1732 Traffic Field Operation	3,648,261	3,816,801	-
1761 Transit Fixed Route	3,129,166	2,826,427	2,777,399
1762 Transit Demand Response	1,397,983	1,769,034	1,431,817
1763 Transit Maintenance	532,547	1,116,755	985,055
1764 Transit Administration	-	424,386	569,008
1000 General Fund	19,030,770	20,414,444	20,741,659
2425 Photographic Traffic Enfo			
Development Services			
24250 Photographic Traffic Enf	1,286,581	1,171,297	960,427
2425 Photographic Traffic Enfo	1,286,581	1,171,297	960,427
2660 Leose Training Program Fu			
Transportation			
26630 Leose Training- Airport	951	1,500	1,500
2660 Leose Training Program Fu	951	1,500	1,500
5400 Airport Fund			
Transportation			
54110 Department of Aviation	13,820,237	14,158,559	14,703,735
54120 Airport Transfers	-	7,726,600	2,765,470
54170 Rental Car Facility	980,748	750,208	758,478
5420 Airport PFC fund	1,405,355	-	-
5400 Airport Fund	16,206,340	22,635,368	18,227,683
Transportation Total Expenditures	36,524,642	44,222,609	39,931,269







(1761-1764)

## **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 3,511,730	\$ 3,958,561	\$ 3,838,721
Supplies	868,497	1,592,011	1,367,380
Contractual Services	106,676	114,337	112,753
Other Charges	551,676	471,693	444,425
Capital Outlay	21,117	-	-
Total Expenses	\$ 5,059,696	\$ 6,136,602	\$ 5,763,279

#### **Mission**

Our Mission is to provide Safe, Reliable and Cost Effective Public Transportation services valued by Users, Non-Users and Community Leaders.

## **Strategic Approach**

Amarillo City Transit (ACT) will focus on improving service to meet the priorities set forth in the **Future Vision BluePrint for Amarillo** by delivering customer focused public transportation services .

ACT currently provides fixed route service within the city limits west of Lakeside Drive, Monday through Saturday from 6 a.m. to 7 p.m. ACT provides Spec-Tran service to individuals who qualify under the Americans with Disabilities Act. Spec-Trans operates in the same service area on the same days, and hours as fixed route service in compliance with the Americans with Disabilities Act.

ACT implemented the Transit Master Plan route network in August 2018. The number of bus routes increased from eight to thirteen. Service is now more direct and more destinations are served with the new route structure. During FY18/19 ACT has focused on infrastructure projects including new shelters and improved bus stop accessibility, repair and improvement to an existing bus wash, implementing a phone application to provide real time bus and schedule information.

In August 2019 ACT began a partnership with Amarillo College to offer free fare to all students, faculty and staff. Overall ridership is expected to increase in FY19/20 as a result. ACT will look for similar opportunities to target groups to provide service and increase ridership.

ACT will implement a fare increase in FY19/20 to raise fares to be on par with our peers in region.

ACT will continue to manage its resources responsibly building on the performance measures and targets implemented in last year's budget. The successes and remaining challenges are discussed throughout the entirety of the document.

### **Programs**

## Fixed Route Operations 2019/20 Budget — \$2,777,399

ACT fixed route employs 31 Bus Operators and utilizes 16 buses to provide service on 12 routes and one on demand circulator. Some routes have been adjusted based on demand in FY18/19 and ACT will continually look for innovative ways to serve the public and operate efficiently.

The Fixed Route Operating group has a program to track and improve On Time Performance (OTP). On time is defined as zero minutes early to 5 minutes late as shown on the public timetable. Missed trips are defined as trips not operating or operating over 20 minutes late and are a sign of service reliability. Missed trips occur when there are accidents, traffic delays or an operator no shows for an assignment and there are no substitute operators.

ACT fixed route significantly improved service reliability in FY17/18 however in FY18/19 a lack of CDL bus operators kept ACT from reducing missed trips. In October 2018 ACT experienced two catastrophic wheelchair lift failures that resulted in 13 vehicles being taken out of service. Working with the lift manufacturer the problem was resolved but service was disrupted for over 2 months resulting in a reduction in fixed route ridership.

	Fixed Route Operations					
Performance Measi	Performance Measures/Indicators:					
Indicator	Measure	Target	2017/18 Actual	2018/19 Estimated	2019/20 Projected	
Missed Trip	Percent of Total Trips per Month	Less than	0.08%	0.07%	.06%	
Average Monthly Passengers	Increase Monthly Passengers over Same Month Previous Year	6%	23,884	22,020	23,500	
On-Time Performance	Percent of Trips within On Time 0 minutes early – 5 minutes late at time points	92%	92%	87%	92%	
Fare Recovery	Adult Fare	\$1.50	\$0.75	\$0.75	\$1.00	

## Spec-Trans Americans with Disabilities Required Service 2019/20 Budget — \$1,431,817

Spec-Trans utilizes 8 vehicles to provide curb-to-curb service to people with disabilities. The Americans with Disabilities Act (ADA) defines who is eligible to use the service. Our eligibility screening process determines if an applicant is capable of using fixed route for some or all of their trips. Applicants who

have a disability but who are not prevented from using fixed route are not eligible for Spec-Tran service. Panhandle Independent Living Center provides training to individuals needing assistance understanding ACT Fixed Route service.

The ADA also prescribes how service is to be delivered. Anyone determined eligible may request a trip the day before they wish to travel and Spec-Tran is required to provide a trip one hour before or after the requested time. Spec-Trans cannot and does not deny anyone a trip.

In FY18/19 Spec-Tran focused on improving productivity. There is a relationship between on -time operations and productivity: generally the more on time the lower the productivity. Spec-Trans dispatch has implemented real time dispatch methods which will focuses on increasing both passenger per hour productivity and on - time operations.

	Spec-Trans Operations					
Performance Measures/Indicators:						
Indicator	Measure	Target	2017/18	2018/19	2019/20	
			Actual	Estimated	Projected	
Passenger per	Passengers per					
Revenue Hour	Revenue Hour	2.4	2.3	2.3	2.4	
No Shows/ Late	Percent of	Less than				
Cancellations	Scheduled Trips	5%	13%	9%	5%	
<b>On-Time Performance</b>	Percent of Trips					
	Picked Up/Dropped					
	Off within the 25					
	Minute Pick Up					
	Window	92%	88%	89%	92%	
Average Time						
Required to Complete	Less than 21 days	Less than	4.7	2.4	2.0	
a Determination of	required by ADA	7 days	4.7	2.4	2.0	
Eligibility						

## Fleet Maintenance and Repair 2019/20 Budget — \$985,055

The ACT Fleet Maintenance and Repair group performs routine and preventive maintenance and cleaning on 30 revenue vehicles and 7 support vehicles.

In FY17/18 6 engines were replaced by an outside contractor. Historically, major component repair and body work has been contracted. Due to the increased skills of ACT maintenance staff we were able to repair four additional engines in house and will be able to perform minor body work going forward. Staff has focused on reducing overall maintenance costs while maintaining an adequate spare ratio to reduce road calls and improve service reliability.

Maintenance staff made significant improvement in reducing road calls which aided in maintaining service reliability.

	Fleet Maintenance and Repair					
Performance Meas	ures/Indicators:					
Indicator	Measure	Target	2017/18 Actual	2018/19 Estimated	2019/2020 Projected	
Daily Cleaning	Percent of Fleet Cleaned Daily			100%	100%	
Detail Cleaning	Avg. Vehicles Detailed per Month Or 50% of the Fleet	8	8	4	8	
Road Calls	Road Calls per 10,000 revenue miles	2.00	1.50	1.87	1.70	
Preventative Maintenance	PM Service Completed within 500 miles of	050/	000/	000/	2007	
	scheduled service	95%	99%	99%	99%	

# Management and Administration 2019/20 Budget — \$569,008

The Management and Administration is a new program that was previously included under 1761 Fixed Route program. Clearly aligning programs with functions will permit better cost control. This group includes the Director, Assistant Director, a Management Analyst and a Planner. New federal requirements effective July 2019 require transit operations to designate a Chief Safety Officer. ACT reorganized supervisory responsibilities to accomplish this without adding a position. In FY19/20 ACT will prepare a System Safety Plan (SSP) that will be integrated with our current safety best practice measures to enhance departmental safety. Targets have been set based on national data.

The Management Team focused on expending existing Federal and State Grants in FY17/18 for shelters, bus stop signs, maintenance equipment, break room and bathroom upgrades as well as developing specification for new vehicles and a fare study. ACT received a \$100,000 grant from TXDOT to conduct a needs assessment for a new Transfer Terminal.

	Administration and Safety					
Performance Measure	Performance Measures/Indicators:					
Indicator	Measure	Target	2017/18 Actual	2018/19 Estimated	2019/20 Projected	
Accident Rate*	1 Per 100,000 Miles	Less than 20.9	1.87	0.89	0.75	
Complaints	Complaints per 10000 Passengers	Less than 1.6	2.4	1.6	1.5	
Customer Service Response	24 Hour Acknowledgement of a Complaint	97%	90%	95%	97%	
Employee Lost Time to Injury	Days Employee Did Not Work	Less than 12	9	7	5	
Injury Rate*	, ,		0.47	0.18	0.17	
*Source: FTA Transportation :	Safety Data Table (the averag	ge for IVIB and D	K)			

ACT follows the Transit Asset Management Plan to comply with federal requirements for managing assets in a State of Good Repair. In FY18/19 ACT will procured eight 35' low floor transit buses for fixed route and begin procurement of new Spec-Trans vehicles. ACT expects to receive these new vehicles in FY19/20 and rebrand all existing ACT vehicles.

In FY18/19 ACT will replace one maintenance truck, supervisor cars and bus operator shuttle vehicles that have surpassed their useful life. The supervisor vehicles will be replaced with vans which can be used to transport wheelchair passengers when lifts breakdown.

The ACT Bus Wash Facility was is at Level 1 - in need of immediate repair, well past useful life and was inoperable for most of the year as defined by the Federal Transit Administration State of Good Repair requirements. In FY18/19, ACT has refurbished the bus wash facility through combined funding sources. With the refurbishment of the bus wash ACT will be able to exceed the cleanliness goals. Staff will no longer have to manually clean the bus exteriors and can focus more on interior cleanliness and shelter maintenance.

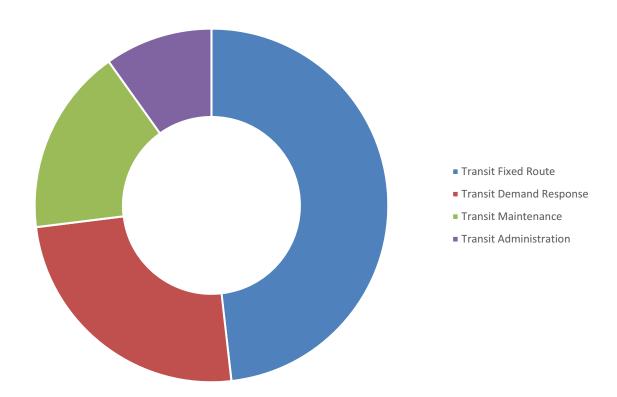
	Transit Asset Management				
Performance Measure	s/Indicators:				
Indicator	Measure	Target	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Revenue Vehicle - 30 Transit Buses	The % of revenue vehicles that exceed the useful life.	30%	10%	10%	30%
Non-Revenue Vehicle  – Supervisor Cars and Shop Trucks	The % of non- revenue service vehicles that exceed the useful life.	25%	43%	25%	25%
Facilities- Transit Office/Maintenance, Transfer Terminal, Bus Wash	The % of facilities (by group) that are rated less than 3.0 on the Transit Economic Requirements Model (TERM) Scale.	0%	33%	0%	0%

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	67	65	65
Part-time Positions	-	-	-
Total Positions	67	65	65

# **Total Transit Department Operating Budget 2019/20 — \$5,763,279**

Federal	\$ 3,150,020
State	\$ 521,928
Passenger Fees	\$ 257,854
<b>General Fund</b>	\$ 1,833,477
Total	\$ 5,763,279



### **Transit Fixed Route**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
32825 TxDOT Assistance	224,708	365,318	297,949	421,498	428,771
32830 Transit Oper/Cap Assista	1,252,678	1,567,283	1,205,784	1,455,299	1,327,284
32800 Other Governmental Reven	1,477,386	1,932,601	1,503,733	1,876,797	1,756,055
33610 Passenger Fees	86,728	95,479	109,819	93,583	102,977
33640 Miscellaneous Bus Reven	26,446	24,668	30,813	29,590	47,864
33600 Operating Revenues	113,174	120,147	140,632	123,172	150,841
35460 Other Participation	0	0	0	0	20,833
35300 Construction Participati	<b>0</b> 4,673	<b>0</b> 3,103	<b>0</b> 0	<b>0</b> 0	<b>20,833</b> 0
37460 Gn/Lss on Prop Disposal	4,673	3,103	0	0	<u>0</u>
37400 Miscellaneous Revenue TREVENUE Total Revenues		· · · · · · · · · · · · · · · · · · ·			
41100 Salaries and Wages	<b>1,595,233</b> 949,783	<b>2,055,850</b> 1,182,502	<b>1,644,365</b> 1,097,076	<b>1,999,969</b> 1,094,566	<b>1,927,729</b> 1,060,386
41300 Incentive	57,544	63,381	56,400	61,835	59,004
41620 Unscheduled	105,589	124,361	100,063	186,770	100,063
41820T Health Insurance	231,319	275,635	288,883	298,546	317,449
41900 Life	503	593	583	576	562
42010 Social Security - Medica	15,332	18,993	16,726	17,824	16,231
42020 Social Security - OASDI	62,737	79,457	71,519	75,753	69,402
42110 TMRS	124,955	167,354	141,533	153,933	136,594
42115 OPEB Funding 42300 State Unemployment	26,263 1,826	33,077 2,466	28,031 1,705	30,477 2,338	27,201 1,641
42400 Workers Compensation	89,035	102,476	115,905	121,259	122,088
42510 Car Allowance	832	3,009	0	0	0
42550 Communications Allowance	384	2,565	0	0	0
41000 Personal Services	1,666,102	2,055,871	1,918,424	2,043,877	1,910,621
51110 Office Expense	23,704	39,078	0	27,608	0
51200 Operating	34,570	51,386	48,053	51,783	48,053
51250 Janitor	916	2,846	0	1,826	0
51300 Clothing and Linen	4,058	13,177	11,002	20,516	11,002
51700 Education	575	1,598	0	1,226	0
51800 Fuel & Oil 51850 Minor Tools	218,872 1,956	240,109 2,387	422,752 0	379,142 119	407,579 0
52050 Auto Parts	162,052	194,762	0	192,935	0
52050LABOR Auto Parts Labor	363	50	0	50	0
52110 Tires and Tubes Buses	0	0	18,164	0	18,164
52120 Tires and Tubes Other	32,897	35,574	50,000	43,686	50,000
53100 Natural Gas	9,938	12,128	12,494	8,454	12,127
53150 Electricity	18,770	11,861	26,114	33,085	35,564
53200 Water and Sewer	10,615	13,891	20,151	13,544	0
51000 Supplies	519,285	618,846	608,730	773,973	582,489
61200 Postage 61300 Advertising	853 1,704	701 526	0 0	973 526	0
61410 Tuition	4,808	2,585	0	2,585	0
62000 Professional	34,202	17,405	0	17,405	0
63210 Armored Car Service	3,636	3,681	0	4,637	0
67320 Extermination	400	1,820	0	1,600	0
68100 R & M - Building	0	4,227	0	4,227	0
68610 Office Equipment	0	37	0	0	0
68620 Computer Equipment	13,266	14,443	0	14,443	0
68650 Shop Equipment	3,096 0	2,690 0	0	0 8,095	0
68810 Repair and Maint Buses 68820 Services Buses	0	11,032	0	11,032	0
60000 Contractual Services	61,966	59,149	0	65,523	0
71100 Insurance and Bonds	86,589	69,335	101,101	101,101	95,197
72000 Communication	194	0	0	0	0
75100 Travel	4,089	6,743	3,000	7,458	3,000
75300 Meals and Local	60	0	0	0	0
77450 Administrative Other	94,135	191,402	105,369	112,618	97,443
77610 Information Technology -	120,174	106,643	89,803	89,803	88,649

### **Transit Fixed Route**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
78210 Cash Over/Short	41	60	0	12	0
70000 Other Charges	305,282	374,183	299,273	310,991	284,289
84310 Shop Equipment	0	21,117	0	0	0
80000 Capital Outlay	0	21,117	0	0	0
TEXPENSES Total Expenses	2,552,636	3,129,166	2,826,427	3,194,365	2,777,399

Entity: 1761 - Transit Fixed Route
Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
2.00	MGT245	DISPATCHER/ROUTE SUPERVISOR
0.67	MGT535	TRANSIT OPERATIONS SUPERVISOR
31.00	TRD530	BUS DRIVER
33.67		

### **Transit Demand Response**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
DESCRIPTION					
32825 TxDOT Assistance	159,756	163,892	215,756	36,563	37,194
32830 Transit Oper/Cap Assista	781,252	769,405	937,579	799,369	775,215
32800 Other Governmental Reven	941,008	933,297	1,153,335	835,932	812,409
33610 Passenger Fees	40,298	43,653	50,940	34,990	50,940
33620 Demand Response Fee	35,082	35,428	40,289	29,244	35,240
33600 Operating Revenues	75,380	79,081	91,229	64,234	86,180
35460 Other Participation	0	0	224,580	0	0
35300 Construction Participati	0	0	224,580	0	0
TREVENUE Total Revenues	1,016,388	1,012,378	1,469,144	900,166	898,589
41100 Salaries and Wages	633,207	525,408	676,821	517,640	520,511
41300 Incentive	39,224	31,871	33,000	28,304	27,396
41620 Unscheduled	99,272	71,511	75,559	103,365	75,559
41820T Health Insurance	186,385	149,161	174,724	128,068	131,476
41900 Life	375	314	350	275	272
42010 Social Security - Medica	10,571	8,665	10,291	8,564	7,945
42020 Social Security - OASDI	45,201	37,050	44,005	36,617	33,970
42110 TMRS	89,914	77,209	86,992	73,752	66,858
42115 OPEB Funding	18,752	15,280	17,247	14,629	13,314
42300 State Unemployment	1,076	824	1,023	1,027	796
42400 Workers Compensation	69,273	57,090	75,716	59,512	59,746
41000 Personal Services	1,193,251	974,383	1,195,729	971,754	937,844
51110 Office Expense	7	356	0	190	0
51200 Operating	3,173	1,914	6,996	3,979	6,996
51250 Janitor	42	565	0	21	0
51300 Clothing and Linen	909	2,920	1,600	5,723	1,600
51800 Fuel & Oil	133,143	185,486	391,743	306,723	329,727
51850 Minor Tools	18	0	0	0	0
52050 Auto Parts	75,418	38,667	0	26,796	0
52120 Tires and Tubes Other	28,892	16,878	9,957	22,030	9,957
51000 Supplies	241,603	246,785	410,296	365,461	348,280
61200 Postage	1,574	1,294	0	1,220	0
68620 Computer Equipment	51,395	46,233	46,616	47,276	46,616
60000 Contractual Services	52,969	47,527	46,616	48,496	46,616
71100 Insurance and Bonds	37,386	37,420	48,751	48,751	49,245
74000 Printing and Binding	0	0	1,000	0	1,000
75100 Travel	0	1,154	1,000	0	1,000
77450 Administrative Other	67,419	90,715	65,642	53,544	47,832
70000 Other Charges	104,805	129,289	116,393	102,295	99,077
TEXPENSES Total Expenses	1,592,629	1,397,983	1,769,034	1,488,006	1,431,817

Entity: 1762 - Transit Demand Response

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
3.00	MGT245	DISPATCHER/ROUTE SUPERVISOR
0.33	MGT535	TRANSIT OPERATIONS SUPERVISOR
13.00	TRD535	VAN OPERATOR
16.33		

### **Transit Maintenance**

Actual Actual	Budget	RevEst	Dept Req
DESCRIPTION 2016 2017	2018	2018	2019
32825 TxDOT Assistance 0	0 0	4,880	4,964
32830 Transit Oper/Cap Assista 446,863 411,	882,575	673,681	763,018
<b>32800 Other Governmental Reven 446,863 411,</b>	576 882,57 <b>5</b>	678,561	767,982
35460 Other Participation 0	0 43,548	0	0
35300 Construction Participati 0	0 43,548	0	0
TREVENUE Total Revenues 446,863 411,	926,123	678,561	767,982
41100 Salaries and Wages 279,729 265,	550 282,408	279,391	283,138
41300 Incentive 15,502 11,	01 10,800	12,544	13,200
41620 Unscheduled 50,043 33,	33,780	40,634	33,780
41820T Health Insurance 81,387 72,	90,518	87,565	95,337
41900 Life 143	35 150	146	150
42010 Social Security - Medica 4,881 4,	667 4,252	4,463	4,297
42020 Social Security - OASDI 20,858 18,	666 18,179	19,083	18,373
42110 TMRS 40,773 39,	35,903	38,681	36,161
	7,125	7,675	7,201
	602 439	553	439
42400 Workers Compensation 26,359 20,	558 23,166	21,835	23,018
42540 Tool Allowance 8,271 7,	753 9,000	8,983	9,000
41000 Personal Services 536,971 481,	76 515,719	521,551	524,094
51200 Operating 0 1,	0 0	874	0
51250 Janitor 0	0 4,500	481	4,500
51300 Clothing and Linen 0	0 324	637	324
51800 Fuel & Oil 0	0 137,374	0	0
51850 Minor Tools 0	0 2,000	0	0
52050 Auto Parts 0 1,	404,488	98,592	404,488
51000 Supplies 0 2,	548,686	100,585	409,312
62010 Service Agreements 0	0 1,000	0	1,000
67320 Extermination 0	0 1,041	0	1,041
68110 R & M Building Rent Aba 0	0 18,325	0	18,325
60000 Contractual Services 0	0 20,366	0	20,366
71100 Insurance and Bonds 4,240 3,	3,652	3,652	4,555
77450 Administrative Other 30,339 44,	25 28,331	28,738	26,728
70000 Other Charges 34,579 48,	205 31,983	32,390	31,283
TEXPENSES Total Expenses 571,549 532,	•	654,526	985,055

Entity: 1763 - Transit Maintenance Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
2.00	TRD920	MECHANIC APPRENTICE
2.00	TRD921	MECHANIC I
1.00	TRD922	MECHANIC II
1.00	TRD923	MECHANIC FOREPERSON I
3.00	TRD930	UTILITY WORKER
9.00		

### **Transit Administration**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
32825 TxDOT Assistance	0	0	0	50,134	50,999
32830 Transit Oper/Cap Assista	0	0	211,577	212,981	284,503
32800 Other Governmental Reven	0	0	211,577	263,115	335,502
TREVENUE Total Revenues	0	0	211,577	263,115	335,502
41100 Salaries and Wages	0	0	228,621	262,437	309,569
41300 Incentive	0	0	600	2,349	3,600
41620 Unscheduled	0	0	0	730	0
41820T Health Insurance	0	0	40,849	49,433	66,319
41900 Life	0	0	67	79	100
42010 Social Security - Medica	0	0	3,367	3,858	4,584
42020 Social Security - OASDI	0	0	14,398	16,497	19,603
42110 TMRS	0	0	28,435	32,947	38,581
42115 OPEB Funding	0	0	5,643	6,549	7,683
42300 State Unemployment	0	0	195	228	292
42400 Workers Compensation	0	0	1,115	6,058	10,431
42510 Car Allowance	0	0	3,000	2,994	3,000
42550 Communications Allowance	0	0	2,400	2,395	2,400
41000 Personal Services	0	0	328,689	386,553	466,162
51110 Office Expense	0	0	18,899	6,426	18,899
51115 Employee Recognition Pro	0	0	1,100	0	1,100
51120 Safety Program	0	0	1,200	564	1,200
51200 Operating	0	0	0	2,938	0
51350 Chemical and Medical	0	0	100	0	100
51700 Education	0	0	3,000	0	6,000
52050 Auto Parts	0	0	0	183	0
51000 Supplies	0	0	24,299	10,112	27,299
61200 Postage	0	0	1,200	42	1,200
61300 Advertising	0	0	3,340	0	3,340
61410 Tuition	0	0	3,000	614	0
62000 Professional	0	0	0	4,024	0
63210 Armored Car Service	0	0	3,636	0	5,052
68620 Computer Equipment	0	0	36,179	0	36,179
60000 Contractual Services	0	0	47,355	4,680	45,771
74000 Printing and Binding	0	0	1,000	0	1,000
75100 Travel	0	0	5,000	3,501	5,000
77450 Administrative Other	0	0	18,043	21,299	23,776
70000 Other Charges	0	0	24,043	24,800	29,776
TEXPENSES Total Expenses	0	0	424,386	426,145	569,008

Entity: 1764 - Transit Administration
Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM530	TRANSIT MANAGER
1.00	ADM531	ASSISTANT TRANSIT MANAGER
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	MGT245	DISPATCHER/ROUTE SUPERVISOR
1.00	MGT535	TRANSIT OPERATIONS SUPERVISOR
1.00	PRF902	PLANNER I
6.00		







(1420)

## **Budget Comparison**

	2017/18	2017/18 2018/19	
	Actual	Budgeted	Budgeted
Personnel Services	\$ 4,368,060	\$ 4,616,577	\$ 4,584,471
Supplies	241,112	263,828	255,812
Contractual Services	4,389,353	4,773,934	5,484,973
Other Charges	40,245	44,368	50,515
Capital Outlay	1,274,000	637,000	657,000
Inter Reimbursements	(573,001)	(559,255)	(559,255)
Total Expenses	\$ 9,739,769	\$ 9,776,452 \$ 10,473	

### **Mission**

To provide the public with a safe network of clean, well-maintained streets and alleys at a cost-effective price, through the utilization of **Best Practices** and first-rate customer service.

## **Strategic Approach**

The Street Division currently maintains 1,037 centerline miles of streets and 499 miles of alleys. Managing an aging and growing **transportation** system of this magnitude requires the utilization of **Best Practices, Fiscal Responsibility,** and an array of effective maintenance and pavement preservation programs.

A pavement condition assessment, a **Best Practice** according to the American Public Works Association (APWA), was completed in 2017. The existing pavement condition of the City's entire street network was evaluated and a Pavement Condition Index (PCI) was established. A PCI is a numerical index between 0 and 100 which is used to indicate the general condition of a pavement. The PCI for our City's streets is currently 68, which is considered to be "Satisfactory" condition. The PCI data will enable surface treatments for streets to be selected based on existing surface conditions and prioritized accordingly. Furthermore, various recommendations provided by the assessment will aid in planning and coordination of future street maintenance programs and Capital Investment Projects.

In conjunction with the pavement assessment, a pavement management system was also procured to enhance the Street Division's ability to utilize the new PCI data, manage the division's maintenance programs more effectively, and expand our capacity to deliver first-rate **Customer Service** and **Excellence in Communication** to the citizens of Amarillo. Projects are scheduled over the next four years to further address street maintenance needs, as well as, arterial reconstruction and **Economic Development and Redevelopment**.

The Street Division will remain focused on delivering **fiscally responsible** programs aligned with the **BluePrint for Amarillo** and aimed at effectively maintaining the City's **Transportation** Infrastructure, enhancing **Civic Pride**, and providing **safer** roadways for the public.

### **Programs**

# Street Division Administration/Support 2019/20 Budget — \$418,941

Management of a multi-faceted street and alley maintenance operation by Street Superintendent and Assistant Street Superintendent, supported by a four-person office staff. Through the utilization of **Best Practices**, strategic planning, sound **Fiscal Responsibility**, and excellence in **Customer Service**, the Street Division strives to deliver cost-effective programs aimed at providing the public with a safe, well-maintained **Transportation** network.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Service requests received per year	1,336	1,100	1,350
Service requests completed per year	1,809	1,000	1,350
Percent of service requests investigated by supervisor within three days of receipt	73%	75%	77%
Vehicle & Equipment GPS Management (Overall Reduction in Vehicle Idle Time) By 10%	292 Hrs Daily Ave	263 Hrs Daily Ave	263 Hrs Daily Ave

# Pavement Preservation Program 2019/20 Budget — \$3,037,320

The Street Division utilizes **Best Practices** and an extensive assortment of preventative maintenance programs to preserve the City's **Transportation** infrastructure and enhance **Civic Pride** in our City's streets and alleys. Sealcoating, crack sealing, and fog sealing (alleys) are generally performed in-house by Street Division employees, while asphalt overlay is outsourced to local contractors.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Lane miles of residential streets sealcoated (10-year cycle = 176.6 lane miles annually)	117	120	125
Sealcoat cost (per lane mile)	\$13,880	\$13,500	\$13,200
Lane miles of paved streets crack sealed (10-year cycle = 241.4 lane miles annually)	81.5	55	65
Crackseal Cost (per lane mile)	\$2,332	\$3,000	\$2,800
Miles of paved alleys sealed (6-year cycle = 37.24 miles annually)	18.3	20	22
Alley sealing cost (per mile)	\$15,627	\$15,500	\$15,250
Lane miles of arterial streets overlaid (10-year cycle = 64.78 lane miles annually)	13.7	7.8	15.3
Overlay cost (per lane mile)	\$85,579	\$117,380	\$120,000

# Pavement Maintenance and Repair Program 2019/20 Budget — \$4,417,232

General pavement maintenance and repairs are performed in accordance with **Best Practices** to prolong the life of our **Transportation** infrastructure and enhance **Civic Pride** in our City's streets and alleys. Asphalt repairs are categorized by size and complexity: potholes, minor, and major. Program also includes brick and concrete street repairs, pavement shouldering, and sweeping. Due to traffic volume and speed, pavement repairs performed in-house by Street Division employees are prioritized in the following order to ensure the **safety** of the traveling public: arterial streets, residential streets, alleys. Arterial reconstruction is outsourced to local contractors.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of potholes repaired (average size = 3' x 3')	5,970	7,000	7,500
Pothole repair cost (per pothole)	\$58.30	\$55.00	\$54.00
Average time to repair pothole in street from receipt of service request	7 days	5 days	5 days
Average time to repair pothole in alley from receipt of service request	20 days	12 days	10 days
Number of minor asphalt repairs completed in streets (avg size = 10' x 15')	525	500	475
Minor repair cost - street (per minor repair)	\$860	\$825	\$800
Number of minor asphalt repairs completed in alleys (avg size = $10' \times 15'$ )	767	675	625
Minor repair cost - alley (per minor repair)	\$782	\$760	\$740
Lane miles of major asphalt repairs completed in streets	3.9	3.95	4.0
Major repair cost - street (per lane mile)	\$154,434	\$153,000	\$150,500
Miles of major asphalt repairs completed in alleys	1.5	2.6	2.75
Major repair cost - alley (per mile)	\$267,750	\$267,000	\$266,000
Lane miles of arterial streets reconstructed	4.38	5.2	5.2
Cost to reconstruct arterial street (per lane mile)	\$442,200	\$490,375	\$515,000
Gutter miles of residential streets swept	6,621	7,000	7,500
Residential street sweeping cost (per gutter mile)	\$45.00	\$44.50	\$44.00

# Winter Weather Operations 2019/20 Budget — \$628,411

This program utilizes **Best Practices** to provide for **safe** roadways during winter weather events. The division performs snow/ice control on arterial and collector streets, overpasses, etc.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Snow removal (number of lane miles)	0	210	2,200
Snow removal cost (per lane mile)	\$0.00	\$8.85	\$18.00

# Street Structure Maintenance and Repair Program 2019/20 Budget – \$104,735

Various street-related structures, such as crash attenuators, guard rails, speed bumps, ADA ramps, etc. are essential **safety** components for motorists and pedestrians traveling throughout the City's **Transportation** System.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of speed bumps installed	13	10	10
Cost to install speed bump(per speed bump)	\$384.22	\$260.00	\$260.00
Linear feet of guardrail repaired	126	250	250
Cost to repair guardrail (per linear foot)	\$32.55	\$26.25	\$26.25

## Street Utility Cuts 2019/20 Budget — \$610,055

Effective pavement cut restoration is a key element of our long-term **transportation** infrastructure maintenance plan, as well as a **Best Practice** according to the American Public Works Association. This program administers a permit process for all utility excavations within City right-of-way for service line installation or maintenance. Utility cut surface repairs for permit holders are also provided, at a fee.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of utility cut permits issued	1,588	1500	1500
Annual revenue earned for utility cut repairs	\$528,746	\$555,000	\$555,000

# Unpaved Streets/Alleys Maintenance 2019/20 Budget — \$1,256,822

This program utilizes **Best Practices** to effectively maintain the unpaved streets and alleys within our **Transportation** System, and enhance **Civic Pride** in our City's unpaved streets and alleys.

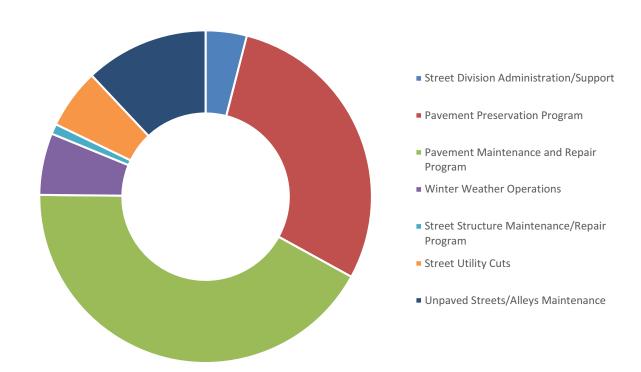
### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Miles of unpaved streets repaired annually (83 total miles of unpaved streets)	13.6	15.0	10.0
Cost to repair unpaved streets (per mile)	\$1,888	\$1,888	\$2,000
Miles of unpaved alleys repaired annually (279 total miles of unpaved alleys)	36.5	35.0	35.0
Cost to repair unpaved alleys (per mile)	\$16,750	\$16,750	\$16,750

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	92	93	91
Part-time Positions	5	4	4
Total Positions	97	97	95

# **Total Street Division 2019/20 Budget — \$10,473,516**



### **Street Department**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37435 Sale of Scrap	600	406	250	100	250
37445 Sales to Outside Utiliti	42,563	44,179	40,000	40,000	40,000
37400 Miscellaneous Revenue	43,163	44,584	40,250	40,100	40,250
TREVENUE Total Revenues	43,163	44,584	40,250	40,100	40,250
41100 Salaries and Wages	2,634,698	2,598,841	2,841,688	2,620,896	2,836,604
41300 Incentive	53,174	54,547	58,200	53,199	54,000
41620 Unscheduled 41820T Health Insurance	156,610 751,001	213,060 738,149	38,802 869,753	228,630 745,967	38,800 919,100
41900 Life	1,432	1,420	1,552	1,466	1,551
42010 Social Security - Medica	38,664	38,884	42,054	39,643	41,914
42020 Social Security - OASDI	161,144	162,799	175,945	166,382	175,963
42110 TMRS	321,411	345,382	355,186	340,619	352,726
42115 OPEB Funding	67,542	68,355	68,959	66,896	68,966
42300 State Unemployment	5,189	5,078	4,742	5,241	4,756
42400 Workers Compensation 42550 Communications Allowance	143,522 2,407	139,139 2,408	157,295 2,400	149,050 2,395	159,477 2,400
PSCHG Personal Svcs Changes	2,407	2,400	2,400	2,393	-71,786
41000 Personal Services	4,336,794	4,368,060	4,616,577	4,420,383	4,584,471
51110 Office Expense	4,826	6,060	4,800	6,000	4,800
51115 Employee Recognition Pro	1,858	1,677	1,400	1,400	1,400
51120 Safety Program	2,351	2,256	2,500	2,000	2,500
51200 Operating	95,471	99,625	109,400	100,000	109,400
51250 Janitor	832	1,223	1,261	1,200	1,261
51300 Clothing and Linen 51350 Chemical and Medical	19,466 16,636	18,011 25,588	15,910 27,000	16,500 25,000	15,910 27,000
51800 Fuel & Oil	5,810	6,128	5,200	6,000	5,200
51850 Minor Tools	3,345	3,488	2,800	3,500	2,800
52050 Auto Parts	11,923	24,144	32,000	35,000	32,000
52050LABOR Auto Parts Labor	1,313	2,013	4,462	2,000	4,462
52120 Tires and Tubes Other	352	681	435	350	435
53100 Natural Gas	38,078	34,175	38,078	31,198	34,174
53150 Electricity 53200 Water and Sewer	14,051 3,086	13,677 2,365	15,496 3,086	13,460 2,562	14,470 0
51000 Supplies	219,398	241,112	263,828	246,170	255,812
61200 Postage	326	256	388	250	388
61410 Tuition	1,860	3,167	2,425	2,400	2,425
62000 Professional	13,913	53,980	14,000	90,000	14,000
68300 R & M - Improvements	2,568,852	2,354,372	2,799,250	2,787,695	3,465,170
68500 R & M - Streets	10,458	0	0	0	0
68610 Office Equipment 68615 Misc. Fuel Powered Equi	0 329	0 84	120 875	100 500	120 875
68650 Shop Equipment	426	0	290	290	290
68680 Other Equipment	4,065	14,504	5,820	5,800	5,820
69100 Rental Land & Buildings	5,500	5,500	9,500	9,500	9,500
69210 Rental City Equipment	1,863,688	1,894,751	1,880,266	1,881,570	1,925,385
69220 Rental Other Equipment	78,997	62,739	61,000	84,000	61,000
60000 Contractual Services	4,548,414	4,389,353	4,773,934	4,862,105	5,484,973
71100 Insurance and Bonds	41,027	39,622	41,143	41,143	47,289
75100 Travel 77200 License and Permits	0 690	29 593	2,840 385	1,000 400	2,840 385
70000 Other Charges	41,717	40,245	44,368	42,543	<b>50,514</b>
83300 Street Overlay	41,717	1,274,000	637,000	<b>42,343</b> 0	637,000
84100 Auto-Rolling Stock & Equ	0	0	007,000	0	20,000
80000 Capital Outlay	0	1,274,000	637,000	0	657,000
90030 Municipal Garage	-15,860	-15,860	-15,860	-15,860	-15,860
90080 Water Distribution	-16,233	-16,233	-16,233	-16,233	-16,233
90110 Sewer System	-12,162	-12,162	-12,162	-12,162	-12,162
90180 Sales to Other Departmen	-500,303	-528,746	-515,000	-515,000	-515,000
90000 Inter Reimbursements	-544,558	-573,001	-559,255	-559,255	-559,255

### **Street Department**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
TEXPENSES Total Expenses	8,601,764	9,739,769	9,776,452	9,011,946	10,473,516

**Entity:** 1420 - Street Department **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM220	STREET SUPERINTENDENT
1.00	ADM221	ASSISTANT STREET SUPERINTENDENT
1.00	CLR220	STREET PROGRAM COORDINATOR
1.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
4.00	HRL930	UTILITY WORKER
5.00	MGT220	STREET SUPERVISOR
2.00	MGT221	STREET FOREPERSON I
1.00	TEC225	TRAFFIC CONTROL SPECIALIST
2.00	TRD220	EQUIPMENT OPERATOR IV
14.00	TRD221	EQUIPMENT OPERATOR I
1.00	TRD222	CONCRETE FINISHER
3.00	TRD900	SECURITY GUARD
36.00	TRD930	UTILITY WORKER
14.00	TRD950	EQUIPMENT OPERATOR II
5.00	TRD951	EQUIPMENT OPERATOR III
4.00	TRD960	UTILITY OPERATOR
97.00		

### Reclassifications

Head-	Class		Pay	Head-	Class		Pay	Estimated
count	Code	<b>Current Position</b>	Grade	count	Code	<b>Requested Position</b>	Grade	Cost
(1.00)	TRD930	UTILITY WORKER	G01	1.00	MGT221	STREET FOREPERSON I	G06	8,658

### Eliminations

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Savings
(2.00)	TRD930	UTILITY WORKER	G01	(80,444)





(1731 & 24250)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personal Services	\$ 1,572,036	\$ 1,670,090	\$ 1,761,057
Supplies	2,062,186	2,288,589	2,247,316
Contractual Services	1,168,152	1,207,257	1,166,344
Other Charges	452,027	283,751	283,574
Capital Outlay	21,000	-	45,000
Inter Reimbursements	(34,237)	(78,000)	(78,000)
Operating Transfers	276,722	301,000	40,000
Total Expenses	\$ 5,517,886	\$ 5,672,687	\$ 5,465,291

### **Mission**

To provide for the safe and efficient movement of pedestrians, cyclists and vehicular traffic within the City and to ensure safe passage on our streets and highways to motorists and pedestrians alike and with effective and efficient traffic control devices that maximize safety, quality, and reliability, and minimize travel time, inconvenience, and expense for the traveling public and the taxpayers. The goal of the red light camera program is to change driving behavior using technology rather than manpower. This involves a continuous effort to improve the overall efficiency of the street network while reducing the number and severity of collisions.

## **Strategic Approach**

The Transportation Department is responsible for the planning, design, and operations of all traffic control devices. This includes the placement of traffic signs (Stop, Yield, Speed Limit, Parking Restriction, Street Name, Etc.) Traffic Signals and Pavement Markings (Stop Bars, Crosswalks, Island Tips, Arrows, Etc.) all of these **implement the use of best practices** to improve technology to improve efficiency. The Department is responsible for the following: Authorizing Street Light installations (except for Highways), Supervising the Adult School Crossing Guard Program for Elementary Schools, investigating sight restriction complaints, issuing Block Party and Parade Permits, conducting a Traffic Count Program, reviewing and approving plans that concern Traffic Areas. The Transportation Department works vigorously to follow **implementation of Best Practices** and keep traffic equipment updated with the most up to date traffic equipment as possible, while still maintaining a signal network that works at a high level of efficiency. This network includes the installation, operation, and maintenance of all traffic control devices which include Traffic Signs (stop, yield, speed limit, parking restriction, street name, etc.); Traffic Signals; School Flashers; and Pavement Markings (stop bars, crosswalks, island tips, arrows, etc.). The department is also responsible for the maintenance of all TXDOT owned continuous lighting within the City limits and Pedestrian lighting in the Central Business District (CBD), which is part of the

new continuous development of Downtown. These Activities are accomplished using nationally recognized standards and methods found in the Texas Manual on Uniform Traffic Control Devices and International Transportation of Engineers best practices, while still following best practices to improve traffic patterns throughout the city and in the downtown development; it also plans for **fiscal responsibility** for replacements as equipment meets their end of life.

The department has several performance measures that enable the department management to monitor daily, weekly and yearly work trends, quality of service, and make adjustments as needed for **customer service**. The department implements cost effective improvements including additional traffic signs, improved pavement markings traffic signal retiming and/or re-phasing and revised signal displays for better visibility and collision reduction. By **implementing these best practices** the Traffic Engineering Department has set itself up to monitor the appropriate programs to align itself with the City's future **Blueprint for Amarillo**.

In February of 2019, 7 new red light camera intersections were added and 4 existing were removed for a total of 12 camera locations.

## **Programs**

# Transportation Administration/Support 2019/20 Budget — \$1,108,506

Management of a multi-faceted Traffic Administration duties by Traffic Engineer and, supported by office staff and the Photographic Traffic Enforcement Administration duties of an Administrative hearing officer. Administrative staff works with American Traffic Solutions and Amarillo Police Department to collect fees for red light camera violations, hearings are held every other Wednesday. The Photographic Traffic Signal Enforcement program has an overall collection rate of 60%. This program receives requests for Signal and Sign maintenance form the public and assigns them to the correct personnel, the Traffic Administration also sends out various traffic related work orders for installation of signs, relocation of pavement markings, to retiming of School Flashers or Traffic Signals. This program is designed to make sure the department follows best practices using nationally recognized standards and methods found in the Texas Manual on Uniform Traffic Control Devices and International Transportation of Engineers best practices for Traffic Engineering, and continues to design for the flow of traffic in the downtown development.

### Workload/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
*Service requests for Traffic Control Devices completed	320	360	340
Number of Traffic Construction Plans reviewed	103	80	75
Red Light Camera Violations	27,847	31,360	34,000
Traffic Engineering Work Orders assigned	129	126	150
*Signal Maintenance requests reviewed and assigned	2,221	1,500	1,800
*Sign Maintenance requests reviewed and assigned	485	372	300
*Street Light Maintenance requests reviewed and assigned	370	332	325
Public Records request data	16	18	15

<sup>\*</sup>Response time: Signals – 30 min; Signs – 1 Hour; Street Lights – 24 hours

#### Performance/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Citizen requests completed in 15 days	81%	90%	95%

# Traffic Engineering 2019/20 Budget — \$143,470

Provides for the time and resources dedicated towards the review and resolution of traffic related concerns in an effort for **commitment to safety**, consistent, and effective transportation system that implements best practices. Traffic Engineering is responsible for implementing City policies/standards for development projects for residential and commercial construction projects that occurs within the City of Amarillo. This program continues to improve traffic patterns throughout the city and in the downtown development; it also plans for future infrastructure replacements as they meet their end of life.

#### Workload/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Work orders issued for Street Lights Installed by Xcel	71	115	60
Traffic Signal Studies	89 (*0)	88 (*1)	90 (*2)
Speed Studies	88 (*9)	76 (*18)	70 (*15)
Traffic Control requests	213 (*44)	160 (*30)	140 (*25)
Parking Studies	56 (*8)	60 (*12)	55 (*14)

<sup>\*</sup>Number of Studies Implemented

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Traffic Links Counted on 2 year rotation (500 total links)	70% (175)	96% (240)	100% (250)
Increase Arterial Signal Flow by monitoring traffic through TMC	0%	25%	75%
Reduce response time to minor signal infractions by monitoring detection through TMC	5%	55%	90%

# School Crossing Program 2019/20 Budget — \$323,032

This program has 36 Hourly School Crossing Guards with 3 Substitutes and 1 Supervisor. This program is designed with a **commitment to safety** and **civic pride** to work with Amarillo Independent School District (AISD) and Canyon Independent School District (CISD) to aide with the crossing of school children across busy arterial and collector streets.

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Accidents where School Crossing Guards are present	0	0	0

### **Permits**

## 2019/20 Budget — \$27,723

Parade and Block Party permits are issued to citizens to insure that all emergency services are aware of street closures and to insure that parties are following City guidelines. Driveway Permits are given out to property owners and contractors who wish to remove curb and gutter and install a new driveway, or replace an existing driveway. This program is designed to be **fiscally responsible** and **implement best practices.** 

#### *Workload/Indicators:*

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Block Party Permits Issued	78	25	30
Parade Permits Issued	94	32	35
Permit Revenue(Parade, Run, Block Party, Driveway)	\$7,910	\$1,710	\$3,250

## Sight Restrictions 2019/20 Budget — \$27,722

Sight Restrictions are obstructions in the line of sight for traffic at an intersection with a stop sign or yield sign. This program is designed instill **civic pride** and **implement best practices**.

#### Workload/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Sight Restriction Requests	592	300	250
Sight Restrictions Investigated	100%	100%	100%
Sight Restrictions Cleared	76%	93%	95%

# Safety Improvements 2019/20 Budget — \$290,318

This program is set-up to fund safety improvement programs within the City that follow National Guidelines of what Photographic Traffic Enforcement revenue can be spent on. Traffic Engineering studies to allocate which new signalized intersection, and which signalized intersections will be rebuilt with projected funds for the fiscal year. This Program has funded the building of 12 new Signalized Intersections, installed new equipment at 28 signalized intersections, installation of 2 emergency Fire station Flashers, 2 new School Zone, 2 Flood Gate Systems, 28 Fire Preempted Signals, 165 Cell Phone Signs, 2 temporary Signal Pop –Up Trailers, and 2 work zone safety trailers.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Safety Audits conducted at the top crash accident locations	60	20	20
Reduction in Crashes at Safety Audit Locations	24%	25%	30%
Traffic Control Modifications for safety improvements	7	3	5
Decrease Vehicle Idle Time	0%	0%	5%
Decrease Accidents/Incidents	8%	9%	10%

### Locate Services 2019/20 Budget — \$71,201

Provides for the time and resources dedicated towards the protection of the Traffic's underground utility assets, as well as the safety of area excavation activities. Traffic Field Operations is part of the City's Line Locate Services, locates are submitted internally and externally. The Traffic department owns and is responsible for its own underground streetlight, traffic signal, and fiber optic utility assets. This program is designed for **Customer Service**, and **Commitment to Safety**.

#### Workload/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Line Locates Reviewed	3,841	3,502	3,300
Line Locates related to Traffic Infrastructure (Located in less than 72 hours)	294 (100%)	174 (100%)	275 (100%)

# Traffic Sign Maintenance 2019/20 Budget — \$320,490

Provides for the time and resources dedicated towards well maintained, safe, and consistently applied signage throughout the City. The program strives for timely response maintenance, as well as appropriate proactive maintenance. This program is designed to meet Civic Pride, Customer Service,

**Commitment to Safety** and **Implementation of Best Practices**. The cost for Aluminum is expected to almost double in this fiscal year.

#### Workload/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Signs Fabricated	811	750	900
Pre-Made Signs Purchased	323	498	400
Signs Repaired	6,058	7,026	5,800
Sign Replacement Cost (Labor and Materials)	\$108	\$165	\$190

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Improve Efficiency of Tracking Sign Replacement (VUEWORKS)	0	15%	60%
Inventory Signage for Age/Replacement with Retroreflectometer (VueWorks)	0	20%	100%

## Signal Maintenance 2019/20 Budget — \$456,549

Provides for the time and resources dedicated towards well maintained, safe, efficient, and consistently applied traffic signals and flashing beacons throughout the City. The program strives for timely response of maintenance, as well as appropriate proactive maintenance. This program is designed to meet **Civic Pride**, **Customer Service**, **Commitment to Safety** and **Implementation of Best Practices**. All Signalized Intersections are LED indications.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
*Signalized Intersections Electronics Replaced	5 105		104
Signalized Intersections Constructed	1	0	3
Intersections Maintained	269 (100%)	270 (100%)	270 (100%)
Signal Maintenance request (response in less than 24 hours)	1,242 (78%)	1,018 (88%)	1,000 (90%)
Average Cost of Signal Installation	\$143,640	\$143,640	\$165,000
School Flasher Preventative Maintenance	62 (100%)	64 (100%)	64 (100%)

<sup>\*</sup>Electronic Equipment has a 12 year life span (Current replacement rate is 23 years)

# Street Light Maintenance 2019/20 Budget - \$2,289,953

Provides for the time and resources dedicated towards well maintained, safe, efficient, and consistently applied street lighting throughout the City interstates and highways. It includes all costs associated with

TXDOT owned street lighting systems. This program pays out close to \$2,000,000 in electricity costs annually. The program strives for timely response maintenance, as well as appropriate proactive maintenance. This program is designed to protect current infrastructure, update technology to improve efficiency, provide safe driving corridors during low lighting and follow **Transportation** initiatives, and **Implementation of Best Practices**. The City has started to convert the High Pressure Sodium bulbs to the newer, brighter LED indications 50% complete on I-40, I-27, Dumas Drive, and Amarillo Blvd. from Ong west to Soncy.

#### Workload/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Street Lights Maintained	1960	2,008	2,048
Street Light Replacement Cost	\$600	\$605	\$610
(Labor and Materials)	\$600	\$003	2010

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Replace High Pressure Sodium with LED Lights COA Maintained	35%	40%	55%

<sup>\*%</sup> lights converted

# Street Pavement Markings 2019/20 Budget — \$406,327

Provides for the time and resources dedicated towards well maintained, safe, and consistently applied pavement marking, crosswalk, and parking lot striping throughout the City. This program works to achieve striping the all arterial streets at least once per year, and replace pavement markings on a 6 year rotation. The program strives for appropriate proactive maintenance. This program is designed to meet Civic Pride, Customer Service, Commitment to Safety and Implementation of Best Practices. We were able to replace crosswalks and stop bars this year at a higher rate than normal, due to striper being down several times.

### Workload/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Lane Miles of Street Striping (Striped)	1,854 (50%)	1,854 (50%)	3,708 (100%)
Costs for Street Markings (per Mile)	\$9.64	\$9.64	\$9.00
Thermoplastic Cross-Walk & Stop Bars Installed (4600 Total -replaced every 6 years)	771 (17%)	2,146 (47%)	770 (17%)

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Hire and Keep Striping Crew	80%	20%	100%

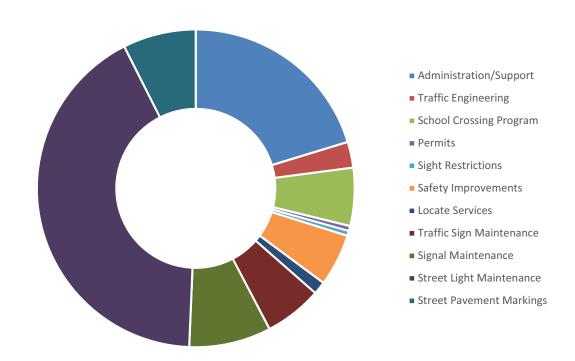
# **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	24	25	24
Part-time Positions	46	46	46
Total Positions	70	71	70

# 2019/20 Expenditures by Funding Source

General Fund \$ 4,504,864 Special Revenue Funds \$ 960,427

# Total Traffic 2019/20 Budget — \$5,465,291



### **Traffic Administration**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
31800 Other Business Licenses	5,085	3,410	7,200	2,825	7,200
31400 Business License and Per	5,085	3,410	7,200	2,825	7,200
32840 Hiway Signal Maint Reim	47,000	47,000	47,000	47,000	47,000
32800 Other Governmental Reven	47,000	47,000	47,000	47,000	47,000
33230 Sale of City Publicatio	0	0	30	0	30
33200 General Government	0	0	30	0	30
33530 Recyclable	0	0	0	0	800
33500 Sanitation	0	0	0	0	800
35157 MC Assessed - Child Safe	11,741	13,244	11,700	14,806	11,700
35000 Fines and Forfeitures	11,741	13,244	11,700	14,806	11,700
37410 Miscellaneous Revenue	320	720	500	720	500
37400 Miscellaneous Revenue	320	720	500	720	500
TREVENUE Total Revenues	64,146	64,374	66,430	65,351	67,230
41100 Salaries and Wages 41300 Incentive	317,149 1,733	386,498 2,263	391,466 2,400	425,649 2,703	488,541 3,000
41620 Unscheduled	1,733	2,203 1,198	2,400	2,703 525	15,000
41820T Health Insurance	19,349	24,970	28,959	38,153	51,630
41900 Life	55	63	67	69	83
42010 Social Security - Medica	4,657	5,655	5,787	6,193	7,128
42020 Social Security - OASDI	8,339	10,032	10,962	12,229	17,227
42110 TMRS	18,491	23,972	24,347	27,220	36,436
42115 OPEB Funding	3,353	4,055	4,296	4,856	6,752
42300 State Unemployment	1,095	1,190	1,186	1,430	1,337
42400 Workers Compensation	14,147	16,130	16,940	18,769	17,932
42510 Car Allowance	2,812	2,280	2,784	1,319	48
42520 Uniform/Clothing Allowan 42550 Communications Allowance	2,948 0	2,819 0	2,592 0	0 300	0 1,200
PSCHG Personal Svcs Changes	0	0	0	0	1,009,210
41000 Personal Services	394,127	481,125	491,787	539,414	1,655,524
51110 Office Expense	9,094	7,235	5,400	5,317	7,400
51115 Employee Recognition Pro	0,004	0	200	110	7,400
51120 Safety Program	0	0	0	0	500
51200 Operating	3,802	5,977	4,000	3,531	21,500
51300 Clothing and Linen	0	421	0	38	8,000
51350 Chemical and Medical	0	0	0	0	150
51800 Fuel & Oil	0	0	0	0	8
51850 Minor Tools	0	12	0	12	5,000
52050 Auto Parts	1,067	290	100	69	200
52050LABOR Auto Parts Labor 52120 Tires and Tubes Other	300 0	63 0	500 0	0	600 150
53150 Electricity	0	0	0	1,895	2,202,008
51000 Supplies	14,264	13,997	10,200	10,972	2,246,216
61200 Postage	1,753	1,054	1,600	1,183	2,500
61300 Advertising	557	697	800	508	800
61400 Dues	210	0	800	0	1,700
61410 Tuition	0	144	0	0	245
61415 Safety Training	0	0	0	0	200
62000 Professional	7,752	43,640	90,000	70,000	50,000
68210 Traffic Pavement Marker	0	0	0	0	83,000
68220 Street Lights	649	0	30,000	0	105,000
68300 R & M - Improvements 68310 R & M Other Improvements	0	48 0	0 0	0	90,000 75,000
68640 Machinery	0	0	0	0	75,000 500
68650 Shop Equipment	0	0	0	0	500
68710 Auto Repair & Maint	0	0	0	0	1,000
69210 Rental City Equipment	14,389	14,389	14,389	14,389	219,649
60000 Contractual Services	25,310	59,971	137,589	86,079	630,094
71100 Insurance and Bonds	26,205	28,607	41,013	41,013	43,530

### **Traffic Administration**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
75100 Travel	969	100	4,000	100	7,500
70000 Other Charges	27,174	28,707	45,013	41,113	51,030
90155 Damage to Infrastructure	0	0	0	0	-78,000
90160 Other Departments	0	-757	0	-757	0
90000 Inter Reimbursements	0	-757	0	-757	-78,000
TEXPENSES Total Expenses	460.874	583.044	684.589	676.821	4.504.864

Entity: 1731 - Traffic Administration Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM540	TRAFFIC ENGINEER
1.00	CLR415	ADMINISTRATIVE ASSISTANT IV
36.00	HRL540	SCHOOL CROSSING GUARD
3.00	HRL541	SCHOOL CROSSING GUARD SUBSTITUTE
2.00	HRL542	TRAFFIC COUNTER
1.00	HRL545	SCHOOL CROSSING GUARD SUPERVISOR
1.00	TEC222	TRAFFIC DESIGN TECHNICIAN
1.00	TEC542	TRAFFIC TECHNICIAN II
1.00	TEC550	TRAFFIC OPERATIONS TECHNICIAN
47.00		

### Eliminations

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Savings
(1.00)	CLR415	ADMINISTRATIVE ASSISTANT IV	G04	(54,912)

#### **New Positions**

-					
	Head-	Class		Pay	Estimated
	count	Code	Position	Grade	Cost
	1.00	ADM541	TRANSPORTATION SUPERINTENDENT	G21	
	1.00	CLR405	ADMINISTRATIVE ASSISTANT II	G02	
	3.00	HRL930	UTILITY WORKER	H06	
	1.00	MGT540	SIGNAL FOREPERSON	G09	
	1.00	MGT541	SIGNS AND MARKINGS SUPERVISOR	G09	1,064,122
	4.00	TEC220	TRAFFIC CONTROL TECHNICIAN	G03	
	2.00	TEC541	TRAFFIC TECHNICIAN I	G03	
	5.00	TEC543	SIGNAL TECHNICIAN	G06	
	4.00	TRD930	UTILITY WORKER	G01	

### Reclassifications

Head-	Class		Pay	Head-	Class		Pay	Estimated
count	Code	<b>Current Position</b>	Grade	count	Code	Requested Position	Grade	Cost
(1.00)	MGT540	SIGNAL FOREPERSON	G09	1.00	MGT545	SIGNAL OPERATIONS TECHNICIAN	G10	2,323
(1.00)	CLR405	ADMINISTRATIVE ASSISTANT II	G02	1.00	CLR941	ADMINISTRATIVE TECHNICIAN	G05	3,292

### **Traffic Field Operation**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33530 Recyclable	623	0	800	124	0
33500 Sanitation	623	0	800	124	0
TREVENUE Total Revenues	623	0	800	124	0
41100 Salaries and Wages	617,880	634,539	663,366	633,405	670,988
41300 Incentive	22,473	21,836	21,600	19,622	19,200
41620 Unscheduled	24,350	25,805	15,000	27,991	0
41820T Health Insurance	163,037	167,094	182,372	157,371	181,943
41900 Life	305	296	317	293	317
42010 Social Security - Medica	9,048	9,296	9,976	9,465	10,051
42020 Social Security - OASDI	38,137	38,118	41,363	38,980	41,361
42110 TMRS	76,072	81,133	81,691	78,904	81,404
42115 OPEB Funding	16,035	16,069	16,212	15,667	16,211
42300 State Unemployment	976	1,019	1,039	1,193	1,067
42400 Workers Compensation	32,277	33,219	34,548	33,474	36,181
42510 Car Allowance	1,640	3,009	3,000	2,994	3,000
42550 Communications Allowance	2,407	2,408	2,400	2,395	2,400
PSCHG Personal Svcs Changes	0	0	0	0	-1,064,122
41000 Personal Services	1,004,637	1,033,841	1,072,883	1,021,755	0
51110 Office Expense	1,335	2,535	2,000	1,951	0
51115 Employee Recognition Pro	737	673	500	650	0
51120 Safety Program	285	487	500	494	0
51200 Operating	25,278	31,908	17,500	32,497	0
51300 Clothing and Linen	9,873	11,280	8,000	10,709	0
51350 Chemical and Medical 51800 Fuel & Oil	70 0	0 8	150 0	59 0	0
51850 Minor Tools	3,989	3,875	5,000	4,063	0
52050 Auto Parts	1,350	1,176	100	4,052	0
52050LABOR Auto Parts Labor	13	425	100	638	0
52120 Tires and Tubes Other	0	172	150	87	0
53150 Electricity	2,243,289	1,994,051	2,243,289	2,046,483	0
51000 Supplies	2,286,218	2,046,589	2,277,289	2,101,682	0
61200 Postage	289	260	900	425	0
61400 Dues	3,320	1,655	900	2,226	0
61410 Tuition	1,190	1,260	245	436	0
61415 Safety Training	0	0	200	0	0
68210 Traffic Pavement Marker	105,852	102,202	85,000	152,076	0
68220 Street Lights	65,220	73,874	75,000	96,903	0
68300 R & M - Improvements	153,080	115,026	93,000	117,658	0
68312 Other Improvement	61,826	92,657	75,000	95,468	0
68640 Machinery	179	1,154	500	1,154	0
68650 Shop Equipment	90	156	500	156	0
68710 Auto Repair & Maint	217	125	1,000	495	0
69210 Rental City Equipment	196,814	201,173	201,173	201,173	0
60000 Contractual Services	588,077	589,541	533,418	668,169	0
71100 Insurance and Bonds	8,008	7,605	7,711	7,711	0
75100 Travel	1,281	4,165	3,500	3,810	0
78230 Loss on Bad Debt	344	0	0	0	0
70000 Other Charges	9,633	11,770	11,211	11,521	0
90155 Damage to Infrastructure	-54,599	-27,820	-78,000	-59,936	0
90160 Other Departments	-3,181	-5,659	0	-2,780	0
90000 Inter Reimbursements	-57,780	-33,480	-78,000	-62,716	0
TEXPENSES Total Expenses	3,830,786	3,648,261	3,816,801	3,740,411	0

**Entity:** 1732 - Traffic Field Operation **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM541	TRANSPORTATION SUPERINTENDENT
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
3.00	HRL930	UTILITY WORKER
1.00	MGT540	SIGNAL FOREPERSON
1.00	MGT541	SIGNS AND MARKINGS SUPERVISOR
4.00	TEC220	TRAFFIC CONTROL TECHNICIAN
2.00	TEC541	TRAFFIC TECHNICIAN I
5.00	TEC543	SIGNAL TECHNICIAN
4.00	TRD930	UTILITY WORKER
22.00		

### **Eliminations**

Head-	 Class		Pav	Estimated
пеац-	Class		ray	Estillateu
count	Code	Position	Grade	Savings
(1.00)	ADM541	TRANSPORTATION SUPERINTENDENT	G21	
(1.00)	CLR405	ADMINISTRATIVE ASSISTANT II	G02	
(3.00)	HRL930	UTILITY WORKER	H06	
(1.00)	MGT540	SIGNAL FOREPERSON	G09	
(1.00)	MGT541	SIGNS AND MARKINGS SUPERVISOR	G09	(1,064,122)
(4.00)	TEC220	TRAFFIC CONTROL TECHNICIAN	G03	
(2.00)	TEC541	TRAFFIC TECHNICIAN I	G03	
(5.00)	TEC543	SIGNAL TECHNICIAN	G06	
(4.00)	TRD930	UTILITY WORKER	G01	

### **Photographic Traffic Enforceme**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35180 Photo Enforcement Fines	1,355,619	1,387,672	900,000	1,304,983	900,000
35000 Fines and Forfeitures	1,355,619	1,387,672	900,000	1,304,983	900,000
37110 Interest Income	0	3,120	0	22,151	22,151
37109 Interest Earnings	0	3,120	0	22,151	22,151
37410 Miscellaneous Revenue	-26,831	0	0	0	0
37400 Miscellaneous Revenue	-26,831	0	0	0	0
TREVENUE Total Revenues	1,328,788	1,390,792	900,000	1,327,133	922,151
41100 Salaries and Wages	26,764	27,867	78,513	57,323	78,423
41300 Incentive	144	145	0	62	0
41620 Unscheduled	18,569	19,946	2,512	18,820	2,512
41820T Health Insurance	2,005	2,301	8,400	6,153	9,437
41900 Life	4	4	17	11	17
42010 Social Security - Medica	641	675	1,137	926	1,137
42020 Social Security - OASDI	750	750	2,347	1,688	2,347
42110 TMRS	3,594	4,004	9,677	7,097	9,570
42115 OPEB Funding	757	792	920	837	920
42300 State Unemployment	67	73	98	97	97
42400 Workers Compensation	485	513	1,799	836	1,073
41000 Personal Services	53,780	57,070	105,420	93,851	105,533
51110 Office Expense	0	1,600	100	0	100
51200 Operating	0	0	1,000	1,000	1,000
51850 Minor Tools	129,857	0	0	0	0
51000 Supplies	129,857	1,600	1,100	1,000	1,100
62050 Collection Expense	24,182	27,617	23,250	26,013	23,250
69220 Rental Other Equipment	513,000	491,022	513,000	472,871	513,000
60000 Contractual Services	537,182	518,640	536,250	498,884	536,250
71100 Insurance and Bonds	471	423	406	406	506
75100 Travel	0	0	5,000	0	5,000
77450 Administrative Other	12,513	10,541	20,639	20,639	25,855
77610 Information Technology -	2,019	173	2,060	2,060	1,760
77950 State Photographic Traff	309,898	400,413	199,423	400,413	199,423
70000 Other Charges	324,901	411,550	227,528	423,518	232,544
84910 Other Equipment	0	21,000	0	63,800	45,000
80000 Capital Outlay	0	21,000	0	63,800	45,000
92005 General Fund	0	0	10,000	0	10,000
92130 General Construction	129,882	14,345	291,000	0	30,000
92150 Cert of Obligation	0	262,377	0	241,664	0
92000 Operating Transfers	129,882	276,722	301,000	241,664	40,000
TEXPENSES Total Expenses	1,175,603	1,286,581	1,171,297	1,322,717	960,427

**Entity:** 24250 - Photographic Traffic Enforceme

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	HRL045	ADMINISTRATIVE HEARING OFFICER
1.00	MGT560	PROGRAM COORDINATOR
2.00		







(5400, 26630)

# **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 3,393,879	\$ 3,491,910	\$ 3,765,431
Supplies	1,001,248	1,220,872	1,241,485
Contractual Services	1,998,526	1,844,629	1,894,047
Other Charges	8,187,916	8,220,432	8,518,488
Capital Outlay	-	7,726,600	2,765,470
Debt Service	500	132,425	44,262
Operating Transfers	3,030,577	-	-
Total Expenses	\$ 17,612,646	\$ 22,636,868	\$ 18,229,183

# Mission

The Mission of the Rick Husband Amarillo International Airport is to plan and provide for the current and future air transportation needs of the Texas Panhandle region by constructing, maintaining, and operating safe, efficient, and quality airport facilities; to promote and support all facets of aviation and local economic & community development; to promote and support safe, reliable, and reasonably priced transportation services to destinations meeting the public demand; and to fulfill this mission in an ethical, professional, efficient, fiscally responsible, and cost-effective manner that is consistent with maintaining the high quality of life in the Amarillo area.

# **Strategic Approach**

#### **Goals & Objectives:**

- Maintain a motivated and goal-focused staff.
- Provide the internal systems and processes needed for accountability and efficiency.
- Maintain compliance with all applicable regulations and exceed standards when able.
- Be vigilant in our safety consciousness.
- Maintain professional yet flexible attitudes.
- Maintain a high level of integrity and accountability.
- Look for positive opportunities whenever possible.
- Look for ways to save money in the near term, but also the long term.
- Promote internal and external efficiencies whenever possible.
- Think as a team by supporting each other as well as other City departments.
- Set appropriate standards in every operational area.
- Be customer focused.

The Department of Aviation is an enterprise operation organized to provide the necessary services for a public airport on a financially self-sufficient basis. This means the department does not accept any local property tax monies for its operation. No general fund tax revenues are required. The Airport sits on more than 3,500 acres of land, of which 1,000 acres are developed. This includes a 217,000 square foot passenger terminal for commercial airline service as well as 24 additional structures ranging in size from 1,000 to more than 500,000 square feet of covered space which are utilized for revenue production or as support facilities to maintain the Airport.

# **Programs**

# Airport Administration/Support 2019/20 Budget — \$1,952,966

The Department of Aviation administrative staff directs the management of a multi-faceted airport transportation facility operation. The staff consists of the Director of Aviation, Deputy Director of Aviation, and administrative support staff. They identify and monitor the funding and financial budgeting for current and future operational needs and capital development. Airport funding sources include the Passenger Facility Charge (PFC) program and federal and state grant programs. This supports the Transportation pillar and vision for fiscal responsibility.

#### Performance Measures/Indicators:

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Revenues	\$13,426,274	\$19,706,744	\$15,789,387
Total Cost Per Enplanement	\$24.65	\$26.38	\$24.27
Total Enplanements	358,819	374,965	386,214

# Airfield Management and Maintenance 2019/20 Budget — \$1,627,472

Provides maintenance and repair of runways, taxiways, ramps, airside roadways, airfield lighting and signs, navigational aids and other services such as mowing and wildlife control. The airfield is maintained and operated in accordance with Federal Aviation Administration (FAA) requirements for all commercial airports (14 CFR Part 139) that hold an Airport Operating Certificate. This program supports developing the best transportation systems for the citizens of Amarillo.

#### Performance Measures/Indicators:

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Airfield Cost per Enplanement	*	*	\$0.40

# Airport Safety, Security, and Communications Center 2019/20 Budget — \$6,836,881

Provides short-term and long-term planning for Federal Aviation Administration (FAA) coordination. Assists in the development of the Airport Certification Manual, environmental related compliance programs, and Airport Security Program to assure the safety of the traveling public. Security costs include the Airport Police Department, Airport Operations Center, badging & credentialing, and the maintenance

of security cameras and security related technology systems. This program includes emergency and medical services needed at the airport and surrounding areas. This program supports the Public Safety and Customer Service initiatives.

#### Performance Measures/Indicators:

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Law Enforcement Calls for Service	4,002	4,106	4,147

(Law enforcement calls include items such as offense/incident reports, security system alarm responses, passenger/citizen assistance, parking citations, lost & found calls, unattended bags, arrests, and security area patrols).

# Winter Weather Operations 2019/20 Budget — \$976,483

Snow and ice removal operations during winter weather events are provided by airport personnel. The assigned departments perform snow and ice control on runways, taxiways, ramps, entrance roads and parking areas. Program costs include the maintenance and operation of snow removal equipment owned by the airport. This program supports the Customer Service initiative.

### Performance Measures/Indicators:

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Snowfall (inches)	*	*	8.38
Total Snow Events	*	*	5
Winter Weather Manhours	*	*	684

# Public Parking 2019/20 Budget — \$325,494

Parking is available at the Airport for use by the public and Airport employees. This program oversees more than 1,400 parking spaces in four different parking lots while maintaining the parking control operations and the revenue control system. This program supports the Public Safety and Customer Service initiatives.

# Performance Measures/Indicators:

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Parking Revenue	\$3,039,323	\$3,037,512	\$3,025,000

# Consolidated Rental Car ("CONRAC") Facility 2019/20 Budget — \$162,747

Provides maintenance of the Rental Car Center and customer return lots and the administration of commercial fuel sales and the Customer Facility Charge (CFC) program. This program supports the Customer Service initiative and development of best transportation systems.

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
System operational during operating hours of the facility	85%	100%	100%

# Property Management and Maintenance 2019/20 Budget — \$650,989

Responsible for leasing real estate, property management, tenant relations, community outreach, risk management, and maintenance to properties leased to tenants within the surrounding Airport owned properties. This program supports the economic development and customer service initiatives.

### Performance Measures/Indicators:

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Percent of lease space rented	*	90%	95%

# Terminal Management and Maintenance 2019/20 Budget — \$3,580,438

Provides maintenance and repairs of all terminal and terminal-related facilities to ensure the terminal is safe, efficient, clean, and user-friendly for travelers and Airport employees. Also includes lease management and tenant relations for commercial airlines. This program supports the Customer Service and Public Safety initiatives.

### Performance Measures/Indicators:

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Boarding Bridge Operational Uptime (%)	*	95%	98%

# Terminal Technology Systems 2019/20 Budget — \$325,494

Provides technical support and maintenance for the terminal systems, including flight and baggage information displays, passenger and paging information systems, administrative and Wi-Fi networks, and audio and visual systems. Provides technical support and maintenance for the flight information displays at gate and hold room areas. The terminal technology system supports the Customer Service initiative.

#### Performance Measures/Indicators:

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
System operational status for core aviation business systems during hours of operation	*	95%	99%
of facility		9370	9976

# Terminal Inline and Baggage Systems 2019/20 Budget — \$976,483

Provides for technical support and maintenance of the inline baggage system including conveyor belts, computer software, baggage claim devices and bag make up areas. The inline system aligns itself with the Customer Service and Best Transportation Systems initiatives.

#### Performance Measures/Indicators:

<u>Metric</u>	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
System operational during operating hours of the facility	*	97%	99%

# Airport Fleet Vehicles (Including ARFF & Snow Removal Equipment) 2019/20 Budget — \$813,736

Provides maintenance of the Airport's vehicle fleet including pick-up trucks, other work trucks, buses, tractors, lifts, snow plow vehicles, snow broom vehicles, other snow removal equipment, aircraft rescue and firefighting (ARFF) vehicles, airport police vehicles, and airport operations vehicles.

<u>Metric</u>	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Snow Removal Equipment Uptime (%)	*	*	95%
ARFF Equipment Uptime (%)	*	*	99%

# **Authorized Positions**

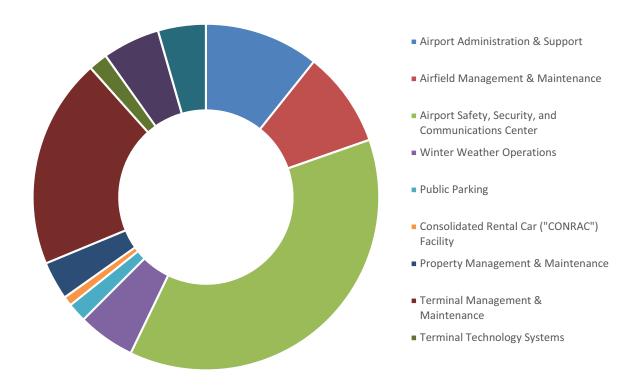
	2017/18 Budgeted	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	57	54	59
Part-time Positions	-	-	-
Total Positions	57	54	59

# 2019/20 Expenditures by Funding Source

Airport Fund \$ 18,227,683 Special Revenue Funds \$ 1,500

# Total Airport Department 2019/20 Budget — \$18,229,183

(\*Note: This narrative was completely revised this year. Metrics appearing to be incomplete are new and may not have enough previous relevant data to populate all table cells).



## **Department of Aviation**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34310 Landing Fees	503,167	651,560	550,000	725,000	773,555
34320 Fuel Flowage Comm	125,076	136,630	125,000	200,000	300,000
34340 Fuel & Oil commission O	0	0	4,800	0	2,000
34350 Cargo Landing Fees	0	0	0	0	500
34360 Gen Av and Military Land	0	0	0	0	1,000
34300 Airfield Fees and Commis	628,243	788,189	679,800	925,000	1,077,055
34410 Airline Rentals	1,944,624	1,959,627	2,050,000	2,500,000	2,801,112
34420 Restaurant Commissions 34460 Other Terminal Building	183,649 82,376	194,424 82,001	210,500 72,000	215,000 82,526	224,000 85,000
34470 Car Rental Commissions	02,370	02,001	940,000	1,315,200	1,400,000
34480 Auto Parking Commission	2,979,947	3,039,323	2,839,116	3,037,512	3,025,000
34400 Terminal Building Area R	5,190,596	5,275,374	6,111,616	7,150,238	7,535,112
34620 Krams Inc Lease	302,577	302,577	113,467	63,942	302,578
34630 Leading Edge Lease	433,073	450,082	433,073	467,595	444,000
34631 Wilmax Lease	0	0	0	0	34,167
34632 Apollo MedFlight Lease	0	0	0	0	72,000
34640 Bell Helicopter Rents 34650 Fixed Base Operator Lea	468,976 93,771	480,564 71,097	473,100 94,797	550,051 57,540	492,864 60,000
34660 Other Build Rentls – Ai	40,231	40,494	40,376	40,494	40,400
34665 PRANA Master Lease	150,741	148,296	117,977	161,592	117,977
34680 Ground Rentals	110,496	156,655	108,776	108,776	35,000
34715 Ground Transportation Fe	0	2,661	14,400	22,271	23,400
34730 Other Non-Passenger Aero	0	0	0	0	500
34740 Terminal Services and Ot	0	0	0	0	50
34600 Other Building & Ground 34700 Adverstising Commission	<b>1,599,866</b> 37,960	<b>1,652,427</b> 42,000	<b>1,395,966</b> 42,000	<b>1,472,261</b> 38,500	<b>1,622,936</b> 42,000
34800 Other	37,960 37,960	42,000	42,000	38,500	42,000
35610 Grant In Aid – Federal	37,900 0	539,289	318,170	63,134	<b>42,000</b>
35700 Grants - State	25,692	49,274	35,500	0	35,500
35500 Other Governmental Reven	25,692	588,563	353,670	63,134	35,500
37110 Interest Income	72,805	99,334	110,000	158,893	158,893
37115 Unrealized G/L	-21,880	3,071	0	33,732	0
37109 Interest Earnings	50,925	102,405	110,000	192,626	158,893
37155 Surface Land Rental	1,500	1,500	1,500	1,500	1,500
37150 Rent	1,500	1,500	1,500	1,500	1,500
37141 Merchant Service Fees	-66,287	-57,495	-65,000	-56,651	-65,000
37410 Miscellaneous Revenue 37451 TSA LEO Reimbursement	40,134 109,140	115,480 108,880	35,000 132,000	42,472 111,000	50,000 121,000
37400 Miscellaneous Revenue	82,987				
39676 Tsf in fr Airport PFC Fu	1,167,175	<b>166,864</b> 1,405,355	<b>102,000</b> 0	<b>96,821</b> 0	<b>106,000</b> 0
39100 Operating Transfers In	1,167,175	1,405,355	0	0	0
TREVENUE Total Revenues	8,784,945	10,022,678	8,796,552	9,940,080	10,578,996
41100 Salaries and Wages	2,027,696	2,118,412	2,122,227	2,142,245	2,123,781
41300 Incentive	67,890	69,427	63,120	68,339	68,700
41500 PFP	0	0	41,000	0	41,000
41620 Unscheduled	62,569	65,104	80,000	74,907	80,000
41820T Health Insurance 41900 Life	443,874 860	458,327 876	490,027 897	456,216 855	488,259 872
42010 Social Security - Medica	30,104	31,499	31,898	32,325	32,062
42020 Social Security - OASDI	128,719	134,684	136,393	138,218	137,094
42110 TMRS	466,929	350,209	269,375	278,273	269,822
42115 OPEB Funding	53,207	35,890	53,457	55,245	53,732
42300 State Unemployment	2,963	2,755	2,622	2,964	2,549
42400 Workers Compensation 42510 Car Allowance	50,923 8,478	52,255 7,021	53,444 7,008	54,345 9,902	54,286 10,008
42510 Cal Allowance 42520 Uniform/Clothing Allowan	7,711	7,021 7,512	7,524	7,400	8,712
42530 Moving Expense	1,498	0	0	0	0
42540 Tool Allowance	4,360	4,452	1,800	3,301	3,300

# **Department of Aviation**

Department of Aviation								
	Actual	Actual	Budget	RevEst	Dept Req			
DESCRIPTION	2016	2017	2018	2018	2019			
42550 Communications Allowance	14,411	15,535	15,120	14,207	13,920			
42560 Change in Sick and Annua	2,558	18,118	0	0	0			
PSCHG Personal Svcs Changes	0	0	0	0	283,433			
41000 Personal Services	3,374,749	3,372,076	3,375,912	3,338,742	3,671,531			
51110 Office Expense	9,072	9,136	9,000	8,960	8,960			
51115 Employee Recognition Pro	553	318 0	500	849	1,150			
51118 Amarillo 101 51120 Safety Program	0 3,943	11,334	500 16,000	27 9,051	50 14,670			
5120 Operating	12,804	8,531	34,500	17,067	28,541			
51220 Badge Office Supplies	0	0,551	0	0	3,000			
51250 Janitor	55,379	56,169	53,700	58,471	53,700			
51300 Clothing and Linen	8,725	12,147	27,000	12,614	53,946			
51350 Chemical and Medical	30,616	5,376	14,000	17,082	14,716			
51400 Photographic	0	443	0	0	0			
51410 Vaccines	0	0	700	0	100			
51420 Snow Removal Supplies	0	0	0	0	15,000			
51425 Terminal Equipment	0	0	0	0	500			
51700 Education	75	0	0	0	0			
51800 Fuel & Oil	28,120	34,401	33,264	17,265	34,402			
51850 Minor Tools	2,652	721	2,000	2,595	4,000			
51950 Minor Office Equipment	860	1,074	2,000	1,307	1,500			
51955 Furniture 51970 Software	557 0	6,922 0	1,000 67,660	155 323	11,800 40,426			
51970 Soliware 51980 IT Hardware	0	0	07,000	323 0	22,000			
52000 Ammunition	5,961	0	7,300	780	7,413			
52050 Animamilion 52050 Auto Parts	2,167	9,833	6,500	11,356	14,000			
52050LABOR Auto Parts Labor	738	13	0,500	13	0			
52120 Tires and Tubes Other	6,478	4,531	7,000	5,376	5,800			
53100 Natural Gas	125,768	86,950	118,000	78,373	86,949			
53150 Electricity	449,331	415,596	475,000	423,247	454,991			
53200 Water and Sewer	40,277	41,670	40,277	38,133	43,960			
55100 Publications	100	431	400	152	200			
51000 Supplies	784,176	705,596	916,301	703,198	921,774			
61200 Postage	825	1,314	775	788	700			
61300 Advertising	865	74,032	15,000	107,320	72,000			
61325 SCASD Grant Expense	0	647,172	318,170	76,065	0			
61400 Dues	4,413	3,837	3,500	4,582	3,500			
61410 Tuition	9,494 500	10,004 500	10,000	8,032 1,350	13,220			
61415 Safety Training			3,000	1,250	2,000			
61500 Administrative Service C 62000 Professional	633,771 179,556	605,386 130,257	439,116 277,000	605,454 250,000	600,000 315,400			
62010 Service Agreements	168,484	184,766	200,000	185,720	185,140			
62020 TSA Background Checks	12,856	10,837	12,000	12,903	12,000			
63140 Audit Fee	7,410	7,558	7,800	7,709	7,800			
67310 Janitorial Service Cont	1,423	0	22,000	677	500			
67320 Extermination	19,620	19,505	19,400	19,350	19,400			
68100 R & M - Building	10,824	0	0	. 0	0			
68101 R&M - Bldg - Terminal	94,329	116,022	160,000	262,397	70,000			
68102 R&M - Bldg - Airfield	30,268	13,739	48,000	60,000	55,000			
68103 R&M - Bldg - FS #10 & Tr	14,168	6,164	7,500	8,988	9,000			
68301 R&M - Impr - Terminal	14,998	10,266	47,500	594	47,500			
68302 R&M - Impr - Airfield	47,996	97,098	20,000	25	100,000			
68303 R&M - Impr - FS #10 & Tr	4,592	1,710	1,000	1,710	3,000			
68304 R&M - Impr - Inline Syst	22,034	6,584	25,000	8,790	25,000			
68305 R&M Boarding Bridges	0	0	0	0	23,000			
68306 R&M Fire and Security Sy	0	0	0	0	14,000			
68307 R&M Elevator/Escalator	0	0	0	0	1,500			
68308 R&M HVAC	0	0	0	0	50,000			
68309 R&M Parking Garage	0 155	0	0 17 500	7 160	6,000			
68310 R & M Other Improvements	155	8,329	17,500	7,160	7,160			

## **Department of Aviation**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
68400 R & M - Irrigation	1,159	438	1,000	800	4,000
68500 R & M - Streets	0	0	2,500	0	2,500
68610 Office Equipment	24	703	100	681	0
68615 Misc. Fuel Powered Equi	1,119	3,097	1,500	3,979	3,000
68640 Machinery	5,974	6,894	10,000	10,000	10,000
68650 Shop Equipment	2,879	2,476	2,500	1,474	4,000
68660 Audio/Video Equipment	6,703	12,831	9,000	8,316	18,000
68670 Communications Equipmen	1,850	1,347	3,500	200	3,500
68680 Other Equipment	3,761	3,645	39,268	53,520	47,000
68710 Auto Repair & Maint	7,444	1,870	6,500	2,196	15,500
69100 Rental Land & Buildings	0	834	1,000	1,800	9,000
69220 Rental Other Equipment	0	555	0	958	5,000
69300 Leased Computer Software	0	0	100,000	116,227	116,227
60000 Contractual Services	1,309,494	1,989,768	1,831,129	1,829,666	1,880,547
71100 Insurance and Bonds	212,137	300,412	496,708	496,708	304,810
71240 Retiree Insurance From	0	11,487	0	0	0
72000 Communication	62	0	0	0	0
74000 Printing and Binding	83	0	1,000	0	500
75100 Travel	17,555	32,886	25,000	25,000	36,000
75300 Meals and Local	3,799	5,401	5,000	4,032	4,800
76000 Depreciation	4,902,776	4,974,751	5,091,239	4,975,619	5,488,260
77450 Administrative Other	172,337	161,659	170,074	170,077	154,380
77460 Admin Other Governments	57,920	73,409	59,000	74,741	74,741
77470 Service Charges - Other	1,783,577	1,859,146	1,914,289	1,914,289	1,997,267
77610 Information Technology -	109,231	113,894	138,982	138,982	123,363
78230 Loss on Bad Debt	13,410	-617	1,500	0	1,500
70000 Other Charges	7,272,888	7,532,429	7,902,792	7,799,448	8,185,621
82100 Buildings	7,597	0	0	0	0
83100 Improve other than Build	35,600	0	0	0	0
84630 Info Tech Equipt - Netw	6,076	0	0	0	0
84700 Info Tech Equipt - Softw	0	0	0	300,000	0
80000 Capital Outlay	49,273	0	0	300,000	0
89200 Bond Interest Payments	147	0	131,025	131,025	43,762
89300 Fiscal Agent Bond Fees	500	500	1,400	500	500
89000 Debt Service	647	500	132,425	131,525	44,262
90180.LABOR Sales to Other Dep	-738	0	0	0	0
90000 Inter Reimbursements	-738	0	0	0	0
92120 Information Services	0	1,050	0	0	0
92125 Municipal Garage	29,755	0	0	0	0
92130 General Construction	0	218,817	0	0	0
92000 Operating Transfers	29,755	219,867	0	0	0
TEXPENSES Total Expenses	12,820,245	13,820,237	14,158,559	14,102,579	14,703,735

### **Employee Distribution By Position**

Entity: 54110 - Department of Aviation Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM080	DIRECTOR OF AVIATION
1.00	ADM081	DEPUTY DIRECTOR OF AVIATION
1.00	ADM085	ASSISTANT DIRECTOR OF AVIATION
3.00	ADM088	AIRPORT OPERATIONS MANAGER
1.00	CLR040	AIRPORT OFFICE MANAGER
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
1.00	MGT081	AIRPORT POLICE COMMANDER
1.00	MGT090	AIRPORT FACILITIES MANAGER
9.00	PRF080	AIRPORT POLICE OFFICER
3.00	PRF081	AIRPORT POLICE SERGEANT
8.00	PRF085	SECURITY OPERATIONS AGENT
1.00	TEC115	BAS CONTROL TECHNICIAN
1.00	TRD047	CUSTODIAN II
1.00	TRD060	ELECTRICIAN II
1.00	TRD070	CUSTODIAL FOREPERSON
1.00	TRD073	AIRPORT MAINTENANCE COORDINATOR
0.60	TRD075	LANDSIDE/FLEET COORDINATOR
1.00	TRD080	BUILDING MECHANIC I
4.00	TRD906	BUILDING MECHANIC III
7.00	TRD910	CUSTODIAN I
1.40	TRD921	MECHANIC I
3.30	TRD930	UTILITY WORKER
52.30		

## New Positions

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Cost
1	NEW	Airport Business & Procurement Coordinator	G15	68,065
1	NEW	Security & Terminal Manager	G14	65,247
1	TRD073	Airport Maintenance Coordinator	G10	63,997
2	TRD930	Utility Worker	G01	77,551

Reclassifications

Не	ad-	Class		Pay	Head-		Class		Pay	Estimated
co	unt	Code	Current Position	Grade	count		Code	Requested Position	Grade	Cost
	(4)	TRD906	Building Mechanic III	G06		4	NEW	Airport Mechanic III	G06	-
	(3)	ADM088	Airport Operations Manager	G14		3	880MDA	Airport Operations Shift Coordinator	G14	-

## **Airport Transfers**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
32825 TxDOT Assistance	0	0	37,500	0	37,500
32800 Other Governmental Reven	0	0	37,500	0	37,500
35610 Grant In Aid – Federal	0	0	6,116,940	6,116,940	1,525,023
35500 Other Governmental Reven	0	0	6,116,940	6,116,940	1,525,023
TREVENUE Total Revenues	0	0	6,154,440	6,116,940	1,562,523
CIPACCT CIP Accounts	0	0	7,726,600	7,726,600	2,765,470
80000 Capital Outlay	0	0	7,726,600	7,726,600	2,765,470
TEXPENSES Total Expenses	0	0	7,726,600	7,726,600	2,765,470

# **Rental Car Facility**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34460 Other Terminal Building	27,324	32,077	0	0	0
34470 Car Rental Commissions	1,060,962	1,165,721	0	0	0
34471 Customer Facility Charge	595,564	653,679	611,465	632,736	630,000
34472 CONRAC Fuel Revenue	259,932	282,300	259,932	307,913	300,000
34400 Terminal Building Area R	1,943,782	2,133,777	871,397	940,649	930,000
34680 Ground Rentals	55,892	57,541	0	58,000	58,000
34600 Other Building & Ground	55,892	57,541	0	58,000	58,000
TREVENUE Total Revenues	1,999,674	2,191,318	871,397	998,649	988,000
41100 Salaries and Wages	0	12,652	68,214	52,214	51,519
41300 Incentive	0	1,031	4,140	4,356	4,440
41820T Health Insurance	0	4,558	22,894	19,728	21,335
41900 Life	0	7	37	28	28
42010 Social Security - Medica	0	181	1,049	791	811
42020 Social Security - OASDI	0	773	4,486	3,380	3,469
42110 TMRS	0	1,762	8,860	7,024	6,828
42115 OPEB Funding	0	344	1,758	1,394	1,360
42300 State Unemployment	0	17	107	114	83
42400 Workers Compensation	0	0	2,474	1,193	2,046
42540 Tool Allowance	0	363	1,500	1,497	1,500
42550 Communications Allowance	0	115	480	474	480
41000 Personal Services	0	21,802	115,998	92,194	93,900
51200 Operating	0	0	5,500	1,820	5,500
51250 Janitor	-480	-5,207	1,000	-11,876	1,000
51350 Chemical and Medical	1,083	1,218	1,500	600	800
51810 CONRAC Fuel Expense	254,058	266,369	250,000	280,360	275,000
53100 Natural Gas	9,377	11,359	14,745	7,674	11,357
53150 Electricity	16,950	17,393	23,009	19,835	21,321
53200 Water and Sewer	8,817	4,519	8,817	4,413	4,733
51000 Supplies	289,804	295,651	304,571	302,826	319,711
68300 R & M - Improvements	7,345	7,808	12,000	9,090	12,000
60000 Contractual Services	7,345	7,808	12,000	9,090	12,000
76000 Depreciation	550,881	650,666	311,923	527,248	327,678
77450 Administrative Other	4,232	4,821	5,716	5,714	5,189
70000 Other Charges	555,113	655,487	317,639	532,961	332,867
TEXPENSES Total Expenses	852,262	980,748	750,208	937,072	758,478

# **Employee Distribution By Position**

**Entity:** 54170 - Rental Car Facility **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
0.40	TRD075	LANDSIDE/FLEET COORDINATOR
0.60	TRD921	MECHANIC I
0.70	TRD930	UTILITY WORKER
1.70		

## Airport PFC fund

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34315 Passenger Facility Charg	1,223,894	1,306,607	1,326,856	1,321,420	1,325,000
<b>34300 Airfield Fees and Commis</b> 37110 Interest Income	<b>1,223,894</b> 765	<b>1,306,607</b> 1,521	<b>1,326,856</b> 840	<b>1,321,420</b> 3,434	<b>1,325,000</b> 3,434
37109 Interest Earnings	765	1,521	840	3,434	3,434
TREVENUE Total Revenues	1,224,660	1,308,128	1,327,696	1,324,854	1,328,434
92115 Airport	1,167,175	1,405,355	0	0	0
92000 Operating Transfers	1,167,175	1,405,355	0	0	0
TEXPENSES Total Expenses	1,167,175	1,405,355	0	0	0

# Leose Training- Airport Securi

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35615 Program Income	1,385	0	0	0	0
36210 Other Program Revenue	0	1,377	1,500	1,367	1,500
35500 Other Governmental Reven	1,385	1,377	1,500	1,367	1,500
37410 Miscellaneous Revenue	0	0	1,500	0	1,500
37400 Miscellaneous Revenue	0	0	1,500	0	1,500
TREVENUE Total Revenues	1,385	1,377	3,000	1,367	3,000
61410 Tuition	1,696	951	1,500	0	1,500
60000 Contractual Services	1,696	951	1,500	0	1,500
TEXPENSES Total Expenses	1,696	951	1,500	0	1,500



# CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
Utility Services			
1431 Solid Waste Collection	10,385,177	10,330,518	12,110,547
1432 Solid Waste Disposal	4,910,633	4,755,679	5,028,298
1000 General Fund	15,295,810	15,086,197	17,138,845
5200 Water & Sewer Fund			
Utility Services			
52100 Utilities Office	2,572,312	3,011,333	3,152,005
52110 Director of Utilities	485,391	588,723	608,137
52120 Water & Sewer General	1,376,339	1,714,796	1,918,807
52121 Sewer General	6,100,983	3,194,050	3,409,094
52122 Water General	8,255,671	8,923,651	8,678,463
52123 Water & Sewer - Transfer	552,739	34,359,038	48,466,375
52200 Water Production	6,744,544	7,700,856	7,573,040
52210 Water Transmission	5,005,519	6,285,278	5,950,340
52220 Surface Water Treatment	9,749,004	11,124,722	10,528,216
52230 Water Distribution	6,277,985	6,816,950	6,769,349
52240 Waste Water Collection	4,726,990	5,249,214	5,213,022
52260 River Road Water Reclama	3,415,360	3,623,346	3,620,055
52270 Hollywood Road Waste Wat	4,211,101	4,680,590	4,637,526
52281 Laboratory Admin	1,620,083	2,086,876	1,938,564
5200 Water and Sewer System Fu	61,094,021	99,359,423	112,462,993
5600 Drainage Utility Fund			
Utility Services			
56100 Drainage Utility	3,050,164	4,360,873	4,265,945
56200 Drainage Utility Transfe	-	11,729,601	1,250,000
5600 Drainage Utility Fund	3,050,164	16,090,474	5,515,945
Utility Services Total Expenditures	79,439,995	130,536,094	135,117,783







(52100)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 1,721,762	\$ 1,787,844	\$ 1,841,420
Supplies	71,225	109,700	178,500
Contractual Services	708,491	1,040,004	1,036,992
Other Charges	70,834	73,785	95,093
Total Expenses	\$ 2,572,312	\$ 3,011,333	\$ 3,152,005

# Mission

Utility Billing strives to provide accurate billing on a timely basis to all customers with the highest regard for public satisfaction. To provide exceptional service to newcomers, visitors and residents so that they may experience a positive environment within the City of Amarillo, whether by phone or in person. To provide customer service that will exceed all expectations by listening to customers and responding to their needs in a professional, courteous and respectful manner.

# **Strategic Approach**

The City of Amarillo Utility Billing division is a high-volume utility service separated into the following functional groups: Service, Credit/Collections, Cashiering, and Meter Reading. Vital Statistics is also supported within the Utility Billing division.

Utility Billing is often the initial contact with the City of Amarillo for many individuals. It is the goal of the division to continue to cultivate quality service and to work with customers regarding underlying issues related to utility accounts in a timely and positive manner.

The Utility Billing division continues to look for innovative solutions to fulfill the initiatives outlined in the **BluePrint for Amarillo** especially in relation to the **Customer Service Pillar**. The division is responsible for the production and distribution of all billing statements in a highly efficient manner and continues to look for new ways to accomplish these goals by investing time and efforts in building solid practices within the new billing software as well as call center upgrades. This will in turn, help to improve satisfaction of service.

It is evident that the division's success depends on its ability to strengthen its current customer relationships. Billing solutions function as a critical touch point between utilities and their customers. With new technologies, utility bills can now serve as streamlined vehicles announcing new services and providing customized communications. Also, with the advancement of technology, the Utility Billing division can communicate more effectively and directly with customers. These implementations have

not only delivered operational efficiencies and improved customer satisfaction but could potentially lower costs in the printing and distribution of more than 850,000 bills yearly by providing electronic access to customers via the internet.

# **Programs**

# Utility Billing Administration and Support 2019/20 Budget — \$133,959

This program provides support and accounts for the accurate and precise recording of information gathered from the reading, billing and collection of money for every meter within the City of Amarillo. The goal within the Administration and Support program is to improve responsiveness when dealing with customer issues as well as overall customer satisfaction. Wait times to speak with service representatives continued to be a common frustration. The Utility Billing division made this issue an immediate priority and have recently implemented software solutions for improved customer feedback. With the recent implementation of the divisions InContact call center software, customers now can utilize new technologies that provide customized communications. The implementation has reduced call wait times by providing an auto callback feature and has also provided the ability to email and chat with agents regarding their accounts. These additional forms of communication have assisted the Utility Billing division in following **Council Pillars** by promoting efficient forms of communication to customers. It is the goal of the Utility Billing division to strive for continuous enhancements and promotions of quality service within the City.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Annual Customer Contacts	*	256,000	270,000
Contact by Telephone	*	65%	67%
Contact in Person	*	2.5%	2.0%
Contact by Email	*	30.5%	28.0%
Contact by Chat	*	2%	3%
Responsiveness-Calls Handled within 3 mins	*	70%	80%
Responsiveness-Wait Time 3 mins or more	*	30%	20%
Annual Customer Auto Callbacks	*	36,400	32,700

<sup>\*</sup>Information not available

# Utility Bill Production 2019/20 Budget — \$962,938

This program is responsible for the production of more than 850,000 customer bills annually. Billings are processed on an average of three times per week based on the City's 12-meter reading cycles. Utility Billing produces the bills for not only Water and Sewer, but Drainage Utility and Solid Waste. The preparations of meter reading books are completed within a span of two days and consist of the data entry of re-reads and verifications. The production of bills takes approximately five hours and includes verification of data, calculation of bills, creating the billing journal, and distribution on bills. The addition of the Utility Billing Specialist has increased the accuracy and efficiency of bill production and auditing, within each district. The Utility Billing Specialist coordinates with the Meter Reader and Water Distribution staff members to assist customer concerns with minimal impact to customer billing. The

recent implementation on the new billing software, will continue to streamline processes within billing as well as the division, to satisfy customers.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Accounts Billed Monthly	73,500	76,000	78,000

# Utility Billing Customer Service 2019/20 Budget — \$633,553

Utility Billing Customer Service staff is designated into two functional groups: Credit Services and New Connections. All staff members work towards the goal of providing quick and accurate service for customers at an exemplary level to improve customer satisfaction.

Credit Service functions consist of responding to requests for payment arrangements on current and past due accounts, as well as the issuance of service orders for reconnections and delinquent meter installations. Credit Services distributes service orders regarding high bill investigations as well as investigate accounts where customers may have experienced leaks and assist with possible adjustments on bills. Applications and requests for fire hydrant meters and the collection of current readings for each fire hydrant customers are completed within credit services, as well. All final bills are produced within credit services and service outage calls are worked by all available staff members during regular business hours.

New Connection functions are initial requests for services such as new, transfer and completion of service. All staff members interact with customers whose needs vary from simple billing questions to more complex investigations regarding establishment of services. Staff also work with assisting other City departments in processing new tap orders. The calculation and application of illegal fees are also performed within Customer Service.

With the recent implementation of new billing software and call center solution, Utility Billing staff have been given the opportunity to provide quality service to the citizens of Amarillo. The addition of our Trainer/Quality Assurance position has also assisted in the training of staff with all new functions within the Utility Billing software. Staff now can provide multiple types of arrangement options to customers. The Utility Billing division will also work with Water Distribution staff to transition to a more electronic service order environment, creating increases in accuracy and efficiency within both divisions. Electronic service orders would minimize the loss of paper orders in transfer and processing, as well as create efficient response times when identifying customer issues.

Customer satisfaction would increase due to the proper training and monitoring of timely responses to our customers when providing services.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Arrangements Issued	*	7,000	8,000
6 Month Arrangements Issued	*	5,000	6,000
12 Month Arrangements Issued	*	2,000	2,000
Total Broken Arrangements	*	40%	35%
Time Spent per New Service Request	*	15 minutes	10 minutes
Time Spent per Discontinued Service	*	5 minutes	5 minutes
Request			
Time Spent per Transfer Service Request	*	15 minutes	10 minutes

<sup>\*</sup>Information not available

# Utility Payment and Account Administration 2019/20 Budget — \$475,953

Payment and Account Administration staff is responsible for processing payments in an efficient and effective manner. Payments are collected in person as well as through third parties. In addition to the collection of payments, staff members also provide reliable and accurate collection efforts including processing returned checks, as well as corresponding with customers regarding these items. Payment and Account Administration staff also accepts payment for the City of Amarillo Red Light Camera Violations as well as selling City bus tickets. All staff members are thoroughly trained in the importance of each transaction and accuracy when balancing daily transactions. With the recent update of billing software, there has been little change with walk-in traffic. It is the division's expectation to experience an increase in the number of transactions submitted within the self-serve portals as we promote services to our citizens.

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Cash Handled (daily)	*	\$14,200	\$16,500
Cash Payments (monthly)	*	\$311,500	\$320,000
Credit Card Payments (monthly)	*	\$268,000	\$275,000
Check Payments (monthly)	*	\$1,990,905	\$2,400,000
Total Transactions (daily)	*	383	350
Number of Walk-in Customers	*	24,000	20,000

<sup>\*</sup>Information not available

# Meter Reading 2019/20 Budget — \$945,602

Meter Reading staff are responsible for providing reliable and timely reads of approximately 72,500 meters monthly within the City. Daily routes are assigned to each staff member which contain, on average, 500 meters within a walking route to remain ahead of the billing cycle. All walking routes are completed within the first half of the workday and the remainder is designated to the completion of rereads. All Meter Reading staff members work through a variety of elements and obstacles throughout their workday, such as encountering aggressive animals, the inability to gain access to meters for some

unforeseen reason, and inclement weather. All staff members work through these elements and obstacles to contribute in the timely production of bills. With the addition of a Meter Reader Foreperson, the program has had the ability to reduce the amount of orders distributed to the Service Center and utilize in-house staff to perform more efficiently. New handheld devices have assisted in the accuracy of reading without malfunctioning. With these tools, the division is gradually achieving its goal to improve the overall functions within the Meter Reader team. It is still our goal to continue to improve in the percentage of actual readings and decrease within the number of estimated readings. It is the division's prediction that with the increase in the accuracy of readings, the number of customer complaints will reduce, which will alleviate phone queue wait times.

### Performance Measures/Indicators:

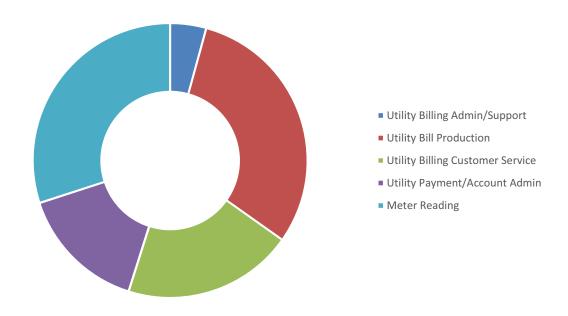
	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Meters Read	*	93%	95%
Meters Estimated	*	1.5%	1.0%
Internal Account Adjustments	*	0.95%	0.80%
Verification by Service Reps	*	4.2%	3.2%
Average Total Re-reads (daily)	*	150	100

<sup>\*</sup>Information not available

# **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	38	38	38
Part-time Positions	2	2	2
Total Positions	40	40	40

# **Total Utility Billing 2019/20 Budget — \$3,152,005**



## **Utilities Office**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34080 Door Tag Fees	85,181	82,079	80,500	85,000	85,000
34000 Utility Sales & Services	85,181	82,079	80,500	85,000	85,000
37125 Other Interest Income	12,533	39,149	18,500	284,564	184,500
37109 Interest Earnings	12,533	39,149	18,500	284,564	184,500
37410 Miscellaneous Revenue	0	39	0	39	0
37400 Miscellaneous Revenue	0	39	0	39	0
TREVENUE Total Revenues	97,714	121,266	99,000	369,603	269,500
41100 Salaries and Wages	1,079,631	1,153,430	1,178,195	1,245,944	1,190,807
41300 Incentive	3,564	5,617	4,800	5,173	4,800
41620 Unscheduled	8,759	16,669	13,000	50,000	25,000
41820T Health Insurance 41900 Life	265,761 541	277,532 604	318,163 634	328,078 657	344,857 634
42010 Social Security - Medica	15,049	16,182	17,153	17,925	17,336
42020 Social Security - OASDI	61,358	65,727	71,568	74,269	72,350
42110 TMRS	241,991	174,682	144,855	153,652	145,894
42115 OPEB Funding	25,228	15,407	28,050	29,828	28,356
42300 State Unemployment	2,210	2,431	1,949	2,471	1,949
42400 Workers Compensation	9,186	8,602	9,477	9,367	9,437
42520 Uniform/Clothing Allowan	-352	0	0	0	0
42560 Change in Sick and Annua	-4,872	-15,120	0	0	0
41000 Personal Services	1,708,054	1,721,762	1,787,844	1,917,365	1,841,420
51110 Office Expense	73,455	60,680	95,000	115,000	161,800
51200 Operating	418	352	500	560	500
51300 Clothing and Linen	1,769 5,338	2,113 0	6,000 7,000	6,000 0	8,000 7,000
51560 Conservation Expenditure 51850 Minor Tools	26	2,062	1,200	0	1,200
51950 Minor Office Equipment	2,916	6,017	0	16,089	0
51000 Supplies	83,922	71,225	109,700	137,649	178,500
61100 Communications Billing	0	7,144	10,000	13,000	13,000
61200 Postage	388,086	402,931	400,000	450,000	450,000
61400 Dues	0	4,056	0	0	0
61410 Tuition	292	4,729	5,000	5,000	5,000
62000 Professional	46,266	46,845	50,000	107,500	60,000
63210 Armored Car Service	2,148	2,175	2,148	2,550	2,520
63300 Collection Expense	80,856	67,700	70,000	63,000	70,000
68620 Computer Equipment	103,195	121,807	98,100	100,100	80,100
69210 Rental City Equipment	44,587 1,240	49,846 1,260	50,956 1,350	50,957 1,260	51,572 1,350
69220 Rental Other Equipment 69300 Leased Computer Software	1,240	1,200	352,450	347,090	303,450
60000 Contractual Services	666,670	708,491	1,040,004	1,140,457	1,036,992
71100 Insurance and Bonds	15,074	14,788	15,421	15,421	20,244
71240 Retiree Insurance From	0	3,244	0	15,767	0
72000 Communication	62	0,2	0	0	0
75100 Travel	5	925	6,800	17	6,800
75200 Mileage	39	8	0	0	0
75300 Meals and Local	0	0	300	0	300
76000 Depreciation	53,028	51,870	50,763	52,890	67,250
78210 Cash Over/Short	0	0	500	0	500
70000 Other Charges	68,208	70,834	73,784	84,094	95,094
84910 Other Equipment	0	0	0	13,415	0
80000 Capital Outlay	0	0	0	13,415	0
TEXPENSES Total Expenses	2,526,854	2,572,312	3,011,333	3,292,980	3,152,005

# **Employee Distribution By Position**

**Entity:** 52100 - Utilities Office **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM170	UTILITY BILLING MANAGER
1.00	ADM171	ASSISTANT MANAGER UTILITY BILLING
1.00	CLR010	BILLING SPECIALIST
1.00	CLR015	TRAINER/QUALITY ASSURANCE SPECIALIST
2.00	CLR130	ADMINISTRATIVE SUPERVISOR
18.00	CLR405	ADMINISTRATIVE ASSISTANT II
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	CLR947	ADMINISTRATIVE SPECIALIST I
2.00	HRL901	ACCOUNT CLERK I
10.00	TRD170	METER READER I
2.00	TRD171	METER READER II
40.00		







(52110, 52120, 52121, 52122, 52123)

# **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 400,490	\$ 592,562	\$ 650,007
Supplies	25,699	52,721	41,520
Contractual Services	162,152	152,789	163,117
Other Charges	10,521,241	10,834,532	11,196,258
Capital Outlay	-	34,359,038	48,466,375
Debt Service	5,108,802	2,788,616	2,563,599
Operating Transfers	552,739	-	-
Total Expenses	\$ 16,771,123	\$ 48,780,258	\$ 63,080,876

# **Mission**

As an acknowledged leader in the industry, the City of Amarillo Water Utilities Department is committed to supplying continuous high quality water, sewer and environmental services to our customers in a safe and efficient manner, supporting Amarillo's high quality of life now and in the future. This is accomplished through innovative employees demonstrating teamwork, commitment and outstanding customer service.

# **Strategic Approach**

The Director of Utilities office provides leadership and oversight for seven divisions including Water Production, Water Transmission, Surface Water Treatment, Water Distribution, Wastewater Collection, Wastewater Treatment and Environmental Lab. The Director of Utilities office, through strategic planning processes, manages the daily operations of these departments to meet the organizational goals of the City of Amarillo and to provide clean safe drinking water to the citizens of Amarillo. The Director of Utilities places emphasis on strategic planning at all levels of the organization, to allow the Division to provide the highest level of quality customer service while ensuring our operational activities support our mission and statement.

Water and sewer utilities are faced with ever changing challenges which include rising costs, aging infrastructure, stringent regulatory requirements and a changing workforce. The Director of Utilities looks to use effective utility management practices to lead the Water Utilities Department, in order to focus our efforts and energy to meet our organizational performance goals.

The Director of Utilities Office is addressing the City Council's priorities and City Manager's initiatives set forth in the **Blue Print for Amarillo** through **Implementation of Best Practices** Management and **Economic Development and Redevelopment**. The Director of Utilities Office engages in **Best Practice** 

management with the oversight of the seven divisions to ensure continued regulatory compliance at the Water and Wastewater Treatment Plants, continued pursuit of alternative operational and procurement strategies to minimize the use of our limited resources, continued pursuit of training strategies to broaden employees knowledge and through monitoring of customers concerns to provide, maintain, and improve customer service. The Director of Utilities closely monitors rules and regulations set forth by the American Water Works Association (AWWA), the Texas Commission on Environmental Quality (TCEQ), and the Environmental protection Agency (EPA) to ensure the Water Utilities Department is in compliance with current rules and regulations. The Director of Utilities engages in **Economic Development and Redevelopment** through the management of utilities infrastructure including maintenance and expansion of the current infrastructure. The Director of Utilities monitors the age of the existing infrastructure and other capital assets to execute effective improvement and replacement of infrastructure. The Director of Utilities also monitors current inventory to identify future expansion needs resulting from growth and expansion of the City.

# **Programs**

# Support and Managerial Oversight of Utilities Division 2019/20 Budget — \$608,137

The Director of Utilities provides support and managerial oversight for the 7 divisions in the Water Utilities Department. The Director of Utilities Office staff was integrated with the Engineering Department staff for a reorganization to create a Capital Projects and Development Engineering group in early 2016. The Director of Utilities retained four staff positions; Director of Utilities, Assistant Director of Utilities, Administrative Assistant I and Office Administrator.

## Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Public Awareness Meetings on Water Conservation	14	15	17
Evaluation of Divisions to Comply with Best Practices for Department	7	7	7
Number of Positions Supported	231	230	230
Regulatory Compliance Review for Divisions	7	7	7
Expenditures Managed for Departments (millions)	\$42.2	\$44.3	\$46.8

# Water and Sewer General 2019/20 Budget — \$14,006,364

This program includes administrative and professional costs not attributable to specific Water and Sewer fund departments and personnel costs such as funding to implement the compensation and classification study.

# Water and Sewer Capital 2019/20 Budget — \$48,466,375

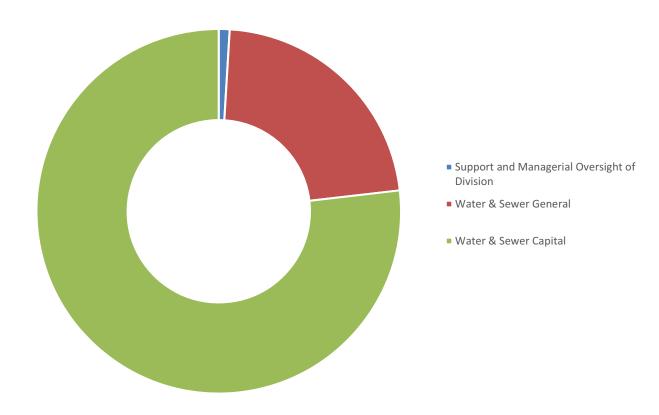
The City's Capital Improvement Plan ("CIP") represents the staff's determination of projects that need to be completed during the next five years to improve the quality of life for all our citizens and to improve our present service delivery system. Director of Utilities plans for projects such as installation of new water and

sewer mains, repairs of or improvements to existing water and sewer infrastructure, and vehicles or equipment needed to for Water and Sewer fund to provide its services and meet the needs of citizens. Funding for these projects is provided by Water and Sewer fund revenues.

# **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	5	5	5
Part-time Positions	-	-	-
Total Positions	5	5	5

# Total Director of Utilities 2019/20 Budget — \$63,080,876



## **Director of Utilities**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35420 Owner Participation	40,569	326,555	68,000	68,000	68,000
35300 Construction Participati	40,569	326,555	68,000	68,000	68,000
37130 Discounts Earned	1,733	501	500	1,320	500
37465 NBV Asset Disposal	-11,205	0	0	0	0
37400 Miscellaneous Revenue	-9,472	501	500	1,320	500
TREVENUE Total Revenues	31,097	327,056	68,500	69,320	68,500
41100 Salaries and Wages	270,216	282,978	329,480	266,293	334,276
41300 Incentive	90	602	600	39	0
41820T Health Insurance	27,118	33,921	50,337	35,109	49,408
41900 Life	55	60	83	62	83
42010 Social Security - Medica	3,801	3,966	4,864	3,745	4,891
42020 Social Security - OASDI	16,224	16,946	20,800	16,012	20,911
42110 TMRS	-60,974	42,969	41,079	31,747	41,156
42115 OPEB Funding	6,488	5,624	8,152	6,316	8,196
42300 State Unemployment	206	247 354	244	248	244
42400 Workers Compensation 42510 Car Allowance	335 5,414	5,267	403 5,400	338 2,793	441 3,000
42530 Moving Expense	1,990	0,207	5,400 0	2,793	3,000
42550 Communications Allowance	2,907	2,804	2,400	2,088	2,400
42560 Change in Sick and Annua	4,411	4,751	2,400	2,000	0
41000 Personal Services	278,282	400,490	463,842	364,790	465,007
51110 Office Expense	9,661	7,466	12,000	6,300	9,000
51115 Employee Recognition Pro	0,001	2.986	4,000	4,000	4,000
51200 Operating	70	51	1,000	200	1,000
51300 Clothing and Linen	0	494	0	0	0
51560 Conservation Expenditure	13,207	13,568	30,000	20,000	20,000
51700 Education	310	65	4,500	2,000	4,500
51800 Fuel & Oil	163	20	21	0	20
51950 Minor Office Equipment	1,271	0	1,200	0	0
51970 Software	0	1,050	0	1,050	0
51980 IT Hardware	0	0	0	0	3,000
52050 Auto Parts	0	0	0	5	0_
51000 Supplies	24,681	25,699	52,721	33,555	41,520
61200 Postage	420	332	850	282	850
61300 Advertising	249	0	1,000	500	1,000
61400 Dues	9,448	10,140	16,500	19,552	19,500
61410 Tuition	0 0	8,516 0	3,000 500	12,824 0	10,000 500
61415 Safety Training 62000 Professional	8,316	0	0	7,495	0
68310 R & M Other Improvements	6,209	6,314	0	3,076	0
68610 Office Equipment	603	0,314	1,358	0,070	1,358
69210 Rental City Equipment	0	2,005	4,581	4,813	4,909
60000 Contractual Services	25,244	27,307	27,789	48,542	38,117
71100 Insurance and Bonds	9,421	2,535	1,217	1,217	1,518
72000 Communication	0	0	500	0	500
74000 Printing and Binding	11	5,054	7,000	7,000	7,000
75100 Travel	9,026	2,645	12,500	10,000	12,500
75300 Meals and Local	2,761	566	850	504	850
76000 Depreciation	21,780	21,096	22,304	20,971	41,125
70000 Other Charges	43,000	31,896	44,371	39,692	63,493
TEXPENSES Total Expenses	371,206	485,391	588,723	486,579	608,137

# **Employee Distribution By Position**

**Entity:** 52110 - Director of Utilities **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM300	DIRECTOR OF UTILITIES
1.00	ADM301	ASSISTANT DIRECTOR OF UTILITIES
1.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR945	OFFICE ADMINISTRATOR
1.00	MGT580	PROGRAM MANAGER
5.00		

### Water & Sewer General

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35216 Forfeited DiscWater&S	1,241,421	1,310,310	1,233,000	986,769	1,275,000
35000 Fines and Forfeitures	1,241,421	1,310,310	1,233,000	986,769	1,275,000
37110 Interest Income	553,732	1,596,921	940,000	2,608,833	1,565,300
37115 Unrealized G/L	-171,314	-172,485	0	0	0
37109 Interest Earnings	382,418	1,424,436	940,000	2,608,833	1,565,300
37140 Returned Check Fees	40,080	48,720	43,000	41,430	44,500
37410 Miscellaneous Revenue	0	2,500	0	0	0
37400 Miscellaneous Revenue	40,080	51,220	43,000	41,430	44,500
TREVENUE Total Revenues	1,663,918	2,785,967	2,216,000	3,637,031	2,884,800
41500 PFP	0	0	128,720	0	185,000
41000 Personal Services	0	0	128,720	0	185,000
62025 Blackridge Contract	120,192	130,000	120,000	130,000	120,000
63140 Audit Fee	4,750	4,845	5,000	4,942	5,000
60000 Contractual Services	124,942	134,845	125,000	134,942	125,000
77610 Information Technology -	797,064	848,950	981,076	981,076	1,128,807
78230 Loss on Bad Debt	203,659	392,544	480,000	408,280	480,000
70000 Other Charges TEXPENSES Total Expenses	1,000,723 1,125,665	1,241,494 1,376,339	1,461,076 1,714,796	1,389,356 1,524,298	1,608,807 1,918,807

## **Sewer General**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34030 Sewer Charges	21,570,449	23,629,503	23,611,003	23,540,474	25,028,003
34040 Ind Waste Sewer Surchar	218,437	152,888	196,000	158,630	176,500
34045 Liq. Waste Disp. Fee	62,185	71,090	144,000	119,940	120,000
34060 Sale of Reclaimed Water	512,347	433,467	477,000	408,793	451,500
34000 Utility Sales & Services	22,363,418	24,286,948	24,428,003	24,227,837	25,776,003
34220 Sewer Tap Fees	88,051	54,418	82,000	55,240	66,000
34240 Sewer Frontage Charges	3,437	3,432	3,500	3,432	3,500
34200 Tap Fees and Frontage Ch	91,488	57,850	85,500	58,672	69,500
37155 Surface Land Rental	47,094	45,454	47,954	27,496	27,500
37150 Rent	47,094	45,454	47,954	27,496	27,500
TREVENUE Total Revenues	22,502,000	24,390,251	24,561,457	24,314,005	25,873,003
77840 Administrative Sewer	525,603	560,859	553,882	553,881	768,926
77850 Pymnt Lieu of Franch Tx	990,446	1,076,667	1,139,811	1,103,009	1,139,811
77860 Pymnt Lieu of Prop Tx -	1,345,866	1,437,500	1,487,357	1,494,383	1,487,357
78010 Fiscal Agent Fees	12,185	267,943	13,000	267,488	13,000
70000 Other Charges	2,874,100	3,342,968	3,194,050	3,418,761	3,409,094
89200 Bond Interest Payments	2,408,929	2,758,015	0	0	0
89000 Debt Service	2,408,929	2,758,015	0	0	0
TEXPENSES Total Expenses	5,283,029	6,100,983	3,194,050	3,418,761	3,409,094

## **Water General**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34010 Water Metered Sales	48,620,594	55,209,141	52,764,943	49,189,699	55,930,443
34070 Water Service Charges	1,373,862	1,370,967	1,360,000	917,311	1,360,000
34000 Utility Sales & Services	49,994,455	56,580,107	54,124,943	50,107,010	57,290,443
34210 Water Tap Fees	218,965	212,343	232,000	207,171	213,000
34230 Water Frontage Charges	0	1,210	2,300	0	500
34266 Lab Fees	149,495	111,643	139,000	111,435	124,000
34200 Tap Fees and Frontage Ch	368,460	325,196	373,300	318,606	337,500
37110 Interest Income	0	126,488	0	0	0
37109 Interest Earnings	0	126,488	0	0	0
37155 Surface Land Rental	92,001	69,598	92,001	69,598	69,598
37150 Rent	92,001	69,598	92,001	69,598	69,598
37141 Merchant Service Fees	-255,458	-269,492	-268,660	-325,000	-328,644
37400 Miscellaneous Revenue	-255,458	-269,492	-268,660	-325,000	-328,644
TREVENUE Total Revenues	50,199,458	56,831,898	54,321,584	50,170,213	57,368,896
77810 Administrative Water	802,470	886,155	904,017	904,016	883,846
77820 Pymnt Lieu of Franch Tx	2,331,235	2,533,836	2,670,937	2,597,979	2,670,937
77830 Pymnt Lieu of Prop Tx -	2,356,266	2,488,795	2,560,081	2,558,790	2,560,081
78210 Cash Over/Short	-195	-3,902	0	-3,800	0
70000 Other Charges	5,489,775	5,904,885	6,135,035	6,056,984	6,114,864
89200 Bond Interest Payments	2,497,027	2,350,787	2,788,616	2,788,618	2,563,599
89000 Debt Service	2,497,027	2,350,787	2,788,616	2,788,618	2,563,599
TEXPENSES Total Expenses	7,986,802	8,255,671	8,923,651	8,845,602	8,678,463

## Water & Sewer - Transfer

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
CIPACCT CIP Accounts	0	0	34,359,038	34,359,038	48,466,375
80000 Capital Outlay	0	0	34,359,038	34,359,038	48,466,375
92120 Information Services	31,221	16,255	0	0	0
92125 Municipal Garage	13,339	156,034	0	0	0
92130 General Construction	878,000	380,450	0	0	0
92000 Operating Transfers	922.560	552.739	0	0	0
TEXPENSES Total Expenses	922,560	552,739	34.359.038	34.359.038	48.466.375







(52200, 52210, 52220)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Actual Budgeted	
Personnel Services	\$ 2,326,545	\$ 2,956,169	\$ 2,984,065
Supplies	3,825,087	4,883,987	4,556,293
Contractual Services	1,267,565	1,667,544	1,700,927
Other Charges	13,975,913	15,603,156	14,711,311
Capital Outlay	103,957	-	99,000
Total Expenses	\$ 21,499,067	\$ 25,110,856	\$ 24,051,596

### **Mission**

The water production division is dedicated to protecting public health in accordance with federal and state laws governing water quality. Our focus is to provide a constant supply of high quality low cost water that satisfies the ever-changing demands of our customers.

## Strategic Approach

As a major city situated in the High Plains of Texas, a safe and reliable water supply has always been and will continue to be central to Amarillo's viability, economy, and quality of life. Extreme weather patterns over the last decade have forced a recalibration of "normal" and an intensified reliance on groundwater sources. In response to these factors combined with a growing population, economy, and many other competing needs, the City of Amarillo is working with engineers, the Texas Water Development Board (TWDB), and the Texas Commission on Environmental Quality (TCEQ) to develop and implement its most proactive and comprehensive water system plan in its history to fully integrate supply, transmission, treatment, storage, and distribution while optimizing expenditures, staffing, and management of assets in correlation with the **Blueprint for Amarillo** initiatives of **Fiscal Responsibility and Customer Service.** 

Amarillo's objective is to develop a vision with a fiscally responsible roadmap for the future by considering the current and future demands on the water system from residents, commercial interests, and fire fighting protocols. This will be an adaptable plan that can be used as the basis to match priorities and financial demands; addressing known issues, a response to growth, regulatory, and aging infrastructure triggers, and the tools to readily adapt and adjust as necessary.

Customer service is primarily directed through system improvements in water quality, and meeting pressure and quantity demands. In addition, the water production division performs community engagement by taking complaint calls and solving issues in the distribution system such as, main breaks, sewer back-ups, disconnected services and general utility inquiries with courtesy and professionalism. The water production division is also involved with the City's conservation efforts with the Every Drop Counts campaign. Moreover, the staff works multiple events each year to promote community

awareness and education on water production and water conservation. Furthermore, we plan on developing our outreach efforts in the coming years with brochures and through the website. The staff of the Osage plant conducts educational plant tours for school groups.

During the current budget year, projects were designed and completed to increase water quality and production capacity; we replaced an obsolete chlorine safety unit; repaired / replaced several wells; and added a system of baffles in our ground storage tanks to further increase water quality. In addition, programs have been initiated to pool utility resources to improve the working conditions and safety of our staff. Other curriculum we are working towards include: the development of a citywide flushing program, qualifying for the Texas Optimization Program, conducting a vulnerability assessment, and updating our Sample Monitoring Plan.

## **Programs**

## Water Production Division 2019/20 Budget — \$7,573,040

Management and maintenance of the four City well fields and well field pumping stations.

Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/2020 Projected
Groundwater Production Produced (Billion Gallons)	7.07	9.00	9.00
Well Pump and Motor Replacement/Repair	7	10	8
Leak Repairs	4	4	4
Upgrades to the SCADA System	5	5	8

## Water Transmission Division 2019/20 Budget — \$5,950,340

Management and maintenance of City pumping stations and overhead storage facilities.

Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Potable Water Tank Inspections	17	24	24
Remote Station Inspections	575	600	600
Water Loss Percentage <sup>1</sup>	12.6%	6.2%*	5.0%

<sup>&</sup>lt;sup>1</sup> AWWA standard for water loss is ≤ 12%

<sup>\*</sup>Reason for lower amount: began performing monthly water audits.

# Water Treatment Division 2019/20 Budget — \$10,528,216

Management, maintenance, treatment and state compliance testing of the Canadian River Municipal Water Authority (CRMWA) water resource.

#### Performance Measures/Indicators:

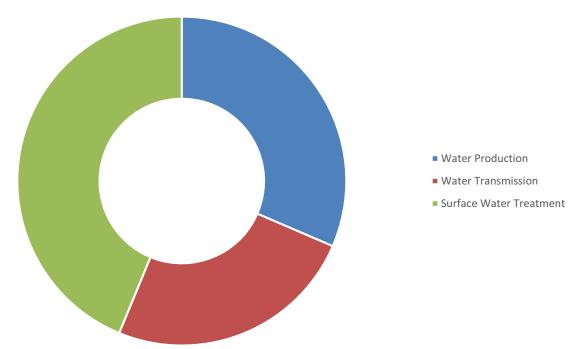
	2017/18 Actual	2018/19 Estimated	2019/20 Projected
CRMWA Allocation (Billion Gallons)	9.7	9.9	10.5
Compliance with State / Federal Regulatory Reporting	100%	100%	100%
% Loss in Treatment Process	5%	5%	1%
Bacteriological Sampling	1,503	1,520	1,520
Surface Water Production Capacity (Billion Gallons) *	9.78	10.07	10.37

<sup>\*</sup>AWWA standard increase 3%

## **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	48	54	54
Part-time Positions	ı	-	•
Total Positions	48	54	54

## **Total Water Production 2019/20 Budget — \$24,051,596**



#### **Water Production**

	Astual	Astual	Dudant	Dav/Est	Don't Don
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37465 NBV Asset Disposal	0	-504	0	0	0
37400 Miscellaneous Revenue	0	-504	0	0	0
TREVENUE Total Revenues	0	-504	0	0	0
41100 Salaries and Wages	250,347	254,494	496,250	436,686	490,460
41300 Incentive 41620 Unscheduled	13,386	18,015	29,100	22,861	23,400
41820T Health Insurance	6,174 76,031	2,235 73,255	12,000 145,517	3,673 121,786	12,000 144,848
41900 Life	143	137	250	228	250
42010 Social Security - Medica	3,719	3,776	7,618	6,562	7,451
42020 Social Security - OASDI	15,903	16,146	32,572	28,059	31,859
42110 TMRS	61,226	41,787	64,327	56,484	62,704
42115 OPEB Funding	6,559	3,358	12,766	11,222	12,487
42300 State Unemployment	464	394	779	808	731
42400 Workers Compensation	4,602	4,759	11,797	7,716	9,060
42560 Change in Sick and Annua	-4,016	1,299	0	0	0
41000 Personal Services	434,539	419,654	812,977	696,085	795,251
51110 Office Expense	1,196	961	1,485	1,110	1,485
51120 Safety Program 51200 Operating	5,669 10,029	4,973 8,321	9,000 6,000	4,551 9,345	9,000 6,000
51250 Operating 51250 Janitor	1,512	611	825	1,137	825
51300 Clothing and Linen	3,296	2,709	2,700	4,560	0
51350 Chemical and Medical	200	501	465	466	465
51452 B & A - General	0	0	150	0	150
51700 Education	69	0	0	0	0
51800 Fuel & Oil	2,509	2,742	2,054	8,012	8,615
51850 Minor Tools	7,792	8,314	6,000	8,980	5,025
51980 IT Hardware	1,651	1,579	3,651	1,933	0
52050 Auto Parts 52050LABOR Auto Parts Labor	1,416 738	2,472 900	100 0	3,510 1,125	100 0
52120 Tires and Tubes Other	730 281	896	825	1,125 951	825
53100 Natural Gas	2,081	1,761	2,081	1,612	1,761
53150 Electricity	1,686,223	1,733,026	2,068,220	1,925,376	2,069,779
51000 Supplies	1,724,661	1,769,765	2,103,556	1,972,666	2,104,030
61100 Communications Billing	78	0	0	0	0
61200 Postage	0	0	0	95	0
61400 Dues	1,009	1,093	1,710	1,825	1,710
61410 Tuition	4,178	9,708	9,000	11,592	9,000
61415 Safety Training	0	854	1,500	854	1,500
68100 R & M - Building	37,241	22,883 224,874	12,000 412,000	4,860	12,000
68300 R & M - Improvements 68312 Other Improvement	182,979 125,276	59,083	132,900	396,922 96,780	412,000 132,900
68615 Misc. Fuel Powered Equi	1,030	1,369	1,500	1,422	1,500
68640 Machinery	1,159	744	1,500	1,177	1,500
68650 Shop Equipment	801	602	1,500	1,443	1,500
68680 Other Equipment	862	300	0	300	0
68710 Auto Repair & Maint	387	1,552	1,200	975	1,200
69210 Rental City Equipment	116,605	127,513	116,404	116,405	117,743
69220 Rental Other Equipment	254	185	1,200	-13	1,200
60000 Contractual Services	471,860	450,760	692,414	634,637	693,753
71100 Insurance and Bonds	89,611	139,988	228,435	228,435	136,701
72000 Communication 75100 Travel	1,209 32	1,250 226	2,000 2,000	2,116 19	2,000 2,000
75100 Havel 75300 Meals and Local	55	666	400	210	400
76000 Depreciation	3,395,499	3,400,824	3,380,608	3,384,017	3,360,440
76500 Amortization of Water Ri	478,439	478,439	478,439	478,439	478,439
77215 Tax Payments on Leased L	1,927	1,685	27	1,691	27
70000 Other Charges	3,966,771	4,023,078	4,091,909	4,094,926	3,980,007
81100 Land Acquisition costs	590,774	0	0	0	0
82100 Buildings	0	17,300	0	17,300	0

#### **Water Production**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
83100 Improve other than Build	6,656	0	0	0	0
83200 Improvement	0	63,987	0	63,987	0
80000 Capital Outlay TEXPENSES Total Expenses	597,430 7.195.260	81,287 6.744.544	0 7.700.856	81,287 7.479.602	0 7.573.040

**Entity:** 52200 - Water Production **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	TEC930	ELECTRONICS/INSTRUMENTATION TECH
1.00	TRD805	GROUNDWATER OPERATOR
3.00	TRD915	ELECTRICIAN I
10.00	TRD957	UTILITY MAINTENANCE MECHANIC III
15.00		

#### **Water Transmission**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37154 Other Rental Income	53,065	59,865	58,824	58,097	58,824
37150 Rent	53,065	59,865	58,824	58,097	58,824
37465 NBV Asset Disposal	0	-180	0	0	0
37400 Miscellaneous Revenue	0	-180	0	0	0
TREVENUE Total Revenues	53,065	59,685	58,824	58,097	58,824
41100 Salaries and Wages	252,128	211,694	256,466	262,184	255,279
41300 Incentive	18,962	18,124	15,300	26,039	26,400
41620 Unscheduled	6,762	3,661	6,000	2,528	6,000
41820T Health Insurance	58,108	52,969	67,977	75,899	84,384
41900 Life 42010 Social Security - Medica	115 3,790	111 3,209	133 3,941	136 4,122	133 4,084
42020 Social Security - Medica 42020 Social Security - OASDI	15,101	13,634	16,849	17,624	17,464
42110 TMRS	58,886	36,475	33,277	35,439	34,372
42115 OPEB Funding	6,319	3,129	6,604	7,037	6,845
42300 State Unemployment	481	301	390	492	390
42400 Workers Compensation	6,556	5,944	6,889	7,676	7,686
42560 Change in Sick and Annua	-919	-18,261	0	0	0
41000 Personal Services	426,290	330,991	413,826	439,177	443,039
51110 Office Expense	373	721	900	739	900
51120 Safety Program	11,118	5,952	7,200	5,717	7,200
51200 Operating 51250 Janitor	6,835 831	6,590 474	7,500 900	8,317 479	7,500 900
51300 Clothing and Linen	2,860	1,724	2,500	3,466	0
51350 Chemical and Medical	264	59	525	72	525
51452 B & A - General	241	414	525	599	525
51700 Education	265	0	0	0	0
51800 Fuel & Oil	2,990	1,922	771	361	1,921
51850 Minor Tools	3,044	5,013	4,500	14,805	4,000
51950 Minor Office Equipment	0	100	525	231	0
51980 IT Hardware 52050 Auto Parts	1,651 70	1,726 73	0 0	1,726	0 0
52050 Auto Parts 52050LABOR Auto Parts Labor	338	73 150	0	2,155 63	0
52120 Tires and Tubes Other	0	597	600	595	600
53100 Natural Gas	5,413	4,944	5,413	5,511	5,923
53150 Electricity	1,410,836	1,398,701	2,097,839	1,636,434	1,759,167
53200 Water and Sewer	11,104	11,847	12,051	12,062	13,611
51000 Supplies	1,458,232	1,441,008	2,141,749	1,693,333	1,802,772
61200 Postage	0	28	0	28	0
61400 Dues	974	772	1,235	781	1,235
61410 Tuition	4,589	5,424	8,400	11,643	8,400
61415 Safety Training 62000 Professional	0 74	252 0	1,500 0	662 0	1,500 0
68100 R & M - Building	22,616	7,054	15,000	10,465	15,000
68300 R & M - Improvements	54,595	50,344	91,650	61,588	91,650
68312 Other Improvement	18,814	60,888	35,550	57,159	35,550
68615 Misc. Fuel Powered Equi	1,548	1,648	2,100	2,678	2,100
68640 Machinery	1,749	9	750	153	750
68650 Shop Equipment	993	256	600	149	600
68660 Audio/Video Equipment	0	0	1,200	0	1,200
68670 Communications Equipmen	67	0	0	0	0
68680 Other Equipment 68710 Auto Repair & Maint	256 212	300 477	375 480	323 513	375 480
69210 Rental City Equipment	59,684	59,997	59,510	59,510	59,988
69220 Rental Other Equipment	223	181	825	541	825
60000 Contractual Services	166,394	187,630	219,175	206,194	219,653
71100 Insurance and Bonds	63,793	99,642	161,823	161,823	97,119
72000 Communication	0	0	2,000	0	2,000
75100 Travel	0	0	2,000	0	2,000
75300 Meals and Local	164	400	400	156	400

#### **Water Transmission**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
76000 Depreciation	2,829,273	2,923,179	3,344,304	2,918,347	3,383,357
70000 Other Charges	2,893,230	3,023,221	3,510,527	3,080,325	3,484,876
82100 Buildings	0	4,500	0	4,500	0
84100 Auto-Rolling Stock & Equ	0	3,979	0	0	0
84200 Machinery General	0	14,191	0	0	0
80000 Capital Outlay	0	22,670	0	4,500	0
TEXPENSES Total Expenses	4,944,146	5,005,519	6,285,278	5,423,529	5,950,340

**Entity:** 52210 - Water Transmission **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	MGT910	TREATMENT PLANT MAINTENANCE FOREPERSON
1.00	TEC930	ELECTRONICS/INSTRUMENTATION TECH
1.00	TRD915	ELECTRICIAN I
2.00	TRD930	UTILITY WORKER
3.00	TRD957	UTILITY MAINTENANCE MECHANIC III
8.00		

#### **Surface Water Treatment**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages 41300 Incentive	927,266 26,004	910,854 32,442	1,095,905 33,900	1,074,363 44,630	1,095,840 45,900
41620 Unscheduled	51,272	32,442 47,409	25,000 25,000	48,159	25,000 25,000
41820T Health Insurance	228,681	240,876	296,528	269,615	295,448
41900 Life	429	452	517	509,613	293,446 517
42010 Social Security - Medica	13,760	13,556	16,382	16,202	16,555
42020 Social Security - OASDI	58.834	57,964	70.048	69,277	70,788
42110 TMRS	242,626	150,303	138,341	139,766	139,321
42115 OPEB Funding	24,423	14,666	27,454	27,752	27,744
42200 Tuition Reimbursement	-660	0	0	0	0
42300 State Unemployment	1,627	1,458	1,511	1,814	1,511
42400 Workers Compensation	17,581	18,961	22,579	25,678	25,950
42550 Communications Allowance	1,612	1,204	1,200	1,198	1,200
42560 Change in Sick and Annua	-48,694	85,757	0	0	0
41000 Personal Services	1,544,761	1,575,900	1,729,366	1,718,961	1,745,775
51110 Office Expense	13,411	14,955	13,000	13,041	13,000
51120 Safety Program	5,927	8,944	8,100	3,882	8,100
51200 Operating	9,005	14,108	14,000	11,013	14,000
51250 Janitor	3,070	3,707	3,000	3,404	3,000
51300 Clothing and Linen	5,778	8,606	6,000	9,459	17,200
51350 Chemical and Medical	317,301	405,866	434,500	440,653	434,500
51400 Photographic	179	94	200	145	200
51450 Botany & Agrigulture	34	400	0	400	0
51452 B & A - General	725	3,127	4,000	3,214	4,000
51700 Education	4,291	3,007	3,800	2,735	3,800
51800 Fuel & Oil	6,199	9,561	14,759	14,320	15,395
51850 Minor Tools	2,395	5,036	6,000	3,215	6,000
51950 Minor Office Equipment	145	3,904	2,740	1,130	2,740
51980 IT Hardware	338	9,089	12,000	13,225	6,000
52050 Auto Parts	1,056	3,633	2,000	1,194	2,000
52050LABOR Auto Parts Labor	1,625	563	0	250	0
52120 Tires and Tubes Other	1,244	1,663	1,500	2,076	1,500
53100 Natural Gas	17,160	19,208	19,959	14,286	19,209
53150 Electricity	38,503	54,149	50,078	30,727	54,150
53200 Water and Sewer	43,046	44,696	43,046	24,302	44,697
51000 Supplies 61200 Postage	<b>471,431</b> 1,051	<b>614,314</b> 471	<b>638,682</b> 7,000	<b>592,673</b> 785	<b>649,491</b> 7,000
61400 Dues	12,920	14,308	16,200	4,098	16,200
61410 Tuition	15,121	18,151	14,000	30,578	14,000
61415 Safety Training	3,310	676	1,500	1,545	1,500
62000 Professional	105,372	35,615	80,000	64,120	80,000
63210 Armored Car Service	3,636	3,681	00,000	4,637	5,052
67320 Extermination	1,740	1,595	1,740	1,450	1,740
67500 Laundry	1,195	3,803	1,250	3,852	1,250
68100 R & M - Building	37,797	30,444	52,000	31,768	52,000
68300 R & M - Improvements	202,722	370,316	423,500	317,010	423,500
68312 Other Improvement	4,508	25,887	25,000	22,245	25,000
68500 R & M - Streets	2,618	0	0	0	0
68610 Office Equipment	28	85	0	85	0
68615 Misc. Fuel Powered Equi	121	103	0	103	0
68640 Machinery	248	1,062	1,000	695	1,000
68650 Shop Equipment	527	1,074	1,200	1,128	1,200
68670 Communications Equipmen	0	69	0	0	0
68680 Other Equipment	828	1,320	1,200	800	1,200
68710 Auto Repair & Maint	862	285	800	293	800
69210 Rental City Equipment	98,663	99,396	104,565	103,845	131,079
69220 Rental Other Equipment	2,518	834	3,000	1,763	3,000
69300 Leased Computer Software	0	20,000	22,000	20,000	22,000
60000 Contractual Services	495,786	629,175	755,955	610,800	787,521
71100 Insurance and Bonds	52,292	75,857	114,977	114,977	76,043

#### **Surface Water Treatment**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
71240 Retiree Insurance From	4,290	0	0	0	0
72000 Communication	482	366	2,000	680	2,000
75100 Travel	4,521	964	11,000	1,927	11,000
75300 Meals and Local	1,436	1,394	800	912	800
76000 Depreciation	994,064	780,074	772,421	706,789	725,511
77200 License and Permits	4,434	4,448	5,000	4,448	5,000
77300 Water System Inspections	170,084	170,084	280,000	198,482	280,000
78000 Pmnt to CRMWA - M and O	6,974,102	5,896,428	6,814,521	5,593,303	6,146,075
70000 Other Charges	8,205,705	6,929,616	8,000,719	6,621,519	7,246,429
84100 Auto-Rolling Stock & Equ	0	0	0	0	99,000
80000 Capital Outlay	0	0	0	0	99,000
92120 Information Services	0	0	0	300	0
92000 Operating Transfers	0	0	0	300	0
TEXPENSES Total Expenses	10,717,684	9,749,004	11,124,722	9,544,254	10,528,216

**Entity:** 52220 - Surface Water Treatment

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM175	WATER UTILITIES MAINTENANCE MANAGER
1.00	ADM320	WATER PRODUCTION SUPERINTENDENT
1.00	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	MGT320	ELECTRONIC/INSTRUMENTATION SUPER
1.00	MGT910	TREATMENT PLANT MAINTENANCE FOREPERSON
1.00	MGT941	OPERATIONS CONTROL SUPERVISOR
2.00	TEC320	WATER OPERATIONS/COMPLIANCE TECHNICIAN
1.00	TEC930	ELECTRONICS/INSTRUMENTATION TECH
1.00	TRD060	ELECTRICIAN II
1.00	TRD800	CHIEF ELECTRICIAN
1.00	TRD801	CHIEF MECHANIC
1.00	TRD910	CUSTODIAN I
1.00	TRD915	ELECTRICIAN I
2.00	TRD930	UTILITY WORKER
4.00	TRD957	UTILITY MAINTENANCE MECHANIC III
10.00	TRD966	TREATMENT PLANT OPERATOR III
31.00		





(52230)

## **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 3,118,747	\$ 3,271,371	\$ 3,304,340
Supplies	73,235	93,491	92,443
Contractual Services	1,441,154	1,419,923	1,440,339
Other Charges	2,346,738	2,569,165	2,455,227
Capital Outlay	-	-	14,000
Inter Reimbursements	(701,889)	(537,000)	(537,000)
Total Expenses	\$ 6,277,985	\$ 6,816,950	\$ 6,769,349

## **Mission**

To provide consumers with safe and reliable water services at the lowest reasonable rates that are consistent with sound business practices. To provide reliable, high quality water service while meeting customer demand and to manage departmental resources in an open, responsible manner, at the lowest practical cost.

## Strategic Approach

Water Distribution is responsible for maintenance and repair of the distribution system which supplies water to homes and businesses. The distribution system consists of 1,170 miles of water main ranging from 2" to 48", 4538 fire hydrants, 17,944 valves and 71,691 service connections.

Water Distribution engages in the **BluePrint for Amarillo** by continuing to rehabilitate the infrastructure by **Instituting Best Practices** with internal and external sources to meet **Customer Service**. The City added a crew and equipment in the 2014/15 and 2015/16 budgets to concentrate on 2" water line replacement. The Utilities department started a new Water Master Plan study this year. The department will use the study to continue evaluation of the demand of the distribution system, future needs and how to operate the system in the future.

## **Programs**

# Water Distribution Administration 2019/20 Budget — \$88,522

Responsible for customer calls and dispatching calls to field crews for Water and Wastewater collection. Administration staff created 6,299 work orders for Water department and 3,253 work orders for Wastewater department during 2014/15.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Admin Staff Work Orders Created	10,189	10,000	10,250
Phone Calls Taken	23,069	21,000	22,000

# Maintenance and Repair 2019/20 Budget — \$5,901,831

Responsible for the maintenance and repair of the water distribution system to ensure uninterrupted service to customers. The distribution system includes 1,170 miles of water mains, 17,944 valves and 71,493 active accounts.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Main Breaks	366	220	200
Damage by Contractors	N/A	100	75
Fire Hydrants Repaired	225	150	125
Water Valves Worked/Exercised	1,948	1,250	1,250

## New Construction Service Taps and Main Extensions 2019/20 Budget — \$371,793

Responsible for in the installation of new water services from 5/8" to 4", fire lines and installing new water mains as needed. The department O&M covers the labor and equipment cost for new construction.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
New Water Taps Installed	162	150	150
Water Taps Abandoned	59	50	55
% New Tap Cost to Department	62%	42%	43%
New tap Cost to Department	\$387,223	\$285,000	\$295,000
New taps Customers cost	\$147,620	\$170,000	\$170,000
Work Orders Completed	\$462,415	\$350,000	\$350,000

## Water Meter Service 2019/20 Budget — \$384,291

Responsible for the installation and repairs of water meters. New water meters are purchased through a CIP account. The approximate annual cost of water meters is \$325,000

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Meter Representatives Orders Worked	69,430	75,000	70,000
Water Meters Tested	273	300	350

## Winter Weather Operations 2019/20 Budget — \$22,912

Responsible for responding to Emergency Operations Center (EOC) emergencies and removing snow from City owned property such as City Hall, Civic Center, libraries, Globe News Center and downtown streets when needed by the Street department.

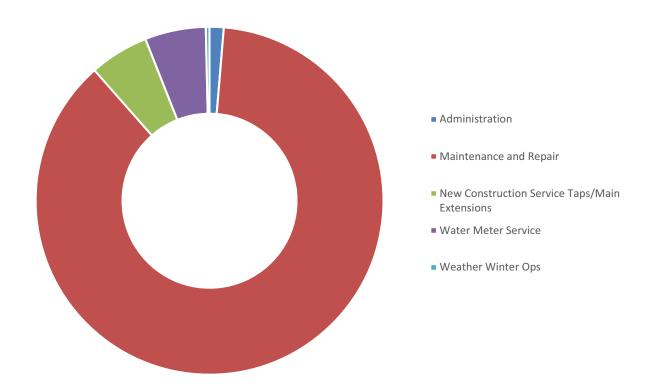
#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Response to Snow Removal	2	0	3

## **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	65	65	65
Part-time Positions	-	-	-
Total Positions	65	65	65

Total Water Distribution Department 2019/20 Budget — \$6,769,349



#### **Water Distribution**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37418 Non City Damage Claim	14,856	86,462	26,000	88,049	63,000
37435 Sale of Scrap	35,859	20,457	21,000	20,457	21,000
37400 Miscellaneous Revenue	50,715	106,919	47,000	108,506	84,000
TREVENUE Total Revenues	50,715	106,919	47,000	108,506	84,000
41100 Salaries and Wages	1,780,998	1,836,690	2,019,274	1,923,426	2,011,242
41300 Incentive 41620 Unscheduled	70,142 104,162	69,158 138,392	69,300 70,000	65,412 121,927	65,400 70.000
41820T Health Insurance	469,574	500,846	549,032	550,303	603,917
41900 Life	992	1,037	1,084	1,060	1,084
42010 Social Security - Medica	26,835	28,087	30,284	29,000	30,111
42020 Social Security - OASDI	114,742	120,097	129,492	124,002	128,752
42110 TMRS	442,176	312,393	255,741	250,384	253,402
42115 OPEB Funding	47,572	28,792	50,752	49,716	50,462
42300 State Unemployment	3,668	3,499	3,168	3,747	3,168
42400 Workers Compensation 42550 Communications Allowance	82,244 2,407	82,736 2,177	90,844 2,400	82,086 2,395	84,401 2,400
42560 Change in Sick and Annua	-25,539	-5,158	2,400	2,395	2,400
41000 Personal Services	3,119,973	3,118,747	3,271,371	3,203,459	3,304,340
51110 Office Expense	5,092	4,225	4,500	6,167	4,500
51120 Safety Program	0	0	10,000	10,000	10,000
51200 Operating	20,844	30,620	25,000	27,702	25,000
51250 Janitor	117	13	200	21	200
51300 Clothing and Linen	20,548	20,919	23,610	27,551	23,610
51350 Chemical and Medical	49	76	500	39	500
51700 Education	584	1,627	400	1,199	400
51800 Fuel & Oil 51850 Minor Tools	1,006	1,741	2,411	1,420	1,741 20,500
51980 IT Hardware	12,243 0	8,568 194	20,500 2,000	9,515 2,061	2,000
52050 Auto Parts	1,028	2,735	2,000	2,249	2,000
52050LABOR Auto Parts Labor	613	1,325	1,000	1,175	1,000
52120 Tires and Tubes Other	208	449	200	80	200
53100 Natural Gas	328	0	328	0	0
53150 Electricity	315	363	404	377	408
53200 Water and Sewer	420	381	438	349	384
51000 Supplies	63,395	73,235	93,491	89,903	92,443
61100 Communications Billing	0	0	2,200	0	7,200
61200 Postage 61400 Dues	7 1,380	2 1,750	112 1,600	2	112 1,600
61410 Tuition	9,075	18,979	5,000	20,337	5,000
61415 Safety Training	2,700	0	2,000	0	2,000
62000 Professional	4,800	0	0	0	0
68300 R & M - Improvements	313,300	306,430	300,000	326,734	300,000
68312 Other Improvement	10,963	33,446	25,000	26,463	25,000
68500 R & M - Streets	204,241	260,480	250,000	267,615	250,000
68610 Office Equipment	259	624	300	624	300
68640 Machinery	0 20.275	18	0	18	0
68650 Shop Equipment 68680 Other Equipment	20,375 2,322	29,635 3,754	44,000 0	36,252 4,147	44,000 8,000
68710 Auto Repair & Maint	125	684	3,200	1,316	3,200
69100 Rental Land & Buildings	195	214	100	0	100
69210 Rental City Equipment	775,402	785,087	785,911	785,912	793,327
69220 Rental Other Equipment	0	0	500	0	500
69300 Leased Computer Software	0	52	0	52	0
60000 Contractual Services	1,345,144	1,441,154	1,419,923	1,469,472	1,440,339
71100 Insurance and Bonds	28,194	25,735	26,843	26,843	33,355
71240 Retiree Insurance From	15,832	4,081	0	4,081	0
71250 Paid Claims	9,500	1,750	7,500	4,000	7,500
72000 Communication 74000 Printing and Binding	398 0	0 0	2,000 500	197 0	2,000 500
500 i intang and binding	J	U	300	O .	300

#### **Water Distribution**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
75100 Travel	484	1,174	1,000	968	1,000
75300 Meals and Local	1,741	1,893	2,000	1,570	2,000
76000 Depreciation	2,670,767	2,295,870	2,505,089	2,327,001	2,392,638
77430 Administrative - Labora	2,040	0	8,000	0	0
77470 Service Charges - Other	16,233	16,233	16,233	16,233	16,233
70000 Other Charges	2,745,189	2,346,737	2,569,165	2,380,894	2,455,226
84100 Auto-Rolling Stock & Equ	0	0	0	0	14,000
80000 Capital Outlay	0	0	0	0	14,000
90100 Workorder Reimbursement	-698,244	-701,889	-537,000	-528,489	-537,000
90000 Inter Reimbursements	-698,244	-701,889	-537,000	-528,489	-537,000
TEXPENSES Total Expenses	6,575,457	6,277,985	6,816,950	6,615,239	6,769,349

**Entity:** 52230 - Water Distribution **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM330	WATER AND SEWER SYSTEM SUPERINTENDENT
1.00	ADM331	ASSISTANT WATER DIST SUPERINTENDENT
2.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
12.00	MGT345	WATER/SEWER FOREPERSON I
3.00	MGT930	WATER AND SEWER SUPERVISOR II
3.00	MGT931	WATER AND SEWER SUPERVISOR I
11.00	TEC120	UTILITY TECHNICIAN
2.00	TRD331	UTILITY LOCATOR
2.00	TRD334	WATER METER MECHANIC II
10.00	TRD335	METER SERVICE REPRESENTATIVE II
16.00	TRD930	UTILITY WORKER
65.00		







(52240)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 1,718,768	\$ 1,953,994	\$ 1,996,197
Supplies	397,364	466,500	448,468
Contractual Services	869,959	802,456	798,418
Other Charges	2,020,062	2,185,533	2,068,708
Capital Outlay	-	-	60,500
Inter Reimbursements	(279,163)	(159,269)	(159,269)
Total Expenses	\$ 4,726,990	\$ 5,249,214	\$ 5,213,022

### **Mission**

To operate the wastewater collection system in a customer service oriented, financially sound, and efficient manner. To maintain the collection system in such a manner as to meet or exceed established regulatory water quality standards in compliance with state and federal discharge permits. To protect the public from potential diseases by properly collecting and transporting sewage to treatment facilities while providing community-wide accessibility.

## **Strategic Approach**

Responsible for the operation and maintenance of the wastewater collection system which includes 980 miles of sewer main ranging from 6" to 54", 12,671 manholes and 54 lift stations. Wastewater Collection fulfills its mission by proactively and systematically responding to customer calls and gathering data about the 989 mile system.

Wastewater Collection engages in the **Blueprint for Amarillo** by continuing to **Institute Best Practices** to rehabilitate of the infrastructure with internal or external sources to meet **Customer Service**. The department completed a Wastewater Master Plan Study in 2013 that produced a Dynamic Planning Tool (DPT). Wastewater Collection will utilize the new DPT to schedule Capital Improvement Projects (CIP) and to identify target areas for internal projects for infrastructure replacement.

### **Programs**

# Maintenance and Repair 2019/20 Budget — \$5,049,026

Responsible for the maintenance and repair of the wastewater collection system including 980 miles of sewer mains, 12,386 sewer manholes, 69,251 sewer service tap connections and 54 lift stations.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Sewer Mains Repairs	119	120	100
Sewer Manholes Adjusted	147	85	75
Miles of Sewer Cleaned	393	450	450
Miles of Sewer Televised	33	30	30
Total Sewer Calls Received	856	750	750
Total Sewer Calls that were Not Stops	667	550	550
Lift Station Checks Yearly	8,077	6,500	6,500

# New Construction Service Taps and Main Extensions 2019/20 Budget — \$163,996

Responsible for in the installation of new sewer taps and installing new sewer mains as needed. The Department O&M covers the labor and equipment cost for new construction.

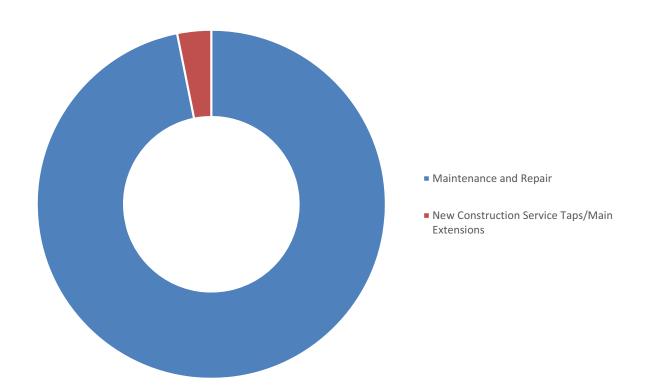
#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
New Sewer Taps Installed	73	110	100
Sewer Taps Abandoned	60	35	35
% New Tap Cost to Department	57%	55%	61%
New tap Cost to Department	\$136,129	\$190,000	\$190,000
New taps Customers cost	\$58,725	\$85,250	\$77,500
Work Orders Completed	\$158,811	\$60,000	\$45,000

## **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	38	38	38
Part-time Positions	-	-	-
Total Positions	38	38	38

## **Total Wastewater Collection 2019/20 Budget — \$5,213,022**



#### **Waste Water Collection**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37410 Miscellaneous Revenue	2,160	0	0	0	0
37418 Non City Damage Claim	0	1,991	950	1,045	950
37400 Miscellaneous Revenue	2,160	1,991	950	1,045	950
TREVENUE Total Revenues	2,160	1,991	950	1,045	950
41100 Salaries and Wages 41300 Incentive	989,097 58,634	984,645 62,223	1,139,877 63,600	1,111,561 65,318	1,146,856 65,700
41620 Unscheduled	50,113	53,012	35,000	70,718	35,000
41820T Health Insurance	282,614	296,002	358,268	345,571	395,780
41900 Life	556	562	634	612	634
42010 Social Security - Medica	14,970	15,059	17,450	17,226	17,582
42020 Social Security - OASDI	64,011	64,390	74,616	73,657	75,178
42110 TMRS 42115 OPEB Funding	242,063 26,700	169,860 13,973	147,362 29,244	148,571 29,498	147,962 29,465
42300 State Unemployment	2,151	1,954	2,086	2,394	1,852
42400 Workers Compensation	81,474	72,806	84,657	75,732	78,988
42550 Communications Allowance	933	1,204	1,200	1,198	1,200
42560 Change in Sick and Annua	-16,287	-16,920	0	0	0
41000 Personal Services	1,797,028	1,718,768	1,953,994	1,942,055	1,996,197
51110 Office Expense	818	853	1,500	657	1,500
51120 Safety Program	0 37,712	0 56.217	7,500	77 50.044	7,500
51200 Operating 51250 Janitor	93	56,217 48	82,445 200	50,044 83	82,445 200
51300 Clothing and Linen	11,636	11,233	8,000	13,888	12,000
51350 Chemical and Medical	122,978	120,946	110,000	115,111	106,000
51800 Fuel & Oil	9,231	7,287	4,399	8,917	9,585
51850 Minor Tools	6,834	6,046	6,900	4,756	6,900
51980 IT Hardware	0	0	2,000	1,867	2,500
52050 Auto Parts 52050LABOR Auto Parts Labor	102 338	731 188	0 1.500	1,207 350	0 1.500
52120 Tires and Tubes Other	556 65	0	1,500 500	0	1,500 500
53100 Natural Gas	3,121	3,611	3,520	2,712	3,611
53150 Electricity	195,079	187,546	234,872	196,811	211,570
53200 Water and Sewer	2,817	2,658	3,164	2,223	2,657
51000 Supplies	390,825	397,364	466,500	398,701	448,468
61200 Postage	0	0	48	0	48
61400 Dues	1,390	2,396	2,500	2,022	2,500
61410 Tuition 68300 R & M - Improvements	8,246 52,613	23,253 63,756	17,000 55,000	16,337 64,573	17,000 52,000
68312 Other Improvement	137,483	147,536	107,500	147,742	107,500
68500 R & M - Streets	69,118	25,728	40,000	28,752	37,000
68650 Shop Equipment	1,939	1,941	5,000	1,638	5,000
68680 Other Equipment	25,091	30,877	21,000	23,656	21,000
68710 Auto Repair & Maint	1,537	0	4,000	0	1,000
69100 Rental Land & Buildings 69210 Rental City Equipment	563 578,868	580 573,782	1,000 549,408	580 549,408	1,000 554,370
69300 Leased Computer Software	0	111	0	111	004,570
60000 Contractual Services	876,849	869,959	802,456	834,819	798,418
71100 Insurance and Bonds	26,576	29,330	39,323	39,323	32,509
71250 Paid Claims	0	0	2,000	0	2,000
72000 Communication	296	0	0	0	0
75100 Travel	0	2,335	3,000	1,105	3,000
75300 Meals and Local	1,443	2,094	1,800	1,886	1,800
76000 Depreciation 77200 License and Permits	1,888,660 0	1,974,139 0	2,126,649 600	1,988,917 0	2,016,637 600
77470 Service Charges - Other	12,162	12,162	12,162	12,162	12,162
70000 Other Charges	1,929,137	2,020,061	2,185,534	2,043,393	2,068,708
84100 Auto-Rolling Stock & Equ	0	0	0	0	19,500
84310 Shop Equipment	0	0	0	0	41,000
80000 Capital Outlay	0	0	0	0	60,500

#### **Waste Water Collection**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
90100 Workorder Reimbursement	-214,730	-279,163	-150,000	-267,844	-150,000
90160 Other Departments	-9,269	0	-9,269	0	-9,269
90000 Inter Reimbursements	-223,999	-279,163	-159,269	-267,844	-159,269
TEXPENSES Total Expenses	4.769.839	4.726.990	5.249.214	4.951.123	5.213.022

**Entity:** 52240 - Waste Water Collection **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM340	ASSISTANT WASTEWATER COLL. SUPERINTENDENT
5.00	MGT345	WATER/SEWER FOREPERSON I
3.00	MGT930	WATER AND SEWER SUPERVISOR II
1.00	MGT931	WATER AND SEWER SUPERVISOR I
5.00	TEC120	UTILITY TECHNICIAN
1.00	TEC340	ODOR CONTROL TECHNICIAN
1.00	TEC930	ELECTRONICS/INSTRUMENTATION TECH
3.00	TRD342	LIFT STATION MAINTENANCE MECHANIC II
14.00	TRD930	UTILITY WORKER
3.00	TRD954	UTILITY MAINTENANCE MECHANIC I
1.00	TRD960	UTILITY OPERATOR
38.00		





(52260, 52270)

## **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 2,515,560	\$ 2,372,644	\$ 2,400,483
Supplies	1,469,717	1,978,379	1,692,912
Contractual Services	1,166,430	1,277,789	1,352,317
Other Charges	2,473,634	2,675,124	2,753,869
Capital Outlay	-	-	58,000
Operating Transfers	1,120	-	-
Total Expenses	\$ 7,626,461	\$ 8,303,936	\$ 8,257,581

## **Mission**

To operate the Wastewater Treatment plants to meet federal and state regulations in order to protect the public health and the environment.

## **Strategic Approach**

To provide the citizens of Amarillo with the most efficient and economical wastewater treatment possible pursuant to State and Federal Regulations.

The laboratory provides rapid and accurate analyses of water, wastewater, and bio-solids to any requesting City department by the use of approved methodologies. This facility provides a reliable source of water meeting and exceeding contract requirements for industrial cooling. This facility administers all applicable ordinances and regulations in a fair and responsible manner. It also promotes for the maximum use of reclaimed water and bio-solids while protecting the environment.

The Wastewater Treatment plants are engaged in the **Blueprint for Amarillo** through the **Fiscal Responsibility**, **Civic Pride** and **Best Practices** initiatives. The departments use maintenance funding to evaluate and prioritize repairs or replacements of the current infrastructure. Staff maintains all equipment and facilities to a professional level to enhance community appearance. The departments strive to incorporate **Best Practices** into all of its policies and procedures and focuses on providing a high quality effluent. The Texas Commission on Environmental Quality (TCEQ) is the regulating agency for water quality. Employees are required to be licensed through rigorous training and testing to ensure that a high quality effluent, that meets state and federal standards, is provided to protect the environment.

### **Programs**

## Wastewater Treatment 2019/20 Budget — \$8,257,581

Provides treatment plant operations, reclaimed water reuse to industry, as well as bio-solids disposal to City residents, businesses and industries, so they can have environmentally safe wastewater disposal.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of Violations to Discharge Permit	0	0	0
Treatment plant capacity (MGD)	28	28	28
Wastewater treated (MGD)	17.3	16.9	17.2
Reclaimed water to XCEL (MG)	3,280	3,389	3,000
Effluent to L. Tanglewood & Creek (MG)	2,541	2,268	3,000
Biosolids to Landfill (Metric Tons)	1,068	1,151	1,500

#### **Hollywood Road:**

2018 Bi-Annual Texas Commission on Environmental Quality (TCEQ) completed with 0 demerits. DMR-QA 38 Completed with 0 demerits.

In 2017 Hollywood Road had an average daily flow of 8.55 MGD, which is 71.3% of the 12 MGD treatment plant capacity.

#### **River Road:**

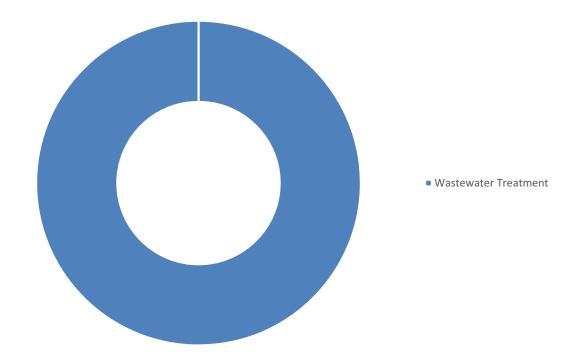
2018 Bi-Annual Texas Commission on Environmental Quality (TCEQ) completed with 0 demerits. DMR-QA 38 Completed with 0 demerits.

In 2017 River Road had a daily average flow of 8.6 MGD which is 53.8 % of the 16 MGD treatment plant capacity.

## **Authorized Positions**

	2017/18 2018/19 Actual Budgeted		1 - 1		2019/20 Budgeted
Permanent Positions	49	43	43		
Part-time Positions	4	4	4		
Total Positions	53	47	47		

Total Wastewater Treatment 2019/20 Budget — \$8,257,581



#### **River Road Water Reclamation**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37410 Miscellaneous Revenue	1,693	0	0	0	0
37400 Miscellaneous Revenue	1,693	0	0	0	0
TREVENUE Total Revenues	1,693	0	0	0	0
41100 Salaries and Wages	764,225	770,579	717,628	686,700	715,222
41300 Incentive	45,010	50,006	39,900	36,474	37,200
41620 Unscheduled	54,950	63,477	40,000	58,000	40,000
41820T Health Insurance	195,925	218,213	212,323	202,917	226,459
41900 Life	379	385	350	339	350
42010 Social Security - Medica	11,836	12,041	10,984	10,547	10,910
42020 Social Security - OASDI	50,159	51,487	46,518	44,834	46,202
42110 TMRS 42115 OPEB Funding	193,423 20,853	135,953 12,745	91,871 18,232	90,882 18,045	90,931 18,108
42300 State Unemployment	1,323	1,271	1,063	1,312	1,063
42400 Workers Compensation	20,803	21,500	20,508	19,246	20,362
42550 Communications Allowance	1,203	1,204	1,200	1,198	1,200
42560 Change in Sick and Annua	31,398	-19,700	0	0	0
41000 Personal Services	1,391,488	1,319,163	1,200,578	1,170,491	1,208,008
51110 Office Expense	2,634	1,308	2,000	2,000	2,000
51115 Employee Recognition Pro	0	0	0	23	0
51200 Operating	43,719	33,455	35,000	38,000	35,000
51250 Janitor	8,428 5,777	3,722	4,500 8,000	3,900	4,500 8,000
51300 Clothing and Linen 51350 Chemical and Medical	48,308	6,210 62,289	50,000	9,300 65,000	50,000
51400 Photographic	40,300	198	30,000	03,000	30,000
51450 Botany & Agrigulture	2,000	16	2,070	1,000	2,070
51700 Education	3,258	637	1,000	550	1,000
51800 Fuel & Oil	18,062	17,323	23,605	19,850	21,338
51850 Minor Tools	2,729	3,677	4,000	4,000	4,000
51950 Minor Office Equipment	1,126	917	1,000	1,000	1,000
52050 Auto Parts	103	694	500	694	500
52050LABOR Auto Parts Labor	375	475	500	500	500
52120 Tires and Tubes Other	3,565	1,689	4,000	8,500	4,000
53100 Natural Gas	61,679	55,549	62,097	24,202	55,550
53150 Electricity	555,386	515,148	688,132	460,076	515,150
51000 Supplies 61100 Communications Billing	<b>757,149</b> 0	<b>703,307</b> 0	<b>886,704</b> 0	<b>638,596</b> 2,100	<b>704,908</b> 0
61200 Postage	11	102	840	110	840
61300 Advertising	0	0	1,758	0	1,758
61400 Dues	60	1,330	2,000	1,500	2,000
61410 Tuition	1,807	7,797	6,500	7,500	6,500
62000 Professional	17,511	14,641	13,500	15,000	13,500
67320 Extermination	360	330	450	600	450
67500 Laundry	188	192	250	884	250
68100 R & M - Building	36,721	34,372	35,000	28,000	35,000
68300 R & M - Improvements	82,465	274,855	356,792	356,792	356,792
68312 Other Improvement 68610 Office Equipment	36,216 0	23,569 150	45,000 150	51,382 150	45,000 0
68615 Misc. Fuel Powered Equi	1,912	1,394	2,200	1,045	2,350
68640 Machinery	10,064	3,913	20,000	809	20,000
68650 Shop Equipment	1,114	92	2,000	1,116	2,000
68680 Other Equipment	9,988	21,097	19,000	32,201	19,000
68710 Auto Repair & Maint	381	0	500	240	500
69210 Rental City Equipment	85,971	86,286	85,970	85,971	89,751
69220 Rental Other Equipment	0	0	0	1,305	0
69300 Leased Computer Software	0	0	2,000	0	2,000
60000 Contractual Services	284,769	470,119	593,910	586,704	597,691
71100 Insurance and Bonds	39,162	53,405	81,681	81,681	55,130
72000 Communication	0	175	1,500	175	1,500
75100 Travel	0	0	3,000	1,417	3,000

#### **River Road Water Reclamation**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
75300 Meals and Local	209	663	700	537	700
76000 Depreciation	714,197	770,473	747,273	771,760	883,119
77200 License and Permits	96,947	96,935	100,000	96,269	100,000
77730 Solid Waste	6,767	0	8,000	0	8,000
70000 Other Charges	857,282	921,651	942,154	951,839	1,051,449
84200 Machinery General	0	0	0	0	58,000
80000 Capital Outlay	0	0	0	0	58,000
92120 Information Services	0	1,120	0	1,120	0
92000 Operating Transfers	0	1,120	0	1,120	0
TEXPENSES Total Expenses	3,290,688	3,415,360	3,623,346	3,348,750	3,620,055

**Entity:** 52260 - River Road Water Reclamation

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM165	WATER RECLAMATION FACILITY MANAGER
2.00	HRL930	UTILITY WORKER
1.00	MGT910	TREATMENT PLANT MAINTENANCE FOREPERSON
1.00	MGT941	OPERATIONS CONTROL SUPERVISOR
1.00	TEC930	ELECTRONICS/INSTRUMENTATION TECH
1.00	TEC942	PROCESS CONTROL TECHNICIAN
1.00	TRD910	CUSTODIAN I
2.00	TRD930	UTILITY WORKER
1.00	TRD951	EQUIPMENT OPERATOR III
3.00	TRD957	UTILITY MAINTENANCE MECHANIC III
9.00	TRD966	TREATMENT PLANT OPERATOR III
23.00		

# City of Amarillo Hollywood Road Waste Water Tre

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34045 Liq. Waste Disp. Fee	80	0	0	0	0
34000 Utility Sales & Services	80	0	0	0	0
TREVENUE Total Revenues 41100 Salaries and Wages	<b>80</b> 718,563	<b>0</b> 721,469	<b>0</b> 727,702	<b>0</b> 710,527	<b>0</b> 733,208
41300 Incentive	30,746	29,939	29,100	25,346	25,200
41620 Unscheduled	71,287	43,295	35,000	41,293	35,000
41820T Health Insurance	182,057	182,469	189,113	188,712	207,327
41900 Life	392	387	367	356	367
42010 Social Security - Medica	11,322	10,942	10,974	10,684	10,997
42020 Social Security - OASDI	48,410	46,491	46,510	45,444	46,610
42110 TMRS	194,279	122,393	91,855	91,817	91,734
42115 OPEB Funding	19,970	11,232	18,229	18,230	18,268
42300 State Unemployment	1,502	1,460	1,206	1,325	1,108
42400 Workers Compensation 42550 Communications Allowance	20,413 1,203	20,409 1,204	20,810 1,200	20,632 1,198	21,456 1,200
42560 Change in Sick and Annua	-26,836	4,707	0	1,190	1,200
41000 Personal Services	1,273,308	1,196,397	1,172,066	1,155,564	1,192,475
51110 Office Expense	2,966	1,019	2,000	1,500	2,000
51200 Operating	34,336	41,207	38,000	38,000	45,000
51250 Janitor	3,980	2,544	4,000	3,500	4,000
51300 Clothing and Linen	7,726	7,410	7,600	7,500	7,600
51350 Chemical and Medical	172,054	140,403	170,000	165,000	170,000
51450 Botany & Agrigulture	434	573	950	800	950
51700 Education	312	458	800	600	800
51800 Fuel & Oil 51850 Minor Tools	26,797 3,328	27,040 3,851	29,465 4,000	41,475 4,000	44,585 4,000
51950 Minor Office Equipment	3,326 739	3,651 794	4,000 900	4,000 900	4,000 900
52050 Auto Parts	112	697	500	421	500
52050LABOR Auto Parts Labor	175	575	1,500	550	1,500
52120 Tires and Tubes Other	1,920	4,604	10,000	7,500	10,000
53100 Natural Gas	51,022	81,964	155,342	58,229	81,964
53150 Electricity	521,852	453,269	666,618	571,354	614,205
51000 Supplies	827,754	766,410	1,091,675	901,329	988,004
61100 Communications Billing	0	875	2,400	2,100	2,400
61200 Postage	0	55	50	56	50
61400 Dues 61410 Tuition	2,070	1,030	2,000	1,200	2,000
62000 Professional	7,178 10,609	7,181 12,309	7,500 16,000	7,500 16,000	10,000 20,000
67320 Extermination	360	380	400	600	600
67500 Laundry	741	901	950	900	950
68100 R & M - Building	17,246	35,650	30,000	30,000	35,000
68300 R & M - Improvements	148,764	424,152	400,000	400,000	357,913
68312 Other Improvement	76,299	56,079	55,000	55,000	155,000
68610 Office Equipment	53	20	325	250	325
68615 Misc. Fuel Powered Equi	1,620	2,937	5,000	4,000	5,000
68630 Dumpster Boxes	9,300	925 768	10,000	10,000	10,000
68640 Machinery 68650 Shop Equipment	2,585 2,348	9,389	5,000 5,000	4,500 5,000	5,000 5,000
68680 Other Equipment	4,581	18,017	15,000	15,000	15,000
68710 Auto Repair & Maint	14,394	7,388	10,000	10,000	10,000
69210 Rental City Equipment	118,254	118,254	118,254	118,254	119,388
69220 Rental Other Equipment	714	0	1,000	0	1,000
60000 Contractual Services	417,117	696,311	683,879	680,359	754,626
71100 Insurance and Bonds	53,398	76,446	117,798	117,798	75,893
72000 Communication	0	350	2,000	1,000	2,000
75100 Travel	2,530	64	4,000	4,000	4,000
75300 Meals and Local 76000 Depreciation	592 1,412,063	393 1,407,760	500 1,403,672	500 1,413,175	500 1,415,028
77200 License and Permits	65,668	66,971	70,000	70,000	70,000
255 Elochiod and Formito	50,000	30,071	. 0,000	7 0,000	70,000

#### **Hollywood Road Waste Water Tre**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
77730 Solid Waste	117,870	0	135,000	135,000	135,000
70000 Other Charges TEXPENSES Total Expenses	1,652,120 4,170,299	1,551,984 4,211,101	1,732,970 4,680,590	1,741,473 4,478,725	1,702,421 4,637,526

**Entity:** 52270 - Hollywood Road Waste Water Tre

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM165	WATER RECLAMATION FACILITY MANAGER
2.00	HRL930	UTILITY WORKER
1.00	MGT910	TREATMENT PLANT MAINTENANCE FOREPERSON
1.00	MGT941	OPERATIONS CONTROL SUPERVISOR
1.00	TEC930	ELECTRONICS/INSTRUMENTATION TECH
1.00	TEC942	PROCESS CONTROL TECHNICIAN
1.00	TRD910	CUSTODIAN I
3.00	TRD930	UTILITY WORKER
1.00	TRD950	EQUIPMENT OPERATOR II
1.00	TRD951	EQUIPMENT OPERATOR III
2.00	TRD957	UTILITY MAINTENANCE MECHANIC III
9.00	TRD966	TREATMENT PLANT OPERATOR III
24.00		







(52281)

## **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 1,154,144	\$ 1,275,395	\$ 1,239,022
Supplies	192,173	221,490	225,591
Contractual Services	147,837	297,339	299,030
Other Charges	126,263	311,932	198,101
Capital Outlay	17,207	20,500	16,600
Inter Reimbursements	(17,541)	(39,780)	(39,780)
Total Expenses	\$ 1,620,083	\$ 2,086,876	\$ 1,938,564

## **Mission**

To complete regulatory requirements, and provide analytical services needed by many City departments/divisions through an Environmental Quality Division. The mission is collectively one of protection for citizens, the City, and the Environment.

## **Strategic Approach**

To maintain a professional staff which requires a high degree of responsibility, pride, and dedication in the field of their expertise.

The Laboratory Administration Division is active in Best Practices with the Texas Commission on Environmental Quality (TCEQ) National Environmental Laboratory Accreditation Conference (NELAC) Accreditation for bacteriology in place. This includes fully accredited analysts and methods. A TCEQ approved Pretreatment Program is also maintained. The Stormwater Quality Program includes and maintains a TCEQ MS4 Permit. Recently the new Household Hazardous Waste Program (HHW), which is approved by the State of Texas, was completed and installed. Laboratory Administration is active in the new City workforce Safety Initiative by maintaining 42 Job Safety Analysis documents (JSA's) for the division. Laboratory Administration provides services to other departments/divisions and supports the citizens of Amarillo for their concerns. Operations in the Environmental Laboratory Program are very active with cutting edge Technology which is used in methods and complex instruments. The output of this **Technology** ensures **Public Safety** of Drinking Water and various waste management systems. Excellence in Communication is continually provided to the Public, the Regulatory Sector, and the News Media. This division has a City of Amarillo internet presence with the Stormwater Quality Program, the Pretreatment Program, the HHW Program, and the Environmental Laboratory. All of these are located on the Amarillo.Gov homepage with good explanations of the programs and details of how State & Federal law is interfaced with the programs. Laboratory Administration provides Safe Drinking Water Customer Service needed by requesting citizens, City departments/divisions, and private businesses.

**Economic Development** is helped by providing active analysis and historical data concerning the quality of our Drinking water and the status of our Wastewater. We also provide guidance and data in the process of **Infrastructure** development in Water Treatment, Wastewater Treatment, Stormwater Quality, and Wastewater Collection Systems. Laboratory Administration is directly involved to ensure these changes are adequate, correct, and meet the needs of the various State Regulatory Programs. Our work is directly involved in ensuring private Industrial Waste Facilities maintain good housekeeping under their permits which are issued by Laboratory Administration. The Stormwater Quality Program supports **Civic Pride** by ensuring sediment, erosion, and construction debris do not leave construction and industrial sites. These sites have State required SWP3 plans and are inspected by this program to ensure good housekeeping procedures provide **Amarillo Beautification**.

## **Programs**

# Administration & Support 2019/20 Budget — \$184,625

This Program is responsible for completion of 23,664 required administrative documents including permits, manifests, laboratory reports, credit card purchases, memos, deposits/cash reports, requisitions, payment vouchers, chemical inventory, and others as required by different work groups.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Administrative Documents Managed	23,664	24,847	26,089

# Environmental Laboratory Program 2019/20 Budget — \$792,916

This Program is an in-house Central Laboratory operation for the City of Amarillo. Analytical laboratory support is provided to many City departments & divisions. Currently this work includes approximately 68,000 parameter results within 18,564 samples with a commercial value of \$1,904,000 per year. Growth in samples processed currently averages 1.41% per year. We provide high quality analytical services to all requesting departments & divisions in a timely manner with the lowest cost to the City.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Samples analyzed	18,564	18,850	19,140

## Industrial Waste/Pretreatment Program 2019/20 Budget — \$280,825

This Program manages 16 significant industries with Industrial Waste Permits. This includes monthly sampling, inspections, permitting, and reporting in a timely and professional manner. We meet and exceed all requirements of the TCEQ approved Pretreatment Program and the permits of both Wastewater Treatment Plants.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Industries Managed under Permits	16	17	19

## Stormwater Quality Program 2019/20 Budget — \$407,633

This Program manages 105 regulated industries. This includes sampling, inspections, and reporting. The primary City Playa Lakes are also monitored for pollution routinely. Operation and maintenance of the State/Federal MS4 Permit issued to the City is continual, and renews in a five year cycle. We professionally maintain the Program to meet the Stormwater Quality MS4 Permit, the Construction General Permit, and the Industrial General Permit.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Industries Managed under Permits	105	104	108

# Chemical Inventory Program 2019/20 Budget — \$53,687

This Program manages 8,785 chemical items within 112 City departments & divisions and generates the Texas Tier Two Report annually. The Annual Chemical Inventory for all City departments & divisions is conducted by this Program each year in December. The results of the 112 inventories are checked for accuracy and completeness to support generation of the primary Annual Texas Tier II Report. Interim Tier II Reports may be required at different times during the year if needed. Performance for the Program is measured by time of response, completeness, and accuracy of the data presented to TCEQ.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Chemical Items Managed	8,785	8,961	9,140

## NELAC Drinking Water Bacteriology Program 2019/20 Budget — \$202,359

This Program analyzes 9,591 Drinking Water samples per year to protect over 250,000 people in 275 cities and entities in the upper Panhandle Region. Regional Bottled Water companies are also supported. We maintain TCEQ NELAC Accreditation for bacteriology, and provide the State with all applicable reports in a timely and accurate manner. Applied growth factor is 1.41% per year.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Bacteriology Samples Processed	9,591	9,735	9,881

## Household Hazardous Waste Program 2019/20 Budget — \$16,519

This Program processes 8,764 pounds of Chemical products delivered by the residential Public per year, and completes annual State reporting. We process all hazardous waste items received from the residential Public in a safe and accountable manner. Many products which are safe for consumer use are recycled back to the Public free of charge. Those products which are dangerous or may be banned from use are shipped to a Hazardous Waste Disposal Site.

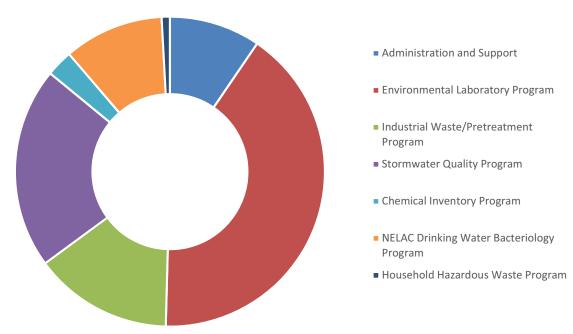
#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Pounds of Chemicals Managed	8,764	9,000	9,270

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	22	21	21
Part-time Positions	-	-	-
Total Positions	22	21	21

## Total Environmental Laboratory 2019/20 Budget — \$1,938,564



## **Laboratory Admin**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
31615 Grease Trap Permits 31650 Group Care	0	0 0	0 92,225	88,157 0	92,225 0
31400 Business License and Per	0	0	92,225	88,157	92,225
TREVENUE Total Revenues	0	0	92,225	88,157	92,225
41100 Salaries and Wages	714,030	741,240	818,650	845,541	790,850
41300 Incentive	44,220	47,556	42,300	40,554	36,300
41620 Unscheduled	3,434	3,936	5,000	2,931	5,000
41820T Health Insurance	145,249	168,863	201,088	198,324	207,327
41900 Life	283 10,570	308 10,948	350 12,481	356 12,620	350 11,994
42010 Social Security - Medica 42020 Social Security - OASDI	45,194	46,812	53,368	53,961	51,283
42110 TMRS	179,816	120,410	105,530	108,661	100,933
42115 OPEB Funding	18,509	12,847	20,917	21,579	20,100
42300 State Unemployment	926	930	1,250	1,318	1,023
42400 Workers Compensation	13,033	13,932	14,462	14,599	13,862
42510 Car Allowance	0	0	0	910	0
42550 Communications Allowance 42560 Change in Sick and Annua	0 5,512	0 -13,639	0 0	229 0	0 0
41000 Personal Services	1,180,776	1,154,144	1,275,395	1,301,582	1,239,022
51110 Office Expense	1,180,776	10,522	1,275,395	11,031	1,239,022
51200 Operating	47,787	84,582	79,521	86,989	86,989
51250 Janitor	3,539	3,417	4,185	3,535	5,000
51300 Clothing and Linen	3,175	3,507	3,281	3,685	3,218
51350 Chemical and Medical	59,123	61,144	83,240	66,629	83,240
51400 Photographic	0	0	100	0	100
51450 Botany & Agrigulture 51700 Education	0 750	0 374	100 750	0 389	100 750
51700 Education 51850 Minor Tools	2,618	1,207	5,700	1,455	3,300
51950 Minor Office Equipment	966	2,274	3,977	3,126	3,977
51980 IT Hardware	10,069	, 0	0	0	0
52050 Auto Parts	0	4	0	4	0
53100 Natural Gas	3,328	4,373	4,596	3,554	4,374
53150 Electricity	15,356	16,253	19,750	16,843	18,108
53200 Water and Sewer 55100 Publications	4,528 70	4,445 70	4,596 1,000	4,426 70	4,741 1,000
	162,620	192,173	221,490	201,735	225,591
51000 Supplies 61200 Postage	6,100	4,104	6,480	3,661	6,480
61300 Advertising	158	84	2,000	1,111	2,000
61400 Dues	1,684	2,354	4,000	2,915	4,000
61410 Tuition	2,734	6,305	7,871	4,291	7,871
62000 Professional	5,703	10,201	10,000	6,992	18,000
67320 Extermination	360	330	360	300	360
67500 Laundry 68100 R & M - Building	276 4,882	279 9,675	350 17,000	282 8,261	350 17,000
68300 R & M - Improvements	311	355	101,250	101,250	101,250
68610 Office Equipment	0	0	400	0	400
68680 Other Equipment	68,560	65,417	81,732	81,732	81,732
69210 Rental City Equipment	46,438	48,732	65,546	59,177	59,237
69220 Rental Other Equipment	0	0	350	0	350
60000 Contractual Services	137,204	147,837	297,339	269,972	299,030
71100 Insurance and Bonds	11,799	13,157	16,628	16,628	16,087
71240 Retiree Insurance From 72000 Communication	6,384 13	0 12,207	0 2,000	0 12,190	0 12,000
72000 Communication 75100 Travel	4,062	12,207	2,000 9,500	1,092	9,500
75300 Meals and Local	768	851	1,400	1,072	1,400
76000 Depreciation	93,033	92,738	155,969	85,066	153,330
77200 License and Permits	3,298	5,631	5,784	3,410	5,784
77470 Service Charges - Other	0	0	120,650	50,047	0
77730 Solid Waste	-17,541	0	0	0	0

## **Laboratory Admin**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
78210 Cash Over/Short	45	0	0	0	0
70000 Other Charges	101,860	126,263	311,931	169,505	198,101
84910 Other Equipment	0	17,207	20,500	8,579	16,600
80000 Capital Outlay	0	17,207	20,500	8,579	16,600
90160 Other Departments	-10,830	-17,541	-39,780	-17,541	-39,780
90000 Inter Reimbursements	-10,830	-17,541	-39,780	-17,541	-39,780
TEXPENSES Total Expenses	1.571.630	1.620.083	2.086.876	1.933.832	1.938.564

## **Employee Distribution By Position**

**Entity:** 52281 - Laboratory Admin **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM355	CHIEF CHEMIST: ENVIRONMENTAL PROGRAMS MANAGER
1.00	ADM551	ENVIRONMENTAL ADMINISTRATOR
1.00	CLR130	ADMINISTRATIVE SUPERVISOR
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
1.00	PRF350	ENVIRONMENTAL CHEMIST
2.00	PRF351	CHEMIST I
2.00	PRF352	CHEMIST II
2.00	PRF353	CHEMIST III
1.00	TEC335	INDUSTRIAL WASTE SUPERVISOR
2.00	TEC555	ENVIRONMENTAL TECHNICIAN
1.00	TEC928	STORM WATER SUPERVISOR
1.00	TEC943	BACTERIOLOGY TECHNICIAN
1.00	TEC945	WATER BACTERIOLOGIST
1.00	TRD047	CUSTODIAN II
1.00	TRD350	INDUSTRIAL WASTE INSPECTOR
2.00	TRD351	STORM WATER INSPECTOR
21.00		







(1431)

## **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted	
Personnel Services	\$ 5,135,794	\$ 5,212,782	\$ 5,868,777	
Supplies	512,277	720,190	203,598	
Contractual Services	4,671,653	4,194,966	5,408,163	
Other Charges	63,176	72,580	70,009	
Capital Outlay	2,277	2,277 130,000		
Total Expenses	\$ 10,385,177	\$ 10,330,518	\$ 12,110,547	

## **Mission**

The City of Amarillo Solid Waste Collection Division provides for the safe and efficient collection of residential and commercial solid waste within the City limits. The Solid Waste Collection Division ensures the health, safety, and welfare of residents, commercial customers, and employees while acting in compliance with state regulations and Amarillo Municipal Ordinances.

## Strategic Approach

The City Solid Waste Collection Division utilizes a fully automated, containerized trash collection system for the majority of residential and commercial customers. Residents who have dumpsters in front of their homes, those with dead-end alleys or safety concerns, and some customers currently receiving curbside hand collection are receiving curbside cart collection. Other residents in specific neighborhoods without alleys have curbside hand-pickup collection of their solid waste; however, most will be transitioning to curbside cart collection within this budget year. The City of Amarillo also has a curbside big/bulky collection program as well as coordinated alley collection program for limbs and big/bulky items. The existing multiple program operation strives to maintain **Civic Pride** by providing many solid waste collection services for the public in accordance with **Best Practices**.

## **Programs**

# Division Administration/Support 2019/20 Budget — \$582,460

Administration/Support is responsible for management of the multi-faceted Solid Waste Collection Division.

# Residential Collection Services 2019/20 Budget — \$5,821,136

Currently, the City of Amarillo provides residential collection using side-load dumpsters, curbside cart collection, as well as curb-side bag collection in neighborhoods without alleys. The automated curbside cart service is for customers with dumpsters in front of their homes, those with dead-end alleys or safety concerns, and some customers who currently receive curbside hand collection.

Each 3-cubic-yard, side-loader dumpster for solid waste disposal, will generally serve three to five households. At present, there are approximately 19,060 of the 3-cubic-yard, side-loader dumpsters serving approximately 63,303 residences within the City limits.

#### Workload Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Single Family Residential – Alley and St	treet Dumpsters*		•
Households	56,679	57,655	58,055
Cost of Service per Month	N/A	\$16.41	\$17.17
Single Family Residential – Curbside M	anual*		
Households	4,004	2,930	648
Cost of Service per Month	N/A	\$32.29	\$40.11
Single Family Residential – Curb Cart*			
Households	N/A	2,718	5,000
Cost of Service per Month**	N/A	\$16.41	\$17.17
<b>Total Residential Customers</b>	60,683	63,303	63,703
Monthly Solid Waste Rate***	\$15.40	\$15.59	\$17.33

<sup>\*</sup>Counts are from CAFR, Costs from Solid Waste Study 2017

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Residential Collection Overtime Hours (goal to reduce by 5%)	6,387	6,200	5,580

## Recycling Centers 2019/20 Budget — \$64,590

City Staff clean and maintain the five Household Collection Sites located in the City. The centers accept used motor oil, oil filters, tin cans, and aluminum cans. The recycling centers are cleaned and the oil filters removed at least twice per week by the Chipper Crew personnel.

<sup>\*\*</sup>Conservative estimate considering only 30% route density. Costs decrease with higher density.

<sup>\*\*\*</sup>Includes additional 3 big & bulky crews, and 2 chipper crews

The City is currently participating in a no-cost recycling pilot program to gauge the public's interest in a full time recycling program for cardboard. The pilot ends summer 2019 and staff will evaluate the viability of a permanent program.

## Big & Bulky Collection Crews and Chipper Crews 2019/20 Budget — \$1,915,773

The Curbside Big & Bulky program allows customers to contact the Solid Waste Collection Division to schedule a pick up of big & bulky items from their curb. Once a customer calls Solid Waste, they are given a date to set out their items and the crew collects them from their curb. The City operates eight Lightning Loader trucks with six crews available to collect the large bulky items from the curb, upon citizen request.

Four Chipper Crews collect the brush as well as the big and bulky within the alleys, primarily driven by citizen request. Crews clean the entire alley when responding to a citizen request. When the Big & Bulky Collection Crews have finished all curbside requests, they divert their efforts to alleys as well.

#### Workload Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Alley Cleanup Requests (% completed)	5,323 (83.1%)	5,500 (100%)	6,050 (100%)
Curbside Big & Bulky Pickup Requests (% completed)	11,701 (99.9%)	14,000 (100%)	16,800 (100%)

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Time to respond to Alley Clean-up requests (goal to reduce by 25%)	N/A	15 weeks	11 weeks

## Brush Sites & Composting 2019/20 Budget — \$349,476

The City of Amarillo operates two brush sites for residents to dispose of their tree limbs and brush. The brush and limbs at these two locations will being processed and transferred to the compost facilty at the City of Amarillo Landfill.

The brush sites provide organic material needed for the compost site at the landfill. The compost facility is another year away from having quality compost available for sale, but will utilitze the materials collected from the City's brush sites to grow this program. The compost site will allow the citizens and businesses of Amarillo to divert waste from the Landfill to the compost site, expanding the life our the Landfill.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total cubic yards of ground wood chips (goal is to increase the total cubic yards of ground wood chips diverted from the Landfill by 5%)	32,836	34,478	36,201

# Dumpster and Cart Paint and Repair Operation 2019/20 Budget — \$1,281,411

The Solid Waste Collection Division operates a container repair and painting operation.

#### Workload Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Dumpster Service Requests	3,203	3,850	2,475
Dumpsters Repaired	5,441	2,506	1,680
Dumpsters Replaced	1,502	894	795

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of Days to Repair Lids (goal to decrease by 10%)	N/A	16	14
Number of Days to Perform Minor Repair Requests (goal to decrease by 10%)	N/A	37	33

# Commercial Collection Services 2019/20 Budget — \$2,095,701

The City's Commercial Collection Services provide service to approximately 6,484 business customers using either 8-cubic-yard front loading containers or 3-cubic-yard side loading dumpsters. Smaller businesses and apartment complexes utilize the smaller 3-cubic-yard side loading containers. Due to very competitive pricing from private commercial haulers with three year term contracts and national chain service agreements, the commercial collection service has seen a decrease in customers and service from past years.

#### Workload Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Commercial 3-CY customers (3+ times per week)	2,721	2,721	2,500
Commercial 8-CY customers	953	953	970

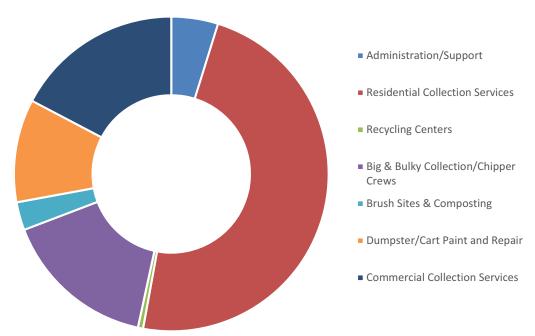
## Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Vehicle Idle Time in Hours (goal to decrease by 10%)	N/A	81.50	73.34
OSHA Reportable Accidents/Incidents (goal to decrease by 5%)	N/A	29	27

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	103	103	110
Part-time Positions	2	2	2
Total Positions	105	105	112

## Total Solid Waste Collection 2019/20 Budget — \$12,110,547



### **Solid Waste Collection**

DESCRIPTION   2016   2017   2018   2018   2019   31800   Der Business Licenses   1,400   600   1,000   -205   1,000   33510 Collection and Disposal   17,331,921   17,501,581   17,638,000   17,400,000   18,996,631   33515 SW Commercial Permit Fee   0   0   375,000   25,679   375,000   33530 Recyclable   58,304   59,880   61,000   52,698   61,000   33500 Recyclable   58,304   59,880   61,000   380,983   405,000   33500 Recyclable   412,515   401,804   405,000   380,983   405,000   35500 Fires and Forfeitures   412,515   401,804   405,000   380,983   405,000   35500 Fires and Forfeitures   412,515   401,804   405,000   380,983   405,000   35500 Fires and Forfeitures   412,515   401,804   405,000   380,983   405,000   35500 Fires and Forfeitures   412,515   401,804   405,000   380,983   405,000   35500 Fires and Forfeitures   412,515   401,804   405,000   380,983   405,000   35500 Fires and Forfeitures   412,515   401,804   405,000   380,983   405,000   35500 Fires and Forfeitures   412,515   401,804   405,000   380,983   405,000   35500 Fires and Forfeitures   412,515   401,804   405,000   380,983   405,000   35500 Fires and Forfeitures   412,515   401,804   405,000		Actual	Actual	Pudgot	RevEst	Dont Bog
31800 Other Business Licenses	DECODINE ION			Budget		Dept Req
3490   Business License and Per   1,400   600   1,000   17,400,000   18,999 fish   33510 Callection and Disposal   17,331,921   17,591,581   17,583,000   22,870   375,000   325,500   325,000   325,500   375,000   325,500   375,000   325,500   375,000   325,500   375,000   325,500   375,000   325,500   375,000   325,500   375,000   325,500   3	DESCRIPTION	2016	2017	2018	2018	2019
33516 DV Commercial Permit Fee         0         0         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         25,870         375,000         380,983         405,000         380,983         405,000         380,983         405,000         380,983         405,000         380,983         405,000         35510 Christopher	31800 Other Business Licenses	· · · · · · · · · · · · · · · · · · ·	600	1,000	-205	1,000
33515 NV Commercial Permit Fee   0   58,304   375,000   52,6870   375,000   33503 Recyclabile   58,304   59,880   51,000   52,6860   61,000   33503 Recyclabile   412,515   401,804   405,000   380,983   405,000   3500 Fines and Forfstures   412,515   401,804   405,000   380,983   405,000   3500 Fines and Forfstures   412,515   401,804   405,000   380,983   405,000   35500 Christ final Federal   9,703   0   0   0   0   0   0   0   0   0		•				
33500 Sanitation	•					
1,350,0   1,35						
39216 Forfeited Disct-Sanitat         412,515         401,804         405,000         380,983         405,000           3500 Fines and Forfeitures         412,515         401,804         405,000         380,983         405,000           3500 Fines and Forfeitures         9,703         0         0         0         0           7500 Other Governmental Reven         9,703         0         0         0         0           77 TEVENUE Total Revenues         17,813,843         17,963,865         18,480,000         17,859,317         19,841,831           41300 Incandity         75,620         66,824         66,600         69,541         70,800           41820 Unscheduled         180,912         241,774         30,000         159,665         30,000           41820 Unscheduled         1,661         1,631         1,718         1,729         1,024,388           41900 Life         1,661         1,631         1,718         1,729         1,718           42010 Social Security - Medica         46,280         46,065         49,091         48,844         49,925           42020 Social Security - VASDI         195,033         169,698         208,970         208,262         212,536           42110 TMRS         384,563						
35000 Fines and Forfeitures						
35500 Other Governmental Reven   9,703   0   0   0   0   0   0   0   0   0	35215 Forfeited Disct-Sanitat	412,515	401,804	405,000	380,983	405,000
			•			,
TREVENUE Total Revenues				,		
A1100 Salaries and Wages   3,118,610   3,050,738   3,183,795   3,339,098   3,372,279   1300 Incentive   75,620   66,624   66,600   69,541   70,800   159,665   30,000   1820 Unscheduled   180,912   241,774   30,000   159,665   30,000   1820 Unscheduled   180,912   241,774   30,000   159,665   30,000   1820 Unscheduled   1,661   1,631   1,718   1,729   1,718   42010 Social Security - Medica   46,859   822,850   944,231   959,339   1,024,388   43900 Life   2020 Social Security - OASDI   195,003   166,968   208,970   208,622   212,536   42100 MRS   42020 Social Security - OASDI   195,003   166,968   208,970   208,622   212,536   42110 DMRS   384,663   413,203   414,555   423,008   420,142   42115 OPEB Funding   81,061   81,760   81,903   83,711   83,300   42300 State Unemployment   5,567   5,716   5,101   6,089   5,101   4200 Workers Compensation   204,883   202,849   220,18   227,977   227,409   42510 Car Allowance   3,008   2,053   3,000   0   0   0   0   0   0   0   0   0						<u></u> _
41300 Incentive   75,520   66,824   66,600   69,541   70,300   41820 Unscheduled   180,912   241,774   30,000   159,665   30,000   41820T Health Insurance   846,859   822,850   944,231   959,339   1,024,384   41900 Life   1,661   1,631   1,718   1,729   1,718   42010 Social Security - Medica   46,280   46,065   49,991   48,344   49,925   42020 Social Security - OASDI   195,033   196,968   208,970   208,262   212,536   42110 TMRS   384,663   413,203   414,555   423,008   420,142   42115 OPEB Funding   81,061   81,760   81,903   83,771   83,300   42400 Workers Compensation   264,883   202,849   220,218   227,957   227,409   42510 Car Allowance   3,000   2,000   0   0   0   0   0   0   0   0   0						
4182D Unscheduled   180,912   241,774   30,000   159,665   30,000   148,271   148,271   148,181   1,000   148,271						
A1820T Health Insurance   848,859   822,850   944,231   959,339   1,024,388   41800 Life   1,661   1,631   1,718   1,729   1,718   42010 Social Security - Medica   46,280   46,065   49,091   48,844   49,925   42020 Social Security - OASDI   195,033   196,968   208,970   208,262   212,2586   42110 TMRS   384,563   413,203   414,555   423,008   420,142   42115 DPEB Funding   81,061   81,760   81,903   83,771   83,300   420,142   42115 DPEB Funding   5,567   5,716   5,101   6,089   5,101   42400 Workers Compensation   204,883   202,849   220,218   227,957   227,409   42510 Car Allowance   3,008   2,053   3,000   0   0   0   0   0   0   0   0   0					· ·	·
41900 Life         1,661         1,631         1,718         1,729         1,718           42010 Social Security - OASDI         46,280         46,065         49,091         48,834         49,925           4210 To MRS         384,563         196,968         208,970         208,262         212,536           42115 OPEB Funding         81,061         81,706         81,903         83,771         83,300           42300 State Unemployment         5,567         5,716         5,101         6,089         5,101           42400 Workers Compensation         204,883         202,849         220,218         227,957         227,409           4250 Unform/Clothing Allowance         3,008         2,053         3,000         0         0           42520 Unform/Clothing Allowance         3,000         0         0         0         0         0           42530 Moving Expense         3,000         0         0         0         0         0         0           42530 Ecommunications Allowance         3,650         3,216         3,600         2,775         3,600           45250 Unform/Clothing Allowance         3,650         3,216         3,600         2,775         3,600           45110 Clean Expense         5,150,			•		· · · · · · · · · · · · · · · · · · ·	
42010 Social Security - Medica         46.280         46.065         49.091         48.834         49.925           42020 Social Security - OASDI         195.033         196.968         208.970         208.262         212.536           42110 TMRS         384.563         413.203         414.555         423.008         420.142           42115 OPEB Funding         81.061         81.760         81.903         83.771         83.300           42300 State Unemployment         5.567         5.716         5.101         (.089         5.101           42400 Workers Compensation         204.883         202.849         220.218         227.957         227.409           42510 Car Allowance         3.000         0         0         0         0         0         0         0           42530 Moving Expense         3.000         0				·	·	
A2020 Social Security - OASDI   195,033   196,968   206,970   202,662   212,536   42110 TMRS   384,563   413,203   414,555   423,008   420,142   42115 OPEB Funding   81,061   81,760   81,903   83,771   83,300   42300 State Unemployment   5,567   5,716   5,101   6,089   5,101   42400 Workers Compensation   204,883   202,849   220,218   227,957   227,409   42510 Car Allowance   3,008   2,053   3,000   0   0   0   0   0   0   0   0   0					•	
42110 TMRS         384,563         413,203         414,555         423,006         420,142           42115 OPEB Funding         81,061         81,760         81,903         83,771         83,300           42300 State Unemployment         5,567         5,716         5,101         6,089         5,101           42400 Workers Compensation         204,883         202,849         220,218         227,957         227,409           42510 Car Allowance         3,000         2,053         3,000         0         0         0         0           42530 Moving Expense         3,000         0         0         0         0         0         0           42550 Communications Allowance         3,650         3,216         3,600         2,775         3,600           PSCHG Personal Services         5,150,705         5,136,794         5,212,782         5,530,066         5,888,777           51110 Cffice Expense         8,613         51,662         2,900         46,436         2,900           51112 Safety Program         9,639         8,861         27,200         9,212         27,200           51300 Clothing and Linen         19,242         26,920         16,250         31,188         16,250           51350 Chemi		•	-,	•		
42115 OPEB Funding         81,061         81,760         81,903         83,771         83,300           42300 State Unemployment         5,567         5,716         5,101         6,089         5,101           42400 Workers Compensation         204,883         202,849         220,218         227,957         227,409           42510 Car Allowance         3,008         2,053         3,000         0         0         0         0           42520 Uniform/Clothing Allowan         0         148         0         36,757         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         2,775         3,600         3,612         2,900         4,614         3,600 <td>,</td> <td></td> <td></td> <td></td> <td></td> <td></td>	,					
42300 State Unemployment         5,567         5,716         5,101         6,089         5,101           42400 Workers Compensation         204,883         202,849         220,218         227,957         227,409           42510 Car Allowance         3,008         2,053         3,000         0         0         0           42520 Uniform/Clothing Allowan         0         148         0         0         0         0           42530 Moving Expense         3,600         3,216         3,600         2,775         3,600           PSCHG Personal Svos Changes         0         0         0         0         367,579           41000 Personal Services         5,150,705         5,135,794         5,212,782         5,530,066         5,868,777           51110 Cflice Expense         8,613         5,1662         2,900         46,436         2,900           51115 Employee Recognition Pro         1,807         710         1,450         880         1,450           51120 Operating         9,639         8,861         27,200         9,212         27,200           51300 Clothing and Linen         19,242         26,920         16,250         31,188         16,250           51500 Chemical and Medical         0         <	42115 OPEB Funding	•	•	•		·
A2510 Car Allowance   3,008   2,053   3,000   0   0   0   42520 Uniform/Clothing Allowan   0   148   0   0   0   0   0   0   0   0   0	42300 State Unemployment	5,567	5,716	5,101	6,089	
Add   Add	42400 Workers Compensation	204,883	202,849	220,218	227,957	227,409
42530 Moving Expense         3,000         0         0         0         0         0         0         0         0         0         2,775         3,600         PSCHG Personal Svots Changes         0         0         0         0         0         367,579         4100 Personal Services         5,150,705         5,135,794         5,212,782         5,530,066         5,868,777         51110 Office Expense         8,613         51,662         2,900         46,436         2,900         14,50         880         1,450 <td>42510 Car Allowance</td> <td>3,008</td> <td>2,053</td> <td>3,000</td> <td>0</td> <td>0</td>	42510 Car Allowance	3,008	2,053	3,000	0	0
A2550 Communications Allowance         3,650         3,216         3,600         2,775         3,600           PSCHG Personal Svcs Changes         0         0         0         2,775         3,600           41000 Personal Services         5,150,705         5,135,794         5,212,782         5,530,066         5,868,777           51110 Office Expense         8,613         51,662         2,900         46,436         2,900           51110 Safety Program         9,639         8,861         27,200         9,212         27,200           5120 Safety Program         9,639         8,861         27,200         9,212         27,200           5120 Operating         26,387         40,770         80,900         58,944         80,900           51300 Clothing and Linen         19,242         26,920         16,250         31,168         16,250           51350 Chemical and Medical         0         24         950         10         950           5150 Recyclable         70,870         52,790         36,000         56,088         36,000           5180 Fine Line And Medical         0         25,790         36,000         56,088         36,000           5180 Minor Tools         14,145         237,579         465,767 </td <td>42520 Uniform/Clothing Allowan</td> <td>0</td> <td>148</td> <td>0</td> <td>0</td> <td>0</td>	42520 Uniform/Clothing Allowan	0	148	0	0	0
PSCHG Personal Svcs Changes   0   0   0   0   0   367,579     A1000 Personal Services   5,150,705   5,135,794   5,212,782   5,530,066   5,868,777     Fil110 Office Expense   8,613   51,662   2,900   46,436   2,900     Fil115 Employee Recognition Pro   1,807   710   1,450   880   1,450     Fil120 Safety Program   9,639   8,861   27,200   9,212   27,200     Fil200 Operating   26,387   40,770   80,900   58,944   80,900     Fil300 Clothing and Linen   19,242   26,920   16,250   31,188   16,250     Fil350 Chemical and Medical   0   24   950   10   950     Fil350 Chemical and Medical   0   0   15   0   28   30     Fil350 Feevyclable   70,870   52,790   36,000   56,088   36,000     Fil850 Minor Tools   14,145   237,579   465,767   8,000   10,000     Fil950 Minor Office Equipment   3,729   1,883   0   236   0     Fil950 Minor Office Equipment   3,729   1,883   0   236   0     Fil950 R Auto Parts   29   7,265   150   8,378   150     Fil950 R Auto Parts   29   7,265   150   8,378   150     Fil950 R Auto Parts Labor   100   375   0   688   0     Fil950 Electricity   873   348   873   471   506     Fil950 Supplies   233,887   512,277   720,190   301,085   203,598     Fil950 Supplies   233,867   512,277   720,190   301,085   203,598     Fil950 Supplies   233,867   512,277   720,190   301,085   203,598     Fil950 Supplies   233,867   512,277   720,190   301,085   303,598     Fil950 Supplies   233,867   51	42530 Moving Expense		-	0	0	0
1100   Personal Services   5,150,705   5,135,794   5,212,782   5,530,066   5,868,777			3,216	•	•	•
61110 Office Expense         8,613         51,662         2,900         46,436         2,900           51115 Employee Recognition Pro         1,807         710         1,450         880         1,450           51120 Safety Program         9,639         8,861         27,200         9,212         27,200           51200 Operating         26,387         40,770         80,900         58,944         80,900           51300 Clothing and Linen         19,242         26,920         16,250         31,188         16,250           51350 Chemical and Medical         0         24         950         10         950           51750 Recyclable         70,870         52,790         36,000         56,088         36,000           51850 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Office Equipment         3,729         1,883         0         236         0           52050 LABOR Auto Parts Labor         100         375         0         688         0           52110 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526 <td< td=""><td>PSCHG Personal Svcs Changes</td><td>0</td><td></td><td></td><td>0</td><td>367,579</td></td<>	PSCHG Personal Svcs Changes	0			0	367,579
51115 Employee Recognition Pro         1,807         710         1,450         880         1,450           51120 Safety Program         9,639         8,861         27,200         9,212         27,200           51200 Operating         26,387         40,770         80,900         58,944         80,900           51300 Clothing and Linen         19,242         26,920         16,250         31,188         16,250           51350 Chemical and Medical         0         24         950         10         950           51750 Recyclable         70,870         52,790         36,000         56,088         36,000           51805 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Muto Parts         29         7,265         150         8,378         150           52050 Auto Parts Labor         100         375         0         688         0           52100 Tires and Tubes Buses         0         0         375         0         375	41000 Personal Services	5,150,705	5,135,794	5,212,782	5,530,066	5,868,777
51120 Safety Program         9,639         8,861         27,200         9,212         27,200           51200 Operating         26,387         40,770         80,900         58,944         80,900           51300 Clothing and Linen         19,242         26,920         10,250         31,188         16,250           51350 Chemical and Medical         0         24         950         10         950           51750 Recyclable         70,870         52,790         36,000         56,088         36,000           51800 Fuel & Oil         0         0         15         0         28         30           51850 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Office Equipment         3,729         1,883         0         236         0           52050 LABOR Auto Parts Labor         100         375         0         688         0           52110 Tires and Tubes Buses         0         0         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375	51110 Office Expense	•	51,662	2,900	46,436	·
51200 Operating         26,387         40,770         80,900         58,944         80,900           51300 Clothing and Linen         19,242         26,920         16,250         31,188         16,250           51350 Chemical and Medical         0         24         950         10         950           51750 Recyclable         70,870         52,790         36,000         56,088         36,000           51850 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Office Equipment         3,729         1,883         0         236         0           52050 Auto Parts         29         7,265         150         8,378         150           52050 LABOR Auto Parts Labor         100         375         0         688         0           52120 Tires and Tubes Buses         0         0         355         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           5100 Supplies         233,887         512,277         720,90         301,855         203,598	, ,			· ·		
51300 Clothing and Linen         19,242         26,920         16,250         31,188         16,250           51350 Chemical and Medical         0         24         950         10         950           51750 Recyclable         70,870         52,790         36,000         56,088         36,000           51800 Fuel & Oil         0         15         0         28         30           51850 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Tools         14,145         237,579         465,767         8,000         10,000           52050 Auto Parts         29         7,265         150         8,378         150           52050 LABOR Auto Parts Labor         100         375         0         688         0           52120 Tires and Tubes Buses         0         0         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           5100 Supplies         233,887         512,277         70,190         30,085         203,598           6120 Post			•			
51350 Chemical and Medical         0         24         950         10         950           51750 Recyclable         70,870         52,790         36,000         56,088         36,000           51800 Fuel & Oil         0         18         30           51850 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Office Equipment         3,729         1,883         0         236         0           52050 Auto Parts         29         7,265         150         8,378         150           52050 LABOR Auto Parts Labor         100         375         0         688         0           52110 Tires and Tubes Buses         0         0         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132				· ·		·
51750 Recyclable         70,870         52,790         36,000         56,088         36,000           51800 Fuel & Oil         0         15         0         28         30           51850 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Office Equipment         3,729         1,883         0         236         0           52050 Auto Parts         29         7,265         150         8,378         150           52050 LABOR Auto Parts Labor         100         375         0         688         0           52110 Tires and Tubes Buses         0         0         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61410 Tuition	<u> </u>	· ·		· ·	· ·	
51800 Fuel & Oil         0         15         0         28         30           51850 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Office Equipment         3,729         1,883         0         236         0           52050 Auto Parts         29         7,265         150         8,378         150           52050 ABOR Auto Parts Labor         100         375         0         688         0           52110 Tires and Tubes Buses         0         0         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61410 Tuition         853         15,89         3,000         14,253         3,000           61415 Safety Training						
51850 Minor Tools         14,145         237,579         465,767         8,000         10,000           51950 Minor Office Equipment         3,729         1,883         0         236         0           52050 Auto Parts         29         7,265         150         8,378         150           52050LABOR Auto Parts Labor         100         375         0         688         0           52110 Tires and Tubes Buses         0         0         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           5100 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training						·
51950 Minor Office Equipment         3,729         1,883         0         236         0           52050 Auto Parts         29         7,265         150         8,378         150           52050LABOR Auto Parts Labor         100         375         0         688         0           52110 Tires and Tubes Buses         0         0         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852 <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td>		-				
52050 Auto Parts         29         7,265         150         8,378         150           52050LABOR Auto Parts Labor         100         375         0         688         0           52110 Tires and Tubes Buses         0         0         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
52050LABOR Auto Parts Labor         100         375         0         688         0           52110 Tires and Tubes Buses         0         0         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment	• •					
52110 Tires and Tubes Buses         0         0         375         0         375           52120 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td></td<>						
52120 Tires and Tubes Other         0         2,550         375         0         375           52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68650 Shop Equipmen						
52200 Trash Bags         78,451         80,526         87,000         80,526         26,512           53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         26,2206         578,000           68650 Shop Equipment         0         0         1,500         0         1,500 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
53150 Electricity         873         348         873         471         506           51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68640 Machinery         654         5,657         1,900         2,194         1,900           68650 Shop Equipment         0         0         1,500         0         2,00           69210 Rental City Equipment						
51000 Supplies         233,887         512,277         720,190         301,085         203,598           61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68640 Machinery         654         5,657         1,900         2,194         1,900           68650 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment </td <td>_</td> <td>· ·</td> <td></td> <td></td> <td>,</td> <td></td>	_	· ·			,	
61200 Postage         4,452         3,132         4,000         1,537         4,000           61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68640 Machinery         654         5,657         1,900         2,194         1,900           68650 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255	-				-	
61400 Dues         536         629         530         654         530           61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68640 Machinery         654         5,657         1,900         2,194         1,900           68650 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255           60000 Contractual Services         4,425,291         4,671,653         4,194,966         5,085,837         5,408,163		•	•	•	•	•
61410 Tuition         853         15,889         3,000         14,253         3,000           61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68640 Machinery         654         5,657         1,900         2,194         1,900           68650 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255           60000 Contractual Services         4,425,291         4,671,653         4,194,966         5,085,837         5,408,163		•	·	· ·	•	•
61415 Safety Training         0         0         1,900         0         1,900           62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68640 Machinery         654         5,657         1,900         2,194         1,900           68550 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255           60000 Contractual Services         4,425,291         4,671,653         4,194,966         5,085,837         5,408,163						
62000 Professional         17,852         331,087         0         314,883         0           68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68640 Machinery         654         5,657         1,900         2,194         1,900           68650 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255           60000 Contractual Services         4,425,291         4,671,653         4,194,966         5,085,837         5,408,163					•	
68300 R & M - Improvements         658         2,348         6,058         1,971         6,058           68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68640 Machinery         654         5,657         1,900         2,194         1,900           68650 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255           60000 Contractual Services         4,425,291         4,671,653         4,194,966         5,085,837         5,408,163		17,852	331,087	•	314,883	•
68610 Office Equipment         0         2,866         0         2,866         0           68630 Dumpster Boxes         264,346         201,562         78,000         262,206         578,000           68640 Machinery         654         5,657         1,900         2,194         1,900           68650 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255           60000 Contractual Services         4,425,291         4,671,653         4,194,966         5,085,837         5,408,163	68300 R & M - Improvements		2,348	6,058	1,971	6,058
68640 Machinery         654         5,657         1,900         2,194         1,900           68650 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255           60000 Contractual Services         4,425,291         4,671,653         4,194,966         5,085,837         5,408,163		0		0		0
68650 Shop Equipment         0         0         1,500         0         1,500           69100 Rental Land & Buildings         20         0         20         0         20           69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255           60000 Contractual Services         4,425,291         4,671,653         4,194,966         5,085,837         5,408,163	68630 Dumpster Boxes	264,346	201,562	78,000	262,206	578,000
69100 Rental Land & Buildings       20       0       20       0       20         69210 Rental City Equipment       4,135,920       4,108,483       4,098,058       4,485,273       4,811,255         60000 Contractual Services       4,425,291       4,671,653       4,194,966       5,085,837       5,408,163	68640 Machinery	654	5,657	1,900	2,194	1,900
69210 Rental City Equipment         4,135,920         4,108,483         4,098,058         4,485,273         4,811,255           60000 Contractual Services         4,425,291         4,671,653         4,194,966         5,085,837         5,408,163			0	1,500	0	1,500
60000 Contractual Services 4,425,291 4,671,653 4,194,966 5,085,837 5,408,163						
	69210 Rental City Equipment	4,135,920	4,108,483	4,098,058	4,485,273	4,811,255
71100 Insurance and Bonds 60,390 61,200 70,800 70,800 68,229						
	71100 Insurance and Bonds	60,390	61,200	70,800	70,800	68,229

### **Solid Waste Collection**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
72000 Communication	0	89	0	620	0
75100 Travel	45	1,236	1,780	1,197	1,780
75200 Mileage	0	477	0	477	0
75300 Meals and Local	0	174	0	408	0
70000 Other Charges	60,435	63,177	72,580	73,502	70,009
84100 Auto-Rolling Stock & Equ	0	2,277	0	2,277	0
84310 Shop Equipment	0	0	0	16,263	0
84700 Info Tech Equipt - Softw	0	0	0	0	0
84910 Other Equipment	0	0	130,000	130,000	560,000
80000 Capital Outlay	0	2,277	130,000	148,540	560,000
TEXPENSES Total Expenses	9.870.318	10.385.177	10.330.518	11.139.030	12.110.547

#### **Employee Distribution By Position**

Entity: 1431 - Solid Waste Collection Account: 41100 - Salaries and Wages

Period:Annual, 2019Scenario:Dept ReqCurrency:USD

Count	Code	Description
1.00	ADM240	SOLID WASTE SUPERINTENDENT
1.00	ADM241	ASSISTANT SOLID WASTE SUPERINTENDENT
1.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
2.00	HRL930	UTILITY WORKER
2.00	MGT240	SOLID WASTE SERVICE COORDINATOR
5.00	MGT241	ROUTE SUPERVISOR
1.00	MGT260	MAINTENANCE SHOP COORDINATOR
1.00	TEC560	SOLID WASTE SERVICE TECHNICIAN
1.00	TEC915	ASSISTANT SOLID WASTE SERVICE COORDINATOR
2.00	TRD240	WELDER I
1.00	TRD241	WELDER II
15.00	TRD930	UTILITY WORKER
53.00	TRD952	SOLID WASTE EQUIPMENT OPERATOR I
17.00	TRD953	SOLID WASTE EQUIPMENT OPERATOR II
105.00		

#### Reclassifications

Head-	Class		Pay	Head-	Class		Pay	Estimated
count	Code	Current Position	Grade	count	Code	Requested Position	Grade	Cost
(2.00)	MGT241	ROUTE SUPERVISOR	G08	2.00	MGT240	SOLID WASTE SERVICE COORDINATOR	G10	9,094
(1.00)	TRD930	UTILITY WORKER	G01	1.00	ADM241	ASSISTANT SOLID WASTE SUPERINTENDENT	G16	34,013
(1.00)	TRD930	UTILITY WORKER	G01	1.00	MGT240	SOLID WASTE SERVICE COORDINATOR	G10	17,381

#### **New Positions**

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Cost
1	TRD952	SOLID WASTE EQUIPMENT OPERATOR I	G05	47,205
2	TRD953	SOLID WASTE EQUIPMENT OPERATOR II	G06	98,242
4	TRD930	UTILITY WORKER	G01	161,644





(1432)

## **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 2,246,719	\$ 2,183,635	\$ 2,272,840
Supplies	229,674	124,178	206,252
Contractual Services	2,129,926	2,130,182	2,226,394
Other Charges	304,314	317,684	322,812
Total Expenses	\$ 4,910,633	\$ 4,755,679	\$ 5,028,298

## Mission

The City of Amarillo Solid Waste Disposal Division provides for the safe and environmentally efficient processing, transportation, compaction, and daily cover of the community's waste at the Transfer Station and Landfill operations in compliance with the federal, state, local permit regulations, and in accordance with **Best Practices**. The Landfill accepts solid waste and debris from the Transfer Station, other municipal departments, commercial contract haulers, contractors, private citizens, and neighboring communities. Solid Waste Disposal strives to provide excellent **Customer Service**, while always striving to improve **Safety** of the employees and citizens that utilize the Transfer Station and Landfill.

## **Strategic Approach**

The Solid Waste Disposal Division operates a Transfer Station that receives the refuse from commercial and residential collection vehicles. The Transfer Station is centrally located within the city limits of Amarillo, at the City Service Center, and reduces the overall transportation costs of hauling refuse to the Landfill.

The Landfill strategic approach is to maintain compliance with federal and state environmental laws, while serving the needs of the citizens of Amarillo through efficient service and **Best Practices**, while enhancing **Civic Pride** through efficient waste disposal. This approach will be implemented utilizing **Safety** first, with a strong emphasis on **Customer Service**.

## **Programs**

Transfer Station 2019/20 Budget — \$1,899,325

The Transfer Station provides for a central location to efficiently transfer refuse from the collection routes to the Landfill for disposal.

To improve safety, a traffic signal will be installed at the entrance of the Transfer Station to inform drivers of when it is safe to enter. This will prevent too many drivers entering at once, which creates an unsafe environment on the floor.

## Landfill 2019/20 Budget — \$3,128,973

The Landfill weighs the incoming refuse, and compacts and covers all incoming debris daily. The Landfill recycles appliances, miscellaneous metal, used tires, etc. The facility must collect air samples, ground water samples, surface water run-off samples, and water well samples to assure compliance with federal, state, and local permit operating regulations. The City of Amarillo Landfill has an expected life of approximately another 100 years.

The Solid Waste Division is actively pursuing ways to reduce, reuse and recycle to expand the Landfill's lifespan. One such effort is the composting site located at the landfill. This facility is approximately a year away from having quality compost available for sale but will utilized the materials collected from the City's brush sites to grow this program. The compost site will allow the citizens and businesses of Amarillo to divert waste from the Landfill to the compost site, expanding the life of the Landfill.

#### Workload Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Number of incoming loads	9,116	9,133	9,225
Tons of solid waste received	252,628	265,259	278,522
Used tires brought to Landfill (from public and Transfer Station)	45,180	44,270	45,000

Solid Waste Disposal is going to increase our compaction rate which will save valuable space at the Landfill by compacting more waste into a smaller space. Implementation of a new compaction technique will reduce overall soil use and extend the life of the landfill.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Compaction Ratio [lb./cy] (goal to increase by 15%)	N/A	700*	800

<sup>\*</sup>Estimate from 2018 Solid Waste Master Study

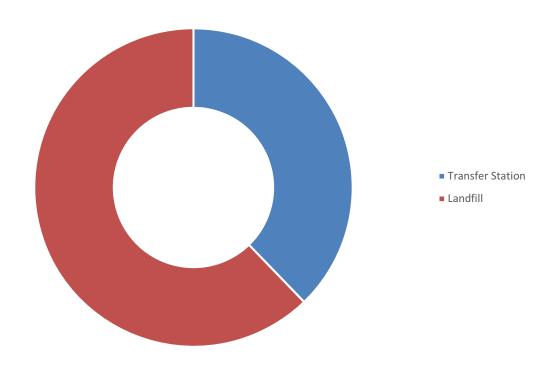
#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Hours of Vehicle Idle Time (goal to decrease by 10%)	N/A	41.5	37.35
OSHA Reportable Accidents/Incidents (goal to decrease by 5%)	N/A	18	17

## **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	42	42	43
Part-time Positions	2	2	2
Total Positions	44	44	45

## Total Solid Waste Disposal 2019/20 Budget — \$5,028,298



### **Solid Waste Disposal**

	Actual	A =4=1	Dudmet	DaviEs4	Don't Don
DECODIDE ON	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33520 Landfill Charges	2,268,780	2,571,519	2,550,000	2,865,765	2,864,000
33530 Recyclable	12,367	4,093	10,000	12,472	10,000
<b>33500 Sanitation</b> 37154 Other Rental Income	<b>2,281,147</b> 2,100	<b>2,575,612</b> 2,100	<b>2,560,000</b> 2,100	<b>2,878,237</b> 2,100	<b>2,874,000</b> 2,100
37150 Rent	2,100	2,100	2,100	2,100	2,100
37231 Bad Debt Exp/Recovery	-60,110	2,100	2,100	-3,393	2,100
37199 Administrative Charges	-60,110	0	0	-3,393	0
37141 Merchant Service Fees	-15,892	-19,525	-9,500	-21,274	-9,500
37410 Miscellaneous Revenue	105	-40	0	-59	0
37400 Miscellaneous Revenue	-15,787	-19,565	-9,500	-21,334	-9,500
TREVENUE Total Revenues	2,207,350	2,558,147	2,552,600	2,855,610	2,866,600
41100 Salaries and Wages	1,058,717	1,239,835	1,323,012	1,318,016	1,350,687
41300 Incentive	42,273	41,330	39,600	35,883	34,800
41620 Unscheduled	144,307	231,920	20,000	120,000	20,000
41820T Health Insurance 41900 Life	255,506 551	297,414 643	370,339 701	349,129 689	397,193 701
42010 Social Security - Medica	17,347	21,107	20,560	20,054	20,090
42020 Social Security - Medica	72,795	90,253	86,704	85,044	84,691
42110 TMRS	141,257	185,944	173,624	172,261	169,064
42115 OPEB Funding	29,750	36,796	33,982	33,923	33,193
42300 State Unemployment	1,966	2,249	2,152	2,643	2,152
42400 Workers Compensation	84,738	98,084	111,759	105,620	109,293
42550 Communications Allowance	1,203	1,144	1,200	0	0
PSCHG Personal Svcs Changes	0	0	0	0	50,976
41000 Personal Services	1,850,409	2,246,719	2,183,635	2,243,262	2,272,840
51110 Office Expense	3,215	12,795	2,500	14,077	2,500
51115 Employee Recognition Pro	13	0	700	0	700
51120 Safety Program	1,563 28,586	65 100,349	500 13,000	235 133,721	500 92,560
51200 Operating 51250 Janitor	493	1,530	750	1,394	92,360 750
51300 Clothing and Linen	8,979	10,856	7,620	12,855	7,620
51350 Chemical and Medical	0	0	300	33	300
51800 Fuel & Oil	6,187	7,391	5,723	14,586	15,681
51850 Minor Tools	7,463	17,992	7,463	10,229	7,463
52050 Auto Parts	1,057	1,999	150	7,007	150
52050LABOR Auto Parts Labor	50	100	75	813	75
53100 Natural Gas	10,026	10,711	10,026	8,633	10,711
53150 Electricity	52,090	56,855	65,672	62,550	67,242
53200 Water and Sewer	8,603	9,033	9,699	7,513	0
51000 Supplies	128,327	229,674	124,178	273,646	206,252
61200 Postage 61400 Dues	187 595	39 387	432 270	132 387	432 270
61410 Tuition	8,292	3,616	4,600	4,619	4,600
61415 Safety Training	0,232	0,010	500	0	500
62000 Professional	13,062	31,132	6,500	143,478	6,500
63210 Armored Car Service	8,064	8,165	8,064	9,350	8,544
67320 Extermination	660	740	650	670	650
68100 R & M - Building	483	3,412	20,500	2,527	18,497
68300 R & M - Improvements	95,325	103,057	84,000	84,084	84,000
68640 Machinery	2,111	647	900	0	900
68650 Shop Equipment	0	14,847	900	16,863	900
68710 Auto Repair & Maint	1,930,651	7,785 1,956,101	190 2,002,676	7,665 1,991,968	190
69210 Rental City Equipment 69220 Rental Other Equipment	1,930,651	1,956,101	2,002,676	1,991,966	2,100,411 0
60000 Contractual Services	2,059,541	2,129,926	2,130,182	2,261,744	2,226,394
71100 Insurance and Bonds	2,039,541 15,545	14,366	14,610	14,610	19,738
72000 Communication	1,816	2,058	1,824	1,279	1,824
74000 Printing and Binding	0	0	0	1,210	0
75100 Travel	102	1,400	1,200	1,370	1,200

### **Solid Waste Disposal**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
77200 License and Permits	223,935	241,576	232,000	180,628	232,000
77430 Administrative - Labora	17,541	17,541	66,000	17,541	66,000
78210 Cash Over/Short	194	-187	50	-501	50
78230 Loss on Bad Debt	-34,983	27,561	2,000	27,561	2,000
70000 Other Charges	224,150	304,314	317,684	243,698	322,812
TEXPENSES Total Expenses	4,262,428	4,910,633	4,755,679	5,022,351	5,028,298

### **Employee Distribution By Position**

Entity: 1432 - Solid Waste Disposal Account: 41100 - Salaries and Wages

Period:Annual, 2019Scenario:Dept ReqCurrency:USD

Count	Code	Description
1.00	HRL251	TRANSFER TRUCK DRIVER
1.00	HRL930	UTILITY WORKER
1.00	MGT250	LANDFILL SUPERVISOR
1.00	MGT251	ASSISTANT LANDFILL SUPERVISOR
1.00	MGT252	TRANSFER STATION SUPERVISOR
1.00	MGT253	ASSISTANT TRANSFER STATION SUPERVISOR
2.00	TEC150	ENVIRONMENTAL COMPLIANCE TECHNICIAN
2.00	TRD250	TRANSFER STATION OPERATOR
3.00	TRD252	GATE ATTENDANT
9.00	TRD255	DISPOSAL EQUIPMENT OPERATOR
13.00	TRD930	UTILITY WORKER
8.00	TRD952	SOLID WASTE EQUIPMENT OPERATOR I
1.00	TRD972	TRANSFER STATION MAINTENANCE MECHANIC
44.00		

### Reclassifications

Head-	Class		Pay	Head-	Class		Pay	Estimated
count	Code	<b>Current Position</b>	Grade	count	Code	Requested Position	Grade	Cost
(1.00)	TRD252	GATE ATTENDANT	G02	1.00	CLR130	ADMINISTRATIVE SUPERVISOR	G05	2,003

### New Positions

Head-	Class		Pay	Estimated
count	Code	Position	Grade	Cost
1	TEC150	ENVIRONMENTAL COMPLIANCE TECHNICIAN	G07	48.973





(5600)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 1,274,096	\$ 1,795,128	\$ 1,614,076
Supplies	145,645	226,275	244,010
Contractual Services	905,611	933,700	946,724
Other Charges	631,037	709,576	776,741
Capital Outlay	-	11,729,601	1,250,000
Debt Service	2,240	744,644	732,844
Inter Reimbursements	-	(50,000)	(50,000)
Operating Transfers	91,535	1,550	1,550
Total Expenses	\$ 3,050,164	\$ 16,090,474	\$ 5,515,945

## **Mission**

To work cooperatively to provide the community with a safe and efficient drainage system and to provide our services in a respectful, courteous, and responsive manner.

## **Strategic Approach**

The Drainage Utility division is entering its seventh year of operating and maintaining the City's drainage system. The Drainage Utility supports the goals and initiatives set out in the **Council Pillars and City Manager Initiatives** by maintaining the City's storm water drainage Infrastructure utilizing recommended **Best Practices** for customer billing assistance, street sweeping, inspection, inventory management, cleaning, rehabilitation, and repair of all municipal drainage facilities (such as concrete channels, gutters, outfalls, inlets, culverts, storm pipe, open channels, storm water pumps, and playa lakes).

The principal guidance documents that aid in the department's planning and operations are the **Council Pillars and City Manager Initiatives**, the City of Amarillo Drainage Utility Study (June 2019), the Martin Road Lake Storm Water Master Plan (November 2013), the Tee Anchor Drainage Master Plan (July 2014), the Storm Water Management Master Plan (April 1993), and the Storm Water Management Criteria Manual (April 1995).

## **Programs**

# Drainage Utility Administration/Support 2019/20 Budget - \$574,569

Provide administration and support services to the drainage utility system through the foundations of Infrastructure Planning, implementation of **Best Practices**, and implementation of the City's **Safety** programs.

#### Performance Work Load/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of Service Request Processed	315	320	325
Customer's Service Request Processing (callback to customer within 48 hours)	97	99	100
Vehicle & Equipment Idle Time [daily average hours] (goal to reduce by 10%)	25	22	22

# **Drainage Utility Fee Maintenance 2019/20 Budget - \$195,967**

Maintain and adjust the customer database for billing as changes occur on service properties in keeping with **Best Practices**. Revenues for the Drainage Utility are provided through the fees billed to approximately 77,000 drainage utility accounts.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Drainage Utility Bills Adjusted	312	5,000+	1,000

# Drainage Infrastructure and Maintenance 2019/20 Budget - \$2,702,210

Meet the Infrastructure Planning, Safety Programs, Civic Pride and Best Practices initiatives of the Council Pillars and City Manager Initiatives by inspecting, maintaining and repairing the drainage system. Maintain the drainage system to operate efficiently and to provide for the safest transport and removal of storm waters.

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Storm Sewer Inspected, Cleaned or	96,985	91,000	100,000
Maintained (Linear Feet)	30,303	31,000	100,000
Percentage of system	11.0%	10.4%	11.4%
Storm Sewer Cleaned or Maintained (Per LF)	\$3.11	\$1.85	\$1.60
Storm Sewer Internal Inspections (Linear	83,476	55,000	65,000
Feet)	65,470	33,000	03,000
Percentage of system	9.5%	6.3%	7.4%
Storm Sewer Internal Inspections (Per LF)	\$2.12	\$1.75	\$1.65
Drainage Channel Maintenance (Linear Feet)	11,586	17,000	18,000
Percentage of system	27.8%	36.0%	38.0%
Drainage Channel Maintenance (Per LF)	\$4.21	\$5.00	\$4.50
Curb & Gutter Maintenance (Linear Feet)	5,813	8,248	8,500
Percentage of system	.10%	.17%	.19%
Curb & Gutter Maintenance Cost	\$47.35	\$30.66	\$30.00
Drainage Inlets Inspection & Maintenance	1,914	2,000	2,500
Percentage of system (3,676 Inlets)	47%	50%	62%
Manhole Inspection & Maintenance	259	250	250
Percentage of system (618 Manholes)	51%	50%	50%

# **Environmental Maintenance 2019/20 Budget - \$793,199**

Sweep streets on a regular basis not only to improve **Customer Service** but also to reduce contaminants regulated by State and Federal agencies. Cover approximately 20,000 centerline miles of curbed streets.

## Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Streets Swept (Centerline Miles)	16,622	20,000	21,000
Programmed Street Swept (% of Total)	98%	105%	100%
Cost of Street Sweeping (Per Centerline Mile)	\$63.53	\$48.00	\$48.00

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Sweeper Idle Time [hours per day] (goal to decrease by 10%)	N/A	15	13.5
Miles Driven per Day (goal to decrease by 5%)	N/A	25	23.75
Number of streets swept (goal to increase by 5%)	N/A	20,000	22,000

## Drainage Capital Improvement Plan 2019/20 Budget - \$1,250,000

Determination of projects that need to be completed during the next five years to improve the quality of life for all citizens and to improve the present service delivery system. Drainage Utility plans for projects such as installation of new storm sewers, repair or improvement to existing storm sewer infrastructure, new construction, and vehicles and equipment to expand the Drainage Utility function.

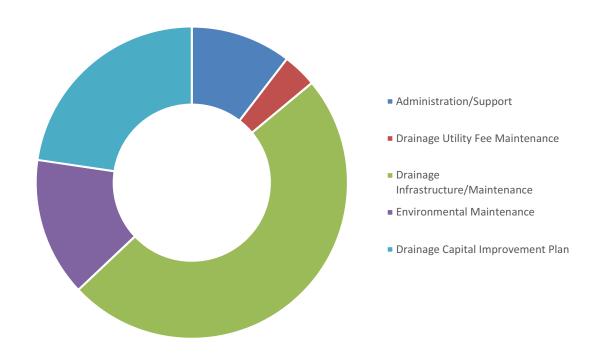
#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Approved CIP Funding	\$1,906,525	\$2,425,000	\$1,250,000

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	31	32	32
Part-time Positions	-	-	-
Total Positions	31	32	32

## Total Drainage Utility 2019/20 Budget — \$5,515,945



## **Drainage Utility**

		Dramago oun			
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
34755 Drainage Assessment	5,452,126	5,454,267	5,832,840	5,227,872	5,672,437
34800 Other	5,452,126	5,454,267	5,832,840	5,227,872	5,672,437
35218 Forfeited DiscDrainage	88,359	93,814	91,700	81,645	91,700
35000 Fines and Forfeitures	88,359	93,814	91,700	81,645	91,700
35420 Owner Participation	12,444	26,863	0	26,863	0
35300 Construction Participati	12,444	26,863	0	26,863	0
37110 Interest Income	71,238	109,032	105,000	151,031	151,031
37115 Unrealized G/L	-19,806	3,367	0	0	0
37109 Interest Earnings	51,432	112,399	105,000	151,031	151,031
37410 Miscellaneous Revenue	150 4,336	0 0	0 0	0	0
37465 NBV Asset Disposal	4,336	0	0	0	0 <b>0</b>
37400 Miscellaneous Revenue					
TREVENUE Total Revenues 41100 Salaries and Wages	<b>5,608,847</b> 768,166	<b>5,687,344</b> 818,973	<b>6,029,540</b> 992,381	<b>5,487,412</b> 929,480	<b>5,915,169</b> 998,962
41300 Incentive	14,395	13,271	14,400	13,245	13,200
41500 PFP	0	0	203,236	0	32,000
41620 Unscheduled	1,684	2,234	5,000	3,000	5,000
41820T Health Insurance	212,976	209,862	291,787	221,313	262,989
41900 Life	434	456	534	499	534
42010 Social Security - Medica	10,717	11,548	14,641	13,569	14,760
42020 Social Security - OASDI	45,825	49,377	62,603	58,019	63,112
42110 TMRS	155,118	124,062	123,740	116,040	124,213
42115 OPEB Funding	19,121	11,337	24,536	23,055	24,736
42200 Tuition Reimbursement	0	-2,403	0	0	0
42300 State Unemployment 42400 Workers Compensation	1,660 44,878	1,662 47,430	1,560 56,510	1,840 54,509	1,560 59,035
42510 Car Allowance	1,409	3,009	3,000	4,831	5,772
42550 Communications Allowance	1,203	1,204	1,200	1,930	2,304
42560 Change in Sick and Annua	32,180	-17,927	0	0	0
PSCHG Personal Svcs Changes	0	0	0	0	5,900
41000 Personal Services	1,309,767	1,274,096	1,795,128	1,441,329	1,614,076
51110 Office Expense	3,489	3,890	4,260	4,260	4,260
51115 Employee Recognition Pro	0	0	350	350	350
51120 Safety Program	499	908	750	750	750
51200 Operating 51250 Janitor	25,367 201	25,657 124	32,200 500	32,200 500	31,100 500
51300 Clothing and Linen	6,881	8,910	8,600	8,600	8,600
51350 Chemical and Medical	125	42	200	597	200
51800 Fuel & Oil	62	245	697	300	245
51850 Minor Tools	4,256	3,694	6,700	6,700	4,500
51950 Minor Office Equipment	0	451	1,100	1,674	1,500
51980 IT Hardware	0	0	0	1,381	0
52050 Auto Parts	2,145	2,290	1,500	1,500	1,500
52050LABOR Auto Parts Labor	1,413	600	1,000	1,000	1,000
52120 Tires and Tubes Other	281	431	100	100	100
53100 Natural Gas	4,476	7,513	7,209	6,231	7,513
53150 Electricity 53200 Water and Sewer	135,527 1,115	88,472 2,418	158,437 2,672	166,561 2,429	179,054 2,838
51000 Supplies	<b>185,836</b> 0	145,645	<b>226,275</b> 50	<b>235,133</b> 50	<b>244,010</b> 50
61200 Postage 61410 Tuition	29,367	2,556 27,032	20,747	20,747	20,747
62000 Professional	18,476	3,342	1,000	3,024	22,000
63100 Appraisal District Servi	0	14	0	0	0
68300 R & M - Improvements	77,412	40,802	40,819	40,819	40,819
68310 R & M Other Improvements	8,933	1,321	10,000	10,000	10,000
68500 R & M - Streets	41,850	23,869	10,000	10,000	10,000
68610 Office Equipment	0	709	1,500	1,500	1,500
68615 Misc. Fuel Powered Equi	15	0	500	500	2,000
68650 Shop Equipment	306	832	1,000	1,000	1,000

## **Drainage Utility**

			·,		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
68660 Audio/Video Equipment	2,953	62	13,000	13,000	700
68680 Other Equipment	1,764	0	15,900	15,900	15,900
69100 Rental Land & Buildings	1,292	1,329	500	1,567	500
69210 Rental City Equipment	775,355	803,743	818,684	815,237	821,508
60000 Contractual Services	957,724	905,611	933,700	933,344	946,724
71100 Insurance and Bonds	8,479	8,450	10,551	10,551	14,395
72000 Communication	0	20	1,000	1,000	1,000
75100 Travel	3,851	1,795	4,000	4,000	4,000
76000 Depreciation	117,147	143,798	224,513	152,596	278,265
77200 License and Permits	240	111	900	900	900
77450 Administrative Other	95,370	142,338	92,339	92,339	98,812
77610 Information Technology -	32,843	37,618	53,484	53,484	56,582
77760 Sewer	9,269	0	0	0	0
78230 Loss on Bad Debt	285,950	296,908	322,788	304,861	322,788
70000 Other Charges	553,149	631,038	709,575	619,731	776,741
89200 Bond Interest Payments	36,045	0	743,144	243,144	730,344
89300 Fiscal Agent Bond Fees	4,195	2,240	1,500	2,240	2,500
89000 Debt Service	40,240	2,240	744,644	245,384	732,844
90180 Sales to Other Departmen	0	0	-50,000	-30,000	-50,000
90000 Inter Reimbursements	0	0	-50,000	-30,000	-50,000
92120 Information Services	386	3,279	1,550	1,550	1,550
92125 Municipal Garage	121,572	68,256	0	0	0
92130 General Construction	123,000	20,000	0	0	0
92000 Operating Transfers	244,958	91,535	1,550	1,550	1,550
TEXPENSES Total Expenses	3,291,673	3,050,164	4,360,873	3,446,469	4,265,945

## **Employee Distribution By Position**

Entity: 56100 - Drainage Utility
Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM090	DRAINAGE UTILITY ASSISTANT SUPERINTENDENT
1.00	ADM105	DRAINAGE UTILITY SUPERINTENDENT
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
3.00	MGT224	DRAINAGE UTILITY FOREPERSON
2.00	MGT225	DRAINAGE UTILITY SUPERVISOR
1.00	TEC932	STORM SEWER TECHNICIAN
1.00	TRD220	EQUIPMENT OPERATOR IV
2.00	TRD221	EQUIPMENT OPERATOR I
2.00	TRD222	CONCRETE FINISHER
9.00	TRD930	UTILITY WORKER
5.00	TRD950	EQUIPMENT OPERATOR II
1.00	TRD951	EQUIPMENT OPERATOR III
2.00	TRD960	UTILITY OPERATOR
32.00		

## **Drainage Utility Transfers**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
CIPACCT CIP Accounts	0	C	11,729,601	12,229,601	1,250,000
80000 Capital Outlay	0	C	11,729,601	12,229,601	1,250,000
TEXPENSES Total Expenses	0	C	11,729,601	12,229,601	1,250,000

## CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
Development Services			
1021 Office of Economic Develo	200,985	-	-
1410 Public Works	372,089	464,738	541,657
1415 Capital Projects & Develo	970,537	1,127,372	1,043,471
1720 Planning and Development	463,793	913,599	905,100
1740 Building Safety	2,355,187	2,864,266	3,160,074
1750 Environmental Health	1,184,166	1,285,962	1,483,154
1000 General Fund	5,546,757	6,655,937	7,133,456
2420 Urban Transportation Plan			
Development Services			
24200 Urban Transportation Pla	307,760	439,512	430,418
2420 Urban Transportation Plan	307,760	439,512	430,418
5200 Water & Sewer Fund			
Development Services			
52115 Capital Projects & Devel	717,113	1,308,708	1,398,914
5200 Water and Sewer System Fu	717,113	1,308,708	1,398,914
Development Services Total Expenditures	6,571,630	8,404,157	8,962,788







(1410)

## **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 361,934	\$ 488,447	\$ 591,157
Supplies	22,018	1,250	7,250
Contractual Services	25,857	6,030	5,230
Other Charges	20,118	10,932	11,638
Inter Reimbursements	(57,838)	(41,921)	(73,618)
Total Expenses	\$ 372,089	\$ 464,738	\$ 541,657

## **Mission**

The Public Works department aims to enhance the quality of life for its residents and visitors, and to promote economic development for our community by strategically providing and maintaining public infrastructure and municipal services in a resilient manner.

## **Strategic Approach**

The primary function of the Public Works department is to provide administrative support and managerial direction to the five divisions within the Public Works department, which are: Drainage Utility, Fleet Services, Solid Waste Collection & Disposal, Streets Services, and Traffic. The Public Works department provides coordination, operational direction, and administrative support to these divisions. These responsibilities include strategic planning, program coordination, contract management, quality, safety and environmental systems, community outreach, and budget management. These functions are accomplished through the department's singular program of Administration & Support Services.

## **Programs**

Division Administration/Support 2019/20 Budget — \$541,657

Provide management and oversight to the divisions of Drainage Utility, Fleet Services, Solid Waste Collection & Disposal, Streets Services, and Traffic.

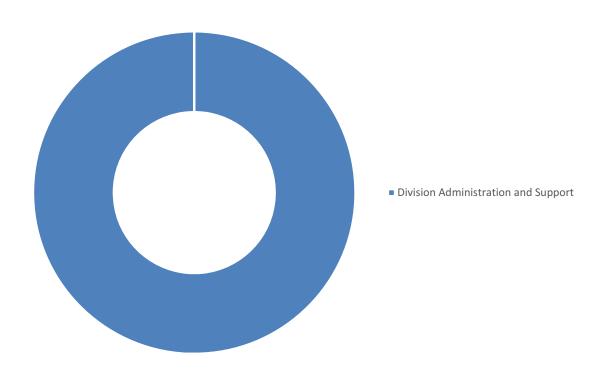
## Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Number of Full-Time Employees Supported	396	398	404
Expenditures Managed (millions)	\$58.3	\$72.7	\$64.3

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	4	4	5
Part-time Positions -		-	-
Total Positions	4	4	5

## Total Public Works Department 2019/20 Budget — \$541,657



### **Public Works**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	215,824	271,339	359,673	371,190	390,630
41300 Incentive	1	0	0	0	0
41620 Unscheduled	511	0	0	0	0
41820T Health Insurance	18,001	21,117	38,770	37,843	43,810
41900 Life	36	47	67	60	67
42010 Social Security - Medica	3,127	3,925	5,302	5,498	5,795
42020 Social Security - OASDI	11,528	16,524	21,427	22,103	23,633
42110 TMRS	24,327	34,260	44,776	46,699	48,765
42115 OPEB Funding	5,118	6,763	8,886	9,274	9,711
42300 State Unemployment	201	195	195	195	195
42400 Workers Compensation	574	711	951	980	1,039
42510 Car Allowance	3,008	5,037	6,000	8,981	9,000
42530 Moving Expense	4,300	0	0	0	0
42550 Communications Allowance	1,203	2,015	2,400	3,593	3,600
PSCHG Personal Svcs Changes	0	0	0	0	54,912
41000 Personal Services	287,761	361,934	488,447	506,417	591,157
51110 Office Expense	3,428	14,750	1,150	13,756	1,150
51115 Employee Recognition Pro	71	353	100	160	100
51200 Operating	-28	11	0	68	0
51300 Clothing and Linen	109	0	0	0	0
51700 Education	75	6,904	0	5,909	6,000
51850 Minor Tools	0	0	0	177	0
51950 Minor Office Equipment	4,515	0	0	0	0
51000 Supplies	8,171	22,018	1,250	20,070	7,250
61200 Postage	113	115	500	37	500
61300 Advertising	223	0	0	0	0
61400 Dues	4,586	722	4,730	3,632	4,730
61410 Tuition	0	196	800	3,725	0
62000 Professional	35,062	24,742	0	46,482	0
68610 Office Equipment	3,899	82	0	0	0
60000 Contractual Services	43,883	25,857	6,030	53,876	5,230
71100 Insurance and Bonds	8,479	1,690	812	812	1,518
74000 Printing and Binding	0	0	100	0	100
75100 Travel	7,798	15,886	9,920	12,531	9,920
75300 Meals and Local	274	1,081	100	1,281	100
78230 Loss on Bad Debt	0	1,461	0	279	0
70000 Other Charges	16,551	20,118	10,932	14,903	11,638
90030 Municipal Garage	-57,838	-57,838	-41,921	-71,880	-73,618
90180 Sales to Other Departmen	0	0	0	0	0
90000 Inter Reimbursements	-57,838	-57,838	-41,921	-71,880	-73,618
TEXPENSES Total Expenses	298,527	372,089	464,738	523,385	541,657

## **Employee Distribution By Position**

Entity: 1410 - Public Works

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM200	DIRECTOR OF PUBLIC WORKS
1.00	ADM201	ASSISTANT DIRECTOR OF PUBLIC WORKS
1.00	MGT560	PROGRAM COORDINATOR
1.00	MGT580	PROGRAM MANAGER
4.00		

## **New Positions**

Head-	Head- Class		Pay	Estimated
count	Code	Position	Grade	Cost
1.00	CLR415	ADMINISTRATIVE ASSISTANT IV	G04	54,912





(1415, 52115)

# **Budget Comparison**

	2017/18 Actual		2018/19 Budgeted		019/20 udgeted
Personnel Services	\$ 2	,071,470	\$	2,573,529	\$ 2,563,032
Supplies		82,956		119,750	119,750
Contractual Services		240,318		291,781	253,119
Other Charges		21,085		51,020	106,484
Inter Reimbursements	(728,179)			(600,000)	(600,000)
Total Expenses	\$ 1,687,650		\$	2,436,080	\$ 2,442,385

## **Mission**

The Capital Projects and Development (CP&D) Engineering department's mission is to facilitate safe, well-planned community improvements. The Department acts with integrity, accountability and transparency to provide the highest level of service for an improved overall City.

# Strategic Approach

CP&D Engineering is a full service department made up of a team of professionals in the fields of surveying, drafting, GIS, project management, construction inspection, engineering, and administration. The department is committed to the strategic objectives in the City of Amarillo's Vision for the Future via the **BluePrint for Amarillo as** each initiative is considered as part of the daily work of the department.

The CP&D Engineering department is committed to providing **Customer Service** to the citizens of Amarillo, engineering services to other City divisions and departments, and to provide regulatory oversight to private development in order to achieve the objectives of the City. The department commits to the health, **Public Safety**, and welfare of the general population by ensuring compliance with laws and regulations governing the design and construction of public drinking water production and supply systems; public wastewater collection, treatment, and disposal systems; public storm water infrastructure; public solid waste disposal systems; and the public right-of-way.

The department contributes to the overall efforts of the City's **Economic Development and Redevelopment** initiative as well as the **Civic Pride** initiative by planning, designing, and constructing projects such as the North Heights Neighborhood Plan, Annual Arterial Reconstruction, Annual Sidewalk Replacement, 2-inch Water Main Replacement, and Sewer Main Pipe Bursting. CP&D Engineering embodies the **Fiscal Responsibility** initiative by initiating and evaluating the success of a multi-year citywide infrastructure plan the Community Investment Program (CIP). The CIP focuses on infrastructure planning, design, and construction utilizing best practices. That plan includes collecting and evaluating statistical data and maintaining licensed and certified design and project management

staff to make recommendations on the maintenance, expansion, and funding of the infrastructure needs of the community.

CP&D Engineering strives for **Excellence in Communication** with the public, contractors, and private development partners. CP&D Engineering is dedicated to the development of the department by providing a safe work environment that encourages the growth of loyal employees who respect each other. The department holds to the highest ethical standards and performs in ways that earn the trust of others by acknowledging that decisions affect all residents of Amarillo.

The department was created in the 2015/2016 fiscal year by combining the engineering functions from Director of Utilities department and the Engineering department.

## **Programs**

# Capital Department Administration/Support 2019/20 Budget — \$563,627

Provides oversight and management of the design and construction of capital projects and development for the City of Amarillo and its extraterritorial jurisdiction (ETJ). This program ensures best practices are being used in the design process and construction of public infrastructure. Performance measures include meeting contractual processing times for project payments, change-orders and project acceptance letters.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Dollar Value of Capital Projects Accepted	\$8,477,501	\$30,000,000	\$65,000,000
Dollar Value of Capital Projects Budgeted	\$43,472,681	\$46,254,755	\$63,652,758
Dollar Value of Development Projects	\$30,847,072	\$60,000,000	\$50,000,000
Capitalized	\$30,647,072	\$60,000,000	\$50,000,000
Number of Engineering Consultant Contracts	12	16	18
Administered	12	10	10

<sup>\*</sup>Information not available

# Capital Project Planning 2019/20 Budget — \$62,625

Provides other departments with long-term planning associated with CIP projects, including budgeting. Provides guidance and expertise related to evaluating projects for conformance to a long-term plan for City infrastructure, **Economic Development and Redevelopment**, **Civic Pride** including community appearance, and disadvantaged areas of the community, and a comprehensive transportation network.

Capital Improvement Projects	Estimated Number of Projects	Estimated Dollar Value of Projects
2019/2020 Capital Projects Proposed	67	\$100,895,087
5 year Capital Projects Proposed	*	*

<sup>\*</sup>Information not available

# Capital Project Design 2019/20 Budget — \$876,754

Provides other departments with design and bidding phase services for capital projects, including land acquisition, the production of technical specifications, plans, detailed estimates, and contract documents. Utilizes **Fiscal Responsibility** to design lasting and useful projects that support the priorities of the City for **Economic Development and Redevelopment, Civic Pride** including community appearance, and disadvantaged areas of the community, **Public Safety, a**nd a comprehensive **Transportation** network.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Total Length of Arterial Designed (Lane Miles)	5.5	5	33
Dollar Value of Arterial Designed	\$3,000,000	\$3,000,000	\$19,500,000
Total Length of Arterial Overlay Designed (Lane Miles)	14	7.8	15
Total Length of Storm Sewer Main Designed (Miles)	4	1	5.4
Dollar Value of Storm Sewer Main Designed	\$1,100,000	\$1,200,000	\$7,800,000
Total Length of Water Main Designed (Miles)	6.5	12	7
Dollar Value of Water Main Designed	\$4,900,000	\$4,871,956	\$4,500,000
Total Length of Sewer Main Designed (Miles)	9	6	15
Dollar Value of Sewer Main Designed	\$13,000,000	\$8,500,000	\$32,000,000
Dollar Value of General Construction Design including Street Improvements, ADA/Sidewalk Improvements, Bus Stops, and Misc. Projects.	\$9,500,000	\$11,000,000	\$12,000,000
# of Surveys Completed	155	150	160

# Capital Project Construction 2019/20 Budget — \$563,627

Provides construction phase services to other departments for the construction of capital projects including project management, payment recommendation, field inspection, and project testing. Utilizes **Fiscal Responsibility** to construct lasting and useful projects that support the priorities of the City for **Economic Development and Redevelopment, Civic Pride** including community appearance, and disadvantaged areas of the community, **Public Safety, a**nd a comprehensive **Transportation** network. Maintains a **Safe** work environment on projects for City staff, contractors, and the public.

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Total Length of Arterial Constructed (Lane Miles)	5.5	5	23
Total Length of Residential Streets Constructed (Miles)	5.6	4	5

Total Length of Arterial Overlayed (Lane Miles)	14	7.8	15
Total Length of Stormsewer Constructed (Miles)	2.7	1.5	2
Total Length of Water Main Constructed (Miles)	12.8	9.5	12
Total Length of Sewer Main Constructed (Miles)	8	9	14
Total Number of General Construction Projects			
Constructed including Street Improvements,	5	9	6
ADA/Sidewalk Improvements, Bus Stops, and			U
Misc. Projects.			

# Development Services Administration 2019/20 Budget — \$125,251

Provides the public with services associated with planning for, establishing, and enforcing applicable laws and regulations for the design and construction of public infrastructure by private development. This process includes maintaining the technical specifications for the construction of public infrastructure, flood plain administration, contract administration, review of technical documents, project inspection, and project testing for **Fiscal Responsibility** and **Public Safety**.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Total Number of Development Construction Plans Reviewed	41	33	35
% Reviewed on Time	98%	94%	94%
Total Number of Development Drainage Reports Reviewed	29	15	20
% Reviewed on Time	95%	93%	95%

# Right Of Way (ROW) Management 2019/20 Budget — \$250,501

Provides the management of the public ROW, which includes acquiring needed ROW, mapping existing and proposed infrastructure, and planning for and permitting construction in the public ROW. Utilizes best practices by collecting data on the use of the public ROW to develop and enforce **Fiscally Responsible** construction methods, keep the public informed, facilitate **Public Safety**, and planning for the future of public ROW.

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Number of ROW Permits Issued	302	470	450
Total Number of ROW Permits Closed	155	256	350
Total Number of Construction Easements	4	8	20
Total Number of ROW Locate Requests	4,161	4,404	4,500

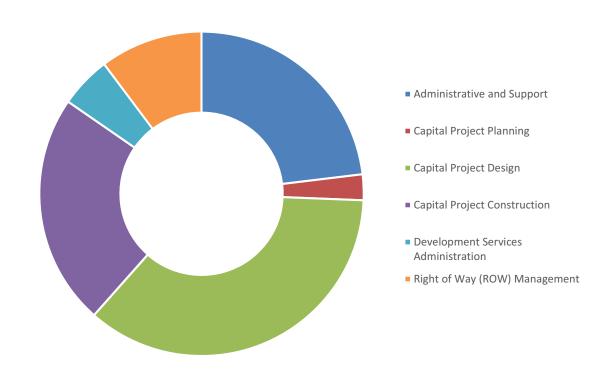
# **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	39	39	37
Part-time Positions	-	-	-
Total Positions	39	39	37

# 2019/20 Expenditures by Funding Source

General Fund \$ 1,043,471 Water and Sewer System Fund \$ 1,398,914

# **Total CP&DE Department 2019/20 Budget — \$2,442,385**



### **Capital Projects & Development**

	Astron	A =4=1	Dudwat	Dav/Fa4	Dant Ban
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
31990 After Hour Inspection Fe	0	0	6,000	0	0
32000 Right of Way Permit	0	1,820	20,850	2,500	3,000
32010 Flood Plain Development	0	0	1,000	1,000	1,000
32020 Commercial Sidewalk Waiv	3,280	0	4,000	2,000	2,800
32030 Residential Sidewalk Wai	160	80	1,200	160	1,000
32040 Drainage Report Fees	1,769	2,904	20,500	15,000	17,500
32050 Construction Plan Fees	1,432	81,780	152,500	140,000	79,510
31900 Non-Business License & P	6,641	86,585	206,050	160,660	104,810
32890 Other License & Permits	5,050	12,319	0	0	0
32800 Other Governmental Reven	5,050	12,319	0	0	0
37265 Technology Fee	0	0	2,020	0	2,010
37199 Administrative Charges	0	0	2,020	0	2,010
37448 Private Develop/ETJ Engr	32,300	14,382	0	3,000	0
37400 Miscellaneous Revenue	32,300	14,382	0	3,000	0
TREVENUE Total Revenues	43,991	113,286	208,070	163,660	106,820
41100 Salaries and Wages	887,342	806,328	941,279	936,471	912,280
41300 Incentive	4,685	4,714	3,900	5,893	5,148
41620 Unscheduled	2,521	3,127	6,000	6,000	6,000
41820T Health Insurance	124,786	118,132	165,831	174,169	188,693
41900 Life	305	298	338	338	330
42010 Social Security - Medica	12,553	11,440	13,750	13,511	13,348
42020 Social Security - OASDI	53,109	48,911	58,795	57,772	57,074
42110 TMRS	103,675	100,340	116,117	116,017	112,330
42115 OPEB Funding	21,706	19,880	23,044	23,029	22,369
42200 Tuition Reimbursement	-2,716	-12,403	0	-3,953	0
42300 State Unemployment	1,205	1,031	988	1,343	963
42400 Workers Compensation	2,836	1,644	2,337	2,195	2,328
42510 Car Allowance	3,008	1,900	3,120	2,974	3,120
42550 Communications Allowance	2,018	1,967	2,496	1,849	1,872
PSCHG Personal Svcs Changes	0	0	0	-139,118	-52,986
41000 Personal Services	1,217,033	1,107,309	1,337,995	1,198,490	1,272,869
51110 Office Expense	43,406	18,451	22,000	22,000	22,000
51115 Employee Recognition Pro	2,892	743	2,000	2,000	2,000
51125 Training	2,468	17,711 693	19,250	19,250	19,250
51200 Operating 51250 Janitor	3,777 0	093	1,500 50	1,500	1,500
51300 Clothing and Linen	4,906	1,463		50 2,600	50
51350 Clothing and Linen 51350 Chemical and Medical	4,906	1,463	2,600 50	2,600 50	2,600 50
51700 Education	20,088	1,643	10,000	10,000	10,000
51850 Minor Tools	3,310	434	125	125	125
51950 Minor Office Equipment	444	400	100	50	100
52050 Auto Parts	0	25	50	50	50
52050LABOR Auto Parts Labor	0	0	50	50	50
51000 Supplies	81,291	41,565	57,775	57,725	57,775
61200 Postage	1,805	862	1,500	1,500	1,500
61400 Dues	3,409	1,747	7,280	7,280	7,280
61410 Tuition	35,153	8,315	19,500	19,500	19,150
62000 Professional	68,245	47,957	44,000	44,000	23,996
68300 R & M - Improvements	10,492	583	10,000	10,000	10,000
68610 Office Equipment	36	2,559	1,000	1,000	1,000
68620 Computer Equipment	0	312	1,000	1,000	1,000
68670 Communications Equipmen	36	0	1,000	1,000	1,000
68680 Other Equipment	43,026	3,969	6,750	6,750	6,750
68710 Auto Repair & Maint	570	0	0	0	0
69210 Rental City Equipment	56,351	56,462	56,351	56,684	57,818
60000 Contractual Services	219,122	122,765	148,381	148,714	129,494
71100 Insurance and Bonds	0	5,493	15,421	15,421	15,183
72000 Communication	0	0	1,500	1,500	1,500
74000 Printing and Binding	0	0	1,500	1,500	1,500
<b>5 5</b>	-	-		,	1

### **Capital Projects & Development**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
75100 Travel	16,717	2,189	7,800	7,800	7,800
75300 Meals and Local	545	184	500	500	500
77200 License and Permits	9,985	2,907	6,500	6,500	6,850
78230 Loss on Bad Debt	229	0	0	0	0
70000 Other Charges	27,476	10,773	33,221	33,221	33,333
90180 Sales to Other Departmen	-551,108	-311,875	-450,000	-450,000	-450,000
90000 Inter Reimbursements	-551.108	-311.875	-450.000	-450.000	-450.000
TEXPENSES Total Expenses	993,815	970.537	1.127.372	988,150	1.043.471

## **Employee Distribution By Position**

**Entity:** 1415 - Capital Projects & Development

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
0.52	ADM210	CITY ENGINEER
1.04	ADM211	ASSISTANT CITY ENGINEER
0.52	ADM375	CIP DIRECTOR
0.52	CLR400	ADMINISTRATIVE ASSISTANT I
0.52	CLR405	ADMINISTRATIVE ASSISTANT II
0.52	CLR410	ADMINISTRATIVE ASSISTANT III
1.04	CLR415	ADMINISTRATIVE ASSISTANT IV
0.52	CLR550	CUSTOMER ASSISTANCE TECHNICIAN
0.52	CLR947	ADMINISTRATIVE SPECIALIST I
0.52	MGT055	PROJECT CONSTRUCTION SUPERINTENDENT
0.52	MGT560	PROGRAM COORDINATOR
0.52	PRF040	RESOURCE ADMINISTRATOR
0.52	PRF300	CIVIL ENGINEER II
1.56	PRF304	CIVIL ENGINEER III
0.52	TEC170	GIS TECHNICIAN
0.52	TEC212	SURVEYOR II
0.52	TEC213	SURVEYOR I
2.60	TEC918	PROJECT REPRESENTATIVE
1.56	TEC919	PROJECT REPRESENTATIVE II
2.60	TEC921	ENGINEERING ASSISTANT II
0.52	TEC923	ENGINEERING DESIGN COORDINATOR
0.52	TEC925	DEVELOPMENT SERVICES PROJECT COORDINATOR
0.52	TEC926	SENIOR ENGINEERING ASSISTANT
0.52	TEC927	ENGINEERING GIS COORDINATOR
19.76		

## **Eliminations**

Head-	Class			Estimated
count	Code	Position	Pay Grade	Savings
(0.52)	TEC921	ENGINEERING ASSISTANT II	G08	(26,493)
(0.52)	TEC170	GIS TECHNICIAN	G08	(26,493)

### **Capital Projects & Development**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	905,836	675,365	868,873	804,325	926,214
41300 Incentive	4,685	3,688	3,600	4,084	4,752
41620 Unscheduled	2,605	0	6,000	6,000	6,000
41820T Health Insurance	132,173	103,294	153,075	144,480	185,837
41900 Life	300	213	312	265	321
42010 Social Security - Medica	12,792	9,480	12,693	11,613	13,541
42020 Social Security - OASDI	54,440	40,537	54,272	49,654	57,898
42110 TMRS	172,248	117,413	107,185	99,264	113,953
42115 OPEB Funding	22,270	9,668	21,271	19,731	22,692
42300 State Unemployment	1,020	652	912	920	938
42400 Workers Compensation	0	0	2,157	1,349	2,317
42510 Car Allowance	3,008	1,893	2,880	2,817	2,880
42550 Communications Allowance	2,018	1,958	2,304	1,744	1,728
PSCHG Personal Svcs Changes	0	0	0	94,111	-48,908
41000 Personal Services	1,313,395	964,161	1,235,534	1,240,356	1,290,163
51110 Office Expense	3,573	18,308	22,000	22,000	22,000
51115 Employee Recognition Pro	1,242	743	2,000	2,000	2,000
51125 Training	0	17,661	23,450	23,450	23,450
51200 Operating	0	694	1,500	1,500	1,500
51250 Janitor	0	0	50	50	50
51300 Clothing and Linen	0	1,483	2,600	2,600	2,600
51350 Chemical and Medical	0	0	50	50	50
51700 Education	0	1,643	10,000	10,000	10,000
51850 Minor Tools	0	434	125	400	125
51950 Minor Office Equipment	0	400	100	400	100
52050 Auto Parts	0	25	50	50	50
52050LABOR Auto Parts Labor	0	0	50	50	50
51000 Supplies	4,815	41,391	61,975	62,550	61,975
61200 Postage	0	741	1,500	1,500	1,500
61400 Dues	110	1,747	7,280	7,280	7,280
61410 Tuition	0	8,315	19,500	19,500	19,150
62000 Professional	0	47,957	44,000	44,000	23,996
68300 R & M - Improvements	0	583	10,000	10,000	10,000
68610 Office Equipment	0	2,559	1,000	1,000	1,000
68620 Computer Equipment	0	312	1,000	1,000	1,000
68670 Communications Equipmen	0	0	1,000	1,000	1,000
68680 Other Equipment	0	3,969	6,750	6,750	6,750
69210 Rental City Equipment	51,370	51,370	51,370	51,370	51,949
60000 Contractual Services	51,480	117,553	143,400	143,400	123,625
71100 Insurance and Bonds	0	5,493	0	0	0
72000 Communication	0	0	1,500	1,500	1,500
74000 Printing and Binding	0	0	1,500	1,500	1,500
75100 Travel	0	1,289	7,800	7,800	7,800
75300 Meals and Local	479	624	500	500	500
77200 License and Permits	0	2,907	6,500	6,500	61,850
70000 Other Charges	479	10,313	17,800	17,800	73,150
90180 Sales to Other Departmen	-249,548	-416,304	-150,000	-150,000	-150,000
90000 Inter Reimbursements	-249,548	-416,304	-150,000	-150,000	-150,000
TEXPENSES Total Expenses			1,308,708		
TEATENGES TOTAL EXPENSES	1,120,621	717,113	1,300,700	1,314,106	1,398,914

## **Employee Distribution By Position**

**Entity:** 52115 - Capital Projects & Development

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
0.48	ADM210	CITY ENGINEER
0.96	ADM211	ASSISTANT CITY ENGINEER
0.48	ADM375	CIP DIRECTOR
0.48	CLR400	ADMINISTRATIVE ASSISTANT I
0.48	CLR405	ADMINISTRATIVE ASSISTANT II
0.48	CLR410	ADMINISTRATIVE ASSISTANT III
0.96	CLR415	ADMINISTRATIVE ASSISTANT IV
0.48	CLR550	CUSTOMER ASSISTANCE TECHNICIAN
0.48	CLR947	ADMINISTRATIVE SPECIALIST I
0.48	MGT055	PROJECT CONSTRUCTION SUPERINTENDENT
0.48	MGT560	PROGRAM COORDINATOR
0.48	PRF040	RESOURCE ADMINISTRATOR
0.48	PRF300	CIVIL ENGINEER II
1.00	PRF303	SENIOR PROJECTS COORDINATOR
1.44	PRF304	CIVIL ENGINEER III
0.48	TEC170	GIS TECHNICIAN
0.48	TEC212	SURVEYOR II
0.48	TEC213	SURVEYOR I
2.40	TEC918	PROJECT REPRESENTATIVE
1.44	TEC919	PROJECT REPRESENTATIVE II
2.40	TEC921	ENGINEERING ASSISTANT II
0.48	TEC923	ENGINEERING DESIGN COORDINATOR
0.48	TEC925	DEVELOPMENT SERVICES PROJECT COORDINATOR
0.48	TEC926	SENIOR ENGINEERING ASSISTANT
0.48	TEC927	ENGINEERING GIS COORDINATOR
19.24		

## **Eliminations**

Head-	Class			Estimated
count	Code	Position	Pay Grade	Savings
(0.48)	TEC921	ENGINEERING ASSISTANT II	G08	(24,454)
(0.48)	TEC170	GIS TECHNICIAN	G08	(24,454)





(1720, 24200)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 816,916	\$ 1,147,685	\$ 1,108,883
Supplies	14,304	11,012	11,012
Contractual Services	47,029	38,200	38,200
Other Charges	94,289	156,214	177,423
Total Expenses	\$ 972,538	\$ 1,353,111	\$ 1,335,518

## Mission

Planning and Development Services works to enhance the quality of life for City of Amarillo citizens by providing services that encourage quality growth, development, and redevelopment in all areas within the City and its extraterritorial jurisdiction. The Planning division accomplishes this through concentrated efforts related to short- and long-range planning principles, land use controls, and development review practices. The Metropolitan Planning Organization provides for the planning and development of the transportation network throughout the Amarillo Urban Transportation Study area in a continuous, cooperative, and coordinated manner. The Economic Development division has an emphasis on enhancing and expanding the City's tax base and community's quality of life while supporting other partners that focus on job retention/creation, workforce development, business support, and entrepreneurship.

# **Strategic Approach**

<u>Planning</u>: The Planning division provides professional planning advice and information to the City Council, Planning and Zoning Commission, other development-related boards/committees, residents, landowners, and the development community, with the goal of enhancing the quality of life and the built environment within the City of Amarillo.

In collaboration with various community stakeholders, the Planning division develops and recommends policies, regulations/ordinances, and procedures that promote effective development and redevelopment strategies aimed at improving the quality of life for Amarillo residents. Creating and promoting a vibrant and sustainable built environment, while ensuring the protection and enhancement of important cultural and historical resources, are also key goals for the Planning division.

The planning function is guided by goals and objectives provided by Amarillo's Comprehensive Plan and adopted neighborhood plans. The Comprehensive Plan's goals and objectives relate to long-range planning policy, annexation, land use, design, and housing. The adopted neighborhood plans' goals and objectives relate to redevelopment, infrastructure, identity and amenities, health, and safety. Day to day,

short-range planning activities are accomplished through administering regulations within the zoning, subdivision, and other development-related ordinances.

Using these planning documents, the division strives to balance physical, social, and economical interests, in order to achieve a built form that will benefit both the present and future residents of the community. Public and stakeholder involvement in the planning process is encouraged to balance competing interests and engage the community.

The department was recognized by the Texas Chapter of the American Planning Association (TxAPA) for Planning Excellence in 2015, 2016, and 2017, affirming the department's commitment to **Best Practices**. Each of the programs below fulfills the **BluePrint for Amarillo** initiative. For example, the Long and Short-Range Planning program addresses aspects of **Economic Development, Redevelopment,** and **Civic Pride**. The Special District Administration and Planning Studies & Reports programs each involve several **BluePrint for Amarillo** initiatives; including continued **Downtown Redevelopment**, Addressing **Disadvantaged Areas, Community Appearance**, and **Civic Pride**.

Metropolitan Planning Organization (MPO): The Metropolitan Planning Organization division fulfills its mission through short and long-range transportation planning activities for roadways, public transportation, walking, biking, and freight. The MPO works to coordinate planning efforts between federal, state, county, City of Canyon, Panhandle Regional Planning Commission (PRPC), and City of Amarillo officials and to incorporate public involvement at all stages of the transportation planning process. The primary activities of the department include the preparation of the Metropolitan Transportation Plan (MTP), a 25-year long-range plan that requires the maintenance of socio-economic data for transportation modeling, the Transportation Improvement Program (TIP), a four-year short-range plan for transportation projects within the study area, and the Unified Planning Work Program (UPWP), which identifies the planning objectives for the fiscal year. These efforts address the **BluePrint for Amarillo Transportation** strategic pillar.

Considering the MPO Best Practices efforts, during the 2015-2016 fiscal year, the MPO staff participated in a Metropolitan Planning Program Review conducted by the Federal Highway Administration and Federal Transit Administration. The Federal Review Team found that the Amarillo MPO is in compliance with federal regulations governing the MPO's planning and programming initiatives. Recommendations from the review are being incorporated into the Transportation Planning program. During the 2017-2018 fiscal year and continuing into the 2019-2019 fiscal year, the MPO has engaged in a Program Review with the Texas A&M Transportation Institute (TTI) and a subset of the Technical Advisory Committee (TAC). This endeavor is intended to streamline operations, determine staffing and resource shortages, and to come into line with industry best practices, while doing the work required to prepare for designation as a Transportation Management Area (TMA), anticipated at the time of the next Census. This initiative has already resulting in changes to processes and has led to a modification to the Metropolitan Area Boundary (MAB), to include Canyon.

The division also is involved in public transportation planning activities with Amarillo City Transit and the maintenance of a Federal Transit Administration (FTA) database for application and management of the annual FTA grant. This work includes transit studies, local transit system promotion, and transit planning associated with the Americans with Disabilities Act (the "ADA"). The division also participated in the formulation of a Transit Master Plan, finalized in 2017. These public transportation activities address the **BluePrint for Amarillo's Transportation** strategic pillar.

The proposed budget relies upon funding provided by a federal grant administered through the Texas Department of Transportation (TxDOT). The funds have been consistent over the past six to eight years; as such, no funding deviation is expected for the City of Amarillo in the 2019-2020 year.

<u>Economic Development</u>: The Economic Development Division leads the City's efforts at local economic development with an emphasis on enhancing and expanding the City's tax base and community's quality of life. It provides support to the Amarillo Economic Development Corporation and other partners with a focus on job retention and creation, workforce development, business support, and entrepreneurship. The division is also responsible for serving as the liaison between the City and its various partners, as well as developing, implementing and maintaining the City's economic development incentive policies and guidelines.

## **Programs**

# Planning and Development Services Administration/Support 2019/20 Budget — \$351,149

This program provides for the management of staff and resources necessary to facilitate meetings and development review processes. This program includes program administration, office supplies and equipment, professional development, and public involvement/Title VI civil rights. Public meetings are an important way to engage the community and transportation stakeholders. Interest and investment by citizens can be measured by public involvement and participation at meetings for proposed projects and document preparation. Citizen requests for traffic count information, public transportation needs, or roadway project detail allows staff to gauge citizen awareness. This citizen awareness aids staff with future project development.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Planning			
Number of pre-application conferences	85	158	120
Metropolitan Planning Organization			
Public meetings	43	40	40
Public meeting stakeholder attendance	551	645	500
Stakeholder comments received	20	15	10

# Long Range and Short-Range Planning 2019/20 Budget — \$346,963

Long and short-range planning seeks to gather and analyze data and information related to growth and development as necessary to formulate and implement current and long-range planning-related policies and/or ordinances. For short-range planning, this program includes maintaining the TIP, UPWP development, analysis of citizen requests, traffic studies, review of plats and rights-of-way, Transit marketing, ADA Transit planning, and Transit studies. Short and long-range planning initiatives are considerations brought about by public and agency input. For long-range planning, the program includes development of the MTP and maintaining the Thoroughfare Plan. Portions of these work efforts fulfill the **Blueprint for Amarillo Economic Development and Redevelopment** pillar.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Planning			
Area within City limit (square miles)	103.65	104.16	104.16
Acres annexed	91.33	1,332.00	100.00
Number of comprehensive plan updates	0	0	1
Neighborhood Plans initiated	0	1 (San Jacinto)	1
Neighborhood Plans completed	1 (Barrio)	0	1 (San Jacinto)
Metropolitan Planning Organization			
Training sessions attended	12	19	20
Conference & Association meetings attended	7	5	4
Meetings with partner agencies outside of quarterly meetings	21	14	14

# Development Application Processing/Review 2019/20 Budget — \$253,428

Development Application Processing/Review is the program for administering development-related applications and review processes by appropriate staff.

	2017/18 Actual	2018/19 Estimated		•			2019/20 Projected	
		In City Limits	In ETJ	In City Limits	In ETJ			
Number of cases requiring public notice (zoning, replats, vacations, PIDs)	47	20	24	21	25			
Average time (days) to conduct completeness check for applications	3	3	3	2	2			
Average time (days) to complete review of preliminary plans	15	12	12	12	12			
Number of subdivision plats processed	145	55	65	50	60			
Number of Residential Lots	471	455	393	500	400			
Number of Commercial Lots	51	30	18	31	20			
Average time (days) for subdivision plat comments back to applicant	11	1	2	11	L			
Site plan cases reviewed	79	11	.1	95	5			
Time for site plan review (days)	13	1	3	13	}			

# Board/Commission Support 2019/20 Budget — \$54,909

The Planning and Development Services Department serves as a liaison to various development and economic development-related board/commissions, public meetings, and public committees/groups as necessary to administer the review and approval of development-related applications. These include the Planning and Zoning Commission, Board of Review for Landmarks, Historic Districts and Downtown Design, Tax Increment Reinvestment Zones #1 and #2, Local Government Corporation, and the Neighborhood Plan Oversight Committee.

#### Performance Measures/Indicators:

	2016/17 Actual	2017/18 Estimated	2018/19 Projected
Number of public meetings	41	40	46
Number of P&Z Commission staff reports (developed & presented)	120	82	101
Average time (days) to create & distribute P&Z Commission packets	7	4	6

## Ordinance Maintenance 2019/20 Budget — \$115,249

Ordinance Maintenance monitors and revises growth- and development-related policies and ordinances as necessary to implement current needs as recommended by development-related decision-making bodies. A complete rewrite of the City of Amarillo Zoning Code is scheduled for 2019 into 2021.

#### Performance Measures/Indicators:

	2016/17	2017/18	2018/19
	Actual	Estimated	Projected
Number of ordinance drafts/amendments	2	3	3

# Data Development and Maintenance 2019/20 Budget — \$153,480

Data Development and Maintenance monitors and revises growth- and development-related policies and ordinances as necessary to implement current needs as recommended by development-related decision-making bodies. It also ensures up-to-date mapping, including the city's official base map and other specialized mapping for transportation, spatial analysis, informational purposes, and annexations. Maintenance also provides support to other departments for special projects, exhibits, and reports.

	2016/17	2017/18	2018/19
	Actual	Estimated	Projected
Number of map amendments or layer creation	184	244	458

# Economic Development 2019/20 Budget — \$60,340

Economic Development division handles all economic development related incentive requests for the City Council, Tax Increment Reinvestment Zones, as well as applications for state and federal programs needing City approval. It also handles economic development research, marketing materials, and general requests for information on city development. Maintains city website, as well as others such as downtowntx.org to keep current Amarillo information listed and current. Staff also coordinates with Amarillo Economic Development Corporation on their projects needing city assistance.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Taxable Values	\$12,800,000,000	\$13,100,000,000	\$13,500,000,000
Number of New Single-Family Permits	550	570	550
Total Population	204,828	206,876	208,944
Labor Force	100,947	101,000	101,500
Total Taxable Sales	\$3,814,230,145	\$3,890,613,333	\$3,968,425,599
Taxable sales (increase/decrease)	2.99%	2.00%	2.00%
Taxable sales per person (total population)	\$18,621.62	\$18,806.49	\$18,992.77
Building Permit Valuations	\$454,327,049	\$465,000,000	\$470,000,000
Business Visits	30	40	50
Total Number of TIRZ #1 Grants/Rebates	3	4	2
Total Number of TIRZ #2 Grants/Rebates	0	1	1

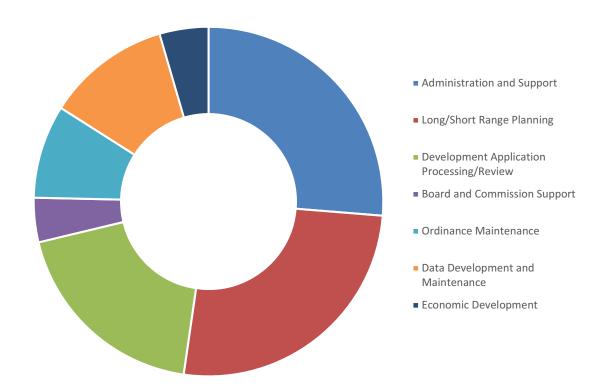
## **Authorized Positions**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Permanent Positions	15	14	14
Part-time Positions	-	-	-
Total Positions	15	14	14

# 2019/20 Expenditures by Funding Source

General Fund \$ 905,100 Special Revenue Funds \$ 430,418

Total Planning and Development Services and Urban Transportation Planning 2019/20 Budget — \$1,335,518



City of Amarillo

### Office of Economic Development

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
41100 Salaries and Wages	50,118	130,882	0	0	0
41820T Health Insurance	3,703	13,071	0	0	0
41900 Life	8	22	0	0	0
42010 Social Security - Medica	753	1,933	0	0	0
42020 Social Security - OASDI	3,221	8,264	0	0	0
42110 TMRS	6,259	17,017	0	0	0
42115 OPEB Funding	1,300	3,362	0	0	0
42300 State Unemployment	49	97	0	0	0
42400 Workers Compensation	0	79	0	0	0
42510 Car Allowance	2,818	5,894	0	0	0
42530 Moving Expense	2,659	0	0	0	0
42550 Communications Allowance	563	1,559	0	0	0
41000 Personal Services	71,451	182,180	0	0	0
51110 Office Expense	1,291	1,711	0	0	0
51000 Supplies	1,291	1,711	0	0	0
61400 Dues	1,685	3,971	0	0	0
61410 Tuition	1,095	1,190	0	0	0
62000 Professional	1,500	0	0	0	0
69300 Leased Computer Software	12,740	10,000	0	0	0
60000 Contractual Services	17,020	15,161	0	0	0
71100 Insurance and Bonds	0	0	0	0	0
75100 Travel	1,544	1,732	0	0	0
75300 Meals and Local	0	201	0	0	0
70000 Other Charges	1,544	1,933	0	0	0
TEXPENSES Total Expenses	91,306	200,985	0	0	0

### **Planning and Development Svcs**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
31780 Right of Way License	74,506	76,017	75,000	75,000	75,000
31790 Right of Way License Ap	500	250	970	970	970
31795 Cert of Appropriateness	0	0	6,300	6,300	6,300
31797 FMV Pmts - Vacated Prope	3,400	9,770	1,400	1,400	1,400
31400 Business License and Per	78,406	86,037	83,670	83,670	83,670
33210 Zoning Platting Fees	71,603	109,495	104,338	90,000	90,000
33230 Sale of City Publicatio	0	0	0	0	100
33200 General Government	71,603	109,495	104,338	90,000	90,100
37410 Miscellaneous Revenue	725	3,072	0	10,193	1,000
37400 Miscellaneous Revenue	725	3,072	0	10,193	1,000
TREVENUE Total Revenues	150,734	198,604	188,008	183,863	174,770
41100 Salaries and Wages	287,428	291,074	589,087	505,047	571,888
41820T Health Insurance	50,850	44,070	95,348	83,994	106,290
41900 Life	92	90	158	147	167
42010 Social Security - Medica	4,027	4,023	8,693	7,285	8,423
42020 Social Security - OASDI	17,217	17,201	37,171	31,150	36,015
42110 TMRS	33,600	35,216	73,346	62,515	70,883
42115 OPEB Funding	7,087	6,974	14,568	12,415	14,116
42300 State Unemployment	329	441	463	666	487
42400 Workers Compensation	649	641	413	1,119	1,278
42510 Car Allowance	3,008	3,002	10,500	7,860	9,000
42550 Communications Allowance	1,203	1,125	3,600	2,695	3,600
41000 Personal Services	405,489	403,857	833,346	714,892	822,145
51110 Office Expense	11,628	8,814	8,762	8,762	8,762
51115 Employee Recognition Pro	157	193	250	250	250
51700 Education	75	0	0	0	0
51000 Supplies	11,860	9,008	9,012	9,012	9,012
61200 Postage	1,608	849	1,500	1,500	1,500
61300 Advertising	16,225	11,918	9,500	9,500	9,500
61400 Dues	2,264	3,294	9,000	9,000	9,000
62000 Professional	5,078	10,801	1,000	1,000	1,000
68610 Office Equipment	13,425	2,643	1,000	1,000	1,000
69300 Leased Computer Software	0	0	11,600	11,600	11,600
60000 Contractual Services	38,600	29,505	33,600	33,600	33,600
71100 Insurance and Bonds	2,826	2,535	2,841	2,841	3,543
74000 Printing and Binding	666	2,070	1,000	1,200	1,000
75100 Travel	9,145	8,703	25,000	23,000	25,000
75200 Mileage	425	516	800	800	800
75300 Meals and Local	580	123	2,000	1,700	2,000
77100 Court Costs	0	0	0	100	0
77110 Filing Fees	4,165	5,592	6,000	8,000	8,000
77610 Information Technology -	0	1,883	0	0	0
78230 Loss on Bad Debt	1,000	0	0	0	0
70000 Other Charges	18,807	21,423	37,641	37,641	40,343
TEXPENSES Total Expenses	474,756	463,793	913,599	795,145	905,100

## **Employee Distribution By Position**

**Entity:** 1720 - Planning and Development Svcs

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM215	ASSISTANT DIRECTOR OF PLANNING
1.00	ADM520	DIRECTOR OF PLANNING AND DEVELOPMENT SERVICES
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	MGT025	PLANNING & DEVELOPMENT SERVICES MANAGER
1.00	PRF900	SENIOR PLANNER
2.00	PRF901	PLANNER II
1.00	PRF902	PLANNER I
1.00	TEC170	GIS TECHNICIAN
1.00	TEC520	PLANNING TECHNICIAN
10.00		

### **Urban Transportation Planning**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	421,653	307,760	439,512	357,837	430,418
35500 Other Governmental Reven	421,653	307,760	439,512	357,837	430,418
39110 Tsf In fr General Fund	5	0	0	0	0
39100 Operating Transfers In	5	0	0	0	0
TREVENUE Total Revenues	421,658	307,760	439,512	357,837	430,418
41100 Salaries and Wages	225,026	169,493	223,112	178,593	202,573
41300 Incentive	580	602	600	599	600
41500 PFP	0	0	5,820	0	5,820
41620 Unscheduled	2,076	0	0	0	0
41820T Health Insurance	36,799	23,027	34,360	25,898	32,049
41900 Life	59	50	75	59	67
42010 Social Security - Medica	3,069	2,345	3,244	2,552	2,946
42020 Social Security - OASDI	12,236	10,029	13,870	10,914	12,597
42110 TMRS	25,927	20,873	27,394	21,924	24,792
42115 OPEB Funding	5,185	4,133	5,436	4,354	4,937
42300 State Unemployment	275	190	219	169	195
42400 Workers Compensation	1,202	136	208	143	163
41000 Personal Services	312,433	230,879	314,339	245,205	286,738
51110 Office Expense	90	283	2,000	2,000	2,000
51950 Minor Office Equipment	0	3,302	0	3,302	0
51000 Supplies	90	3,585	2,000	5,302	2,000
61200 Postage	438	0	1,000	1,000	1,000
61300 Advertising	991	2,295	2,250	2,676	2,250
61400 Dues	0	18	1,000	1,000	1,000
61410 Tuition	0	51	250	250	250
62000 Professional	0	0	100	0	100
60000 Contractual Services	1,429	2,363	4,600	4,926	4,600
71100 Insurance and Bonds	1,884	1,690	1,623	1,623	1,518
74000 Printing and Binding	0	0	300	300	300
75100 Travel	2,404	3,556	2,000	4,376	2,000
75200 Mileage	0	0	100	0	100
77450 Administrative Other	94,756	58,412	101,801	83,356	121,050
77610 Information Technology -	8,662	7,274	12,749	12,749	12,112
70000 Other Charges	107,705	70,932	118,573	102,405	137,080
84610 Info Tech Equipt - PCs	0	0	0	0	0
80000 Capital Outlay	0	0	0	0	0
TEXPENSES Total Expenses	421,658	307,760	439,512	357,837	430,418

## **Employee Distribution By Position**

**Entity:** 24200 - Urban Transportation Planning

**Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM905	MPO ADMINISTRATOR
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	PRF500	MANAGEMENT ANALYST
1.00	PRF900	SENIOR PLANNER
4.00		





(1740)

# **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Personnel Services	\$ 1,936,777	\$ 1,999,207	\$ 2,285,207
Supplies	45,863	52,552	51,418
Contractual Services	311,128	767,214	754,848
Other Charges	61,419	45,293	48,601
Capital Outlay	-	-	20,000
Total Expenses	\$ 2,355,187	\$ 2,864,266	\$ 3,160,074

### **Mission Statement**

Building Safety promotes livability and ensures public health, safety and welfare in the built environment. Building Safety also provides services to promote neighborhood preservation, focusing on a healthy and vibrant environment through interaction and education of our community.

# Strategic Approach

The Department of Building Safety fulfills its mission through a compliance approach of service delivery. This approach aligns with City Council's pillars of *Public Safety, Economic Development/Redevelopment, and Customer Service*. The Department continues to maintain an excellent Building Codes Effectiveness Grading System (BCEGS) of 2 for commercial and 3 for Residential (1 being best, 10 worst). These ratings place Amarillo's Building Safety Department in the top 96% for commercial and 92% for residential compared to 400 other municipalities in Texas. Our rating is based on a variety of factors including percentage of International Code Council certified staff, model code cycle, code amendments, quality of plan review and inspection service. Building Safety staff consists of 31 full time positions, 2 part time positions and 1 CDBG funded position. All are dedicated to improving the safety and welfare of citizens and visitors to Amarillo daily.

The department provides a high level of professional service to a wide range of programs and activities focused on health, safety and quality of life in Amarillo. Mandated activities include compliance and enforcement actions in accordance with applicable local, state and federal requirements relating to the built environment. The department strives to streamline citizen services through the Development Services portal, "One Stop Shop". This is achieved through application intake for numerous City programs, plan review, permitting, inspection, and licensing services. Building Safety staff takes pride in working on the front side of the model by regularly engaging in customer consultation before and during development and compliance activities.

Community Improvement program activities are consistent with Council's **Economic Development/ Redevelopment** initiative to enhance the community's economic competitiveness, which includes

abatement of uncultivated vegetation, accumulations of junk and debris, graffiti, junk vehicles, identification and removal of hazardous conditions, and legal due process requirements for dangerous structures. Building Safety is charged with inspecting the City's housing stock through investigation of substandard housing complaints, vacant building enforcement as well as working closely with the Community Development Department to assist **Development/Redevelopment**. The dangerous structure Condemnation process is an excellent example of best practices. In the short time this new process has been in existence an average of 4 dangerous structures per month have been abated.

The department is also responsible for other programs which improve the quality of life in Amarillo. These include the City's portal for Development Services, contractor registration, transient business licenses, credit access business licenses, scrap tire businesses, topless establishment licenses, manufactured home/RV parks and complaint investigations. The department convenes the following boards and commissions: Construction Advisory and Appeals Commission, Condemnation Appeals Commission, and the Zoning Board of Adjustments.

## **Programs**

# Building Safety and Support 2019/20 Budget — \$464,717

Measurable improvement in services provided to the community include shorter construction plan review turn-around and permitting times; focus on quality inspections; and community engagement and preservation. The Building Safety department has a continued focus on widespread cross training/staff development, SOPs and workflow diagrams. Currently Building Safety has completed approximately 150 SOPs. Building Safety is also concerned with improving citizen access to information regarding services. This information is provided using a website, informational bulletins and outreach activities.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Development services intake	671	800	775
SOP's & workflow diagrams	153	155	160
Percentage of code certified plan	95%	96%	96%
reviewers and inspectors			

# Plan Review and Permit Issuance: Permit Intake, Plan Review and Process Management 2019/20 Budget — \$1,022,377

Permit Intake, Plan Review and Process Management strives to reduce and maintain turn-around time through additional training and staff development. Some additional *Customer Service* initiatives include staff working with high volume builders' usage of "*Master Plans*" that, once reviewed and approved, will be archived for re-use. When the builder re-uses an approved master plan, a review is only required for the site conditions. Several other examples of *Customer Service* initiatives include simplified mobile home application, this new form reduced the permit process by approximately half an hour and "*Express Plans*" a fill in the blank plan suitable for simple Home Owner projects such as decks, patio covers, carports, this process eliminates need for multiple visits. The Building Safety department continues to create spreadsheets, white papers, checklists, and user-friendly forms/applications are being tailored to expedite the permit process.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Permit Intake/ Plan Review	16,915	19,628	20,000
Trade permit issuance (MEP)	11,233	13,232	13,500
Total value of construction permitted	\$453,747,158	\$470,031,213	\$500,000,000
Average calendar days to permit new residential	3	3	3
Average calendar days to permit all commercial	9	10	12

<sup>\*</sup>Several Customer Service initiatives were implemented. "Master Plan" concept, this process allows the builder to submit a catalog of master plans. Those plans only need one structural/life safety review. Thereafter the contractor can a submit site plan indicating which master plan to be built, thus requiring a review of the site only. This process expedites review and turnaround time considerably. "Express Plans" just recently developed and made available for simple Home Owner projects. We anticipate this will save our customers from multiple visits and reduce time line for permits. Another Customer Service initiative is the continued transition to digital format on all construction documents and files at the beginning of the application process, thus eliminating time and resources previously devoted to managing paper files/documents.

# Inspection Services: Building/Site Inspection 2019/20 Budget — \$1,115,320

Building Safety Inspection Services strives to reduce the number of site visits on projects through cross-training and by expanding the current number of Community Safety Inspectors (CSI) through training opportunities and incentives. CSIs can perform multiple inspections per visit. Building Safety currently has 1 CSI inspector with a goal to encourage more staff to transition to CSI status. These initiatives are in line with Council priority of *fiscal responsibility, customer service and economic development/redevelopment*,

#### Performance Measures/Indicators:

	2017/18	2017/18 2018/19	
	Actual	Estimated	Projected
Building site visits	38,444	40,000	50,000
CSI inspections	2,992	2,420	3,000
Total inspections	53,487	55,000	66,000
Average site visit per inspector per day	20	20	24

# Community Improvement: Code Violation Inspections 2019/20 Budget — \$557,660

Community Improvement activities facilitate the overall Quality of Life in Amarillo, more specifically *Public Safety, Economic Development/Redevelopment and Civic Pride* through compliance with local and national standards. The various activities encompassed within this program area include: Overgrown vegetation, junk and debris, junk vehicles, substandard structures and zoning violations.

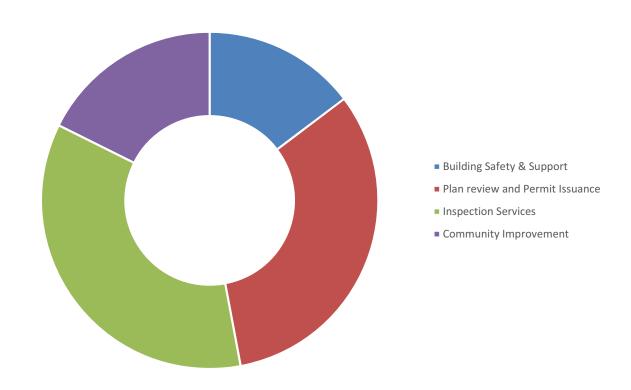
### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Community improvement inspections	25,410	25,000	30,000
Code violation inspections	10,778	10,500	10,500
Dangerous structures identified	79	80	80
Community Development funded inspections	10,778	10,500	10,500
Weed/junk and debris complaints	20,773	22,000	22,000
Unoccupied, unsafe buildings complaints	108	100	100
Tenant occupied unsafe building complaints	164	175	175
Junk vehicle complaints	657	500	500

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Projected
Permanent Positions	31	32	35
Part-time Positions	2	2	-
Total Positions	33	34	35

**Total Building Safety 2019/20 Budget — \$3,160,074** 



### **Building Safety**

	Actual	Actual	Budget	RevEst	Dept Req
DECODIDEION			_		
DESCRIPTION	2016	2017	2018	2018	2019
31710 Electrician Licenses	5,320	0	0	2,000	5,000
31720 Plumbers License & Reg	320	285	0	0	0
31725 Irrigation License & Reg	2,360	2,650	3,000	2,505	3,000
31730 Dance Hall License	600	1,000	1,000	800 6.705	1,000
31740 Heating & Aircondng Lic 31745 Insulation Registration	6,240 440	7,170 350	6,250 480	6,705 395	6,250 480
31743 Institution Registration 31750 Roofers License	6,000	6,415	5,500	6,245	8,500
31755 Commercial Roofers Regis	3,360	4,220	4,000	3,790	4,000
31760 Builders/Contractors Li	35,305	43,225	35,000	39,265	35,000
31765 Glass/Glazing Registrati	160	150	240	155	240
31775 Tire Shop Registration	5,345	5,925	9,000	5,635	9,000
31800 Other Business Licenses	880	400	2,660	640	2,660
31400 Business License and Per	66,330	71,790	67,130	68,135	75,130
31910 Building Permits	1,522,163	1,333,573	1,600,000	1,600,000	1,706,932
31920 Electrical Permits	106,878	93,915	110,000	100,397	117,531
31930 Plumbing and Gas Permit	420,189	403,953	410,000	412,071	442,391
31935 Glass/Glazing Permits	87	0	400	44	400
31940 Heating & Aircondng Per	142,310	130,460	135,000	136,385	145,461
31945 Insulation Permits	1,160	860	5,000	1,010	5,069
31960 Mobile Home Park Permit	10,540	49,280	24,300	29,910	28,251
31970 Transient Business Perm	475	900	2,200	688	2,272
31990 After Hour Inspection Fe	4,800	4,640	10,600	4,720	10,972
31900 Non-Business License & P	2,208,602	2,017,581	2,297,500	2,285,225	2,459,279
33220 Zoning Board Appl Fees	4,200	2,936	6,000	3,568	6,000
33225 Abandoned Vehicle Notifi	2,065	0	5,000	1,033	5,000
33227 Credit Access Business A	360	360	440	360	440
<b>33200 General Government</b> 37125 Other Interest Income	<b>6,625</b> 234,385	<b>3,296</b> 225,041	<b>11,440</b> 230,000	<b>4,961</b> 229,713	<b>11,440</b> 230,000
37109 Interest Earnings	234,385	225,041	230,000	229,713	230,000
37225 Weed Collection	287,200	180,739	275,000	233,969	275,000
37230 Weed Mowing Services	159,825	106,470	150,000	133,148	150,000
37231 Bad Debt Exp/Recovery	-404,440	-338,495	-380,000	-355,316	-411,338
37265 Technology Fee	44,660	134,004	132,154	158,636	150,000
37199 Administrative Charges	87,245	82,718	177,154	170,437	163,662
37141 Merchant Service Fees	-11,217	-9,595	-6,400	-9,142	-10,092
37410 Miscellaneous Revenue	571	220	100	395	100
37400 Miscellaneous Revenue	-10,646	-9,375	-6,300	-8,747	-9,992
TREVENUE Total Revenues	2,592,540	2,391,051	2,776,924	2,749,724	2,929,519
41100 Salaries and Wages	1,354,033	1,319,167	1,361,491	1,331,599	1,458,210
41300 Incentive	38,807	28,474	29,400	25,280	25,200
41620 Unscheduled	36,102	31,674	30,465	27,843	30,465
41820T Health Insurance	252,189	252,148	263,164	263,105	308,725
41900 Life	514	503	517	494	534
42010 Social Security - Medica	19,899	19,180	20,211	19,470	21,553
42020 Social Security - OASDI	83,527	79,644	84,375	81,948	90,863
42110 TMRS	162,892	166,060	167,973	165,865	180,100
42115 OPEB Funding	34,343	32,727	33,069	32,764	35,612
42200 Tuition Reimbursement	-3,602	-1,810	0	0	0
42300 State Unemployment	1,871	1,855	1,608	1,899	1,657
42400 Workers Compensation	1,546	1,540	1,533	1,509	1,609
42510 Car Allowance	3,453 1,045	3,009	3,000	2,876 2,781	3,000
42550 Communications Allowance PSCHG Personal Svcs Changes	1,945 0	2,606 0	2,400 0	2,781 0	3,600 124,079
41000 Personal Services	<b>1,987,519</b> 33,830	<b>1,936,777</b> 34,683	<b>1,999,207</b> 35,200	<b>1,957,432</b> 36,914	<b>2,285,207</b> 35,200
51110 Office Expense	33,830 595	34,683 423	35,200 680	36,914 423	35,200 680
51115 Employee Recognition Pro 51125 Training	0	423 0	0	423 0	5,000
51200 Operating	4,486	4,865	3,800	4,520	3,800
51300 Clothing and Linen	108	95	150	95	150
5.500 Glotting and Emon	100	30	100		100

### **Building Safety**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
51400 Photographic	451	325	500	325	500
51700 Education	75	0	0	0	0
51800 Fuel & Oil	2,998	2,887	3,022	1,734	2,888
51850 Minor Tools	2,396	773	2,000	613	200
51950 Minor Office Equipment	0	360	4,500	408	300
52050 Auto Parts	1,272	110	1,000	80	1,000
52050LABOR Auto Parts Labor	2,800	1,113	1,500	488	1,500
52120 Tires and Tubes Other	98	230	200	248	200
51000 Supplies	49,108	45,863	52,552	45,846	51,418
61100 Communications Billing	10,021	9,953	12,900	12,195	12,900
61200 Postage	55,279	42,068	56,124	41,540	56,124
61300 Advertising	3,815	4,072	8,000	5,752	8,000
61400 Dues	5,112	4,231	4,500	4,220	4,500
61410 Tuition	29,541	8,930	19,000	16,949	19,000
62000 Professional	21,021	27,171	29,000	80,238	29,000
67110 Demolition Condemned Pro	44,304	3,045	60,000	9,010	60,000
67400 Weed Contractor Expense	303,637	192,005	170,000	146,824	170,000
69210 Rental City Equipment	96,690	96,690	96,690	96,690	116,324
69230 Pedestrian Lighting	50,427	-77,038	0	57,821	0
69300 Leased Computer Software	0	0	311,000	311,000	279,000
60000 Contractual Services	619,847	311,128	767,214	782,240	754,848
71100 Insurance and Bonds	17,907	16,475	13,392	13,392	16,701
75100 Travel	9,055	7,749	9,200	7,636	9,200
75200 Mileage	0	0	200	0	200
75300 Meals and Local	467	75	1,000	200	1,000
77100 Court Costs	24,066	19,713	21,000	13,317	21,000
78210 Cash Over/Short	-14	0	0	10	0
78230 Loss on Bad Debt	60,645	17,407	500	17,407	500
70000 Other Charges	112,127	61,419	45,292	51,963	48,601
84100 Auto-Rolling Stock & Equ	0	0	0	0	20,000
80000 Capital Outlay	0	0	0	0	20,000
TEXPENSES Total Expenses	2,768,601	2,355,187	2,864,266	2,837,481	3,160,074

### **Employee Distribution By Position**

Entity: 1740 - Building Safety
Account: 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
1.00	ADM035	ASSISTANT BUILDING OFFICIAL
1.00	ADM073	DEPUTY BUILDING OFFICIAL
1.00	ADM510	BUILDING OFFICIAL
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
2.00	HRL904	ADMINISTRATIVE ASSISTANT
1.00	MGT520	BUILDING SAFETY MANAGER
4.00	TEC400	PERMIT TECHNICIAN
1.00	TRD450	CHIEF MECHANICAL INSPECTOR
1.00	TRD500	COMMUNITY SAFETY INSPECTOR
1.00	TRD505	COMMUNITY IMPROVEMENT CHIEF
2.00	TRD510	PLUMBING INSPECTOR
2.00	TRD511	BUILDING INSPECTOR I
1.00	TRD513	CHIEF PLANS EXAMINER
2.00	TRD514	ELECTRICAL INSPECTOR I
1.00	TRD515	CHIEF ELECTRICAL INSPECTOR
1.00	TRD516	CHIEF PLUMBING INSPECTOR
5.00	TRD520	COMMUNITY IMPROVEMENT INSPECTOR
5.00	TRD525	PLANS EXAMINER
1.00	TRD545	CHIEF BUILDING INSPECTOR
34.00		

#### Reclassifications

Head-	Class		Pay	Head-	Class		Pay	Estimated
count	Code	<b>Current Position</b>	Grade	count	Code	Requested Position	Grade	Cost
(1.00)	HRL904	ADMINISTRATIVE ASSISTANT	H05	1.00	CLR947	ADMINSTRATIVE SPECIALIST I	G06	36,311
(1.00)	HRL904	ADMINISTRATIVE ASSISTANT	H05	1.00	TEC400	PERMIT TECHNICIAN	G03	29,935

# New Positions Head- Class

	<del>•</del>			
Head-	Class			Estimated
count	Code	Position	Pay Grade	Cost
1	TRD510	PLUMBING INSPECTOR	G07	57,833







(1750)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Budgeted	Budgeted	Budgeted
Personnel Services	\$ 937,404	\$ 1,171,501	\$ 1,249,871
Supplies	20,530	46,650	26,500
Contractual Services	211,111	169,673	185,985
Other Charges	15,121	18,788	20,798
Inter Reimbursements	-	(120,650)	-
Total Expenses	\$ 1,184,166	\$ 1,285,962	\$ 1,483,154

## Mission

The department of Environmental Health consists of highly trained health and safety professionals who identify and promote the conditions under which all people can live within healthy communities and work to achieve optimum health serving the Bi-City-County Health District. Our goal is to protect and improve the health and well-being for all people who live, work, or visit Amarillo, Canyon, and the counties of Potter and Randall.

# **Strategic Approach**

The strategic approach for Environmental Health is acutely focused on the **BluePrint for Amarillo** to include City Council's Top Five priorities. Environmental Health strives to fulfill the goals of **BluePrint for Amarillo** by focusing specifically on the **Best Practices and Customer Service pillars.** 

In fiscal year 2019/2020 we continue to focus on ensuring an appropriately-sized and competent workforce. Currently, Environmental Health lacks adequate staff to deliver two inspections per food establishment per year, as required by municipal code and state law. We currently average less than two inspections per establishment, per year. Our long-term goal is to be able to meet the FDA's Voluntary National Retail Food Standard # 3 by meeting the required number of inspections per facility per year in accordance with a Risk-Based Inspection program and **Best Practices**. The department will continue with our implementation of two new software initiatives to provide better and more timely **Customer Service**. Finally, the department will be continuing with implementation the City's first wastewater pretreatment (grease trap) program which will include permitting with fees and periodic inspections. We will be working on the development of new standards in our existing ordinance for wastewater pre-treatment with Utilities, Building Safety, and Industry. We continue to work on the updating of the Bi-City-County Public Health District Cooperative Agreement.

## **Programs**

# Administration and Support 2019/20 Budget — \$252,136

Managing and leading field inspection staff to ensure appropriate and timely service delivery by assisting with data entry, customer interaction, technical guidance, and other administrative duties. Engaging the community and our partners to share resources and provide education and training on important public health and safety information. This includes our Certified Food Manager, Certified Pool Technician courses, and other community-based engagement and outreach presentations.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
All permit and license applications will be entered into database within the same day	78%	95%	100%
of receipt Once permits and licenses have been processed, they will be sent to permit/license holder within 5 business days	87%	95%	95%
Publish a quarterly Environmental Health newsletter for dissemination	75%	100%	100%
Attend at least 4 Amarillo Public Lodging Association regular meetings to conduct education and/or updates	50%	100%	100%
Attend at least 4 Panhandle Restaurant Association regular meetings to conduct education and/or updates	100%	100%	100%

# Development Services Partner 2019/20 Budget — \$74,161

Participating in the "One-Stop-Shop" development concept. We work with Planning, Building Safety, and other departments to provide a rapid turnaround for project reviews, permitting, and inspections in an integrated system focused on superior customer service.

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Process plat approval for Planning department within one business day	100%	100%	100%
Complete pre-opening inspections for food establishments within 3 business days from the issuance of the Certificate of Occupancy (CO)	95%	100%	100%

# Food Hygiene 2019/20 Budget — \$444,946

Conducting services related to the permitting and inspection of food establishments within the Bi-City-County Health District. Services include plan reviews, construction and compliance inspections, permitting, routine inspections, and investigations of food and waterborne illness and complaints.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Complete food establishment plan reviews within 10 calendar days	93%	95%	98%
Investigate food and waterborne illnesses within 1 business day	89%	95%	95%
Inspect all Food Establishments at least two times per year (required by State law)	63%	75%	80%

# Alcoholic Beverage License 2019/20 Budget - \$14,831

Licensing the sale of beer, wine, and liquor within City limits.

### Performance Measures

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Issue license within 5 business days of receipt of complete application	62%	100%	100%

# Vector Control 2019/20 Budget — \$118,651

Providing treatment of mosquitoes and other disease-causing vectors within City limits.

### Performance Measures

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Respond to complaints and treat valid complaints within 1 business day	92%	95%	100%
Establish an active mosquito trapping and surveillance system with 6 sites	4 sites	6 sites	6 sites
Conduct surveillance and spray standing water at least two times per week during mosquito season (May-October)	100%	100%	100%

# On-site Sewage Facilities (OSSF) 2019/20 Budget — \$222,473

Conducting services related to the permitting and inspection of on-site sewage facilities within the Bi-City-County Health District. Services include plan reviews, construction and compliance inspections, permitting, and investigations of sanitary nuisance complaints.

#### Performance Measures

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Complete plan review and issue permit			
within 3 business days of receipt of	85%	95%	95%
completed application			
Complete all inspection requests within 1	100%	1000/	100%
business day of request		100%	

# Recreational Water 2019/20 Budget — \$118,651

Conducting services related to the permitting and inspection of public swimming pools within the Bi-City-County Health District. Services include plan reviews, construction and compliance inspections, permitting, routine inspections, and investigations of waterborne illness and complaints.

#### Performance Measures

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Complete public swimming pool plan reviews within 10 calendar days of request	100%	100%	100%
Inspect all annual public pools at least 2 times per year	94%	95%	100%
Offer at least four Certified Pool Technician courses per year	100%	100%	100%

# Group Care 2019/20 Budget — \$44,495

Providing permitting and inspection of foster homes in the Bi-City-County Health District.

#### Performance Measures

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Conduct inspections within 3 business days from request	97%	100%	100%

# Public Health Nuisances 2019/20 Budget — \$29,663

Investigating and mitigating threats to health and environment.

#### Performance Measures

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Investigate sanitary nuisances within one business day	91%	95%	100%

# Wastewater Pre-Treatment (Grease Trap) 2019/20 Budget – \$163,147

Conducting services related to the permitting and inspection of grease traps within the City limits. Services include plan reviews, construction and compliance inspections, permitting, routine inspections, and investigations of sanitary nuisances.

#### Performance Measures

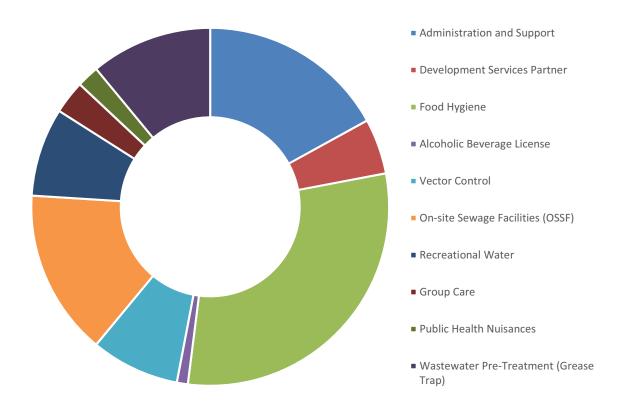
	2017/18 Actual*	2018/19 Estimated	2019/20 Projected
Inspect all permitted grease traps annually	N/A	95%	100%
Offer at least two courses on proper grease traps maintenance annually	N/A	50%	100%

<sup>\*-</sup>Program started in FY 18/19

## **Authorized Positions**

	2017/18	2018/19	2019/20
	Budgeted	Budgeted	Budgeted
Permanent Positions	15	18	18
Part-time Positions	-	-	-
Total Positions	15	18	18

# Total Environmental Health 2019/20 Budget — \$1,483,154



#### **Environmental Health**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
31510 Liquor Licenses	76,478	83,848	75,000	70,000	75,000
31520 Beer & Wine Licenses	21,111	21,285	25,000	25,000	25,000
31610 Retail Food Permits	688,073	782,552	815,000	795,000	825,000
31620 Food Safety Trainings	75,633	51,623	40,000	30,000	35,000
31630 Public Pool Permits	22,335	31,163	27,000	35,000	37,500
31640 Pool Safety Trainings	5,125	8,532	8,500	15,000	13,000
31650 Group Care	0	0	0	5,500	6,000
31400 Business License and Per 31950 Sewage Disposal Permits	<b>888,754</b> 129,317	<b>979,002</b> 145,777	<b>990,500</b> 218,000	<b>975,500</b> 218,000	<b>1,016,500</b> 225,000
31900 Non-Business License & P	129,317	145,777	218,000	218,000	225,000
33370 Water Sample Collection	2,440	1,470	1,500	1,500	1,500
33300 Public Safety and Health	2,440	1,470	1,500	1,500	1,500
35610 Grant In Aid – Federal	0	2,500	0	9,000	0
35500 Other Governmental Reven	0	2,500	0	9,000	0
37265 Technology Fee	10	30,745	30,850	39,360	40,000
37199 Administrative Charges	10	30,745	30,850	39,360	40,000
37141 Merchant Service Fees	-7,102	-1,387	-5,500	-1,267	-5,500
37410 Miscellaneous Revenue	-759	14	0	14	0
37400 Miscellaneous Revenue	-7,861	-1,372	-5,500	-1,253	-5,500
TREVENUE Total Revenues	1,012,660	1,158,121	1,235,350	1,242,107	1,277,500
41100 Salaries and Wages 41300 Incentive	648,114 5,334	658,869 6,378	806,849 6,000	740,894 7,556	835,852 9,600
41620 Unscheduled	9,549	7,960	15,000	15,000	17,500
41820T Health Insurance	102,823	105,219	145,669	148,040	182,752
41900 Life	227	239	300	271	300
42010 Social Security - Medica	9,067	9,290	11,916	10,760	12,390
42020 Social Security - OASDI	37,688	38,904	50,952	45,780	52,976
42110 TMRS	75,918	82,249	100,817	92,614	104,265
42115 OPEB Funding	15,791	16,286	19,970	18,389	20,763
42200 Tuition Reimbursement	-985	0	0	0	0
42300 State Unemployment 42400 Workers Compensation	862 912	847 932	877 2,950	940 1,054	877 1,196
42510 Car Allowance	3,056	9,027	9,000	8,072	9,000
42550 Communications Allowance	1,203	1,204	1,200	2,134	2,400
PSCHG Personal Svcs Changes	0	0	0	-872	0
41000 Personal Services	909,561	937,404	1,171,501	1,090,632	1,249,871
51110 Office Expense	13,226	11,214	13,000	13,000	15,000
51115 Employee Recognition Pro	330	0	500	500	500
51200 Operating	1,596	12	0	56	4.500
51300 Clothing and Linen 51350 Chemical and Medical	1,227 720	1,624 640	1,500 1,500	1,500 1,500	1,500 1,500
51700 Education	120	0	0	0	1,300
51800 Fuel & Oil	0	0	12,000	0	0
51850 Minor Tools	3,956	3,542	6,650	4,000	5,000
51950 Minor Office Equipment	9,298	744	0	15,500	0
51970 Software	1,910	1,982	3,500	3,300	1,000
51980 IT Hardware	14,366	443	7,000	7,000	1,000
52050 Auto Parts	6	41	500	500	500
52050LABOR Auto Parts Labor 52120 Tires and Tubes Other	25 63	250 0	500 0	500 0	500 0
54000 Food	0	40	0	40	0
51000 Supplies	46,842	20,530	46,650	47,396	26,500
61100 Communications Billing	804	0	10,500	10,500	12,000
61200 Postage	2,825	2,335	2,500	3,000	3,500
61400 Dues	3,004	3,527	4,000	3,000	5,000
61410 Tuition	11,803	20,888	7,500	12,500	12,500
61415 Safety Training 62000 Professional	50 22,698	94 95,850	500 51,000	500 44,100	500 45,000
02000 I 1016931011di	22,090	90,000	31,000	74,100	45,000

#### **Environmental Health**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
63210 Armored Car Service	1,818	1,841	2,000	2,302	2,520
67320 Extermination	9,060	10,903	15,000	17,500	15,000
68720 Auto Accident Repair	0	0	1,000	1,000	1,000
69210 Rental City Equipment	75,673	75,673	75,673	87,221	88,965
60000 Contractual Services	127,734	211,111	169,673	181,624	185,985
71100 Insurance and Bonds	4,711	4,648	6,087	6,087	8,098
74000 Printing and Binding	2,083	833	2,000	1,000	2,000
75100 Travel	7,984	9,715	10,500	10,500	10,500
75300 Meals and Local	183	0	0	30	0
78210 Cash Over/Short	-1	-101	100	-2	100
78230 Loss on Bad Debt	420	25	100	100	100
70000 Other Charges	15,380	15,121	18,787	17,715	20,798
90160 Other Departments	0	0	-120,650	-50,047	0
90000 Inter Reimbursements	0	0	-120,650	-50,047	0
TEXPENSES Total Expenses	1,099,517	1,184,166	1,285,962	1,287,320	1,483,154

**Entity:** 1750 - Environmental Health **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM099	ENVIRONMENTAL HEALTH DEPUTY DIRECTOR
1.00	ADM550	DIRECTOR OF ENVIRONMENTAL HEALTH
3.00	CLR410	ADMINISTRATIVE ASSISTANT III
1.00	CLR941	ADMINISTRATIVE TECHNICIAN
1.00	PRF540	ENVIRONMENTAL HEALTH SUPERVISOR
9.00	PRF552	ENVIRONMENTAL HEALTH SPECIALIST III
2.00	TEC555	ENVIRONMENTAL TECHNICIAN
18.00		



## CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

DESCRIPTION	Actual 2017/2018	Budgeted 2018/2019	Budgeted 2019/2020
Health and Human Services			
1335 Vital Statistics	60,977	61,172	101,969
1000 General Fund	60,977	61,172	101,969
2010 CDBG Fund			
Health and Human Services			
20110 Program Management	277,092	292,287	330,497
20115 Code Enforcement	165,237	239,500	257,203
20116 Code Inspector	71,187	72,821	81,605
20125 Rehab Support	118,998	97,632	186,554
20130 Housing Rehab	336,985	375,000	375,000
20135 Park Improvements	297,876	-	-
20140 Public Services	218,887	238,802	242,886
20155 Neighborhood Facilities	139,517	160,500	160,500
2010 CDBG Fund	1,625,780	1,476,542	1,634,245
2020 Housing			
Health and Human Services			
20210 Housing Assistance	711,429	895,947	919,249
20220 Mod Rehab	(1,830)	-	-
20230 Housing Vouchers	8,283,392	9,188,230	9,188,230
20250 5 YEAR MAINSTREAM VOUCHE	281,433	321,299	321,299
2020 Housing	9,274,423	10,405,476	10,428,778
2030 Home Investment Partnersh			
Health and Human Services			
20310 Home Administration	63,757	71,594	64,979
20320 Home Projects	209,976	653,017	580,318
2030 Home Investment Partnersh	273,733	724,611	645,297
2040 Shelter Plus Care Fund			
Health and Human Services			
20400 SHELTER PLUS CARE	189,230	305,000	302,712
2040 Shelter Plus Care Fund	189,230	305,000	302,712
2065 Coming Home Project			
Health and Human Services			270 224
20650 Coming Home Project	-	-	278,224
2065 Coming Home Project	-	-	278,224
2070 TX Emergency Solutions Gr			
Health and Human Services	222.222	445.440	
20700 TX Emergency Solutions G	298,098	145,449	-
2070 TX Emergency Solutions Gr	298,098	145,449	-
2075 HMIS			
Health and Human Services			462 222
20755 HMIS	-	-	163,232
2075 HMIS	-	-	163,232
2300 Summer Programs			
Health and Human Services	257 261	E1F 2F4	F4F 2F4
23100 Summer Frod Service Prog	357,361 257,261	515,354 515,254	515,354
2300 Summer Programs	357,361	515,354	515,354

## CITY OF AMARILLO SUMMARY OF EXPENDITURES BY ACTIVITY CLASSIFICATION

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
2500 Public Health Fund			
Health and Human Services			
25011 AHD Public Health	1,065,675	1,294,236	1,256,256
25012 Refugee Health	229,007	399,102	371,607
25013 TDH Immunizations	356,342	370,066	362,784
25014 HIV Prevention	204,499	257,293	254,775
25015 Core Public Health	179,857	191,489	186,885
25016 Hansen's	9,022	21,464	20,804
25017 Healthy Texas Babies	21,956	71,567	123,343
25020 Bioterrorism Grant	310,604	309,050	300,746
25024 DSRIP IMMUNIZATIONS	225,439	375,262	274,472
25025 DSRIP ARAD	150,000	150,000	150,000
25030 Epidemiology	84,575	86,939	84,803
25035 Local Tuberculosis - Fed	74,780	75,342	72,646
25045 Local Tuberculosis - Sta	150,700	159,164	147,820
2500 Public Health Fund	3,062,455	3,760,972	3,606,942
2530 WIC Grant Fund			
Health and Human Services			
25311 WIC Administration	244,309	607,209	585,027
25312 WIC Nutrition Education	383,268	712,969	703,152
25313 WIC Breastfeeding	40,189	86,322	85,316
25314 WIC Client Services	468,513	804,729	785,931
25315 WIC Automation JAD	1	-	14,400
25316 WIC Farmers Market	98,077	-	1,093
25317 WIC Lactation Consultant	16,626	8,936	8,891
25318 WIC Peer Counselor	34,894	108,686	107,892
25319 WIC Vendor Operations	53,182	-	-
25320 WIC Mentor	· -	50,000	49,900
25321 WIC Obesity	22,450	32,958	32,703
25322 WIC R D Grant	11,642	71,868	77,168
25323 WIC Summer Feeding	5,135	-	-
2530 WIC Grant Fund	1,378,286	2,483,676	2,451,473
Health and Human Services Total Expenditures	16,520,343	19,878,252	20,128,226





(1335)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 47,045	\$ 47,322	\$ 50,363
Supplies	11,134	10,107	15,100
Contractual Services	1,160	1,500	33,500
Other Charges	1,638	2,243	3,006
Total Expenses	\$ 60,977	\$ 61,172	\$ 101,969

#### Mission

To serve the public by recording, preserving, and retrieving official and vital public records in a courteous and professional manner while consistently conforming to state and federal law governing these practices.

## **Strategic Approach**

To maintain and preserve vital records in compliance with state and federal laws, and to act in the best interest of the City of Amarillo by providing efficient, innovative, and quality services in a fair and impartial manner to all.

The City of Amarillo Vital Statistics division strives to perform at a high level and recognizes the need to continuously work to earn the respect of the community. The division also realizes the importance of always welcoming newcomers as well as lifelong residents with information, resources, and a smile.

The division continues to look for innovative solutions to fulfill the **Council Pillars** initiative outlined in the **BluePrint for Amarillo**. The City of Amarillo Vital Statistics division continues to work diligently in remaining compliant with state and federal law when distributing vital records. The Vital Statistics division has continued to follow counsel from State representatives, in attending the annual conferences for Vital Statistics to maintain awareness of all forthcoming changes. The division's goal for the upcoming year is to obtain an additional Master Registrar certification to achieve a high level of knowledge to not only continue to meet requirements set forth by the State, but also to perform at an exemplary level for our customers as well as for the City of Amarillo.

Within the past year, the City of Amarillo Vital Statistics division has worked towards overall improvement of the maintenance, issuance and preservation of all records. This in turn, will provide the exemplary customer service that each citizen deserves. The City of Amarillo has invested in upgraded technology to maintain records, as well as move to a more electronic environment. The Vital Statistics division continues to strengthen skills within Tyler Technologies records software product called Eagle

and was selected as a Pilot Tester for the new TxEVER program. Texas Electronic Vital Events Registrar (TxEVER) is a new registration system that replaced the legacy Texas Electronic Registrar (TER) systems. This new system has provided the State of Texas to become one of the first states to embrace a fully integrated vital records system. The TxEVER system went live on January 1, 2019 to support all vital events operations, including reporting, registration, and amendments of births and deaths.

Within the first year on the new system, we have seen many improvements and look forward to the efficiency and effectiveness it will provide to our staff and the citizens of Amarillo.

## **Programs**

## Birth Records 2019/20 Budget — \$48,945

Assist the community in providing certified copies of birth records within the State of Texas and providing documents needed to obtain out-of-state birth records. There are many different methods by which the Vital Statistics division receives and distributes these records. Functions consist of certifying homebirth records, issuing amendments on birth records, completing acknowledgement of paternity requests, and helping the county and State agencies with requests—all in compliance with state and federal regulations.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Births Recorded	9,779	11,780	12,000
Attendance of annual conference	2	1	2
Master Registrar Certification	0	0	1

## Death Records 2019/20 Budget — \$28,551

Assist the community as well as funeral homes by providing certified copies of death records in compliance with state and federal regulations. Also issue fetal death certificates, amendments on death records, and burial transit permits in compliance with state and federal regulations.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Deaths Recorded	5,669	7,932	8,000
Attendance of annual conference	2	1	2
Master Registrar Certification	0	0	1

# Qualified Applicant Determination 2019/20 Budget — \$24,473

Verify birth and death records are only distributed to qualified applicants. Under Texas Law, birth records are confidential for seventy-five (75) years and death records are confidential for twenty-five (25) years and can be obtained only by qualified applicants. A qualified applicant is defined as the registrant, or immediate family member either by blood or marriage, his or her guardian, or his or her

legal representative. Local, state, and federal law enforcement or governmental agencies and other persons may be designated as properly qualified applicants by demonstrating a direct and tangible interest in the record when information in the record is necessary to implement a statutory provision or to protect a personal legal property right. A properly qualified applicant also may be any person who has submitted an application for a request to release personal information and has been approved as outlined in the Health and Safety Code, Section 181.11, relating to requests for Personal Data.

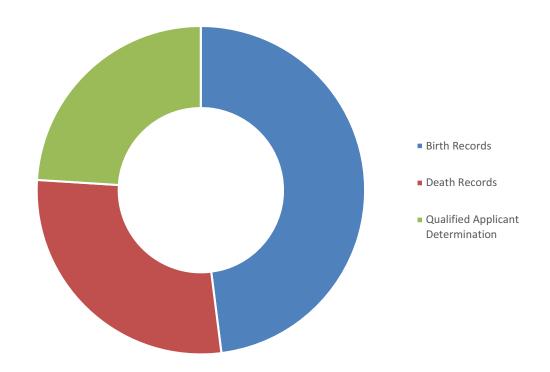
#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Lobby Orders	10,570	13,188	14,000
Online Orders	355	560	800
Certificates Issued	15,416	19,712	20,000

## **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	1	1	1
Part-time Positions	-	-	-
Total Positions	1	1	1

## Total Vital Statistics 2019/20 Budget — \$101,969



#### **Vital Statistics**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
33350 Vital Statistic Fees	239,317	248,247	250,000	279,400	279,400
33300 Public Safety and Health	239,317	248,247	250,000	279,400	279,400
37141 Merchant Service Fees	-1,357	-3,004	0	-3,927	-4,000
37410 Miscellaneous Revenue	17,754	11,028	2,400	10,995	16,000
37400 Miscellaneous Revenue	16,397	8,023	2,400	7,068	12,000
TREVENUE Total Revenues	255,713	256,270	252,400	286,468	291,400
41100 Salaries and Wages	29,235	29,950	29,591	32,004	31,459
41620 Unscheduled	20	0	0	340	0
41820T Health Insurance	10,403	10,412	10,899	10,873	11,659
41900 Life	17	17	17	17	17
42010 Social Security - Medica	374	388	429	450	456
42020 Social Security - OASDI	1,599	1,659	1,835	1,923	1,950
42110 TMRS	3,368	3,675	3,623	3,959	3,839
42115 OPEB Funding	711	728	719	786	764
42300 State Unemployment	49	49	49	55	49
42400 Workers Compensation	163	167	160	175	170
41000 Personal Services	45,938	47,045	47,322	50,583	50,363
51110 Office Expense	8,436	11,134	10,107	11,000	15,100
51000 Supplies	8,436	11,134	10,107	11,000	15,100
61200 Postage	791	1,026	1,500	1,127	1,500
69300 Leased Computer Software	0	134	0	0	32,000
60000 Contractual Services	791	1,160	1,500	1,127	33,500
71100 Insurance and Bonds	471	423	406	406	506
75100 Travel	1,351	1,168	1,837	1,004	2,500
75200 Mileage	38	0	0	0	0
75300 Meals and Local	0	47	0	0	0
70000 Other Charges	1,861	1,638	2,243	1,410	3,006
TEXPENSES Total Expenses	57,026	60,977	61,172	64,119	101,969

**Entity:** 1335 - Vital Statistics

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	CLR075	DEPUTY REGISTRAR
1.00		







## (2010,2020,2030,2040,2065,2070,2075,2300)

## **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 839,654	\$ 1,020,418	\$ 1,268,749
Supplies	377,495	485,125	577,168
Contractual Services	10,486,934	11,693,137	11,649,891
Other Charges	314,542	373,752	472,034
Total Expenses	\$ 12,018,625	\$ 13,572,432	\$ 13,967,842

## **Mission**

To support neighborhoods and neighbors who are facing poverty by providing safe, decent, affordable housing, and to lead the City's homeless services providers in utilizing evidenced based practices and data driven decisions to end homelessness.

## Strategic Approach

Community Development has undergone an overhaul in operations but not mission. Community Development is mandated to follow the Consolidated Plan that is created every five years, but changes can be made with feedback from the Community Development Advisory Committee (CDAC).

The Consolidated Plan serves as a planning document meeting the federal government statutory requirements in guiding the use of CDBG and HOME funds based on applications to the U.S. Department of Housing and Urban Development (HUD). The Consolidated Plan also serves as the baseline for measuring program effectiveness, as reported in the Consolidated Annual Performance and Evaluation Report (CAPER). The current Consolidated Plan was developed using an online survey on the City's website; conducting public forums; and utilizing focus groups consisting of citizens, nonprofit agencies, business owners, colleges and universities, elected and appointed officials, the Amarillo Continuum of Care and the CDAC.

Community Development began the process in July to create the Consolidated Plan for the next five years with a strategy of ensuring utilization of limited Community Development Block Grant (CDBG) funds most efficiently and to achieve the strongest impact in the areas of greatest need. Community Development is also focused on ensuring the new Consolidated Plan is aligned with the multiple Neighborhood Plans managed through Planning and Development Services.

HUD requirements align perfectly with the **BluePrint for Amarillo** adopted by City Council in terms of focus, allocation of resources, and initiatives. The Community Development Department plans, monitors and administers the entitlement grant program by using best practices to comply with Federal Regulations and City of Amarillo policies. Proposed projects for 2019/20 will provide funding to help address the Council Pillars Fiscal Responsibility and Civic Pride.

## **Programs**

# Public Housing Authority 2019/20 Budget - \$10,731,490

This program provides direct rental assistance through the Housing Choice Voucher Program with a focus on housing those most in need: the chronically homeless, families with young children living in shelters, and homeless veterans.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Total Units Available*	1,639	1,644	1,644
Leased Units	1,211	1,385	1,500
Percent of Units Leased	74%	84%	91%

<sup>\*</sup>In 2017/18, seven VA Supportive Housing (VASH) units were added, and in 2018/19, five VASH units are anticipated to be added.

## Continuum of Care (CoC) 2019/20 Budget – \$163,232

Under this program Community Development serves as the lead agency for the Continuum of Care, a coalition made up of all homeless services providers within Amarillo. Community Development annually submits a single application to HUD on behalf of all homeless service providers in Amarillo to provide housing and supportive services to the homeless community.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual*	Estimated	Projected
CoC Planning Grant( to provide training on			
evidence based practices for the community)	N/A	\$35,000	\$35,000
Homeless Management Information System (this			
is a centralized data base, that all homeless			
service providers need to utilize so decision will			
be informed by data)	N/A	\$163,232	\$163,232
Coming Home-( will apply for funding to sustain			
and expand this program through this resource			
during the next competition)	N/A	\$0	\$210,000

<sup>\*</sup>Program is new to 2018/19, and therefore data is not available for 2017/18.

## Coming Home 2019/20 – \$278,224

This program was started in November of 2018 to help provide housing to those who are chronically homeless and coping with medical and psychiatric needs. Participants selected for Coming Home are assisted in obtaining housing leases and then are visited at least weekly by Community Development social workers and a psychiatrist. The program also provides help to participants in obtaining services such as medical care and employment.

#### Performance Measures/Indicators:

	2017/18 Actual*	2018/19 Estimated	2019/20 Projected
Homeless Citizens Housed	N/A	44	76
Clients that have remained in housing	N/A	44	70

<sup>\*</sup>Program is new to 2018/19, and therefore data is not available for 2017/18.

# Community Development Block Grant (CDBG) 2019/20 Budget - \$1,634,245

This budget provides the administrative resources necessary to administer all aspects of the CDBG program in accordance with federal and state regulations. The plan for the upcoming year for the public services portion of the CDBG grant will focus on requiring all applicants to demonstrate how a project furthers the goal of ending homelessness in Amarillo.

#### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Persons Assisted	21,745	15,295	15,150
Parks & Recreation	6,345	0	0
Code Enforcement	9,953	10,000	10,000
Demolition & Clearance	32	45	50
Emergency Home Repairs	107	100	100
Public Services	4,307	5,000	5,000
Neighborhood Improvements	1,001	150	0
Represents 20% of maximum CDBG Entitlement	\$282,796	\$318,402	\$338,849

## HOME 2019/20 Budget - \$645,297

This program provides resources for single family and multifamily new construction and rehabilitation projects for low to moderate income persons. In addition a Community Housing Development Organization (CHDO) Habitat is funded for construction of new housing for low income homeowners. These projects are fundamental to meeting the Council Pillar of Civic Pride.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Units of Affordable Housing Built	20	36	36
Homeowner Rehab	1	0	0
Rapid Re-housing	0	0	21
Rental Rehab	17	34	36
CHDO New Construction	2	2	3
Represents 10% of maximum HOME Entitlement	\$50,117	\$72,557	\$64,479

## Summer Lunch 2019/20 Budget – \$515,354

The Summer Lunch program is a grant received through the Community Development Department from Texas Department of Agriculture, to provide food for children who have less access to food during the summer months. Community Development manages and monitors the program, the actual feeding sites are throughout Amarillo, at schools, parks, community centers and this year we added two WIC sites for a total of 54 sites this year.

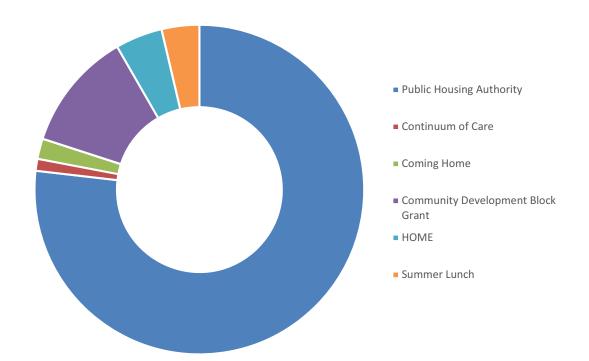
#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Lunches Served	77,592	112,490	112,490
Snacks Served	57,016	100,927	100,927

## **Authorized Position**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	16	20	21
Part-time Positions	1	1	1
Total Positions	17	21	22

Total Community Development 2019/20 Budget — \$13,967,842



#### **Program Management**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	294,633	277,092	318,402	318,402	323,849
35615 Program Income	21,688	7,648	15,000	15,000	15,000
35500 Other Governmental Reven	316,322	284,740	333,402	333,402	338,849
37130 Discounts Earned	0	0	0	0	0
37400 Miscellaneous Revenue	0	0	0	0	0
39110 Tsf In fr General Fund	9,851	0	0	0	0
39100 Operating Transfers In	9,851	0	0	0	0
TREVENUE Total Revenues	326,173	284,740	333,402	333,402	338,849
41100 Salaries and Wages	151,749	133,994	134,974	149,801	119,137
41300 Incentive	0	7	300	494	600
41500 PFP	0	0	1,599	0	1,599
41620 Unscheduled	0	69	0	298	0
41820T Health Insurance	22,737	19,613	26,644	24,144	24,704
41900 Life	54	36	46	44	42
42010 Social Security - Medica	2,166	1,900	1,983	2,205	1,758
42020 Social Security - OASDI	9,262	8,125	8,480	9,429	7,517
42110 TMRS	17,734	16,853	16,772	18,801	14,794
42115 OPEB Funding	3,748	3,338	3,324	3,733	2,946
42300 State Unemployment	215	167	158	160	122
42400 Workers Compensation	244	217	425	244	194
42510 Car Allowance	2,724	2,187	1,500	2,701	1,500
42550 Communications Allowance	1,090	1,110	1,200	1,081	600
41000 Personal Services	211,723	187,616	197,405	213,134	175,513
51110 Office Expense	3,918	3,428	5,000	18,643	23,845
51700 Education	75	0	0	0	0
51000 Supplies	3,993	3,428	5,000	18,643	23,845
61200 Postage	677	535	1,000	1,608	2,000
61300 Advertising	4,728	644	5,000	0	0
61400 Dues	1,595	1,695	2,000	1,695	0
61410 Tuition	4,658	-3,329	0	-6,166	0
62000 Professional	125	0	0	3,100	5,000
60000 Contractual Services	11,783	-455	8,000	237	7,000
71100 Insurance and Bonds	1,884	1,690	1,623	1,623	1,518
75100 Travel	0	1,271	5,000	26,504	30,000
75200 Mileage	36	81	0	81	300
75300 Meals and Local	114	238	0	383	1,000
77450 Administrative Other	47,376	39,080	31,328	33,824	52,451
77610 Information Technology -	41,481	44,143	43,931	43,931	38,870
78245 Discounts Lost	12,555	0	0	0	0
70000 Other Charges	103,446	86,504	81,882	106,345	124,139
TEXPENSES Total Expenses	330,945	277,092	292,287	338,360	330,497

**Entity:** 20110 - Program Management **Account:** 41100 - Salaries and Wages

Count	Code	Description
0.50	ADM502	COMMUNITY DEVELOPMENT DIRECTOR
1.00	CLR585	ACCOUNTING TECHNICIAN
1.00	MGT560	PROGRAM COORDINATOR
2.50		

#### **Code Enforcement**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	43,224	165,237	239,500	239,500	257,203
35500 Other Governmental Reven	43,224	165,237	239,500	239,500	257,203
TREVENUE Total Revenues	43,224	165,237	239,500	239,500	257,203
67110 Demolition Condemned Pro	43,224	165,237	239,500	239,500	257,203
60000 Contractual Services	43,224	165,237	239,500	239,500	257,203
TEXPENSES Total Expenses	43,224	165,237	239,500	239,500	257,203

#### **Code Inspector**

			<del></del>		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	67,482	71,187	75,482	75,482	75,482
35500 Other Governmental Reven	67,482	71,187	75,482	75,482	75,482
39110 Tsf In fr General Fund	1,893	0	0	0	0
39100 Operating Transfers In	1,893	0	0	0	0
TREVENUE Total Revenues	69,375	71,187	75,482	75,482	75,482
41100 Salaries and Wages	33,084	33,755	34,340	34,983	34,683
41300 Incentive	323	231	0	0	0
41500 PFP	0	0	4,307	0	4,307
41620 Unscheduled	1,691	3,026	281	2,645	281
41820T Health Insurance	8,829	8,505	10,899	10,873	11,659
41900 Life	17	17	17	17	17
42010 Social Security - Medica	496	507	498	496	503
42020 Social Security - OASDI	2,108	2,167	2,129	2,122	2,150
42110 TMRS	4,027	4,551	4,205	4,297	4,232
42115 OPEB Funding	848	899	834	853	843
42300 State Unemployment	70	72	49	54	49
42400 Workers Compensation	54	56	55	56	55
41000 Personal Services	51,547	53,787	57,614	56,395	58,779
69210 Rental City Equipment	5,774	5,774	5,774	5,774	5,889
60000 Contractual Services	5,774	5,774	5,774	5,774	5,889
71100 Insurance and Bonds	471	423	406	406	506
77450 Administrative Other	11,583	11,204	9,027	8,950	16,431
70000 Other Charges	12,054	11,627	9,433	9,356	16,937
TEXPENSES Total Expenses	69,375	71,187	72,821	71,525	81,605

**Entity:** 20116 - Code Inspector **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	TRD520	COMMUNITY IMPROVEMENT INSPECTOR
1.00		

#### Rehab Support

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	167,782	118,998	184,325	184,325	184,325
35500 Other Governmental Reven	167,782	118,998	184,325	184,325	184,325
TREVENUE Total Revenues	167,782	118,998	184,325	184,325	184,325
41100 Salaries and Wages	75,522	55,886	43,780	45,592	64,163
41300 Incentive	38	27	0	0	0
41500 PFP	237	0	1,953	0	1,953
41820T Health Insurance	18,928	14,640	12,730	7,341	10,381
41900 Life	32	23	16	23	33
42010 Social Security - Medica	1,022	739	634	658	930
42020 Social Security - OASDI	4,372	3,162	2,714	2,814	3,978
42110 TMRS	8,820	6,831	5,361	5,573	7,830
42115 OPEB Funding	1,852	1,360	1,063	1,108	1,559
42300 State Unemployment	67	83	87	80	97
42400 Workers Compensation	124	90	70	60	77
42510 Car Allowance	113	35	0	0	0
42550 Communications Allowance	45	20	0	0	0
41000 Personal Services	111,173	82,896	68,410	63,249	91,002
51110 Office Expense	4,554	1,862	3,506	16,018	10,000
51000 Supplies	4,554	1,862	3,506	16,018	10,000
61410 Tuition	3,329	0	0	0	0
62000 Professional	10,454	0	1,500	30,000	15,000
64100 Lead Paint Test	0	1,660	1,000	1,660	1,000
69210 Rental City Equipment	11,548	11,548	11,548	11,548	11,779
60000 Contractual Services	25,331	13,208	14,048	43,208	27,779
71100 Insurance and Bonds	1,089	845	812	812	506
75100 Travel	391	2,921	0	50,000	29,974
77450 Administrative Other	24,861	17,267	10,857	10,037	26,859
77610 Information Technology -	383	0	0	0	434
70000 Other Charges	26,724	21,033	11,669	60,850	57,773
TEXPENSES Total Expenses	167,782	118,998	97,632	183,325	186,554

**Entity:** 20125 - Rehab Support **Account:** 41100 - Salaries and Wages

Count	Code	Description
0.10	MGT135	HOME/CDBG MANAGER
0.90	TRD085	INSPECTION SPECIALIST
1.00	TRD556	REHAB INSPECTOR II
2.00		

#### **Housing Rehab**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35420 Owner Participation	19,532	42,541	0	24,746	0
35300 Construction Participati	19,532	42,541	0	24,746	0
35610 Grant In Aid – Federal	266,438	294,444	375,000	375,000	375,000
35500 Other Governmental Reven	266,438	294,444	375,000	375,000	375,000
TREVENUE Total Revenues	285,970	336,985	375,000	399,746	375,000
41100 Salaries and Wages	6,884	106	0	0	0
41300 Incentive	112	0	0	0	0
41820T Health Insurance	1,588	10	0	0	0
41900 Life	3	0	0	0	0
42010 Social Security - Medica	98	2	0	0	0
42020 Social Security - OASDI	421	7	0	0	0
42110 TMRS	786	13	0	0	0
42115 OPEB Funding	170	3	0	0	0
42300 State Unemployment	11	0	0	0	0
42400 Workers Compensation	11	0	0	0	0
42510 Car Allowance	8	4	0	0	0
42550 Communications Allowance	3	1	0	0	0
41000 Personal Services	10,096	146	0	0	0
64070 Emergency Repairs Grant	229,595	239,608	375,000	375,000	375,000
64080 Owner Expenses	19,532	42,541	0	24,746	0
64910 Owner Rehab	21,953	51,774	0	0	0
60000 Contractual Services	271,079	333,923	375,000	399,746	375,000
71100 Insurance and Bonds	314	0	0	0	0
77450 Administrative Other	2,269	30	0	0	0
77610 Information Technology -	2,211	2,885	0	0	0
70000 Other Charges	4,794	2,916	0	0	0
TEXPENSES Total Expenses	285,970	336,985	375,000	399,746	375,000

#### **Park Improvements**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	192,298	297,876	0	0	0
35500 Other Governmental Reven	192,298	297,876	0	0	0
TREVENUE Total Revenues	192,298	297,876	0	0	0
64155 Mesa Verde Park	192,298	0	0	0	0
64769 Gene Howe Park	0	297,876	0	0	0
60000 Contractual Services	192,298	297,876	0	0	0
TEXPENSES Total Expenses	192,298	297,876	0	0	0

#### **Public Services**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	208,729	218,887	238,802	238,802	242,886
35500 Other Governmental Reven	208,729	218,887	238,802	238,802	242,886
TREVENUE Total Revenues	208,729	218,887	238,802	238,802	242,886
64010 Jan Werner	16,000	0	0	0	0
64030 Interfaith Hunger	26,000	24,556	40,000	40,000	40,000
64040 Title 4-A Child Care	80,000	67,112	80,000	80,000	57,052
64060 Food NET Program - PRPC	22,000	18,556	25,000	25,000	0
64130 Trans For Homeless	4,500	2,978	3,750	3,750	7,834
64170 Wesley Club Wrestling	10,000	8,556	0	0	0
64570 FSS Counseling	5,000	0	0	0	0
64630 Salvation Army	0	2,989	0	0	0
64650 TSRC Day Room Advocate	10,997	23,555	23,000	23,000	23,000
64767 Maverick Club-After Scho	15,950	10,556	15,000	15,000	15,000
64768 CD Homeless Mgmt Info Sv	18,282	60,030	52,052	52,052	0
64810 Housing Assistance Payme	0	0	0	0	100,000
60000 Contractual Services	208,729	218,887	238,802	238,802	242,886
TEXPENSES Total Expenses	208,729	218,887	238,802	238,802	242,886

#### **Neighborhood Facilities**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	15,708	139,517	160,500	160,500	160,500
35500 Other Governmental Reven	15,708	139,517	160,500	160,500	160,500
TREVENUE Total Revenues	15,708	139,517	160,500	160,500	160,500
64145 Wesley Community Center	0	72,000	0	0	0
64180 Amarillo Activity Youth	0	27,000	160,500	160,500	160,500
64630 Salvation Army	15,708	4,292	0	0	0
64724 Maverick Club	0	36,225	0	0	0
60000 Contractual Services	15,708	139,517	160,500	160,500	160,500
TEXPENSES Total Expenses	15,708	139,517	160,500	160,500	160,500

#### **Housing Assistance**

Troubing Abbitainee						
	Actual	Actual	Budget	RevEst	Dept Req	
DESCRIPTION	2016	2017	2018	2018	2019	
35460 Other Participation	0	193	0	0	0	
35300 Construction Participati	0	193	0	0	0	
35610 Grant In Aid – Federal	702,973	706,362	862,088	862,088	862,088	
35631 Portables - Certificate	20,125	28,490	35,000	35,000	35,000	
35632 Portables - Voucher	305	3,165	0	0	0	
35500 Other Governmental Reven	723,403	738,017	897,088	897,088	897,088	
37110 Interest Income	1,823	5,759	1,000	8,823	8,823	
37109 Interest Earnings	1,823	5,759	1,000	8,823	8,823	
37410 Miscellaneous Revenue	3,281	0	0	0	0	
37400 Miscellaneous Revenue	3,281	0	0	0	0	
39593 Tsf In fr Trans Housing	3,660	0	0	0	0_	
39100 Operating Transfers In	3,660	0	0	0	0	
TREVENUE Total Revenues	732,167	743,970	898,088	905,911	905,911	
41100 Salaries and Wages	386,525	315,423	399,591	313,318	356,663	
41300 Incentive	604	587	600	90	0	
41500 PFP	0	0	8,020	0	8,020	
41620 Unscheduled	673	282	0	9,101	0	
41820T Health Insurance	63,820	74,083	92,712	81,527	101,269	
41900 Life	165	141	172	145	160	
42010 Social Security - Medica	5,381	4,331	5,825	4,560	5,193	
42020 Social Security - OASDI	22,040	18,069	24,322	18,915	21,623	
42110 TMRS	43,803	38,756	49,303	39,454	43,705	
42115 OPEB Funding	9,046	7,514	9,761	7,612	8,475	
42300 State Unemployment	602	477	577	956	517	
42400 Workers Compensation	308	263	1,531	246	319	
42510 Car Allowance	49 20	91 83	1,500	292 117	1,500 600	
42550 Communications Allowance PSCHG Personal Svcs Changes	0	03 0	1,200 0	21,298	0	
41000 Personal Services 51110 Office Expense	<b>533,034</b> 34,543	<b>460,100</b> 16,332	<b>595,114</b> 13,038	<b>497,630</b> 50,570	<b>548,044</b> 73,212	
-			-			
51000 Supplies 61200 Postage	<b>34,543</b> 16,836	<b>16,332</b> 16,013	<b>13,038</b> 20,000	<b>50,570</b> 20,000	<b>73,212</b> 20,000	
61300 Advertising	2,431	3,736	2,500	2,500	2,500	
61400 Dues	125	550	300	809	300	
62000 Professional	49,527	43,141	20,000	100,000	75,000	
64100 Lead Paint Test	833	385	1,000	1,000	1,000	
68300 R & M - Improvements	0	4,039	0	0	0	
69210 Rental City Equipment	5,774	5,774	5,774	5,774	5,889	
60000 Contractual Services	75,526	73,638	49,574	130,083	104,689	
71100 Insurance and Bonds	4,240	4,225	4,464	4,464	4,555	
75100 Travel	2,948	0	20,000	50,000	50,000	
75200 Mileage	0	0	500	1,000	2,000	
75300 Meals and Local	647	612	500	2,000	2,500	
77450 Administrative Other	235,601	104,765	154,347	125,229	87,537	
77610 Information Technology -	39,153	51,759	58,410	58,410	46,712	
70000 Other Charges	282,589	161,360	238,221	241,103	193,304	
92120 Information Services	1,950	0	0	0	0	
92000 Operating Transfers	1,950	0	0	0	0	
TEXPENSES Total Expenses	927,642	711,429	895,947	919,386	919,249	

**Entity:** 20210 - Housing Assistance **Account:** 41100 - Salaries and Wages

Count	Code	Description
0.50	ADM502	COMMUNITY DEVELOPMENT DIRECTOR
4.00	CLR030	CASE WORKER
2.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR610	HOUSING PROGRAM COORDINATOR
1.00	HRL941	ADMINISTRATIVE TECHNICIAN
1.00	MGT140	HCV MANAGER
0.10	TRD085	INSPECTION SPECIALIST
1.00	TRD980	HOUSING INSPECTOR
10.60		

#### **Mod Rehab**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37410 Miscellaneous Revenue	-951	0	0	0	0
37400 Miscellaneous Revenue	-951	0	0	0	0
TREVENUE Total Revenues	-951	0	0	0	0
64810 Housing Assistance Payme	0	-1,830	0	0	0
60000 Contractual Services	0	-1,830	0	0	0
TEXPENSES Total Expenses	0	-1,830	0	0	0

#### **Housing Vouchers**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35217 FSS Escrow Forfeitures	160,173	943	0	511	0
35000 Fines and Forfeitures	160,173	943	0	511	0
35610 Grant In Aid – Federal	8,712,383	8,732,809	9,147,172	9,147,172	9,147,172
35632 Portables - Voucher	7,818	52,180	0	0	0
35500 Other Governmental Reven	8,720,201	8,784,989	9,147,172	9,147,172	9,147,172
37414 HAP Fraud Recoveries	34,111	35,252	41,058	30,000	41,058
37400 Miscellaneous Revenue	34,111	35,252	41,058	30,000	41,058
TREVENUE Total Revenues	8,914,485	8,821,183	9,188,230	9,177,683	9,188,230
64810 Housing Assistance Payme	8,923,490	8,215,890	9,175,266	9,137,837	9,175,266
64815 HAP Portability-In	5,058	0	0	0	0
60000 Contractual Services	8,931,308	8,267,515	9,175,266	9,161,138	9,175,266
71100 Insurance and Bonds	964	964	964	964	964
71250 Paid Claims	0	0	0	-195	0
77460 Admin Other Governments	16,034	14,913	12,000	15,776	12,000
70000 Other Charges	16,998	15,877	12,964	16,545	12,964
TEXPENSES Total Expenses	8,948,306	8,283,392	9,188,230	9,177,683	9,188,230

#### **5 YEAR MAINSTREAM VOUCHER PROG**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	454,128	349,799	321,299	321,299	321,299
35500 Other Governmental Reven	454,128	349,799	321,299	321,299	321,299
TREVENUE Total Revenues	454,128	349,799	321,299	321,299	321,299
64810 Housing Assistance Payme	340,459	281,433	321,299	321,299	321,299
60000 Contractual Services	340,459	281,433	321,299	321,299	321,299
TEXPENSES Total Expenses	340,459	281,433	321,299	321,299	321,299

#### **Home Administration**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	51,273	41,121	72,557	72,557	64,479
35615 Program Income	2,370	848	500	500	500
35500 Other Governmental Reven	53,643	41,968	73,057	73,057	64,979
TREVENUE Total Revenues	53,643	41,968	73,057	73,057	64,979
41100 Salaries and Wages	28,074	33,314	32,758	30,727	28,304
41300 Incentive	449	553	300	189	0
41500 PFP	0	0	710	0	710
41820T Health Insurance	6,360	8,055	8,770	8,254	8,494
41900 Life	13	16	15	16	15
42010 Social Security - Medica	401	475	479	442	410
42020 Social Security - OASDI	1,714	2,029	2,050	1,889	1,755
42110 TMRS	3,311	4,154	4,048	3,787	3,454
42115 OPEB Funding	694	823	803	751	688
42300 State Unemployment	34	49	44	43	44
42400 Workers Compensation	17	20	35	18	17
42510 Car Allowance	19	0	0	0	0
42550 Communications Allowance	7	0	0	0	0
41000 Personal Services	41,092	49,487	50,012	46,117	43,890
51110 Office Expense	1,592	654	5,000	7,762	530
51000 Supplies	1,592	654	5,000	7,762	530
71100 Insurance and Bonds	471	423	406	406	506
75100 Travel	0	0	4,214	7,425	3,076
77450 Administrative Other	9,233	10,308	7,937	7,321	13,022
77610 Information Technology -	5,371	2,885	4,026	4,026	3,955
70000 Other Charges	15,075	13,616	16,583	19,178	20,559
TEXPENSES Total Expenses	57,758	63,757	71,594	73,057	64,979

**Entity:** 20310 - Home Administration **Account:** 41100 - Salaries and Wages

Count Code		Description		
0.90	MGT135	HOME/CDBG MANAGER		
0.90				

### **Home Projects**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	881,712	209,976	653,017	653,017	580,318
35615 Program Income	1,569	0	0	0	0
35500 Other Governmental Reven	883,281	209,976	653,017	653,017	580,318
TREVENUE Total Revenues	883,281	209,976	653,017	653,017	580,318
64910 Owner Rehab	152,150	36,347	87,164	0	87,164
64911 Rental Rehab	603,973	14,999	420,738	507,902	396,434
64913 CHDO Admin	25,636	24,972	36,279	36,279	0
64914 CHDO	103,464	133,658	108,836	108,836	96,720
64919 New Construction Develop	1,904	0	0	0	0
60000 Contractual Services	887,127	209,976	653,017	653,017	580,318
TEXPENSES Total Expenses	887,127	209,976	653,017	653,017	580,318

### **SHELTER PLUS CARE**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	413,534	189,230	305,000	310,368	302,712
35500 Other Governmental Reven	413,534	189,230	305,000	310,368	302,712
TREVENUE Total Revenues	413,534	189,230	305,000	310,368	302,712
64810 Housing Assistance Payme	413,534	189,230	305,000	310,368	302,712
60000 Contractual Services	413,534	189,230	305,000	310,368	302,712
TEXPENSES Total Expenses	413,534	189,230	305,000	310,368	302,712

### **Coming Home Project**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37420 Donations	0	0	0	14,856	10,000
37400 Miscellaneous Revenue	0	0	0	14,856	10,000
39110 Tsf In fr General Fund	0	0	0	140,664	168,224
39130 Tsf In fr CDBG	0	0	0	0	100,000
39591 Tsf in from Affordable H	0	0	0	500	0
39100 Operating Transfers In	0	0	0	141,164	268,224
TREVENUE Total Revenues	0	0	0	156,020	278,224
41100 Salaries and Wages	0	0	0	65,639	78,778
41620 Unscheduled	0	0	0	401	0
41820T Health Insurance	0	0	0	16,050	24,833
41900 Life	0	0	0	28	33
42010 Social Security - Medica	0	0	0	945	1,142
42020 Social Security - OASDI	0	0	0	4,039	4,884
42110 TMRS	0	0	0	8,066	9,613
42115 OPEB Funding	0	0	0	1,605	1,914
42300 State Unemployment	0	0	0	1,332	97
42400 Workers Compensation	0	0	0	73	126
PSCHG Personal Svcs Changes	0	0	0	0	60,000
41000 Personal Services	0	0	0	98,178	181,422
51950 Minor Office Equipment	0	0	0	28	1,000
51000 Supplies	0	0	0	28	1,000
62000 Professional	0	0	0	0	40,000
64810 Housing Assistance Payme	0	0	0	13,000	15,000
69210 Rental City Equipment	0	0	0	12,814	13,802
60000 Contractual Services	0	0	0	25,814	68,802
74100 Community Outreach	0	0	0	32,000	25,000
75100 Travel	0	0	0	0	2,000
70000 Other Charges	0	0	0	32,000	27,000
TEXPENSES Total Expenses	0	0	0	156,020	278,224
•				•	•

**Entity:** 20650 - Coming Home Project **Account:** 41100 - Salaries and Wages

Period: Annual, 2019
Scenario: Dept Req
Currency: USD

Count	Code	Description
2.00	PRF705	SOCIAL WORKER
2.00		

### **New Positions**

Head-	Class		E	Estimated
count	Code	Position	Pay Grade	Cost
1	PRF705	SOCIAL WORKER	G09	60,000

### **TX Emergency Solutions Grant**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	143,282	298,098	145,449	13,112	0
35500 Other Governmental Reven	143,282	298,098	145,449	13,112	0
TREVENUE Total Revenues	143,282	298,098	145,449	13,112	0
41100 Salaries and Wages	3,154	3,422	0	0	0
41620 Unscheduled	0	0	5,090	0	0
41820T Health Insurance	819	915	0	0	0
41900 Life	2	1	0	0	0
42010 Social Security - Medica	43	45	0	0	0
42020 Social Security - OASDI	184	194	0	0	0
42110 TMRS	367	426	0	0	0
42115 OPEB Funding	77	83	0	0	0
42300 State Unemployment	11	3	0	0	0
42400 Workers Compensation	2	1	0	0	0
41000 Personal Services	4,658	5,090	5,090	0	0
64510 FSS/Domestic Violence	12,376	12,885	16,000	3,115	0
64620 Homelessness Prevention	31,734	45,497	44,359	2,940	0
64630 Salvation Army	29,393	21,141	28,000	5,610	0
64635 Salvation Army - Operati	19,649	25,553	27,000	1,447	0
64655 GSRC Emergency Shelter O	15,472	25,000	25,000	0	0
64656 ESG HMIS	30,000	0	0	0	0
64657 ESG Permanent Housing	0	162,932	0	0	0
60000 Contractual Services	138,624	293,008	140,359	13,112	0
92010 Other Grant Funds	0	0	0	500	0
92000 Operating Transfers	0	0	0	500	0
TEXPENSES Total Expenses	143,282	298,098	145,449	13,612	0

### HMIS

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	32,218	0	0	163,232	163,232
35500 Other Governmental Reven	32,218	0	0	163,232	163,232
37420 Donations	1,463	0	0	0	0
37400 Miscellaneous Revenue	1,463	0	0	0	0
39110 Tsf In fr General Fund	10,347	0	0	0	0
39591 Tsf in from Affordable H	1,152	0	0	0	0
39100 Operating Transfers In	11,499	0	0	0	0
TREVENUE Total Revenues	45,181	0	0	163,232	163,232
41100 Salaries and Wages	8,760	0	0	36,970	81,640
41500 PFP	-237	0	0	0	615
41620 Unscheduled	0	0	0	273	0
41820T Health Insurance	1,888	0	0	9,387	22,611
41900 Life	3	0	0	14	33
42010 Social Security - Medica	97	0	0	540	1,184
42020 Social Security - OASDI	414	0	0	2,309	5,062
42110 TMRS	805	0	0	4,536	9,962
42115 OPEB Funding	177	0	0	905	1,984
42300 State Unemployment	4	0	0	46	104
42400 Workers Compensation	12	0	0	60	131
41000 Personal Services	11,923	0	0	55,039	123,326
51110 Office Expense	0	0	0	0	10,000
51000 Supplies	0	0	0	0	10,000
61600 Unassigned	11,497	0	0	0	0
62000 Professional	21,677	0	0	88,218	13,548
60000 Contractual Services	33,174	0	0	88,218	13,548
71100 Insurance and Bonds	88	0	0	0	506
75100 Travel	-6	0	0	19,975	14,385
77610 Information Technology -	0	0	0	0	1,467
70000 Other Charges	82	0	0	19,975	16,358
TEXPENSES Total Expenses	45,179	0	0	163,232	163,232

**Entity:** 20755 - HMIS

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	CLR820	HMIS DATA TECHNICIAN
1.00	MGT145	HMIS MANAGER
2.00		

City of Amarillo

### **Summer Food Service Program**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	268,007	357,361	515,354	515,354	515,354
35500 Other Governmental Reven	268,007	357,361	515,354	515,354	515,354
TREVENUE Total Revenues	268,007	357,361	515,354	515,354	515,354
41100 Salaries and Wages	19,165	358	0	1,138	0
41300 Incentive	0	0	0	12	0
41620 Unscheduled	813	0	46,773	0	46,773
41820T Health Insurance	2,065	97	0	272	0
41900 Life	4	0	0	0	0
42010 Social Security - Medica	285	5	0	16	0
42020 Social Security - OASDI	742	20	0	67	0
42110 TMRS	1,456	45	0	141	0
42115 OPEB Funding	302	9	0	28	0
42300 State Unemployment	45	0	0	4	0
42510 Car Allowance	94	0	0	0	0
42550 Communications Allowance	38	0	0	0	0
41000 Personal Services	25,008	533	46,773	1,678	46,773
51110 Office Expense	1,287	121	7,809	7,809	7,809
51610 Recreation Supplies	5,794	496	1,500	1,500	1,500
54000 Food	256,503	354,602	449,272	494,367	449,272
51000 Supplies	263,583	355,219	458,581	503,676	458,581
61300 Advertising	5,760	0	7,000	7,000	7,000
60000 Contractual Services	5,760	0	7,000	7,000	7,000
75100 Travel	56	1,399	1,500	1,500	1,500
75200 Mileage	213	211	1,500	1,500	1,500
70000 Other Charges	269	1,610	3,000	3,000	3,000
TEXPENSES Total Expenses	294,620	357,361	515,354	515,354	515,354







(25011-25045)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 1,978,832	\$ 2,263,601	\$ 2,286,794
Supplies	297,509	568,844	455,843
Contractual Services	375,607	490,417	545,104
Other Charges	398,880	438,110	319,201
Capital Outlay	11,627	-	-
Total Expenses	\$ 3,062,455	\$ 3,760,972	\$ 3,606,942

### **Mission**

Promoting and protecting health while preventing disease with integrity and compassion for our community.

# Vision

We believe in equitable health for all.

# **Strategic Approach**

Public Health funding comes from the Amarillo Hospital District, which supports activities not funded through grants. In the past eight years, financial support from the Amarillo Hospital District has come in the form of inter-governmental transfer, supporting participation in the 1115 Medicaid waiver program. The department also works with the Texas Department of State Health Services to carry out budgets, work plans and deliverables for each of nine grants. The department utilizes each of these funding sources to carry out Texas state law, local ordinance and innovative approaches to protect the public health of our community. Community needs are identified through the Community Health Assessment and Community Health Improvement Plan, which are completed on a 3-5 year cycle. The coordination of grant requirements for core public health services, needs identified in our community, and BluePrint for Amarillo are the driving forces behind the department's activities and funding needs.

In late 2018, Amarillo Public Health completed the latest Community Health Assessment, Community Health Improvement Plan and department's Strategic Plan. These documents and the process by which they were created have driven community conversation, developed new partnerships and opened the door to new collaborations. The Community Health Assessment and Improvement Plan address each of the Council Pillars and Management Initiatives from **Public Safety** to **Fiscal Responsibility**.

In addition to fiscal support from the Amarillo Hospital District, 1115 Medicaid waiver projects, and grants, the department applies fees to certain services provided. These fees have remained very low yet the department is coming closer to cost recovery for specific programs (fiscal responsibility). This program income provides additional support to grant activities.

The City Council's pillars are an important part of daily activities in Public Health. Each day, the department works to meet the needs of civic pride, highly educated population, and customer service, both in terms of prevention diseases and promoting health. Public Health serves as a safety net for many of the most vulnerable in our community and provides services and expertise in a wide range of specific services from tuberculosis and immunizations to STDs and public health emergency preparedness. In addition to Public Health's fixed location in northeast Amarillo, the mobile clinic allows for Public Health services to be made more available to the entire jurisdiction. Public Health is seeking out grant funding to begin the good work in chronic health conditions and maternal child health. Our goal is to begin a Safe Kids Coalition and serve our community through a Cribs for Kids initiative (public safety.)

In the upcoming year, the department anticipates actively working to improve revenue streams by implementing an electronic medical record system and implementing the billing of Medicaid and CHIP for services provided to program participants.

# **Programs**

# Public Health Administration/Support 2019/2020 Budget — \$379,137

Public Health Administration provides oversight for daily operation and support for department activities (customer service). The department implemented customer satisfaction surveys in March 2018. In the first three months of implementation, the department received 91% excellent rating and 99% good/excellent rating. We pride ourselves on providing quality care with exceptional customer service. The department is currently working toward accreditation through the Public Health Accreditation Board, and provides community health assessment and community health improvement planning every three-five years. The department participates in the 1115 Medicaid waiver (DSRIP) program and conducts grant management for 10 grants through the State and Federal partners (fiscal responsibility).

The Director Public Health serves as liaison for the Amarillo Hospital District and Northwest Texas Health Care System and serves as staff for the Bi-City-County Public Health Board. In early 2019, the Bi-City-County Public District welcomed four new member jurisdictions, Timbercreek Canyon, Lake Tanglewood, Bishop Hills, and Palisades. Later this year, the Public Health Board will update the Cooperative Agreement, which was last updated in 1997.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Facebook Posts	300	325	350
Reports submitted to funding agencies (program/financial)	69/120	77/136	83/142
Submit all grant applications/renewal paperwork within designated time frame.	12/100%	13/100%	16/100%
Customer Satisfaction Surveys (percent Good [4] or Excellent [5])	90%	92%	90% (31% left a comment)

Reported October – September

# Communicable Disease 2019/2020 Budget — \$243,531

The Communicable Disease Program conducts disease surveillance and epidemiology, interfaces with hospitals and other providers, and provides community education. There are 88 conditions in Texas that are notifiable to the public health department. During any given year, approximately 45 of the 88 conditions are reported. Communicable Disease staff follow up with each report to ensure the safety of both individual patients and the public, ensure appropriate treatment of patients and contacts, and identify and respond to outbreaks. Communicable Disease staff are actively involved in the community and are the lead agency PanIC, the Panhandle Infection Control group (highly educated population).

The Perinatal Hepatitis B program is one component of the Communicable Disease program. Case management is provided for infants and contacts to mothers who have Hepatitis B, in an effort to prevent the infant from contracting Hep B. The program also collaborates with the Department of Animal Management and Welfare to assess the need for rabies post-exposure prophylaxis for animal bite victims and provides pre-exposure vaccine as needed to members of the community. Staff participate in the Panhandle Child Fatality Review Team in an effort to reduce preventable child deaths in the panhandle of Texas.

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
Total Number of Cases Worked	1,949	20,00	2,050
Number of Notifiable Conditions	678	750	825
Investigated	078	750	025
Disease investigations are reported to the			
Texas Department of State Health Services	98%	98%	98%
within required time. (State Average 81%)			
Perinatal Hep B			
Infants followed to completion of	93%	94%	95%
program. (State Average 73%)			

Reported January – December Perinatal Hep B reported Sept-Aug

# Immunization 2019/2020 Budget — \$661,506

The Immunization team provides adult and childhood immunizations through the mobile clinic and fixed location, conducts immunization outreach and community education and conducts school/daycare compliance assessments. Target areas for the mobile clinic include vulnerable areas such as shelters, low-income housing, community events and community centers. Success from these events is often recognized years later when the patient returns to school or obtains citizenship (highly educated population, customer service). Vaccines provided through public health clinics include, Hepatitis B, Rotavirus, DTaP, Haemophilus infuenzae type B (HIB), Pneumococcal conjugate and polysaccharide, Polio, Flu, MMR, Chickenpox, Hepatitis A, HPV, Meningococcal ACWY and B, Tdap, Td, Zoster, and rabies – a menu of 18 vaccines.

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Patients seen	9,450	10,992	11,000
Vaccines given	17,000	20,000	21,000

Reported October – September

# Refugee Health 2019/2020 Budget — \$370,892

The Refugee Health team provides health screenings for primary refugees within 90 days of arrival including TB skin testing, medical history, physical assessment and necessary referrals for medical care. Follow-up immunizations for primary and secondary refugees, assistance with green card paperwork (medical portion) and community education are important components of this program (customer service, civic pride).

### Performance Measures/Indicators:

	2017/18	2018/19	2019/20
	Actual	Estimated	Projected
VOLAG capacity for Primary Refugee arrival	135	150	200
Primary refugees: health screening within 90 days of arrival (#/%)	135/100%	150/100%	200/100%
Secondary Refugees seen in immunization clinic	210	140	150
Green card assistance	295	160	175

Reported October –September

# Tuberculosis/Hansen's Control 2019/2020 Budget — \$336,833

The Tuberculosis Control team provides treatment of active cases and contact investigation, treatment of latent cases, TB testing for the public and community education. In 2017, the department opened the first Hansen's clinic in the Panhandle of Texas and in 2018 obtained funding through DSHS via a grant opportunity (fiscal responsibility). Through the Hansen's clinic, staff provide case management and medication management for Hansen's patients from a variety of backgrounds (civic pride).

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
TB skin tests placed	1,216	1,225	1,250
Latent Tuberculosis patients seen in clinic	86	76	90
Latent Tuberculosis therapy completion rate	82%	84%	86%
Active Tuberculosis patients seen in clinic	5	5-7	5-7
Active Tuberculosis therapy completion rate	100%	100%	100%

Reported October –September

# STD/HIV Prevention and Treatment 2019/2020 Budget — \$959,677

The STD/HIV team provides an STD clinic and treatment, disease intervention and contact investigation, HIV outreach and community education. In 2015/16, Syphilis and HIV rates began increasing in both Potter and Randall Counties, a trend that is present State wide. Increased testing to targeted, high risk populations continues as well as enhanced partner elicitation and increased education. Through contact investigation, a dangerous trend in meeting sexual partners has been identified. The use of dating apps to find anonymous sexual partners is used frequently- as is the practice of unprotected sex. Advertising and education on Facebook and Craigslist have been tools implemented along with traditional methods of outreach. STD/HIV staff have worked diligently to increase testing, treatment, and education – by looking for disease, our department is finding it and working to eliminate it (highly educated population).

### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Patients seen in STD clinic	2,023	2,114	2,205
Patients tested through HIV Outreach	2,053	2,201	2,349

	2017/18	2018/19	2019/20*
	Actual	Actual	Actual
	(2016 Rates)	(2017 Rates)	(2018 Rates)
Gonorrhea Rate (Potter)	379.9	423.4	*
Gonorrhea Rate (Randall)	56.6	39.4	*
Chlamydia Rate (Potter)	783.7	865.9	*
Chlamydia Rate (Randall)	171.3	156.9	*
HIV Rate (Potter)	10.8	18.3	*
HIV Rate (Randall)	3.8	3.7	*
Syphilis Rate (Potter)	67.9	56.5	*
Syphilis Rate (Randall)	12.8	8.9	*

Note: Rates per 100,000 as provided by the Texas Department of State Health Services and reports data one year in arrears; Testing numbers reported October – September; Rates reported January – December \*2019/20 data (2018 Rates) will be released in the summer of 2019.

# Public Health Preparedness 2019/2020 Budget — \$160,099

The Public Health Preparedness team conducts all hazards preparedness, collaborates with community partners in planning, response, and evaluation and provides community education. This team collaborates with City, State, and Federal partners in planning and conducting a wide range of exercises from table top to full scale (highly educated population, civic pride).

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Point of Dispensing Site Activation Exercise	2	3	3
Recruit and develop closed PODS	3	8	12

Testing numbers reported October - September

# Public Health Promotions 2019/2020 Budget — \$249,229

The public health promotions program continues to evolve as funding becomes available through grant opportunities. In April 2018, the department was awarded a 3-5 year Healthy Texas Mothers and Babies grant to reduce low birth weight and preterm births in Potter and Randall Counties. Through community collaboration, community assessment, and strategic planning Healthy People 2020 goals are the target. In December of 2017, the department was also approved to participate in the Community and Clinical Health Bridge grant. This opportunity will provide funding for obesity and chronic disease related conditions in Potter and Randall Counties. The contract has not been finalized but we are looking forward to beginning this good work (civic pride, highly educated population). In the spring of 2019, a need for safe sleep accommodations was identified for babies in our local homeless shelters. Through collaboration with APD's CIT program, Amarillo Public Health is accepting donations to purchase cribs for kids and is looking forward to additional grant dollars to expand the program.

#### Performance Measures/Indicators:

	2017/2018 Actual	2018/19 Estimated	2019/20 Projected
Seek accreditation through Public Health Accreditation Board – Best Practice	Action Plan	Accreditation	Maintain
Hire Additional Staff for new grants – measures will evolve as program evolves.	1	1	2

# Health Informatics 2019/2020 Budget — \$246,038

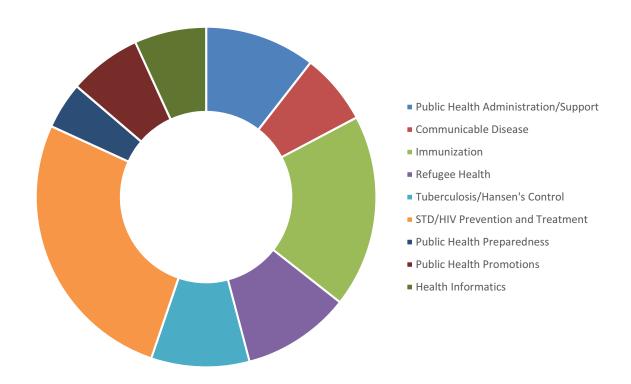
Health Informatics is a growing field in healthcare, including electronic medical records, health information exchange, billing, HIPAA privacy and security, provider credentialing, staff development and training, quality improvement and accreditation efforts. These efforts in healthcare are just as critical as patient care and other programs as it is the backbone of documentation, revenue generation, and liability protection. The Health Informatics team coordinates the electronic medical record efforts for the department. Serves as back-up to the Local Responsible Party for information privacy and security. Establishes and oversees billing practices (fiscal responsibility). Maintains pharmacy license and CLIA certification for the department. Provides staff on-boarding and coordinates LMS. Serves as Accreditation coordinator and secondary coordinator for DSRIP projects and coordinates the performance of program evaluations/quality assurance for the department (customer service).

	2017/2018 Actual	2018/19 Estimated	2019/20 Projected
Upgrade EMR	RFP/Vendor Selection	Implementation	Staff Excellence
Implement billing	EMR upgrade begins	Implementation	Staff Excellence

# **Authorized Positions**

	2017/18	2018/19	2019/20
	Budgeted	Budgeted	Budgeted
Permanent Positions	34	34	34
Part-time Positions	2	2	2
Total Positions	36	36	36

# Total Public Health 2019/20 Budget - \$3,606,942



### **AHD Public Health**

	Actual	Actual	Budget	RevEst	Dept Req
DECODIDATION			_		
DESCRIPTION	2016	2017	2018	2018	2019
37110 Interest Income	0	62,495	0	133,916	133,916
37109 Interest Earnings	0	62,495	0	133,916	133,916
37130 Discounts Earned	0	0	0	-723	0
37410 Miscellaneous Revenue	86	38	0	126	0
37421 TB Testing	65	0	0	0	0
37422 Immunizations 37431 Patient Fees	47 0	3,185 42,569	0 35,000	1,312 42,590	0 40,000
37433 Sports Physical Fee	0	1,500	5,000	1,520	1,500
37434 Titers Fee	0	989	9,663	3,613	4,000
37436 Pregnancy Test Fee	0	90	750	291	300
37437 Trichomoniasis Test Fee	0	926	6,000	3,115	4,000
37400 Miscellaneous Revenue	198	49,298	56,413	51,844	49,800
TREVENUE Total Revenues	198	111,793	56,413	185,760	183,716
41100 Salaries and Wages	416,514	398,472	438,653	434,690	426,663
41300 Incentive	0	2,548	7,991	9,048	9,192
41500 PFP	0	0	76,067	0	76,067
41620 Unscheduled	0	83	0	83	0
41820T Health Insurance	76,438	75,539	85,373	76,578	80,809
41900 Life	141	128	145	139	138
42010 Social Security - Medica	5,795	5,546	6,519	6,346	6,363
42020 Social Security - OASDI	24,777	23,602	27,874	27,136	27,209
42110 TMRS	48,606	49,542	55,150	54,774	53,551
42115 OPEB Funding	10,249	9,772	10,925	10,874	10,664
42200 Tuition Reimbursement	-4,801	-5,228	0	-5,228	0
42300 State Unemployment	405	392	424	445	405
42400 Workers Compensation	7,957	7,442	6,929	7,425	7,393
42510 Car Allowance	3,008	3,009	3,000	2,994	3,000
42550 Communications Allowance	3,468	3,608	2,400	2,995	2,400
41000 Personal Services	592,556	574,456	721,451	628,299	703,854
51110 Office Expense	12,034	14,106	20,000	17,630	20,000
51200 Operating	14,191 0	25,072	20,000	19,987	20,000
51300 Clothing and Linen 51350 Chemical and Medical	11,703	0 9,933	1,000 20,000	0 14,457	1,000 27,000
51330 Chemical and Medical 51410 Vaccines	388	9,933 3,425	20,000	3,425	3,500
51700 Education	75	0,420	0	0,429	0,500
51800 Fuel & Oil	292	636	708	1,219	1,311
52050 Auto Parts	216	309	1,200	219	1,200
52050LABOR Auto Parts Labor	363	300	1,200	263	1,200
53100 Natural Gas	2,263	3,422	4,421	3,056	3,423
53150 Electricity	12,366	12,590	15,423	12,646	13,595
53200 Water and Sewer	4,398	4,603	4,610	4,197	4,961
51000 Supplies	58,288	74,396	88,562	77,098	97,190
61100 Communications Billing	0	0	2,500	0	2,500
61200 Postage	1,853	1,028	2,200	1,203	2,200
61300 Advertising	15	0	0	0	0
61400 Dues	4,155	3,720	7,430	5,220	7,430
61410 Tuition	27,296	16,542	15,000	11,029	15,000
62000 Professional	40,559	145,574	126,270	108,399	129,270
63210 Armored Car Service	3,636	3,681	3,636	4,637	5,052
69210 Rental City Equipment	13,531	13,531	13,531	13,531	13,802
69300 Leased Computer Software	0	2,833	75,000	75,000	75,000
60000 Contractual Services	91,046	186,911	245,567	219,020	250,254
71100 Insurance and Bonds	22,008	22,365	22,216	22,216	20,307
75100 Travel	15,738	12,105	20,000	11,459	20,000
75200 Mileage 75300 Meals and Local	1,635	1,760 1,041	2,000	1,785	2,000 2,000
75300 Meals and Local 77200 License and Permits	2,124 245	1,041 367	2,000 2,000	2,000 522	2,000 1,000
77450 Administrative Other	61,152	49,978	53,074	51,897	17,767
77430 Administrative Other 77610 Information Technology -	110,779	142,297	137,365	137,365	141,884
		112,201	101,000	101,000	171,007

### **AHD Public Health**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
70000 Other Charges TEXPENSES Total Expenses	213,681 955.571	229,912 1.065.675	238,655 1,294,236	227,245 1.151.662	204,958 1,256,256

**Entity:** 25011 - AHD Public Health **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	ADM580	ASSISTANT DIRECTOR OF PUBLIC HEALTH
1.00	ADM581	DIRECTOR OF PUBLIC HEALTH
1.30	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR415	ADMINISTRATIVE ASSISTANT IV
1.00	MGT560	PROGRAM COORDINATOR
2.00	MGT580	PROGRAM MANAGER
1.00	PRF572	REGISTERED NURSE
8.30		

### Refugee Health

		<u>-</u>			
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	421,377	229,007	358,736	358,736	358,736
35500 Other Governmental Reven	421,377	229,007	358,736	358,736	358,736
TREVENUE Total Revenues	421,377	229,007	358,736	358,736	358,736
41100 Salaries and Wages	147,412	137,240	170,366	145,031	163,968
41300 Incentive	597	0	0	0	0
41500 PFP	0	0	12,353	0	12,353
41820T Health Insurance	20,388	18,890	22,050	24,087	27,180
41900 Life	40	40	42	46	48
42010 Social Security - Medica	2,091	1,920	2,470	2,076	2,378
42020 Social Security - OASDI	6,168	5,590	6,357	7,187	7,792
42110 TMRS	15,870	16,076	20,861	17,483	20,008
42115 OPEB Funding	2,509	2,308	2,492	2,862	3,054
42300 State Unemployment	210	216	219	217	239
42400 Workers Compensation	1,521	1,497	1,875	1,351	1,531
41000 Personal Services	196,807	183,777	239,086	200,339	238,551
51110 Office Expense	1,609	11	2,000	0	0
51200 Operating	1,638	1,606	2,500	2,414	13,553
51350 Chemical and Medical	6,148	2,230	7,000	7,000	5,000
51410 Vaccines	141,132	3,426	74,177	9,681	50,000
51000 Supplies	150,527	7,273	85,677	19,095	68,553
62000 Professional	50,470	18,185	49,400	15,350	49,400
60000 Contractual Services	50,470	18,185	49,400	15,350	49,400
71100 Insurance and Bonds	2,355	2,113	2,029	2,029	2,530
75100 Travel	0	623	1,636	500	1,636
75200 Mileage	412	484	535	269	535
77450 Administrative Other	20,311	15,989	20,738	16,546	6,402
77550 Office Supplies- USCRI	0	69	0	69	4,000
77610 Information Technology -	495	495	0	0	0
70000 Other Charges	23,573	19,773	24,938	19,413	15,103
TEXPENSES Total Expenses	421,377	229,007	399,102	254,196	371,607
•	•	•	•	,	•

**Entity:** 25012 - Refugee Health **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	CLR561	COMMUNITY SERVICE AIDE
1.00	HRL560	NURSE PRACTITIONER
1.00	HRL572	REGISTERED NURSE
0.88	MGT580	PROGRAM MANAGER
1.00	PRF572	REGISTERED NURSE
4.88		

### **TDH Immunizations**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	266,429	246,323	261,049	261,049	261,049
35500 Other Governmental Reven	266,429	246,323	261,049	261,049	261,049
37141 Merchant Service Fees	-330	-747	0	-808	0
37422 Immunizations	15,548	27,705	40,000	26,796	40,000
37400 Miscellaneous Revenue	15,218	26,958	40,000	25,987	40,000
TREVENUE Total Revenues	281,648	273,281	301,049	287,036	301,049
41100 Salaries and Wages	201,013	216,046	214,585	206,992	221,622
41300 Incentive	1,638	1,806	1,800	1,260	1,200
41500 PFP	0	0	6,612	0	6,612
41820T Health Insurance	32,848	44,130	46,179	44,359	49,408
41900 Life	93	100	100	94	100
42010 Social Security - Medica	2,840	3,044	3,138	2,975	3,231
42020 Social Security - OASDI	12,142	13,015	13,416	12,722	13,815
42110 TMRS	23,401	26,739	26,496	25,487	27,190
42115 OPEB Funding	4,924	5,294	5,258	5,061	5,415
42300 State Unemployment	355	292	292	303	292
42400 Workers Compensation	1,841	2,052	2,027	2,182	2,424
41000 Personal Services	281,095	312,517	319,904	301,434	331,309
51110 Office Expense	1,928	4,147	2,500	2,447	2,500
51200 Operating	1,938	1,487	1,800	1,832	2,000
51350 Chemical and Medical	7,235	3,247	10,000	5,804	9,000
51000 Supplies	11,101	8,881	14,300	10,082	13,500
61200 Postage	40	0	0	0	0
60000 Contractual Services	40	0	0	0	0
71100 Insurance and Bonds	2,826	2,535	2,435	2,435	3,037
75100 Travel	4,622	3,947	5,000	1,953	5,000
75200 Mileage	371	679	750	656	750
77450 Administrative Other	29,009	27,189	27,677	24,898	9,189
77610 Information Technology -	594	594	0	0	0
70000 Other Charges	37,422	34,944	35,862	29,941	17,976
TEXPENSES Total Expenses	329,657	356,342	370,066	341,458	362,784

**Entity:** 25013 - TDH Immunizations **Account:** 41100 - Salaries and Wages

Count	Code	Description
2.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	MGT580	PROGRAM MANAGER
1.00	PRF572	REGISTERED NURSE
1.00	PRF592	IMMUNIZATION OUTREACH SPECIALIST
1.00	PRF910	LVN
6.00		

### **HIV Prevention**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	207,844	188,358	210,250	210,250	210,250
35500 Other Governmental Reven	207,844	188,358	210,250	210,250	210,250
TREVENUE Total Revenues	207,844	188,358	210,250	210,250	210,250
41100 Salaries and Wages	126,579	110,531	127,853	129,915	129,058
41300 Incentive	1,203	983	1,200	599	600
41500 PFP	0	0	4,792	0	4,792
41620 Unscheduled	701	0	0	0	0
41820T Health Insurance	29,227	27,935	37,359	38,550	43,707
41900 Life	65	56	67	67	67
42010 Social Security - Medica	1,729	1,523	1,871	1,851	1,880
42020 Social Security - OASDI	7,353	6,513	8,001	7,917	8,039
42110 TMRS	14,804	13,689	15,803	15,975	15,822
42115 OPEB Funding	3,122	2,710	3,136	3,172	3,151
42300 State Unemployment	195	214	195	248	195
42400 Workers Compensation	1,681	1,473	1,704	1,719	1,711
41000 Personal Services	186,659	165,626	201,980	200,012	209,022
51110 Office Expense	1,494	1,278	2,000	1,528	2,000
51200 Operating	5,774	4,294	8,000	3,926	5,000
51350 Chemical and Medical	14,755	12,730	17,000	11,620	17,000
51000 Supplies	22,023	18,301	27,000	17,075	24,000
61300 Advertising	0	0	2,250	0	2,250
61410 Tuition	0	0	0	1,780	0
60000 Contractual Services	0	0	2,250	1,780	2,250
71100 Insurance and Bonds	1,884	1,690	1,623	1,623	2,024
75100 Travel	13,827	2,809	6,000	5,101	6,000
75200 Mileage	461	1,267	1,000	662	1,000
77450 Administrative Other	19,263	14,409	17,439	16,520	5,779
77500 DSHS Other	0	0	0	0	4,700
77610 Information Technology -	396	396	0	0	0
70000 Other Charges	35,831	20,571	26,062	23,906	19,503
TEXPENSES Total Expenses	244,513	204,499	257,293	242,772	254,775

**Entity:** 25014 - HIV Prevention **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	MGT560	PROGRAM COORDINATOR
2.00	PRF571	STD/HIV OUTREACH SPECIALIST I
1.00	PRF577	LINKAGE TO CARE COORDINATOR
4.00		

### **Core Public Health**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	112,861	109,840	111,744	111,744	111,744
35500 Other Governmental Reven	112,861	109,840	111,744	111,744	111,744
TREVENUE Total Revenues	112,861	109,840	111,744	111,744	111,744
41100 Salaries and Wages	113,514	110,747	113,803	116,605	115,708
41300 Incentive	1,203	1,204	1,200	1,734	1,800
41500 PFP	0	0	2,579	0	2,579
41820T Health Insurance	28,600	27,236	29,950	28,970	32,049
41900 Life	50	48	50	50	50
42010 Social Security - Medica	1,454	1,404	1,668	1,631	1,704
42020 Social Security - OASDI	6,217	6,004	7,130	6,973	7,285
42110 TMRS	13,226	13,733	14,082	14,485	14,339
42115 OPEB Funding	2,788	2,720	2,795	2,876	2,855
42300 State Unemployment	146	152	146	188	146
42400 Workers Compensation	362	355	357	368	364
41000 Personal Services	167,560	163,603	173,759	173,880	178,880
51110 Office Expense	534	752	1,000	1,000	1,000
51200 Operating	0	0	500	0	500
51000 Supplies	534	752	1,500	1,000	1,500
71100 Insurance and Bonds	1,413	1,268	1,217	1,217	1,518
77450 Administrative Other	17,292	14,233	15,012	14,363	4,987
70000 Other Charges TEXPENSES Total Expenses	18,705 186,800	15,502 179,857	16,229 191,489	15,580 190,460	6,505 186,885

**Entity:** 25015 - Core Public Health **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	CLR400	ADMINISTRATIVE ASSISTANT I
1.00	CLR581	DISEASE INTERVENTION SPECIALIST
1.00	PRF572	REGISTERED NURSE
3.00		

### Hansen's

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	0	8,334	18,000	18,000	18,000
35500 Other Governmental Reven	0	8,334	18,000	18,000	18,000
TREVENUE Total Revenues	0	8,334	18,000	18,000	18,000
41100 Salaries and Wages	0	5,502	4,895	9,370	6,088
41820T Health Insurance	0	1,132	1,090	1,980	1,355
41900 Life	0	2	2	3	2
42010 Social Security - Medica	0	73	71	124	88
42020 Social Security - OASDI	0	311	303	529	377
42110 TMRS	0	684	599	1,161	743
42115 OPEB Funding	0	134	119	228	148
42300 State Unemployment	0	2	5	8	6
42400 Workers Compensation	0	69	105	120	6
41000 Personal Services	0	7,908	7,189	13,523	8,814
51110 Office Expense	0	0	0	11	0
51350 Chemical and Medical	0	417	0	988	0
51000 Supplies	0	417	0	999	0
61200 Postage	0	9	0	14	0
62000 Professional	0	0	8,500	938	8,500
60000 Contractual Services	0	9	8,500	951	8,500
75100 Travel	0	0	3,238	2,779	3,238
77450 Administrative Other	0	688	2,537	1,116	252
70000 Other Charges	0	688	5,775	3,895	3,490
TEXPENSES Total Expenses	0	9,022	21,464	19,368	20,804

Entity: 25016 - Hansen's

**Account:** 41100 - Salaries and Wages

Count	Code	Description
0.02	MGT580	PROGRAM MANAGER
0.10	PRF572	REGISTERED NURSE
0.12		

### **Healthy Texas Babies**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	0	21,956	67,500	87,500	110,500
35500 Other Governmental Reven	0	21,956	67,500	87,500	110,500
TREVENUE Total Revenues	0	21,956	67,500	87,500	110,500
41100 Salaries and Wages	0	12,408	43,829	47,537	48,321
41820T Health Insurance	0	0	8,820	5,145	9,437
41900 Life	0	4	17	17	17
42010 Social Security - Medica	0	179	636	689	701
42020 Social Security - OASDI	0	767	2,717	2,944	2,996
42110 TMRS	0	1,544	5,367	5,817	5,896
42115 OPEB Funding	0	302	1,065	1,155	1,174
42300 State Unemployment	0	49	49	96	49
42400 Workers Compensation	0	40	219	149	150
41000 Personal Services	0	15,292	62,718	63,549	68,741
51110 Office Expense	0	4,351	500	500	100
51200 Operating	0	0	1,305	21,305	1,000
51000 Supplies	0	4,351	1,805	21,805	1,100
62000 Professional	0	0	0	0	50,000
60000 Contractual Services	0	0	0	0	50,000
75100 Travel	0	981	1,456	1,456	1,456
75200 Mileage	0	0	161	161	100
77450 Administrative Other	0	1,330	5,427	5,251	1,946
70000 Other Charges	0	2,312	7,044	6,868	3,502
TEXPENSES Total Expenses	0	21,956	71,567	92,222	123,343

**Entity:** 25017 - Healthy Texas Babies **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	PRF150	HEALTH PLANNER
1.00		

### **Bioterrorism Grant**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	214,199	256,885	248,133	248,133	248,133
35500 Other Governmental Reven	214,199	256,885	248,133	248,133	248,133
TREVENUE Total Revenues	214,199	256,885	248,133	248,133	248,133
41100 Salaries and Wages	154,401	172,653	180,206	184,619	183,243
41500 PFP	0	0	5,863	0	5,863
41820T Health Insurance	29,325	35,821	37,359	37,493	39,971
41900 Life	56	64	67	67	67
42010 Social Security - Medica	2,153	2,360	2,613	2,611	2,657
42020 Social Security - OASDI	9,207	10,092	11,173	11,165	11,361
42110 TMRS	17,916	21,242	22,066	22,598	22,360
42115 OPEB Funding	3,787	4,195	4,379	4,486	4,453
42300 State Unemployment	220	205	195	204	195
42400 Workers Compensation	26	34	37	38	38
42550 Communications Allowance	1,464	0	0	0	0
41000 Personal Services	218,557	246,666	263,957	263,280	270,207
51110 Office Expense	1,407	3,736	1,000	1,000	1,000
51200 Operating	215	2,404	500	500	500
51300 Clothing and Linen	0	359	0	0	0
51350 Chemical and Medical	161	3,543	1,000	1,000	1,000
51000 Supplies	1,784	10,042	2,500	2,500	2,500
69100 Rental Land & Buildings	3,040	3,200	3,500	3,276	3,500
60000 Contractual Services	3,040	3,200	3,500	3,276	3,500
71100 Insurance and Bonds	1,884	1,690	1,217	1,217	2,024
75100 Travel	5,198	4,799	6,700	5,274	6,700
75200 Mileage	626	22	1,000	0	1,000
77450 Administrative Other	22,555	21,460	22,840	21,747	7,480
77500 DSHS Other	1,275	10,703	7,335	7,335	7,335
77610 Information Technology -	396	396	0	0	0
70000 Other Charges	31,934	39,069	39,092	35,573	24,539
84700 Info Tech Equipt - Softw	0	11,627	0	0	0
80000 Capital Outlay	0	11,627	0	0	0
TEXPENSES Total Expenses	255,315	310,604	309,050	304,629	300,746

**Entity:** 25020 - Bioterrorism Grant **Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	CLR405	ADMINISTRATIVE ASSISTANT II
2.00	MGT580	PROGRAM MANAGER
1.00	PRF581	EDUCATOR/SNS COORDINATOR
4.00		

### **DSRIP IMMUNIZATIONS**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35710 DSRIP Funding	5,023,987	3,369,657	2,974,788	3,124,788	3,124,788
35500 Other Governmental Reven	5,023,987	3,369,657	2,974,788	3,124,788	3,124,788
37141 Merchant Service Fees	-330	-747	0	-808	0
37422 Immunizations	21,408	45,168	64,000	54,041	55,000
37400 Miscellaneous Revenue	21,078	44,421	64,000	53,233	55,000
TREVENUE Total Revenues	5,045,065	3,414,078	3,038,788	3,178,021	3,179,788
41100 Salaries and Wages	70,885	45,877	24,722	25,277	24,970
41620 Unscheduled	1,199	0	0	0	0
41900 Life	32	24	17	17	17
42010 Social Security - Medica	1,044	665	358	366	362
42020 Social Security - OASDI	4,394	2,844	1,533	1,567	1,548
42110 TMRS	8,322	5,585	3,027	3,094	3,047
42115 OPEB Funding	1,752	1,115	601	614	607
42300 State Unemployment	97	97	49	53	49
42400 Workers Compensation	26	13	2	3	2
41000 Personal Services	87,750	56,219	30,310	30,991	30,602
51110 Office Expense	2,337	1,134	3,000	683	3,000
51200 Operating	1,419	1,399	4,000	1,411	4,000
51350 Chemical and Medical	1,727	1,330	5,000	1,817	5,000
51410 Vaccines	281,071	159,285	325,000	139,660	225,000
51000 Supplies	286,553	163,147	337,000	143,572	237,000
61300 Advertising	0	0	1,000	0	1,000
62000 Professional	0	0	3,000	0	3,000
60000 Contractual Services	0	0	4,000	0	4,000
71100 Insurance and Bonds	471	845	812	812	506
75100 Travel	139	138	0	0	1,000
75200 Mileage	0	0	500	0	500
77450 Administrative Other	9,056	4,891	2,641	2,559	864
77610 Information Technology -	198	198	0	0	0
70000 Other Charges	9,864	6,073	3,953	3,371	2,870
TEXPENSES Total Expenses	384,167	225,439	375,262	177,933	274,472

**Entity:** 25024 - DSRIP IMMUNIZATIONS **Account:** 41100 - Salaries and Wages

Count Code		Description			
1.00	CLR400	ADMINISTRATIVE ASSISTANT I			
1.00					

### **DSRIP ARAD**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35710 DSRIP Funding	300,000	150,000	150,000	0	0_
35500 Other Governmental Reven	300,000	150,000	150,000	0	0_
TREVENUE Total Revenues	300,000	150,000	150,000	0	0
62000 Professional	150,000	150,000	150,000	150,000	150,000
60000 Contractual Services	150,000	150,000	150,000	150,000	150,000
TEXPENSES Total Expenses	150,000	150,000	150,000	150,000	150,000

#### **Epidemiology**

			-		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	91,036	84,575	84,605	84,605	84,605
35500 Other Governmental Reven	91,036	84,575	84,605	84,605	84,605
TREVENUE Total Revenues	91,036	84,575	84,605	84,605	84,605
41100 Salaries and Wages	51,542	51,512	51,398	52,344	51,912
41820T Health Insurance	8,421	8,429	8,820	8,801	9,437
41900 Life	17	17	17	17	17
42010 Social Security - Medica	730	730	745	752	753
42020 Social Security - OASDI	3,123	3,120	3,187	3,215	3,219
42110 TMRS	5,945	6,323	6,294	6,407	6,335
42115 OPEB Funding	1,252	1,252	1,249	1,272	1,261
42300 State Unemployment	49	49	49	51	49
42400 Workers Compensation	478	686	678	691	685
41000 Personal Services	71,558	72,117	72,436	73,549	73,667
51110 Office Expense	774	84	500	100	500
51200 Operating	242	0	0	0	0
51000 Supplies	1,016	84	500	100	500
71100 Insurance and Bonds	0	423	406	406	506
75100 Travel	6,946	1,999	3,992	1,849	3,711
75200 Mileage	0	0	331	0	331
77450 Administrative Other	7,385	6,274	6,274	6,073	2,088
77500 DSHS Other	4,032	3,579	3,000	3,753	4,000
77610 Information Technology -	99	99	0	0	0
70000 Other Charges	18,462	12,375	14,003	12,082	10,636
TEXPENSES Total Expenses	91,036	84,575	86,939	85,730	84,803

**Entity:** 25030 - Epidemiology

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	PRF650	EPIDEMIOLOGIST
1.00		

#### Local Tuberculosis - Federal

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	46,483	44,602	44,269	44,269	44,269
35500 Other Governmental Reven	46,483	44,602	44,269	44,269	44,269
TREVENUE Total Revenues	46,483	44,602	44,269	44,269	44,269
41100 Salaries and Wages	49,177	49,112	48,950	49,916	49,439
41500 PFP	0	0	176	0	176
41820T Health Insurance	8,421	8,419	8,820	8,801	9,437
41900 Life	17	17	17	17	17
42010 Social Security - Medica	679	675	710	708	717
42020 Social Security - OASDI	2,905	2,888	3,035	3,028	3,065
42110 TMRS	5,668	6,028	5,994	6,109	6,033
42115 OPEB Funding	1,195	1,193	1,189	1,213	1,201
42300 State Unemployment	49	49	49	53	49
42400 Workers Compensation	24	24	24	24	25
41000 Personal Services	68,135	68,405	68,964	69,870	70,158
71100 Insurance and Bonds	471	423	406	406	506
77450 Administrative Other	7,032	5,951	5,972	5,771	1,982
70000 Other Charges	7,503	6,374	6,378	6,176	2,488
TEXPENSES Total Expenses	75,637	74,780	75,342	76,046	72,646

**Entity:** 25035 - Local Tuberculosis - Federal

**Account:** 41100 - Salaries and Wages

Count	Code	Description
1.00	PRF572	REGISTERED NURSE
1.00		

#### **Local Tuberculosis - State**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	51,452	48,602	50,187	50,187	50,187
35500 Other Governmental Reven	51,452	48,602	50,187	50,187	50,187
37141 Merchant Service Fees	-330	-747	0	-808	0
37421 TB Testing	11,996	14,354	14,248	14,413	14,248
37422 Immunizations	143	0	0	0	0
37438 Tspot Fee	0	3,043	1,300	7,044	7,000
37400 Miscellaneous Revenue	11,810	16,650	15,548	20,648	21,248
TREVENUE Total Revenues	63,262	65,252	65,735	70,835	71,435
41100 Salaries and Wages	81,225	77,591	67,473	69,885	68,222
41500 PFP	0	0	1,370	0	1,370
41820T Health Insurance	17,836	17,582	16,865	17,204	18,043
41900 Life	32	32	28	29	28
42010 Social Security - Medica	1,100	1,047	978	985	989
42020 Social Security - OASDI	4,702	4,477	4,183	4,211	4,230
42110 TMRS	9,360	9,510	8,262	8,549	8,325
42115 OPEB Funding	1,974	1,885	1,640	1,698	1,658
42300 State Unemployment	98	98	83	88	83
42400 Workers Compensation	23	22	964	36	44
41000 Personal Services	116,349	112,245	101,847	102,686	102,991
51110 Office Expense	115	290	1,500	197	1,500
51200 Operating	0	0	1,000	0	1,000
51350 Chemical and Medical	2,155	7,062	2,500	9,555	2,500
51410 Vaccines	3,755	2,513	5,000	3,264	5,000
51000 Supplies	6,025	9,865	10,000	13,015	10,000
61200 Postage	32	0	200	7	200
62000 Professional	24,846	17,303	27,000	16,113	27,000
60000 Contractual Services	24,879	17,303	27,200	16,120	27,200
71100 Insurance and Bonds	471	423	406	406	506
75100 Travel	0	802	3,500	789	3,500
75200 Mileage	0	0	750	0	750
77450 Administrative Other	12,007	9,765	15,462	8,482	2,873
77610 Information Technology -	297	297	0	0	0
70000 Other Charges	12,775	11,288	20,118	9,677	7,629
TEXPENSES Total Expenses	160,028	150,700	159,164	141,498	147,820

**Entity:** 25045 - Local Tuberculosis - State

**Account:** 41100 - Salaries and Wages

Count	Code	Description
0.70	CLR400	ADMINISTRATIVE ASSISTANT I
0.10	MGT580	PROGRAM MANAGER
0.90	PRF572	REGISTERED NURSE
1.70		







(25311-25323)

# **Budget Comparison**

	2017/18	2018/19	2019/20
	Actual	Budgeted	Budgeted
Personnel Services	\$ 955,720	\$ 1,730,855	\$ 1,746,922
Supplies	191,522	301,342	306,053
Contractual Services	4,225	127,920	127,920
Other Charges	226,819	323,559	270,578
Total Expenses	\$ 1,378,286	\$ 2,483,676	\$ 2,451,473

## **Mission**

The mission of the WIC Nutrition department is to safeguard the health of low- and moderate-income women, infants, and children (up to age five) who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

# Strategic Approach

The adoption of the **BluePrint for Amarillo** by the City Council sets forth a comprehensive strategic direction for the City government in terms of focus, allocation of resources, and initiatives. The mission and role of the WIC Nutrition program directly addresses the Council's **Civic Pride**—Enhance Health and Wellness pillar by serving low- and moderate-income families by providing health screenings, nutritious foods to supplement their diets, and referrals to health care. Participation in the WIC program is associated with a reduction in the number of poor birth outcomes and reducing the amount spent on Medicaid costs. Participation in the WIC program also has been shown to support cognitive development, helping children to enter kindergarten ready to learn.

The WIC Nutrition Program is federally funded by USDA through a grant to the State of Texas. The state administers the program and contracts with the City of Amarillo to provide services in accordance with state and federal guidelines. The WIC Nutrition Program strives to deliver the highest quality services in the nation with integrity and with respect to the WIC eligible population. Currently, the department serves an average of 6,273 participants per month, or 75279 participants per year. The department has an operating budget of \$1.8 million. Additionally, the department oversees \$4.5 million in food benefit issuances.

There are two major types of nutrition risks recognized for WIC eligibility: medically based risks such as anemia, underweight, history of pregnancy complications, or poor pregnancy outcomes; and dietary risks, such as inappropriate nutrition/feeding practices or failure to meet the current Dietary Guidelines for

Americans. Women, infants, and children at nutrition risk have much greater risk of experiencing health problems.

## **Programs**

# WIC Department Administration 2019/20 Budget — \$650,420

This program provides the administrative expertise for the administration of all aspects of the WIC Nutrition Program in accordance with federal and state regulations, policies and procedures. The WIC Administration department received excellent marks on the state audit in August of 2017. It was noted by state auditors that there weren't any findings in the entire audit, which is a very rare occurrence. High commendations were given for having an excellent managed agency.

# WIC Nutrition Education 2019/20 Budget — \$813,023

This program is responsible for delivering nutrition education to participants enrolled in the WIC Nutrition Program according to state and federal regulations. The Nutrition Education section was able to continue and enhance the nutrition carnivals that the department offers. The WIC Nutrition Program is the only WIC agency in Texas that provides this enhanced level of nutrition education. This department also has been involved in adding the Farmers Market program to the WIC benefits received, making fresh vegetables and fruit from the Golden Spread Farmers Market available to WIC participants.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Strive to maintain percentage of WIC participants receiving Nutrition Education above 95% (State Standard)	97%	96%	96%
Number of families receiving Nutrition Education/Counseling Services at the time of benefit issuance	7,579	6,022	5,720

# WIC Breastfeeding Education 2019/20 Budget — \$202,099

Responsible for providing breastfeeding information, education, and support to pregnant women and breastfeeding women enrolled in the WIC Nutrition Program, as well as those in the general public requesting such. Services are provided by Breastfeeding Educators, Lactation Consultants, and Peer Counselors.

#### Performance Measures/Indicators:

	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Percent of Born-to-WIC infants that are breastfed at the time of certification (State standard is 60 percent)	75%	77%	77%
Number of pregnant women receiving breastfeeding education	8,871	6,908	7,409
Number of breastfeeding women receiving breastfeeding counseling/education	11,568	10,239	10,399

# WIC Client Services 2019/20 Budget — \$785,931

This program provides support for delivery of service to WIC participants in the most efficient, timely, accurate, professional, and pleasant manner possible. These support services include performing anthropometric body measurements and plotting results on growth grids; assessing eligibility for the program based on financial, residency, medical/nutritional factors; computer data entry of participant information; issuance of program benefits; scheduling certification and nutrition education appointments; copying/reproduction of materials; filing; and telephone and reception activities. This department has also been involved in the State Summer Feeding pilot project, which provides hot meals and snacks to children on the day that they are receiving services at the WIC offices during the summer months. The department transitioned to a new unified State mandated computer system starting in July 2018. The rollout of this software and the transition period was projected to have a negative effect on our case load driving down our participation numbers and those projections held true.

#### Performance Measures/Indicators:

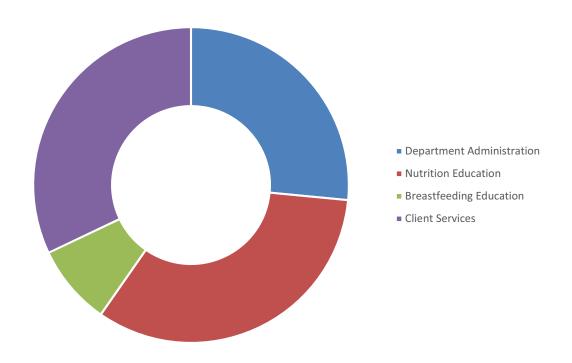
	2017/18 Actual	2018/19 Estimated	2019/20 Projected
Percentage of women enrolled in first trimester at certification (State standard is 20 percent)	37%	43%	40%
Average number of participants served monthly	7,172	6,729	5,958
Total number of WIC participants receiving food benefits annually	86,064	80,748	71,496
Percentage change from previous year	-6%	-6%	-11%*

<sup>\*</sup>Negative % change is attributed to improved economy, decreased birth rate, increase in SNAP benefits, and implementation of new MIS system in 2018 that has programming bugs affecting accurate calculations.

# **Authorized Positions**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Permanent Positions	47	47	47
Part-time Positions	-	-	-
Total Positions	47	47	47

**Total WIC Department 2019/20 Budget — \$2,451,473** 



#### **WIC Administration**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	259,116	244,309	605,595	410,793	585,027
35500 Other Governmental Reven	259,116	244,309	605,595	410,793	585,027
37410 Miscellaneous Revenue	5,541	550	0	550	0
37400 Miscellaneous Revenue	5,541	550	0	550	0
TREVENUE Total Revenues	264,657	244,859	605,595	411,343	585,027
41100 Salaries and Wages	95,469	101,060	93,991	173,947	222,060
41500 PFP	0	0	261,219	0	261,219
41620 Unscheduled	1,366	1,397	161	1,473	161
41820T Health Insurance	9,615	10,287	53,806	34,587	56,249
41900 Life	18	20	110	71	110
42010 Social Security - Medica	1,336	1,424	3,207	2,498	3,220
42020 Social Security - OASDI	5,659	6,089	13,713	10,679	13,768
42110 TMRS	11,097	12,571	27,083	21,328	27,097
42115 OPEB Funding	2,336	2,490	5,375	4,238	5,396
42300 State Unemployment	64	61	321	276	321
42400 Workers Compensation	147	157	332	260	333
PSCHG Personal Svcs Changes	0	0	0	-74,877	-128,367
41000 Personal Services	127,106	135,554	459,317	174,478	461,566
51110 Office Expense	400	848	1,886	1,886	1,886
51115 Employee Recognition Pro	0	0	1,000	1,000	1,000
51200 Operating	2,807	894	2,640	2,640	2,640
51700 Education	839	1,213	1,400	1,400	1,400
51000 Supplies	4,046	2,954	6,926	6,926	6,926
61200 Postage	0	0	432	432	432
61300 Advertising	0	0	375	375	375
61400 Dues	175	175	704	704	704
61410 Tuition	45	812	690	690	690
62000 Professional	510	0	510	510	510
60000 Contractual Services	730	987	2,711	2,711	2,711
71100 Insurance and Bonds	24,951	28,058	33,101	33,101	27,716
75100 Travel	8,963	7,170	18,400	18,400	18,400
77450 Administrative Other	14,579	16,578	35,130	29,010	14,089
77610 Information Technology -	40,012	53,007	51,624	51,624	53,620
70000 Other Charges	88,505	104,813	138,255	132,135	113,825
92130 General Construction	38,798	0	0	94,543	0
92000 Operating Transfers	38,798	0	0	94,543	0
TEXPENSES Total Expenses	259,186	244,309	607,209	410,793	585,027

**Entity:** 25311 - WIC Administration **Account:** 41100 - Salaries and Wages

Count	Code	Description
0.14	ADM055	ASSISTANT WIC DIRECTOR
0.14	ADM585	DIRECTOR OF WIC
0.14	CLR410	ADMINISTRATIVE ASSISTANT III
0.14	PRF585	NUTRITIONIST I
0.56	PRF586	NUTRITIONIST II
0.42	PRF587	NUTRITIONIST III
0.28	PRF588	NUTRITIONIST IV
0.14	TEC160	WIC TECHNICIAN IV
0.14	TEC162	WIC TECHNICIAN V
0.14	TEC450	GREENHOUSE TECHNICIAN
0.14	TEC570	DIETITIAN I
0.14	TEC571	DIETITIAN II
0.28	TEC585	NUTRITION TECHNICIAN I
0.42	TEC586	NUTRITION TECHNICIAN II
1.26	TEC587	WIC TECHNICIAN I
0.42	TEC588	NUTRITION TECHNICIAN III
0.56	TEC589	NUTRITION TECHNICIAN IV
0.84	TEC590	WIC TECHNICIAN II
0.28	TEC591	WIC TECHNICIAN III
6.58		

#### **WIC Nutrition Education**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	360,086	333,786	712,969	576,521	703,152
35500 Other Governmental Reven	360,086	333,786	712,969	576,521	703,152
TREVENUE Total Revenues	360,086	333,786	712,969	576,521	703,152
41100 Salaries and Wages	218,646	221,616	234,980	397,237	555,150
41500 PFP	0	0	11,614	0	11,614
41620 Unscheduled	10,567	7,060	7,800	8,046	7,800
41820T Health Insurance	31,142	35,934	134,514	85,364	140,622
41900 Life	58	64	274	176	274
42010 Social Security - Medica	3,195	3,159	8,018	5,734	8,050
42020 Social Security - OASDI	9,419	10,401	34,283	23,358	34,419
42110 TMRS	26,415	27,983	67,709	48,862	67,742
42115 OPEB Funding	3,908	4,353	13,437	9,270	13,490
42300 State Unemployment	285	282	802	756	802
42400 Workers Compensation	355	339	829	599	833
PSCHG Personal Svcs Changes	0	0	0	-187,201	-320,914
41000 Personal Services	303,990	311,190	514,259	392,201	519,882
51110 Office Expense	1,192	1,471	6,957	8,486	6,957
51200 Operating	24,142	7,241	22,255	22,255	22,255
51400 Photographic	0	0	250	250	250
51450 Botany & Agrigulture	0	-121	4,200	4,200	4,200
51452 B & A - General	7,702	4,097	4,200	4,200	4,200
51456 B & A - Bedding Plants	734	409	2,500	2,500	2,500
51458 B & A - Fertilizer	0	24	2,800	2,800	2,800
51462 B & A - Chemicals	34	66	1,200	1,200	1,200
51700 Education	11,060 90	1,275 0	46,761 0	46,761 0	46,761
51850 Minor Tools		-		-	0
53100 Natural Gas	1,319 5.633	1,266	1,319	1,258	1,353 5.965
53150 Electricity 53200 Water and Sewer	5,633 1.687	5,447 2,845	6,879 3,237	5,549 1.770	5,965 2,845
54000 Food	3,967	2,845 1,906	5,500	5,500	5,500
51000 Supplies	57,561	25,925	108,058	106,729	106,786
61200 Postage	89	58	1,742	47	1,742
61300 Advertising 61400 Dues	1,121	0	1,050	0	1,050
61400 Dues 61410 Tuition	1,492 917	1,343 1.607	2,800	1,725 689	2,800 13.350
62000 Professional	917	1,607	13,350 750	0	750
63400 Employee Medical	0	0	100	0	100
60000 Contractual Services	3,618	3,008	19,792	<b>2,461</b>	19,792
74000 Printing and Binding 75100 Travel	0 10,890	0 5.085	2,900 17,775	2,900 17,775	2,900 17,775
	10,890	5,085 0	17,775 475	17,775 475	17,775 475
75200 Mileage 77450 Administrative Other	34,868	38,059	475 49,710	475 54,067	35,542
70000 Other Charges	45,758 440,037	43,144	70,860	75,217	56,692
TEXPENSES Total Expenses	410,927	383,268	712,969	576,608	703,152

**Entity:** 25312 - WIC Nutrition Education **Account:** 41100 - Salaries and Wages

Count	Code	Description
0.35	ADM055	ASSISTANT WIC DIRECTOR
0.35	ADM585	DIRECTOR OF WIC
0.35	CLR410	ADMINISTRATIVE ASSISTANT III
0.35	PRF585	NUTRITIONIST I
1.40	PRF586	NUTRITIONIST II
1.05	PRF587	NUTRITIONIST III
0.70	PRF588	NUTRITIONIST IV
0.35	TEC160	WIC TECHNICIAN IV
0.35	TEC162	WIC TECHNICIAN V
0.35	TEC450	GREENHOUSE TECHNICIAN
0.35	TEC570	DIETITIAN I
0.35	TEC571	DIETITIAN II
0.70	TEC585	NUTRITION TECHNICIAN I
1.05	TEC586	NUTRITION TECHNICIAN II
3.15	TEC587	WIC TECHNICIAN I
1.05	TEC588	NUTRITION TECHNICIAN III
1.40	TEC589	NUTRITION TECHNICIAN IV
2.10	TEC590	WIC TECHNICIAN II
0.70	TEC591	WIC TECHNICIAN III
16.45		

#### **WIC Breastfeeding**

		THE Broadmost	9		
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	49,482	38,475	86,322	74,653	85,316
35500 Other Governmental Reven	49,482	38,475	86,322	74,653	85,316
TREVENUE Total Revenues	49,482	38,475	86,322	74,653	85,316
41100 Salaries and Wages	30,852	22,869	26,858	46,879	63,446
41500 PFP	0	0	1,385	0	1,385
41620 Unscheduled	1,751	1,245	2,200	1,336	2,200
41820T Health Insurance	5,126	3,858	15,373	9,875	16,071
41900 Life	10	8	31	21	31
42010 Social Security - Medica	452	335	916	678	920
42020 Social Security - OASDI	1,564	1,220	3,918	2,812	3,934
42110 TMRS	3,774	2,960	7,738	5,770	7,742
42115 OPEB Funding	653	503	1,536	1,114	1,542
42300 State Unemployment	36	33	92	92	92
42400 Workers Compensation	47	35	95	71	95
PSCHG Personal Svcs Changes	0	0	0	-21,395	-36,676
41000 Personal Services	44,265	33,065	60,142	47,254	60,781
51110 Office Expense	250	25	1,980	1,980	1,980
51200 Operating	10	2,455	4,168	4,168	4,168
51400 Photographic	0	0	850	850	850
51700 Education	0	0	2,031	2,031	2,031
51000 Supplies	260	2,480	9,029	9,029	9,029
61200 Postage	0	0	612	612	612
61400 Dues	0	0	1,076	1,076	1,076
61410 Tuition	1,110	0	2,900	2,900	2,900
60000 Contractual Services	1,110	0	4,588	4,588	4,588
75100 Travel	1,558	601	6,800	6,800	6,800
77450 Administrative Other	5,077	4,044	5,763	6,983	4,118
70000 Other Charges	6,635	4,644	12,563	13,783	10,918
TEXPENSES Total Expenses	52,270	40,189	86,322	74,653	85,316

**Entity:** 25313 - WIC Breastfeeding **Account:** 41100 - Salaries and Wages

Count	Code	Description
0.04	ADM055	ASSISTANT WIC DIRECTOR
0.04	ADM585	DIRECTOR OF WIC
0.04	CLR410	ADMINISTRATIVE ASSISTANT III
0.04	PRF585	NUTRITIONIST I
0.16	PRF586	NUTRITIONIST II
0.12	PRF587	NUTRITIONIST III
0.08	PRF588	NUTRITIONIST IV
0.04	TEC160	WIC TECHNICIAN IV
0.04	TEC162	WIC TECHNICIAN V
0.04	TEC450	GREENHOUSE TECHNICIAN
0.04	TEC570	DIETITIAN I
0.04	TEC571	DIETITIAN II
0.08	TEC585	NUTRITION TECHNICIAN I
0.12	TEC586	NUTRITION TECHNICIAN II
0.36	TEC587	WIC TECHNICIAN I
0.12	TEC588	NUTRITION TECHNICIAN III
0.16	TEC589	NUTRITION TECHNICIAN IV
0.24	TEC590	WIC TECHNICIAN II
0.08	TEC591	WIC TECHNICIAN III
1.88		

#### **WIC Client Services**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	523,075	486,712	804,729	618,980	785,931
35500 Other Governmental Reven	523,075	486,712	804,729	618,980	785,931
TREVENUE Total Revenues	523,075	486,712	804,729	618,980	785,931
41100 Salaries and Wages	265,321	245,603	288,698	468,612	682,041
41500 PFP	0	0	13,984	0	13,984
41620 Unscheduled	11,498	10,850	9,200	11,453	9,200
41820T Health Insurance	40,283 71	49,007	165,260	106,104	172,764 337
41900 Life 42010 Social Security - Medica	3,863	87 3,540	337 9,850	215 6,765	9,890
42020 Social Security - Medica	9,762	11,662	42,119	27,730	42,287
42110 TMRS	30,593	29,986	83,185	57,289	83,226
42115 OPEB Funding	4,586	5,374	16,508	11,191	16,574
42300 State Unemployment	576	424	985	903	985
42400 Workers Compensation	413	376	1,019	706	1,023
PSCHG Personal Svcs Changes	0	0	0	-229,989	-394,265
41000 Personal Services	366,966	356,910	631,145	460,980	638,045
51110 Office Expense	21,838	12,834	15,900	15,900	15,900
51200 Operating	17,074	2,684	8,840	8,840	8,840
51350 Chemical and Medical	43,972	1,806	18,400	18,400	18,400
51410 Vaccines 51700 Education	687 0	212 0	3,200 600	3,200 600	3,200 600
51700 Education 51850 Minor Tools	97	0	1,000	0	0
51950 Minor Office Equipment	16.743	31,405	2,400	3,320	3,320
51955 Furniture	0	0	0	1,145	0
51960 Printers	0	0	1,500	2,500	2,500
51970 Software	0	0	4,000	4,500	4,500
51980 IT Hardware	0	0	12,000	4,500	4,500
53100 Natural Gas	2,679	2,571	2,679	2,562	2,753
53150 Electricity	11,436	11,058	14,483	11,736	12,615
53200 Water and Sewer	3,376	3,204	3,646	2,950	3,203
51000 Supplies	117,901	65,775	88,648	80,153	80,331
61200 Postage 61300 Advertising	6 0	30 0	936 500	936 500	936 500
61410 Tuition	15	200	6,903	6,903	6,903
62000 Professional	720	0	2,500	2,500	2,500
63400 Employee Medical	263	0	100	100	100
68100 R & M - Building	0	0	3,542	3,542	3,542
68610 Office Equipment	0	0	3,915	3,915	3,915
60000 Contractual Services	1,004	230	18,396	18,396	18,396
75100 Travel	0	0	3,335	0	3,335
75200 Mileage	2,073	1,949	2,172	2,203	2,172
77450 Administrative Other	42,091	43,650	61,033	57,424	43,652
70000 Other Charges	44,164	45,599	66,540	59,627	49,159
TEXPENSES Total Expenses	530,035	468,513	804,729	619,156	785,931

**Entity:** 25314 - WIC Client Services **Account:** 41100 - Salaries and Wages

Count	Code	Description
0.43	ADM055	ASSISTANT WIC DIRECTOR
0.43	ADM585	DIRECTOR OF WIC
0.43	CLR410	ADMINISTRATIVE ASSISTANT III
0.43	PRF585	NUTRITIONIST I
1.72	PRF586	NUTRITIONIST II
1.29	PRF587	NUTRITIONIST III
0.86	PRF588	NUTRITIONIST IV
0.43	TEC160	WIC TECHNICIAN IV
0.43	TEC162	WIC TECHNICIAN V
0.43	TEC450	GREENHOUSE TECHNICIAN
0.43	TEC570	DIETITIAN I
0.43	TEC571	DIETITIAN II
0.86	TEC585	NUTRITION TECHNICIAN I
1.29	TEC586	NUTRITION TECHNICIAN II
3.87	TEC587	WIC TECHNICIAN I
1.29	TEC588	NUTRITION TECHNICIAN III
1.72	TEC589	NUTRITION TECHNICIAN IV
2.58	TEC590	WIC TECHNICIAN II
0.86	TEC591	WIC TECHNICIAN III
20.21		

#### **WIC Automation JAD**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	9,161	0	0	14,400	14,400
35500 Other Governmental Reven	9,161	0	0	14,400	14,400
TREVENUE Total Revenues	9,161	0	0	14,400	14,400
41100 Salaries and Wages	4,796	0	0	0	0
41820T Health Insurance	417	0	0	0	0
41900 Life	1	0	0	0	0
42010 Social Security - Medica	67	0	0	0	0
42020 Social Security - OASDI	287	0	0	0	0
42110 TMRS	527	0	0	0	0
42115 OPEB Funding	117	0	0	0	0
42300 State Unemployment	1	0	0	0	0
42400 Workers Compensation	7	0	0	0	0
41000 Personal Services	6,220	1	0	0	0
51200 Operating	0	0	0	1,250	1,250
51950 Minor Office Equipment	0	0	0	950	950
51960 Printers	0	0	0	3,200	3,200
51970 Software	0	0	0	4,800	4,800
51980 IT Hardware	0	0	0	4,200	4,200
51000 Supplies	0	0	0	14,400	14,400
75100 Travel	2,227	0	0	0	0
77450 Administrative Other	713	0	0	0	0
70000 Other Charges	2,941	0	0	0	0
TEXPENSES Total Expenses	9,161	1	0	14,400	14,400

#### **WIC Farmers Market**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	82,648	98,077	0	13,728	1,093
35500 Other Governmental Reven	82,648	98,077	0	13,728	1,093
TREVENUE Total Revenues	82,648	98,077	0	13,728	1,093
41100 Salaries and Wages	7,909	8,634	0	8,534	0
41620 Unscheduled	334	586	0	598	0
41820T Health Insurance	1,375	1,358	0	1,352	0
41900 Life	2	2	0	2	0
42010 Social Security - Medica	113	128	0	126	0
42020 Social Security - OASDI	421	440	0	434	0
42110 TMRS	964	1,112	0	1,100	0
42115 OPEB Funding	190	206	0	204	0
42300 State Unemployment	0	4	0	5	0
42400 Workers Compensation	12	13	0	13	0
41000 Personal Services	11,321	12,483	0	12,369	0
51200 Operating	0	0	0	50	0
55220 Microfilm	71,868	82,974	0	0	0
51000 Supplies	71,868	82,974	0	50	0
75100 Travel	0	1,093	0	1,093	1,093
77450 Administrative Other	62	1,527	0	216	0
70000 Other Charges	62	2,620	0	1,309	1,093
TEXPENSES Total Expenses	83,251	98,077	0	13,728	1,093

#### **WIC Lactation Consultant**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	20,969	16,626	8,936	17,180	8,891
35500 Other Governmental Reven	20,969	16,626	8,936	17,180	8,891
TREVENUE Total Revenues	20,969	16,626	8,936	17,180	8,891
41100 Salaries and Wages	9,050	7,919	0	5,009	0
41500 PFP	0	0	100	0	100
41620 Unscheduled	3,133	2,564	2,344	1,629	2,344
41820T Health Insurance	2,341	2,036	0	1,299	0
41900 Life	3	3	0	2	0
42010 Social Security - Medica	162	139	0	88	0
42020 Social Security - OASDI	694	594	0	377	0
42110 TMRS	1,415	1,280	0	823	0
42115 OPEB Funding	296	255	0	161	0
42300 State Unemployment	6	14	0	5	0
42400 Workers Compensation	14	12	0	8	0
41000 Personal Services	17,116	14,815	2,444	9,401	2,444
51110 Office Expense	0	0	250	50	50
51200 Operating	0	0	0	200	200
51350 Chemical and Medical	0	0	1,250	150	150
51400 Photographic	0	0	0	100	0
51700 Education	0	0	250	1,250	1,250
51850 Minor Tools	0	0	0	0	100
51000 Supplies	0	0	1,750	1,750	1,750
61400 Dues	602	0	470	470	470
61410 Tuition	166	0	375	375	375
60000 Contractual Services	768	0	845	845	845
75100 Travel	1,122	0	3,500	3,500	3,500
75200 Mileage	0	0	250	250	250
77450 Administrative Other	1,963	1,812	147	1,435	102
70000 Other Charges	3,085	1,812	3,897	5,185	3,852
TEXPENSES Total Expenses	20,969	16,626	8,936	17,180	8,891

#### **WIC Peer Counselor**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	36,342	34,894	108,686	95,744	107,892
35500 Other Governmental Reven	36,342	34,894	108,686	95,744	107,892
TREVENUE Total Revenues	36,342	34,894	108,686	95,744	107,892
41100 Salaries and Wages	17,668	17,711	20,135	31,588	47,584
41500 PFP	0	0	1,038	0	1,038
41620 Unscheduled	4,876	3,528	4,503	4,398	4,503
41820T Health Insurance	5,028	5,185	11,530	7,646	12,053
41900 Life	8	8	24	15	24
42010 Social Security - Medica	301	282	687	475	690
42020 Social Security - OASDI	1,286	1,205	2,939	2,033	2,950
42110 TMRS	2,598	2,607	5,804	4,082	5,806
42115 OPEB Funding	548	516	1,152	812	1,156
42300 State Unemployment	23	23	69	63	69
42400 Workers Compensation	27	27	71	48	71
PSCHG Personal Svcs Changes	0	0	0	-16,046	-27,506
41000 Personal Services	32,362	31,091	47,950	35,114	48,439
51110 Office Expense	0	0	300	300	300
51200 Operating	178	0	1,328	1,328	1,328
51000 Supplies	178	0	1,628	1,628	1,628
61200 Postage	0	0	48	48	48
61300 Advertising	0	0	40,490	40,490	40,490
61400 Dues	0	0	350	350	350
61410 Tuition	90	0	3,300	3,300	3,300
60000 Contractual Services	90	0	44,188	44,188	44,188
75100 Travel	0	0	9,626	9,626	9,626
75200 Mileage	0	0	800	800	800
77450 Administrative Other	3,712	3,802	4,494	4,388	3,211
70000 Other Charges	3,712	3,802	14,920	14,814	13,637
TEXPENSES Total Expenses	36,342	34,894	108,686	95,744	107,892

**Entity:** 25318 - WIC Peer Counselor **Account:** 41100 - Salaries and Wages

Count	Code	Description
0.03	ADM055	ASSISTANT WIC DIRECTOR
0.03	ADM585	DIRECTOR OF WIC
0.03	CLR410	ADMINISTRATIVE ASSISTANT III
0.03	PRF585	NUTRITIONIST I
0.12	PRF586	NUTRITIONIST II
0.09	PRF587	NUTRITIONIST III
0.06	PRF588	NUTRITIONIST IV
0.03	TEC160	WIC TECHNICIAN IV
0.03	TEC162	WIC TECHNICIAN V
0.03	TEC450	GREENHOUSE TECHNICIAN
0.03	TEC570	DIETITIAN I
0.03	TEC571	DIETITIAN II
0.06	TEC585	NUTRITION TECHNICIAN I
0.09	TEC586	NUTRITION TECHNICIAN II
0.27	TEC587	WIC TECHNICIAN I
0.09	TEC588	NUTRITION TECHNICIAN III
0.12	TEC589	NUTRITION TECHNICIAN IV
0.18	TEC590	WIC TECHNICIAN II
0.06	TEC591	WIC TECHNICIAN III
1.41		

#### **WIC Vendor Operations**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	0	28,010	0	23,351	0
35500 Other Governmental Reven	0	28,010	0	23,351	0
TREVENUE Total Revenues	0	28,010	0	23,351	0
41100 Salaries and Wages	17	19,437	0	15,534	0
41620 Unscheduled	0	1,520	0	1,398	0
41820T Health Insurance	0	3,256	0	2,742	0
41900 Life	0	6	0	5	0
42010 Social Security - Medica	0	289	0	233	0
42020 Social Security - OASDI	0	1,154	0	915	0
42110 TMRS	2	2,577	0	2,106	0
42115 OPEB Funding	0	487	0	389	0
42300 State Unemployment	0	5	0	5	0
42400 Workers Compensation	0	30	0	24	0
41000 Personal Services	20	28,761	0	23,351	0
51200 Operating	0	2,461	0	0	0
51950 Minor Office Equipment	0	8,953	0	0	0
51000 Supplies	0	11,414	0	0	0
75100 Travel	0	9,489	0	0	0
77450 Administrative Other	2	3,518	0	0	0
70000 Other Charges	2	13,006	0	0	0
TEXPENSES Total Expenses	22	53,182	0	23,351	0

#### **WIC Mentor**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	0	0	50,000	49,900	49,900
35500 Other Governmental Reven	0	0	50,000	49,900	49,900
TREVENUE Total Revenues	0	0	50,000	49,900	49,900
51110 Office Expense	0	0	100	0	0
51000 Supplies	0	0	100	0	0
61200 Postage	0	0	162	162	162
62000 Professional	0	0	37,238	37,238	37,238
60000 Contractual Services	0	0	37,400	37,400	37,400
75100 Travel	0	0	7,500	7,500	7,500
75200 Mileage	0	0	5,000	5,000	5,000
70000 Other Charges	0	0	12,500	12,500	12,500
TEXPENSES Total Expenses	0	0	50,000	49,900	49,900

## WIC Obesity

		<del>-</del>			
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	27,987	20,897	32,958	31,805	32,703
35500 Other Governmental Reven	27,987	20,897	32,958	31,805	32,703
TREVENUE Total Revenues	27,987	20,897	32,958	31,805	32,703
41100 Salaries and Wages	18,339	13,548	6,709	12,656	15,861
41500 PFP	0	0	346	0	346
41620 Unscheduled	1,066	706	1,119	764	1,119
41820T Health Insurance	3,469	2,992	3,843	2,789	4,018
41900 Life	7	6	8	6	8
42010 Social Security - Medica	272	198	229	186	230
42020 Social Security - OASDI	901	718	980	721	983
42110 TMRS	2,227	1,488	1,935	1,445	1,935
42115 OPEB Funding	373	296	384	287	385
42300 State Unemployment	32	32	23	30	23
42400 Workers Compensation	33	21	24	19	24
PSCHG Personal Svcs Changes	0	0	0	-5,348	-9,168
41000 Personal Services	26,720	20,004	15,598	13,553	15,765
51110 Office Expense	0	0	302	302	302
51200 Operating	0	0	7,033	7,033	7,033
54000 Food	0	0	6,000	6,000	6,000
51000 Supplies	0	0	13,335	13,335	13,335
75100 Travel	0	0	2,500	2,500	2,500
75200 Mileage	0	0	50	50	50
77450 Administrative Other	3,065	2,446	1,475	2,366	1,053
70000 Other Charges	3,065	2,446	4,025	4,916	3,603
TEXPENSES Total Expenses	29,785	22,450	32,958	31,805	32,703

**Entity:** 25321 - WIC Obesity

**Account:** 41100 - Salaries and Wages

Count	Code	Description
0.01	ADM055	ASSISTANT WIC DIRECTOR
0.01	ADM585	DIRECTOR OF WIC
0.01	CLR410	ADMINISTRATIVE ASSISTANT III
0.01	PRF585	NUTRITIONIST I
0.04	PRF586	NUTRITIONIST II
0.03	PRF587	NUTRITIONIST III
0.02	PRF588	NUTRITIONIST IV
0.01	TEC160	WIC TECHNICIAN IV
0.01	TEC162	WIC TECHNICIAN V
0.01	TEC450	GREENHOUSE TECHNICIAN
0.01	TEC570	DIETITIAN I
0.01	TEC571	DIETITIAN II
0.02	TEC585	NUTRITION TECHNICIAN I
0.03	TEC586	NUTRITION TECHNICIAN II
0.09	TEC587	WIC TECHNICIAN I
0.03	TEC588	NUTRITION TECHNICIAN III
0.04	TEC589	NUTRITION TECHNICIAN IV
0.06	TEC590	WIC TECHNICIAN II
0.02	TEC591	WIC TECHNICIAN III
0.47		

#### WIC R D Grant

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	76,411	71,370	71,868	84,808	77,168
35500 Other Governmental Reven	76,411	71,370	71,868	84,808	77,168
TREVENUE Total Revenues	76,411	71,370	71,868	84,808	77,168
41100 Salaries and Wages	8,876	5,407	0	4,576	0
41620 Unscheduled	0	370	0	541	0
41820T Health Insurance	773	368	0	339	0
41900 Life	2	1	0	1	0
42010 Social Security - Medica	124	81	0	72	0
42020 Social Security - OASDI	529	255	0	199	0
42110 TMRS	1,034	686	0	605	0
42115 OPEB Funding	216	104	0	81	0
42300 State Unemployment	0	0	0	1	0
42400 Workers Compensation	0	0	0	0	0
41000 Personal Services	11,552	7,270	0	6,414	0
52300 Unassigned	0	0	71,868	71,868	71,868
51000 Supplies	0	0	71,868	71,868	71,868
75100 Travel	0	3,483	0	4,662	5,300
77450 Administrative Other	1,325	889	0	1,863	0
70000 Other Charges	1,325	4,372	0	6,525	5,300
TEXPENSES Total Expenses	12,877	11,642	71,868	84,808	77,168

#### **WIC Summer Feeding**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
35610 Grant In Aid – Federal	9,115	5,113	0	4,576	0
35500 Other Governmental Reven	9,115	5,113	0	4,576	0
TREVENUE Total Revenues	9,115	5,113	0	4,576	0
41100 Salaries and Wages	7,369	4,064	0	4,064	0
41620 Unscheduled	390	0	0	0	0
41820T Health Insurance	309	165	0	165	0
41900 Life	1	0	0	0	0
42010 Social Security - Medica	111	58	0	58	0
42020 Social Security - OASDI	125	75	0	75	0
42110 TMRS	315	167	0	167	0
42115 OPEB Funding	53	31	0	31	0
42300 State Unemployment	28	15	0	15	0
41000 Personal Services	8,701	4,576	0	4,576	0
77450 Administrative Other	998	560	0	0	0
70000 Other Charges	998	560	0	0	0
TEXPENSES Total Expenses	9,699	5,135	0	4,576	0







(2700-2790)

# **Budget Comparison**

	2017/18 Actual	2018/19 Budgeted	2019/20 Budgeted
Supplies	\$ 414,642	\$ 519,651	\$ 555,245
Contractual Services	400,775	499,190	573,711
Other Charges	24,484	9,555	9,660
Capital Outlay	3,004,991	-	-
Operating Transfers	403,542	615,042	611,466
Total Expenses	\$ 4,248,434	\$ 1,643,438	\$ 1,750,082

### Mission

To promote and facilitate the development of quality neighborhoods that enhance the community appearance.

## **Strategic Approach**

Public Improvement Districts (PIDs) were established to provide for the installation and maintenance of certain amenities and common areas that include hardscape and greenscape features that enhance the neighborhood by providing recreational and aesthetic related improvements.

A five-year service plan that defines the annual budget and individual assessments for each PID is approved annually by the respective PID Advisory Board and City Council. Each PID is fully funded by assessments and does not require City funding.

## **Programs**

## Greenways 2019/20 Budget — \$628,630

Established in 1995, Greenways was the first PID established in Amarillo. Landscaped parkways and common areas which include hardscape features are some of the improvements within the Greenways. The Greenways PID continues to develop a linear park system which now contains approximately 29 acres. The park-like setting meanders throughout the development, interconnecting the home sites with a linear parkway. Trees and shrubs have been added to enhance the park's large expanse of irrigated turf. The park contains over a mile of walking/jogging trails for the use and enjoyment of all users. Utilizing grant dollars from the State of Texas Parks and Wildlife Department, the City constructed a natural setting city park with soccer fields and other recreational type amenities in what was previously an undeveloped playa lake. The City maintains this "playa park". The assessments for the Greenways

PID are necessary to fund the maintenance and administrative costs associated with the PID improvements, debt service, and reserve.

The Greenways PID has a five member advisory Board. Per the terms of the Greenways PID petition, three board member positions are homeowners and two are suggested for approval by the developer.

# Pinnacle **2019/20 Budget** — \$350

Established in 2017, the Pinnacle PID encompasses approximately 510 acres of land and is in south Amarillo. The Pinnacle PID contains residentially developed properties. The Pinnacle PID is a multiphased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Pinnacle PID will be assessed for the cost of care and maintenance. Per the approved Petition that established the PID, assessments will be collected on the platted portions of the Pinnacle PID beginning in the FY 2020/21. The assessments for the Pinnacle PID are necessary to fund the maintenance and administrative costs associated with the PID improvements, debt service, and reserves. Improvements such as landscaped medians, entryway features, and specialty lighting will be installed, dedicated, accepted and the be subject to being maintained by the PID assessments. Current administrative expenses due prior to assessments being collected will be paid by the Developer/Property owner.

The Pinnacle PID will establish an initial three-member advisory board. Once more than 100 lots are sold, the advisory board will expand to five members. Per the terms of the Pinnacle PID petition, the initial three-member board will consist of two board positions suggested for approval by the Developer and one board position suggested by approval by the Owner of non-school property. The expanded five-member board will consist of two board positions suggested for approval by the developer, two board positions suggested for approval by the Property Owners Association who are lot owners in the PID, and one board position suggested for approval by Owner of non-school property.

## Heritage Hills 2019/20 Budget — \$27,623

The Heritage Hills PID was established in July 2016 to provide for the construction and maintenance of certain right-of-way improvements such as landscaping, green areas and entry features throughout the subdivision. Heritage Hills will be a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Heritage Hills PID will be assessed for the cost of care and maintenance.

Per the terms of the Heritage Hills PID petition, the initial three-member advisory board is to consist of three board members suggested for approval by the owner.

# Colonies 2019/20 Budget — \$950,179

Established in 2001, the Colonies PID encompasses approximately 375 acres of land and is located in southwest Amarillo. The Colonies PID contains both residentially and commercially developed properties. The Colonies PID is a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Colonies PID will be

assessed for the cost of care and maintenance. The Colonies PID collected the first assessments in January 2002. The assessments for the Colonies PID are necessary to fund the maintenance and administrative costs associated with the PID improvements, debt service, and reserves. Improvements such as a clock tower, landscaped medians, a bridge, gazebos, entryway features, and specialty lighting have been installed, dedicated, accepted and are now being maintained by the PID assessments.

The Colonies PID has a five-member advisory board. Per the terms of the Colonies PID petition, two board positions are suggested for approval by lot owners, two board positions are suggested for approval by the developer, and one board position suggested for approval by the owners.

# Tutbury 2019/20 Budget — \$15,927

Tutbury PID and was established to provide for the maintenance of eight landscaped parcels, which have been designated as common areas within the Colonies Unit Number Nine subdivision.

The Tutbury PID has a three-member advisory board. Per the terms of the Tutbury PID petition, all three Board members must be Tutbury homeowners.

# Point West 2019/20 Budget — \$29,414

The Point West PID was established to provide for the maintenance of several landscaped medians within City right-of-way. The City of Amarillo has a policy of not allowing medians within City right-of-way and therefore required the PID be established for a maintenance mechanism.

The Point West PID is zoned for a business and office park development. Point West was established as a mechanism to provide for the maintenance of several landscaped medians within City right-of-way. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within Point West will be assessed for the cost of care and maintenance of the medians. The assessments for the Point West PID are necessary to fund the associated maintenance and administrative costs. These costs will be divided among the property owners based on the percentage of total square footage of property owned.

The Point West PID has a five-member advisory board. Per the terms of Resolution No. 5-29-12-1 which expanded the board from three members to five members, two members shall be suggested by the developer, two members must be lot owners, and one member shall be suggested for approval by the owners

## Quail Creek 2019/20 Budget — \$8,105

The Quail Creek PID was established to provide for the maintenance of the common area with brick dumpster enclosures to include a lighted landscaped median within City right-of-way.

This 29 lot residential subdivision was developed on an irregular piece of land and was limited in what could be drafted into a workable residential design. The large median in the middle of the development was a result of this irregular tract. There will be no entry features associated with this tract and the only landscaping will be grass and trees within the median mentioned above. The subdivision improvements associated with this PID were completed and accepted in the spring of 2009 and are now being maintained by a private contractor. The amenities offered within this PID are in addition to the standard

level of service provided by the City. The property owners within the Quail Creek PID will be assessed for the cost of care and maintenance of the common area amenities.

The Quail Creek PID has a three-member advisory board. Per the terms of the Quail Creek PID petition, one board position represents the developer and the remaining two board members represent Quail Creek homeowners.

## Vineyards 2019/20 Budget — \$6,741

The Vineyards PID was established to provide for the installation and maintenance of certain landscaped areas (common areas). Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Vineyards PID will be assessed for the cost of care and maintenance. The Vineyards PID is a multi-phased residential development and will be subject to developer reimbursements for portions of the improvements. The Vineyards PID collected its first assessments in October 2012. Improvements such as landscaped medians and specialty lighting have been installed, accepted and therefore, are now being maintained within the first phase of development.

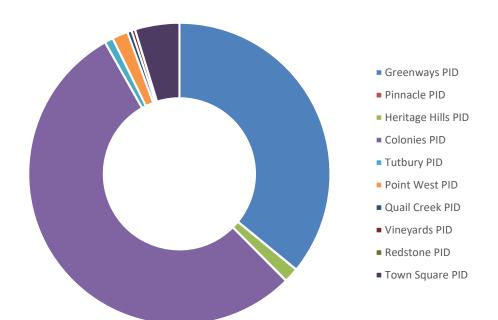
Per the terms of the Vineyards PID petition, after the first year, the advisory board will consist of five members appointed by the City Council and all members of the advisory board will serve terms of three years. Two members are recommended by the developer, two members are lot owners within the Vineyards and one is recommended by the owners.

# Town Square 2018/19 Budget — \$83,113

The Town Square PID was established to provide for the installation and maintenance of certain landscaped common areas to include hardscape features. Established in October of 2014, Town Square is Amarillo's most recently established PID. Town Square will be a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the City, the property owners within the Town Square PID will be assessed for the cost of care and maintenance.

Per the terms of the Town Square PID petition, the initial three-member advisory board is to consist of three board members suggested for approval by the owner.

# Total Public Improvement District 2019/20 Budget — \$1,750,082



# **Greenways at Hillside**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	556,891	633,913	643,362	645,707	643,344
30300 Current Year's Levy	556,891	633,913	643,362	645,707	643,344
30200 Ad Valorem Tax Collectio	556,891	633,913	643,362	645,707	643,344
37110 Interest Income	154	404	112	622	622
37109 Interest Earnings	154	404	112	622	622
TREVENUE Total Revenues	557,044	634,318	643,474	646,330	643,966
51200 Operating	0	5	0	0	0
51450 Botany & Agrigulture	2,015	0	2,000	0	2,000
53150 Electricity	2,214	2,373	2,506	2,941	3,164
53200 Water and Sewer	137,238	216,125	221,023	106,006	229,284
51000 Supplies	141,467	218,503	225,529	108,947	234,448
61200 Postage	526	552	450	552	550
61300 Advertising	252	401	529	401	529
61600 Unassigned	0	0	15,000	0	15,000
62000 Professional	7,600	7,664	7,664	8,312	8,408
67600 Temporary Labor	118,385	139,885	150,000	151,536	153,000
68300 R & M - Improvements	4,700	5,634	10,000	26,826	10,200
68312 Other Improvement	35,270	6,861	35,000	4,918	35,700
68400 R & M - Irrigation	15,749	13,872	25,000	16,088	25,500
60000 Contractual Services	182,482	174,868	243,643	208,633	248,887
77450 Administrative Other	7,167	11,516	4,115	4,115	4,121
70000 Other Charges	7,167	11,516	4,115	4,115	4,121
92170 Trsf to Debt Service	138,886	140,813	144,838	144,838	141,174
92000 Operating Transfers	138,886	140,813	144,838	144,838	141,174
TEXPENSES Total Expenses	470,002	545,700	618,125	466,533	628,630

# Pinnacle PID

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	0	0	0	679	350
30300 Current Year's Levy	0	0	0	679	350
30200 Ad Valorem Tax Collectio	0	0	0	679	350
TREVENUE Total Revenues	0	0	0	679	350
61300 Advertising	0	336	0	343	350
60000 Contractual Services	0	336	0	343	350
TEXPENSES Total Expenses	0	336	0	343	350

# Heritage Hills PID

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	0	161,697	160,784	162,406	319,940
30300 Current Year's Levy	0	161,697	160,784	162,406	319,940
30200 Ad Valorem Tax Collectio	0	161,697	160,784	162,406	319,940
TREVENUE Total Revenues	0	161,697	160,784	162,406	319,940
53150 Electricity	0	0	3,829	0	0
53200 Water and Sewer	0	0	35,062	0	0
51000 Supplies	0	0	38,891	0	0
61200 Postage	0	215	22	220	225
61300 Advertising	0	361	533	368	375
62000 Professional	0	0	392	3,232	3,136
67600 Temporary Labor	0	0	16,844	0	16,844
68300 R & M - Improvements	0	0	7,018	0	7,018
60000 Contractual Services	0	576	24,809	3,820	27,598
77450 Administrative Other	0	55	55	58	25
70000 Other Charges	0	55	55	58	25
TEXPENSES Total Expenses	0	631	63,755	3,878	27,623

# Colonies

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	695,134	1,002,348	911,889	1,055,309	1,054,400
30300 Current Year's Levy	695,134	1,002,348	911,889	1,055,309	1,054,400
30200 Ad Valorem Tax Collectio	695,134	1,002,348	911,889	1,055,309	1,054,400
37110 Interest Income	5	5,003	0	5,007	0
37109 Interest Earnings	5	5,003	0	5,007	0
39810 Proceeds from LTerm Debt	0	3,000,000	0	0	0
39100 Operating Transfers In	0	3,000,000	0	0	0
TREVENUE Total Revenues	695,138	4,007,351	911,889	1,060,316	1,054,400
51200 Operating	12	0	0	0	0
51250 Janitor	0	0	500	0	0
51450 Botany & Agrigulture	28,523	29,419	21,800	29,326	91,153
53150 Electricity	15,791	14,552	19,832	16,631	18,089
53200 Water and Sewer	138,248	138,117	146,802	133,000	144,656
51000 Supplies	182,575	182,088	188,934	178,957	253,898
61200 Postage	389	425	366	425	462
61300 Advertising	240	386	499	386	420
62000 Professional	6,296	6,984	6,984	7,072	7,692
62015 PID Management Fees (pri	30,000	30,000	30,000	32,500	35,348
67600 Temporary Labor	104,562	124,899	85,785	132,240	143,830
68300 R & M - Improvements	44,412	25,625	40,000	99,500	21,815
68400 R & M - Irrigation	2,162	8,690	4,500	10,450	11,366
60000 Contractual Services	188,062	197,008	168,134	282,572	220,933
71100 Insurance and Bonds	0	0	227	0	134
77450 Administrative Other	7,044	10,831	4,669	4,669	4,922
70000 Other Charges	7,044	10,831	4,896	4,669	5,056
83200 Improvement	0	3,004,991	0	0	0
80000 Capital Outlay	0	3,004,991	0	0	0
92150 Cert of Obligation	266,886	262,729	470,204	470,706	470,292
92000 Operating Transfers	266,886	262,729	470,204	470,706	470,292
TEXPENSES Total Expenses	644,566	3,657,646	832,168	936,905	950,179

# **Tutbury Imprv Dist**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	16,296	16,296	16,296	16,296	16,296
30300 Current Year's Levy	16,296	16,296	16,296	16,296	16,296
30200 Ad Valorem Tax Collectio	16,296	16,296	16,296	16,296	16,296
37110 Interest Income	0	0	123	0	0
37109 Interest Earnings	0	0	123	0	0
TREVENUE Total Revenues	16,296	16,296	16,419	16,296	16,296
53150 Electricity	419	267	419	300	320
53200 Water and Sewer	1,728	2,686	2,632	2,237	2,852
51000 Supplies	2,147	2,952	3,051	2,536	3,172
61200 Postage	13	15	13	15	15
61300 Advertising	252	338	300	345	352
62000 Professional	240	240	240	240	240
67600 Temporary Labor	0	3,843	0	5,972	6,091
68300 R & M - Improvements	6,942	2,181	5,765	500	5,700
68312 Other Improvement	181	0	0	0	0
68400 R & M - Irrigation	0	0	0	250	255
60000 Contractual Services	7,628	6,617	6,318	7,322	12,653
77450 Administrative Other	300	473	125	127	102
70000 Other Charges	300	473	125	127	102
TEXPENSES Total Expenses	10,075	10,043	9,494	9,986	15,927

# **Points West PID**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30310 Collec Potter County As	52,000	52,000	52,000	52,007	52,000
30300 Current Year's Levy	52,000	52,000	52,000	52,007	52,000
30200 Ad Valorem Tax Collectio	52,000	52,000	52,000	52,007	52,000
TREVENUE Total Revenues	52,000	52,000	52,000	52,007	52,000
51450 Botany & Agrigulture	0	0	0	27,300	0
53200 Water and Sewer	7,159	6,100	8,290	1,706	6,471
51000 Supplies	7,159	6,100	8,290	29,006	6,471
61200 Postage	9	14	16	14	16
61300 Advertising	270	380	280	388	396
67600 Temporary Labor	10,020	13,725	10,220	10,020	10,220
68300 R & M - Improvements	0	0	2,040	0	2,080
68312 Other Improvement	0	1,360	5,000	835	10,000
60000 Contractual Services	10,299	15,478	17,556	11,257	22,712
77450 Administrative Other	608	1,281	222	220	231
70000 Other Charges	608	1,281	222	220	231
TEXPENSES Total Expenses	18,066	22,859	26,068	40,482	29,414

# **Quail Creek PID**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30310 Collec Potter County As	10,150	10,150	10,150	10,150	10,150
30300 Current Year's Levy	10,150	10,150	10,150	10,150	10,150
30200 Ad Valorem Tax Collectio	10,150	10,150	10,150	10,150	10,150
37110 Interest Income	0	0	12	0	0
37109 Interest Earnings	0	0	12	0	0
TREVENUE Total Revenues	10,150	10,150	10,162	10,150	10,150
53150 Electricity	165	167	197	191	205
53200 Water and Sewer	2,596	3,631	2,906	2,157	3,853
51000 Supplies	2,761	3,798	3,103	2,349	4,058
61200 Postage	16	16	15	16	17
61300 Advertising	258	338	280	345	352
67600 Temporary Labor	2,827	2,772	3,050	3,780	3,085
68300 R & M - Improvements	1,050	0	510	725	520
60000 Contractual Services	4,151	3,127	3,855	4,866	3,974
77450 Administrative Other	234	234	89	91	73
70000 Other Charges	234	234	89	91	73
TEXPENSES Total Expenses	7,147	7,158	7,047	7,306	8,105

# Vineyards PID

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30310 Collec Potter County As	4,350	4,300	7,950	7,950	7,950
30300 Current Year's Levy	4,350	4,300	7,950	7,950	7,950
30200 Ad Valorem Tax Collectio	4,350	4,300	7,950	7,950	7,950
TREVENUE Total Revenues	4,350	4,300	7,950	7,950	7,950
53150 Electricity	213	267	399	400	431
53200 Water and Sewer	332	934	562	1,714	1,767
51000 Supplies	546	1,201	961	2,114	2,198
61200 Postage	46	88	33	90	92
61300 Advertising	258	10	300	10	10
67600 Temporary Labor	1,200	1,300	2,400	2,200	2,400
68300 R & M - Improvements	0	600	0	0	2,000
60000 Contractual Services	1,505	1,998	2,733	2,300	4,502
77450 Administrative Other	69	85	44	28	41
70000 Other Charges	69	85	44	28	41
TEXPENSES Total Expenses	2,119	3,284	3,738	4,443	6,741

# **Redstone PID**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	2,000	318	0	0	0
30300 Current Year's Levy	2,000	318	0	0	0
30200 Ad Valorem Tax Collectio	2,000	318	0	0	0
TREVENUE Total Revenues	2,000	318	0	0	0
61300 Advertising	258	0	0	0	0
62000 Professional	8	8	0	8	0
60000 Contractual Services	266	8	0	8	0
77450 Administrative Other	17	10	0	0	0
70000 Other Charges	17	10	0	0	0
TEXPENSES Total Expenses	283	18	0	8	0

# **Town Square PID**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30311 Collec Randall County A	72,710	162,257	166,164	166,231	166,164
30300 Current Year's Levy	72,710	162,257	166,164	166,231	166,164
30200 Ad Valorem Tax Collectio	72,710	162,257	166,164	166,231	166,164
TREVENUE Total Revenues	72,710	162,257	166,164	166,231	166,164
53150 Electricity	0	0	5,011	0	5,000
53200 Water and Sewer	0	0	45,881	0	46,000
51000 Supplies	0	0	50,892	0	51,000
61200 Postage	5	34	10	34	35
61300 Advertising	234	340	523	340	347
62000 Professional	424	384	384	512	520
67600 Temporary Labor	0	0	22,041	0	22,000
68300 R & M - Improvements	0	0	9,184	0	9,200
60000 Contractual Services	663	759	32,142	887	32,102
77450 Administrative Other	54	0	9	8	11_
70000 Other Charges	54	0	9	8	11
TEXPENSES Total Expenses	717	759	83,043	894	83,113



### **DEBT SERVICE**

# PROVISION FOR COMPENSATED ABSENCES

	ACTUAL 2017/2018	ESTIMATED 2018/2019	ESTIMATED 2019/2020
RESOURCES: Balance 10/01/18	3,501,018	1,398,931	1,074,137
ADD RECEIPTS			
Interest Earnings Operating Transfers Other	32,642 0 -1,293	8,546 1,400,000 0	5,000 0 0
Total Receipts	31,349	1,408,546	5,000
Total Resources & Receipts	3,532,367	2,807,477	1,079,137
DEDUCT EXPENDITURES:			
Compensated Absences Operating Transfers	2,108,950 29,726	1,733,341 0	1,070,555 0
Total Expenditures	2,138,676	1,733,341	1,070,555
Reserve for Future Compensated Absences	1,398,931	1,074,137	8,582
Available funds calculation: Cash & Investments (Appreciation)Depreciation in Investments Assets to be converted to Cash Less: Liabilies & Encumberances Less: Construction in Progress Balances		1,389,112 5,240 4,576 3	
Balance 10/01/18		1,398,931	

# **Compensated Absences Fund**

		<u> </u>			
	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
37110 Interest Income	29,514	32,642	27,600	8,546	5,000
37115 Unrealized G/L	-5,105	-1,293	0	0	0
37109 Interest Earnings	24,409	31,349	27,600	8,546	5,000
39110 Tsf In fr General Fund	0	0	0	1,400,000	0
39100 Operating Transfers In	0	0	0	1,400,000	0
TREVENUE Total Revenues	24,409	31,349	27,600	1,408,546	5,000
41100 Salaries and Wages	964,319	1,411,418	1,146,687	1,180,872	663,072
41200 Longevity	6,823	13,457	8,113	8,588	6,322
41300 Incentive	17,250	30,734	20,512	34,076	14,439
41820T Health Insurance	27,013	33,855	33,728	47,520	17,018
41900 Life	56	71	67	69	33
42010 Social Security - Medica	14,048	20,061	16,705	16,501	9,424
42020 Social Security - OASDI	31,507	41,359	37,465	33,618	19,430
42110 TMRS	98,169	157,459	116,734	119,845	73,973
42115 OPEB Funding	24,012	35,341	28,553	27,932	16,603
42120T FRRF Total	0	-3,070	0	3,070	0
42300 State Unemployment	270	507	321	563	238
42400 Workers Compensation	21,018	36,192	24,993	29,588	17,003
41000 Personal Services	1,204,484	1,777,384	1,433,879	1,502,243	837,555
71240 Retiree Insurance From	169,573	331,566	233,000	231,097	233,000
70000 Other Charges	169,573	331,566	233,000	231,097	233,000
92014 Medical Planning 2400	8,100	29,726	0	0	0
92000 Operating Transfers	8,100	29,726	0	0	0
TEXPENSES Total Expenses	1,382,157	2,138,675	1,666,879	1,733,341	1,070,555

# CITY OF AMARILLO TOTAL INTEREST AND REDEMPTION FUND STATEMENT OF TOTAL DEBT SERVICE AT OCTOBER 1, 2019

BONDED INDEBTEDNESS				EXPENDITURES	s	
BOND ISSUES	Date of	Original	Outstanding	Principal	Interest	Total
	Issue	Issue	10/01/19			
Provide Too Comment of Politic						
Property Tax Supported Debt General Obligation Bonds:						
Series 2009	09/03/09	4,825,000	1,405,000	455,000	52,763	507,763
Series 2017 Refunding	01/15/17	15,110,000	12,315,000	1,335,000	492,600	1,827,600
Series 2017	04/01/17	21,280,000	20,460,000	540,000	748,619	1,288,619
Series 2018	07/18/18	22,145,000	21,700,000	535,000	817,069	1,352,069
Combination Tax and Revenue Certificates of Obligation:						
Series 2010	4/15/2010	1,392,000	852,000	69,000	27,226	96,226
Series 2017	1/15/2017	6,940,000	6,085,000	505,000	178,475	683,475
Paying Agency Fees Total Property Tax Supported Debt		_	62,817,000	3,439,000	2,316,751	7,500 <b>5,763,251</b>
Total Property Tax Supported Debt		_	62,817,000	3,439,000	2,310,751	5,763,251
Debt Serviced by Special Assessments and Other Revenue Sources						
Combination Tax and Revenue Certificates of Obligation:						
Series 2003 - Greenways PID	11/26/2003	620,000	170,000	40,000	6,290	46,290
Series 2006 - Colonies PID	5/24/2006	585,000	253,696	34,643	11,303	45,946
Series 2008A - Greenways PID	7/17/2008	600,000	335,000	30,000	13,696	43,696
Series 2008B - Colonies PID	7/17/2008	1,500,000	830,000	75,000	32,334	107,334
Series 2011A - Golf	2/3/2011	3,750,000	2,995,000	110,000	142,425	252,425
Series 2011B - TIRZ #1	2/3/2011	2,210,000	1,590,000	90,000	83,700	173,700
Series 2014 - Greenways and Colonies PID	4/30/2014	2,260,000	1,820,000	95,000	58,219	153,219
Series 2018 - Colonies PID	7/18/2018	3,000,000	2,905,000	110,000	100,481	210,481
Hotel Occupancy Tax Revenue Bonds, Series 2016	4/13/2016	11,995,000	11,680,000	320,000	451,836	771,836
Hotel Occupancy Tax Revenue Bonds, Series 2018	2/15/2018	38,835,000	38,835,000	-	1,606,133	1,606,133
Paying Agency Fees  Total Dobt Soniced by Special Assessments and Other Revenue		_	61,413,696	904,643	2,506,417	8,000 <b>3,419,060</b>
Total Debt Serviced by Special Assessments and Other Revenue		=	01,413,030	304,643	2,300,417	3,413,000
Water and Sewer Supported Debt						
Combination Tax & Revenue Certificates of Obligation, Series 2009	02/27/09	38,885,000	20,705,000	2,095,000	535,941	2,630,941
Combination Tax & Revenue Certificates of Obligation, Series 2009B	11/24/09	47,400,000	29,680,000	2,540,000	655,352	3,195,352
Combination Tax & Revenue Certificates of Obligation, Series 2009C	02/04/10	18,075,000	10,860,000	905,000	0	905,000
Water & Sewer Revenue Bonds, Series 2011	08/30/11	16,300,000	10,950,000	720,000	420,838	1,140,838
General Obligation Refunding Bonds, Series 2011	08/30/11	5,605,000	2,190,000	525,000	64,450	589,450
Water & Sewer Revenue Bonds, Series 2013	01/22/14	1,310,000	535,000	130,000	3,160	133,160
Water & Sewer Revenue Bonds, Series 2014	01/22/14	8,495,000	6,170,000	390,000	120,090	510,090
Water & Sewer Revenue Bonds, Series 2015	10/02/15	17,195,000	13,860,000	815,000	147,102	962,102
Water & Sewer Revenue Bonds, Series 2015A	10/02/15	21,145,000	14,280,000	1,380,000	467,069	1,847,069
Water & Sewer Revenue Bonds, New Series 2017	04/11/17	31,005,000	28,650,000	1,175,000	1,128,044	2,303,044
Water & Sewer Revenue Bonds, Series 2018A	07/19/18	12,500,000	11,885,000	575,000	138,877	713,877
Water & Sewer Revenue Bonds, Series 2018B	07/19/18	14,610,000	13,935,000	520,000	568,225	1,088,225
Water & Sewer Revenue Bonds, Series 2019 (est.)		28,100,000	28,100,000	1,095,000	707,102	1,802,102
Water & Sewer Revenue Bonds, Series 2020 (est.)		29,500,000	29,500,000	1,191,534	769,440	1,960,974
Total Local Water & Sewer Debt			221,300,000	14,056,534	5,725,690	19,782,224
Other Water & Sewer Long Term Debt						
Canadian River Municipal Water Authority (CRMWA)						
2010 Conjunctive Use		3,420,130	213,418	213,418	7,470	* 220,888
2011 Bonds Contract Revenue Bonds		33,536,053	23,293,034	1,604,805	1,108,748	* 2,713,553
2012 Refunding Bonds		18,415,688	15,616,925	2,038,300	780,846	* 2,819,146
2014 Refunding Bonds		20,031,387	9,330,784	1,543,061	495,389	* 2,038,450
2017 Refunding Bonds		4,657,198	4,290,085	410,272	171,146	* 581,418
Total CRMWA Debt			52,744,246	5,809,856	2,563,599	8,373,455
Paying Agency Fees		_				* 11,710
Total Water and Sewer Expenditures		_	274,044,246	19,866,390	8,289,289	28,167,389
Airport Bonds						
Combination Tax & Revenue Certificates of Obligation, Series 2009A	9/3/2009	16,140,000	1,830,000	1,830,000	43,762	* 1,873,762
Total Airport Expenditures		_	1,830,000	1,830,000	43,762	1,873,762
Drainage Bonds	10/10/0010		2 525 222	252.000	======	
Combination Tax & Revenue Certificates of Obligation, Series 2012A	12/12/2012	6,260,000	3,635,000	250,000	72,700	* 322,700
Drainage Utility System Revenue Bonds, Series 2014	4/1/2014	6,080,000	4,860,000	265,000	157,644	* 422,644
Drainage Utility System Revenue Bonds, Series 2019 (est.)  Total Drainage Expenditures		10,000,000	10,000,000 18,495,000	302,425 <b>817,425</b>	500,000 <b>730,344</b>	* 802,425 1,547,769
Total Drainage Experiultures		=	18,455,000	817,423	730,344	1,347,769
Fleet Bonds						
Tax Notes, Series 2014	1/15/2014	2,650,000	0	0	0	* 0
Total Fleet Expenditures	_,15,2514	_,	0	0	0	0
•		=	-	-		
Total City of Amarillo Debt Service		_	418,599,942	26,857,458	13,886,562	40,771,231
* Included in operating budget		_	•			
. 5 .0						

# DEBT SERVICE At October 1, 2019

# Tax Supported Debt Interest and Redemption Series 2009, 2010, 2017 Refunding, 2017, and 2018

	ACTUAL 2017/2018	ESTIMATED 2018/2019	ESTIMATED 2019/2020
RESOURCES:			
Balance 10/01/18	983,156	1,131,441	609,455
ADD RECEIPTS:			
Interest Earnings	28,072	29,031	29,031
Ad Valorem Tax Collections	4,504,108	5,204,967	5,604,752
Other	0	0	0
Total Receipts	4,532,180	5,233,998	5,633,783
Total Resources & Receipts	5,515,336	6,365,439	6,243,238
DEDUCT EXPENDITURES:			
Principal Maturities	2,390,000	3,237,000	3,439,000
Interest Maturities	1,989,215	2,511,484	2,316,752
Paying Agency Fees	4,680	7,500	7,500
Total Expenditures	4,383,895	5,755,984	5,763,252
Reserve for Future Maturities	1,131,441	609,455	479,986
Estimated Tax Rate:			
Debt Service Rate Per \$100 Value			
Available funds calculation:			
Cash & Investments		1,127,909	
(Appreciation)Depreciation in Investments		0	
Assets to be converted to Cash		20,520	
Less: Liabilies & Encumberances Less: Certificates of obligation funds		(16,988)	
Less: HOT Revenue Bonds			
Balance 10/01/18	_	1,131,441	

# DEBT SERVICE At October 1, 2019

# Combination Tax and Revenue Certificates of Obligation Series 2003, 2006, 2008, 2011, 2014, and 2018

	ACTUAL 2017/2018	ESTIMATED 2018/2019	ESTIMATED 2019/2020
RESOURCES: Balance 10/01/18	1,341	1,417	1,422
ADD RECEIPTS: Interest Earnings Revenue	78	4	4
Transfers  Total Receipts	835,592 835,670	1,040,996 1,041,000	1,041,092 1,041,096
Total Resources & Receipts	837,011	1,042,417	1,042,518
DEDUCT EXPENDITURES: Principal Maturities Interest Maturities Paying Agency Fees Other  Total Expenditures  Reserve for Future Maturities	451,509 381,635 2,450 0 835,594 1,417	558,037 475,958 7,000 1,040,995 1,422	584,643 448,448 8,000 1,041,091 1,427
Available funds calculation: Cash & Investments (Appreciation)Depreciation in Investments Assets to be converted to Cash Less: Liabilies & Encumberances Less: Construction in Progress Balances		1,417	
Balance 10/01/18	_	1,417	

# **DEBT SERVICE** At October 1, 2019 **Hotel Occupancy Tax Revenue Bonds** Series 2016 and 2018

	ACTUAL 2017/2018	ESTIMATED 2018/2019	ESTIMATED 2019/2020
RESOURCES: Balance 10/01/18	112,081	212,722	217,775
ADD RECEIPTS: Interest Earnings Revenue	2,404	5,053	5,053
Transfers	1,202,815	2,378,796	2,377,969
Total Receipts	1,205,219	2,383,849	2,383,022
Total Resources & Receipts	1,317,300	2,596,571	2,600,797
DEDUCT EXPENDITURES: Principal Maturities Interest Maturities Paying Agency Fees Other  Total Expenditures Reserve for Future Maturities	0 1,104,578 0 0 1,104,578 212,722	315,000 2,063,796 0 2,378,796 217,775	320,000 2,057,969 0 2,377,969 222,828
Available funds calculation: Cash & Investments (Appreciation)Depreciation in Investments Assets to be converted to Cash Less: Liabilies & Encumberances Less: Construction in Progress Balances		212,722	
Balance 10/01/18	=	212,722	

# **General Obligation Debt**

	Actual	Actual	Budget	RevEst	Dept Req
DESCRIPTION	2016	2017	2018	2018	2019
30310 Collec Potter County As	1,288,406	2,072,261	2,354,541	2,386,932	2,562,316
30311 Collec Randall County A	1,459,063	2,383,467	2,749,954	2,765,512	3,000,936
30300 Current Year's Levy	2,747,470	4,455,728	5,104,495	5,152,444	5,563,252
30321 Prior Year Collec Potte	15,934	14,888	15,800	17,472	15,000
30322 Prior Year Collec Randa	6,506	7,299	10,000	8,774	7,000
30320 Prior Year's Levy	22,440	22,187	25,800	26,246	22,000
30331 Potter County Assessor	13,406	19,552	13,500	20,369	13,500
30332 Randall County Assessor	6,228	6,642	6,000	5,908	6,000
30330 Penalty and Int-Delinque	19,634	26,193	19,500	26,277	19,500
30200 Ad Valorem Tax Collectio	2,789,544	4,504,109	5,149,795	5,204,967	5,604,752
37110 Interest Income	9,753	30,554	27,000	34,089	34,089
37109 Interest Earnings	9,753	30,554	27,000	34,089	34,089
39110 Tsf In fr General Fund	0	0	0	116,666	175,000
39125 Tsf In fr Civ Cntr Impr	722,600	1,202,815	2,378,796	2,262,130	2,202,969
39550 Tsf In fr Golf Crs Imp	253,450	256,088	253,188	253,188	254,425
39596 Trf In From Greenways PI	138,886	140,813	144,838	144,838	141,174
39597 Tsf In fr Colonies PID	266,886	262,729	470,207	470,207	470,293
39680 Tsf In fr TIRZ #1 Fund	172,625	175,963	172,763	172,763	175,200
39100 Operating Transfers In	1,554,446	2,038,407	3,419,792	3,419,792	3,419,061
TREVENUE Total Revenues	4,353,743	6,573,069	8,596,587	8,658,847	9,057,902
89100 Bond Principal Payments	2,399,051	2,841,509	4,110,037	4,110,037	4,343,643
89200 Bond Interest Payments	1,758,596	3,475,425	5,049,748	5,051,237	4,823,169
89300 Fiscal Agent Bond Fees	7,540	7,130	14,500	14,500	15,500
89000 Debt Service	4,165,187	6,324,064	9,174,285	9,175,774	9,182,312
TEXPENSES Total Expenses	4,165,187	6,324,064	9,174,285	9,175,774	9,182,312



# CITY OF AMARILLO SUMMARY OF RESOURCES AND EXPENDITURES CITY OF AMARILLO CAPITAL PROJECTS FUNDS FISCAL YEAR 2019/2020

	Total	Interfund Transfers	General	Street Assessments	Street Improvement	General Street Street Golf Course Construction Assessments Improvement	Solid Waste Disposal Improvement	Solid Waste Disposal Bivins Civic Center Improvement Improvement	Civic Center Improvement	General Obligation Projects
Balance 10/01/18 (See Below)	10,039,212		5,703,716	746	762,268	1,746	405,385	230,204	3,461,578	(526,431)
Fiscal Year 2018/2019 Add: Bond Proceeds	19.930.963		,		1	1		1	1	19,930,963
Operating Transfers Grant and Other Revenue	7,068,625		3,225,000 581,779	1.710	637,000 38.945	10,000	1,000,000	3.470	2,196,625	718.967
Deduct: Capital Expenditures	(27,178,944)	,	(4,161,146)	(0)	(647,376)		(1,141,523)		(1,105,400)	(20,123,499)
And Amounts Committed Operating Transfers	(2,737,717)	'	(181,779)	,	(38,945)	(254,863)	'	1	(2,262,130)	,
Balance 10/01/19	9,338,491	•	5,167,570	2,456	751,892	2,952	337,556	233,674	2,842,391	
Fiscal Year 2019/2020 Add:										
Bond Proceeds Operating Transfers	34,554,852 4,557,274		30,000		1 200 000		1,000,000		2 327 274	34,554,852
Grant and Other Revenue	2,682,624	•	1,763,861	1,710	38,945	253,500	73,694	3,470	187,944	359,500
Deduct: Capital Expenditures	(40,883,242)	1	(2,028,390)	ı	(1,200,000)	•	(1,200,000)	,	(1,900,000)	(34,554,852)
Operating Transfers & Miscellaneous	(2,562,867)	•	(181,779)	•	(38,945)	(252,425)	(113,000)	'	(1,976,718)	•
Balance 10/01/20	7,687,131	•	4,751,262	4,166	751,891	4,027	98,250	237,144	1,480,891	359,500

# CITY OF AMARILLO 19/20 CIP by Funding Source

Photo DBUILC Grant in Aid -TxDOT W&S Bond General Funding NUMBER PROJECT NAME 2019-20 TOTAL нот тах Water & Sewer Fleet IT Airport Federal Assistance Armored Vehicle for Swat Operations 375 000 200 000 175 000 41010-1610 Police 375,000 175,000 425,390 361,582 411176 Replace Transit Buses FY19 63,808 411421 Multimodal Transportation Terminal 41010-1761 Transit Fixed Route Operations 480.000 384.000 96,000 **159,808** 745,582 30,000 0 0 0 0 30,000 0 0 0 0 0 0 411329 Assistance to Firefighters Grant (AFG) 0 0 0 0 0 Matching Funds (F&I) 300,000 270,000 0 30,000 Matchille Fullos (EAI) Fire Prevention & Safety (FP&S) Grant Match FEMA projects PRPC Grant FY18-Amarillo IMT Equipment & 411366 200.000 190.000 O 0 n 0 0 10.000 0 0 0 0 O 0 18,000 14,000 0 0 4,000 0 Training ( Awarded June 2019) 411489 Firehouse Subs Public Safety Foundation grant Hazard Mitigation Grant Program (HMGP) 50,000 50,000 0 0 0 0 0 0 0 0 0 0 411490 150.000 112,500 37.500 4600-1910 Fire Operations 4100 General Construction Fund 1,582,082 ,028,390 1 200 000 1 200 000 420062 Overlay of Various Streets
4200-1420 Street 4200 Street Improvement Fund ,200,000 430107 Landfill Vertical Expansion Annual Costs 100.000 0 0 0 0 0 100.000 0 0 0 O 1.100.000 1.100.000 4300 Solid Waste Disposal Improvement Fund 1,200,000 440069 Auditorium Flevator 150.000 150.000 75,000 50,000 65,000 75,000 50,000 65,000 325,000 440079 GNC Portable Chairs Cooling Towers 440411 325,000 440495 440602 Heritage Room Portable Wall Replacement 1.200.000 0 1.200.000 0 Parking Lot Asphalt Replacement 41©Civic Center 35,000 35,000 4400 Co ention Annex Improvement Fund 1,900,000 Polk Street Improvements and Streetscape Streets Southeast Quadrant Streets Southwest Quadrant Grand Street from Complex Entrance to SE 5,503,862 5,562,000 5,503,862 5,562,000 462000 462004 309,000 309,000 0 0 462006 0 0 58th Avenue 3.612.500 0 3.612.500 n 0 0 0 0 0 0 O Western Plaza Drive from Hobbs Street to 462010 Interstate 40 Georgia Street from South of Fox Ridge to 1,197,050 1,197,050 0 462011 0 0 0 0 0 0 0 Loop 335 125,000 125,000 0 Construct new arterial section for Helium 462012 Road to 45th Avenue 450 000 450 000 Helium Road from Hillside to Arden Road Bell Street from Attebury Drive to Sundow 462013 462014 0 0 0 0 0 0 0 0 0 3,768,500 3,768,500 Tradewinds from 34th Avenue to 46th 462015 Avenue 1.214.000 0 0 1.214.000 0 0 0 0 0 0 0 0 0 Sundown Lane From Western Street to 462016 Interstate 27 3,562,500 0 0 0 0 0 0 3,562,500 Purchase of ROW and Utility Adjustments on 462021 1,030,000 6,429,260 **33,213,672** 1,030,000 6,429,260 **33,213,672** Loop 335 - SW 9th Avenue to FM 1719 Annual Arterial Reconstruction 0 4600-1415 Capital Projects and Development Neighborhood Plan Initiative (Heights, San 462027 Jacinto, Barrio, Eastridge) 525,000 525.000 525,000 525,000 204,600 309,000 302,580 204,600 309,000 302,580 Access Management 0 0 0 0 0 n 462025 Traffic Signal System E&I Improvemen 462026 New Traffic Signal Construction (E&I) 4600-1732 Traffic Field Operations 816,180 816,180 4600 Bond Project Fund 34.554.852 34.554.852 0,883,242 WTP Filter Rehabilitation at Osage 6.000.000 6.000.000 52123-52220 Surface Water Treatment 6.000.000 .000.000 WD Water System Expansion WD Water Extensions and Improvements WD Water System Master Plan 650,000 2,100,000 1,100,000 650,000 2,100,000 521643 521645 1,100,000 530044 WD Advanced Metering Infrastructure AMI 29.506.375 29.506.375 52123-52230 Water Distribution .850.000 33,356,375 650,000 0 0 650,000 521649 WWC Sewer Extension and Improvements 521943 WWC Emerg Rpr SL Hillside Terrace 52123-52240 Waste Water Collection 1,600,000 5,000,000 **7,250,000** 1,600,000 0 0 0 0 0 0 O 52123-52260 River Road Water Reclamation 80,000 80,000 522109 Hollywood Permit Renewal
530017 HR Digester System Rehab
52123-522703Hollywood Road Waste Water Treatment 80.000 0 O 0 0 0 80.000 0 O 5200 Water & Sewer Fund 48,466,375 29,506,375 18,960,000

						Photo							
PROJECT		Grant in Aid -	TxDOT		W&S Bond	Traffic		General					
NUMBER PROJECT NAME	2019-20 TOTAL	Federal	Assistance	<b>Bond Proceeds</b>	Proceeds	Enforcement	HOT Tax	Funding	Water & Sewer	Airport	Drainage	Fleet	IT
540098 Leased Hangar Repairs	125,000	0	0	0	0	0	0	0	0	125,000	0	0	0
540141 Airfield Pavement Maintenance	50,000	0	0	0	0	0	0	0	0	50,000	0	0	0
540147 Airport Wildlife Hazzard Assessment	100,000	90,000	0	0	0	0	0	0	0	10,000	0	0	0
540156 IV	200,000	0	0	0	0	0	0	0	0	200,000	0	0	0
540158 Terminal Window Refurbishment	175,000	0	0	0	0	0	0	0	0	175,000	0	0	0
540160 Replace (1) Automated Car Wash Units	125,000	0	0	0	0	0	0	0	0	125,000	0	0	0
540161 Demolish Building (old car rental areas)	150,000	0	0	0	0	0	0	0	0	150,000	0	0	0
540180 Taxiway J Design and Replacement 540205 Replace two (2) HVAC units in two (2) server	1,594,470	1,435,023	0	0	0	0	0	0	0	159,447	0	0	0
rooms	26,000	0	0	0	0	0	0	0	0	26,000	0	0	0
540206 Upgrade EBI software	13,000	0	0	0	0	-	0	0	0	13,000	0	0	0
540207 Zero Turn Mowers - 2ea.	30,000	0	n	0	Ö	-	0	0	0	30,000	0	0	ō
540208 Enclosed Van / Add to fleet	40,000	0	0	0	Ö	-	0	0	0	40,000	0	0	Ö
540209 Bldg. 602 Fire Suppression System Upgrades	75,000	0	0	0	0	0	0	0	0	75,000	0	0	ō
540210 Replace five (5) RTU systems on PBB's	27,000	0	0	0	Ö	-	0	0	0	27,000	0	0	ō
540211 Upgrade BHS server and software	35,000	0	0	0	Ö	-	0	0	0	35,000	0	0	ō
54120-54110@Airport	2,765,470	1,525,023	0	0	0	0	0	0	0	1,240,447	0	0	0
5400 Airport Fund	2,765,470	1,525,023	0	0	0	. 0	0	0	0	1,240,447	0	0	0
5-100 All port Fund	2,703,470	1,525,025	•					•	•	2,2-10,-1-7	•	•	•
560000 Storm Sewer repairs Extensions &													
Improvements	250,000	0	0	0	0	0	0	0	0	0	250,000	0	0
560118 Martin Road Lake Phase II	1,000,000	ō	ō	ō	ā		ō	0	ō	0	1,000,000	ō	ō
56200-56100®Drainage Utility	1,250,000	0	0	0	0		0	0	0	0	1,250,000	0	0
5600 Drainage Utility Fund	1,250,000	0	0	0	0	0	0	0	0	0	1,250,000	0	0
5000 Enterprise Fund	52,481,845	1,525,023	0	0	29,506,375	. 0	0	0	18,960,000	1,240,447	1,250,000	0	0
	02,102,010	_,,,	_	•			-	_		_,	_,,	-	
610013 Overhead Hoist Replacement	130,000	0	0	0	0	0	0	0	0	0	0	130,000	0
610018 Scheduled Replacements	6,500,000	0	0	0	0	0	0	0	0	0	0	6,500,000	0
61120-61120 Fleet Services	6,630,000	0	0	0	0	0	0	0	0	0	0	6,630,000	0
6100 Fleet Services Fund	6,630,000	0	0	0	0	0	0	0	0	0	0	6,630,000	0
620005 Information Technology Infrastructure &													
Support Replacements	900,000	0	0	0	0	0	0	0	0	0	0	0	900,000
6200-62150 Information Technology	900,000	0	0	0	0	0	0	0	0	0	0	0	900,000
6200 Information Technology Fund	900,000	0	0	0	0	. 0	0	0	0	0	0	0	900,000
0200 information reciniology Fund	900,000	U	U	U		U	U	U	U	U	U	U	500,000
6000 Internal Service Funds	7,530,000	0	0	0	0	0	0	0	0	0	0	6,630,000	900,000
City of Amarillo	100,895,087	3,107,105	0	34,554,852	29,506,375	30,000	1,900,000	2,816,308	18,960,000	1,240,447	1,250,000	6,630,000	900,000
City of Amarino	100,895,087	3,107,105	U	34,334,832	25,500,575	30,000	1,500,000	2,010,308	10,500,000	1,240,447	1,230,000	0,030,000	500,000

### **1610 Police**

**Project Number 411310** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant N-11 / NE

Financial Group: Financial & Leisure Services

**Division:** Police

**Department:** 1610 Police

Fund: 4100 General Construction Fund

**Project Name:** 

Armored Vehicle for Swat Operations

Project Scope: Purchase a Lenco BearCat Armored Rescue Vehicle for SWAT. The vehicle comes with

operational equipment already installed and offers options that can be selected to tailor the

vehicle for Department needs.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$375,000.00



# 1761 Transit Fixed Route

**Project Number 411176** 

City Council Initiatives: Transportation

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Management & Administration

**Division:** Public Services

**Department:** 1761 Transit Fixed Route

Fund: 4100 General Construction Fund

**Project Name:** 

Replace Transit Buses FY19

Project Scope: The Federal Transit Administration (FTA) allows these buses to be replaced after 200,000

miles or 7 years. Based on the bus replacement schedule, 9 buses

(7238,7247,7240,7250,7244,7236, 7248, 7235 and 7234) will be eligible for replacement by Jan. 2017. It will take till fiscal year 20/21 to accumulate enough funds to purchase the buses.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$425,390.00



### 1761 Transit Fixed Route

**Project Number 411421** 

City Council Initiatives: Transportation

City Manager Initatives: Public Service and Engagement

Map Section/Quadrant N/A / N/A

Financial Group: Management & Administration

**Division:** Public Services

**Department:** 1761 Transit Fixed Route

Fund: 4100 General Construction Fund

**Project Name:** 

Multimodal Transportation Terminal

**Project Scope:** Construction of a new Transportation Terminal for Amarillo City Transit and Greyhound.

TXDOT has funded (\$100K) study for preliminary planning and design and elements required

for NEPA.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$480,000.00



### **1910 Fire Operations**

**Project Number 411122** 

City Council Initiatives: Public Safety

City Manager Initatives: Commitment to Safety

Map Section/Quadrant CW / CW

Financial Group: Management & Administration

**Division:** Fire

**Department:** 1910 Fire Operations

Fund: 4100 General Construction Fund

**Project Name:** 

GPS Opticom Units update and other traffic safety measures

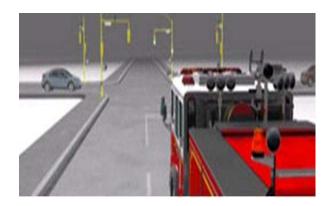
Project Scope: GPS Opticom Units, Featuring global positioning system (GPS) technology and secure radio

communications, the Opticom GPS System is the next generation of signal preemption and priority control. This project will upgrade old, unsupported Opticom units and provide traffic

safety personal pretective equipment each year.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$30,000.00



# 1910 Fire Operations

Project Number 411329

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant CW / CW

Financial Group: Management & Administration

**Division:** Fire

**Department:** 1910 Fire Operations

**Fund:** 4100 General Construction Fund

**Project Name:** 

Assistance to Firefighters Grant (AFG) Matching Funds (E&I)

Project Scope: This E&I project will set aside 10% matching funds for FEMA's Assistance to Firefighters

Grant. This will allow the Fire Department to leverage. The projects selected will be determined based on the needs of the AFD and FEMA's program guidance and priorities

each time the application period opens.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$300,000.00



# **1910 Fire Operations**

**Project Number 411366** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant J-11 / NW

Financial Group: Management & Administration

**Division:** Fire

**Department:** 1910 Fire Operations

Fund: 4100 General Construction Fund

**Project Name:** 

Fire Prevention & Safety (FP&S) Grant Match FEMA projects

Project Scope: This Job will set aside \$10,000 for FEMA's Fire Prevention and Safety (FP&S) Grants. This

will allow about \$200,000 project to be implemented by the Fire Department, if approved. The project selected will be determined based on the needs of the AFD and FEMA's program

guidance and priorities when the application period opens.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$200,000.00



# 1910 Fire Operations

**Project Number 411380** 

City Council Initiatives: Public Safety

City Manager Initatives: Implementation of Best practices

Map Section/Quadrant CW / CW

Financial Group: Public Safety & Organizational Services

**Division:** Fire

**Department:** 1910 Fire Operations

Fund: 4100 General Construction Fund

**Project Name:** 

PRPC Grant FY18-Amarillo IMT Equipment & Training

Project Scope: Equipping the Amarillo members of the Panhandle Regional Incident Management Team

(RIMT) with computers, printers/scanners, projector, tables, chairs, cots, etc.; a trailer to transport a mobile office; and specialized training in coordination and management of large-

scale or expanding incidents.

100% funded PRPC

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$18,000.00





### 1910 Fire Operations

**Project Number 411489** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Management & Administration

**Division:** Fire

**Department:** 1910 Fire Operations

Fund: 4100 General Construction Fund

**Project Name:** 

Firehouse Subs Public Safety Foundation grant

Project Scope: This Job will For the Firehouse Subs Public Safety Foundation grant program. This will allow

about \$50,000 project to be implemented by the Fire Department, if approved. The project selected will be to purchase two cardiac monitor to provide paramedic services while

replacing aging AEDs.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$50,000.00



# 1910 Fire Operations

Project Number 411490

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Management & Administration

**Division:** Fire

**Department:** 1910 Fire Operations

Fund: 4100 General Construction Fund

**Project Name:** 

Hazard Mitigation Grant Program (HMGP) Match projects

Project Scope: This Job will set aside \$37,500 for Hazard Mitigation Grant Program (HMGP) projects. This

will allow about \$150,000 project to be implemented by the Fire Department, if approved. The project selected will be determined based on the needs of the AFD and FEMA's program

guidance and priorities when the application period opens.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$150,000.00



### **1420 Street**

Project Number 420062

City Council Initiatives: Transportation

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Public Works **Department:** 1420 Street

Fund: 4200 Street Improvement

**Project Name:** 

2019/2020 Overlay of Various Streets

Project Scope: This funding is for asphalt overlay of various arterial streets throughout the city. An overlay is

a preventative maintenance surface treatment designed to improve or extend the functional

life of a paved street.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,200,000.00



# **1432 Solid Waste Disposal**

**Project Number 430107** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N/A / SW

Financial Group: Development Services

**Division:** Public Works

**Department:** 1432 Solid Waste Disposal

Fund: 4300 Solid Waste Disposal Improvement Fund

**Project Name:** 

Landfill Vertical Expansion Annual Cost

Project Scope: Landfill Vertical Expansion Annual Cost

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$100,000.00



# **1432 Solid Waste Disposal**

**Project Number 430111** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Public Works

**Department:** 1432 Solid Waste Disposal

Fund: 4300 Solid Waste Disposal Improvement Fund

**Project Name:** 

Landfill Development

Project Scope: Landfill Development - raise wells for verticle development, complete design and construction

of Cell 10, future development of Cell 11, and addition/replacement of Landfill fleet

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,100,000.00



# **1241 Civic Center**

**Project Number 440069** 

City Council Initiatives: Customer Service

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N,O-11 / NE

Financial Group: Financial & Leisure Services

Division: N/A

**Department:** 1241 Civic Center

Fund: 4400 Convention Annex Improvement Fund

**Project Name:**Auditorium Elevator

**Project Scope:** Addition of new patron elevator located on west side of Auditorium.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$150,000.00



# **1241 Civic Center**

**Project Number 440079** 

City Council Initiatives: Community Appearance

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N,O-11 / NE

Financial Group: Financial & Leisure Services

Division: N/A

**Department:** 1241 Civic Center

Fund: 4400 Convention Annex Improvement Fund

**Project Name:** 

**GNC Portable Chairs** 

**Project Scope:** Total replacement of all portable seating in the Globe-News Center.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$75,000.00



### **1241 Civic Center**

**Project Number 440087** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Update technology to improve efficiency

Map Section/Quadrant N,O-11 / NE

Financial Group: Financial & Leisure Services

Division: N/A

**Department:** 1241 Civic Center

Fund: 4400 Convention Annex Improvement Fund

**Project Name:** 

**CC Ice Plant Repairs** 

**Project Scope:** Additional funding for ongoing ice plant parts replacement and repairs.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$50,000.00



### **1241 Civic Center**

**Project Number 440410** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Update technology to improve efficiency

Map Section/Quadrant N,O-11 / NE

Financial Group: Financial & Leisure Services

Division: N/A

**Department:** 1241 Civic Center

Fund: 4400 Convention Annex Improvement Fund

**Project Name:** 

Chillers

Project Scope: Remove and replace chillers and associated equipment. Replace any mechanical, electrical,

plumbing devices or components to accomplish work.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$65,000.00



### **1241 Civic Center**

**Project Number 440411** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N,O-11 / NE

Financial Group: Financial & Leisure Services

Division: N/A

**Department:** 1241 Civic Center

Fund: 4400 Convention Annex Improvement Fund

**Project Name:**Cooling Towers

Project Scope: Remove and replace cooling tower. Replace any mechanical, electrical, plumbing devices or

components to accomplish work.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$325,000.00



### **1241 Civic Center**

**Project Number 440495** 

City Council Initiatives: Customer Service

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N,O-11 / CW

Financial Group: Financial & Leisure Services

Division: N/A

**Department:** 1241 Civic Center

Fund: 4400 Convention Annex Improvement Fund

**Project Name:** 

Heritage Room Portable Wall Replacement

Project Scope: Complete replacement of portable wall system throughout the Heriatge Room including all

track.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,200,000.00



### **1241 Civic Center**

**Project Number 440602** 

City Council Initiatives: Public Safety

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N,O-11 / NE

Financial Group: Financial & Leisure Services

Division: N/A

**Department:** 1241 Civic Center

Fund: 4400 Convention Annex Improvement Fund

**Project Name:** 

Parking Lot Asphalt Replacement

Project Scope: Replacement of asphalt in needed areas surrounding Civic Center Complex.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$35,000.00



### **1415 Capital Projects and Development**

Project Number 462000

City Council Initiatives: Continue downtown redevelopment

City Manager Initatives: Institute best practices

Map Section/Quadrant N-11 / NE

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin

**Department:** 1415 Capital Projects and Development

**Fund:** 4600 Bond Fund

**Project Name:** 

Polk Street Improvements and Streetscape

Project Scope: This project includes improvements to Polk Street from South 2nd Avenue to South 11th

Avenue. These improvements included replacement of the roadway, replacement of traffic signals, utility relocations, landscaping, and multiple pedestrian amenities. The project was

initially designed for a TIGER Grant application.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$5,503,862.00



### **1415 Capital Projects and Development**

**Project Number 462003** 

City Council Initiatives: Economic Development and Redevelopment

City Manager Initatives: Institute best practices

Map Section/Quadrant CW / SE

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

**Fund:** 4600 Bond Fund

**Project Name:** 

Streets Southeast Quadrant

Project Scope: These projects are for pavement maintenance such as seal coating, overlays, and

microsurfacing will be identified and prosecuted based on actual pavement conditions in the above referenced quadrant of the City. Locations and project processes are to be identified

based on evaluation of the actual pavement conditions.

### ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$5,562,000.00



### **1415 Capital Projects and Development**

Project Number 462004

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant CW / SW

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

**Project Name:** 

Streets Southwest Quadrant

Project Scope: These projects are for pavement maintenance such as seal coating, overlays, and

microsurfacing will be identified and prosecuted based on actual pavement conditions in the above referenced quadrant of the City. Locations and project processes are to be identified

based on evaluation of the actual pavement conditions.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$309,000.00



### **1415 Capital Projects and Development**

**Project Number 462006** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant P-14 / SE

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

**Project Name:** 

Grand Street from Complex Entrance to SE 58th Avenue

Project Scope: This project is the reconstruction and expansion of Grand Street from approximately the

entrance to Comanche Trail Golf Course to SE 58th Avenue. This project is proposed to widen the existing 2 and 4 lane section to a five lane arterial section with curb and gutter to serve existing commercial and park developments and future development in the area.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$3,612,500.00



### **1415 Capital Projects and Development**

**Project Number 462010** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant L-13 / SW

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

**Project Name:** 

Western Plaza Drive from Hobbs Street to Interstate 40

Project Scope: This project is the reconstruction of Western Plaza Drive adjacent to Lawrence Lake/Western

Crossings Shopping Center from Hobbs Road to Interstate 40. This project will reconstruct

the existing asphalt and curb and gutter section to serve the existing commercial

development.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,197,050.00



### **1415 Capital Projects and Development**

**Project Number 462011** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant M-17 / SE

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

#### **Project Name:**

Georgia Street from South of Fox Ridge to Loop 335

#### **Project Scope:**

This project is the reconstruction and expansion of Georgia Street from approximately 950 feet South of Stardust Lane in the Fox Ridge subdivision to Loop 335. This project is to widen the existing 2-lane section to a five lane arterial section with curb and gutter to serve existing commercial development and the existing City View and South Georgia Place Developments. The project will include the acquisition of additional Right of Way and the addition of sidewalks.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$125,000.00



### **1415 Capital Projects and Development**

**Project Number 462012** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant H-15 / SW

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin

**Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

### **Project Name:**

Construct new arterial section for Helium Road to 45th Avenue

Project Scope: This project is the reconstruction and expansion of Helium Road from 45th Avenue to Hillside

Road. This project is to reconstruct the existing unpaved county road section to an arterial section with curb and gutter to connect the proposed extensions of Hillside Road, approximately 1 mile north to the possible future location of 45th Avenue. The Texas Department of Transportation (TxDOT) is seeking state funding to re-route the existing Loop 335 from Soncy Road to Helium Road. The City will be required to participate in the cost of the relocation. This project is the estimated City participation for this section of the roadway.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$450,000.00



### **1415 Capital Projects and Development**

**Project Number 462013** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant H-16 / SW

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin

**Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

### **Project Name:**

Helium Road from Hillside to Arden Road

Project Scope: This project is the reconstruction and expansion of Helium Road from Hillside Road to Arden

Road. This project is to reconstruct the existing unpaved county road section to an arterial section with curb and gutter to connect the proposed extensions of Hillside Road and the proposed extension of Arden Road. The Texas Department of Transportation (TxDOT) is seeking state funding to re-route the existing Loop 335 from Soncy Road to Helium Road. The City will be required to participate in the cost of the relocation. This project is the

estimated City participation for this section of roadway.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$450,000.00



### **1415 Capital Projects and Development**

Project Number 462014

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant K-18 / SW

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

**Project Name:** 

Bell Street from Attebury Drive to Sundown Lane

Project Scope: This project is the reconstruction and extension of Bell Street from Attebury Drive to Sundown

Lane. This project is to widen the existing 2-lane section to a five lane arterial section with curb and gutter to serve existing Canyon Independent School District development and the

new Pinnacle Development.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$3,768,500.00



### **1415 Capital Projects and Development**

**Project Number 462015** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant O-14 / SW

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

**Project Name:** 

Tradewinds from 34th Avenue to 46th Avenue

**Project Scope:** This project is the reconstruction and expansion of Tradewinds Street from 34th Avenue to

46th Avenue. This project is to widen the existing 2-lane section to a five lane arterial section with curb and gutter to serve existing commercial development and the new Tradewinds Industrial Development. Design will be contingent on storm sewer design for Tradewinds,

46th, and Gooch Lake outfall.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,214,000.00



### **1415 Capital Projects and Development**

**Project Number 462016** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant K-18 / SE

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

### **Project Name:**

Sundown Lane From Western Street to Interstate 27

**Project Scope:** This project is the reconstruction and expansion of Sundown Lane from Western Street to

Interstate 27. This project is to widen the existing 2-lane section to a five lane arterial section with curb and gutter to serve existing Canyon Independent School District Development and

the new Pinnacle Development.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$3,562,500.00



### **1415 Capital Projects and Development**

**Project Number 462021** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant H-11/K-8 / NW

Financial Group: Planning & Development Services

**Division:** Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

Fund: 4600 Bond Fund

### **Project Name:**

Purchase of ROW and Utility Adjustments on Loop 335 - SW 9th Avenue to FM 1719

**Project Scope:** This project is for the City of Amarillo participation with Texas Department (TxDOT) for

purchase of right-of-way and utility adjustments for upgrading of LP 335 to a freeway section

from SW 9th to N. Western (FM1719).

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,030,000.00



### **1415 Capital Projects and Development**

**Project Number 462023** 

**City Council Initiatives:** Long Term Plan Infrastructure

**City Manager Initatives:** Institute best practices

> Map Section/Quadrant CW / CW

Financial Group: Planning & Development Services

Division: Capital Projects & Development Engineerin **Department:** 1415 Capital Projects and Development

4600 Bond Fund Fund:

**Project Name:** 

**Annual Arterial Reconstruction** 

Project Scope: This funding is for arterial street reconstructions throughout the City. Typical arterial streets considered for reconstruction funding are streets that are past their original design life or have experienced degradation such that maintenance projects are not likely to be successful. This funding is for arterial street reconstructions throughout the City. Typical arterial streets considered for reconstruction funding are streets that are past their original design life or have experienced degradation such that maintenance projects are not likely to be successful.

### **ESTIMATED CAPITAL EXPENDITURES** 2019/2020

\$6,429,260.00



### 1720 Planning

Project Number 462027

City Council Initiatives: Community Appearance
City Manager Initatives: Institute best practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

Division: Public Works

Department: 1720 Planning
Fund: 4600 Bond Fund

### **Project Name:**

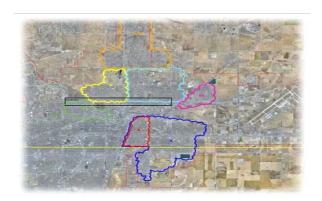
Neighborhood Plan Initiative (Heights, San Jacinto, Barrio, Eastridge)

Project Scope: Through a public engagement program the current conditions of specified neighborhood

areas will be evaluated to determine neighborhood objectives. Recommendations will be made in a written small area planning document (neighborhood plan) including strategies and action steps to accomplish the identified neighborhood objectives. Project recommendations from the plan could include public works improvements, pedestrian improvements and etc.

### ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$525,000.00



### **1732 Traffic Field Operations**

Project Number 462024

City Council Initiatives: Transportation

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Public Works

**Department:** 1732 Traffic Field Operations

Fund: 4600 Bond Fund

**Project Name:** 

Access Management

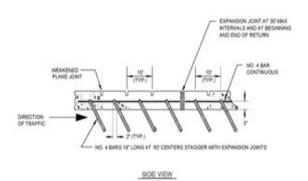
Project Scope: This project is the construction of center median curbs in existing arterial streets in various

locations around the City. This project is to resolve conflicting traffic movements in existing

intersections by constructing center medians.

### ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$204,600.00



### **1732 Traffic Field Operations**

**Project Number 462025** 

City Council Initiatives: Transportation

City Manager Initatives: Institute best practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Public Works

**Department:** 1732 Traffic Field Operations

Fund: 4600 Bond Fund

**Project Name:** 

Traffic Signal System E&I Improvements

Project Scope: Electronic Traffic Signal Components include Detection, GPS Opticom, Radio

Communications, LED Inserts, Cabinets, Controllers and Conflict Monitors.

### ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$309,000.00



### **1732 Traffic Field Operations**

Project Number 462026

City Council Initiatives: Transportation

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Public Works

**Department:** 1732 Traffic Field Operations

Fund: 4600 Bond Fund

**Project Name:** 

New Traffic Signal Construction

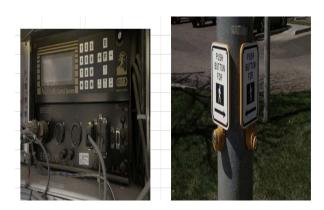
Project Scope: This project is to build 2 new signalized intersections a year or rebuild existing signalized

intersections that do not meet current standards, which includes Traffic Signal Foundations (including auger and crane rentals, rebar, concrete, anchor bolts and top form), signal poles, mast arms, mast arm mounted signs, controller cabinet, vehicle and pedestrian signal heads, pedestrian push buttons, underground conduit, cable, detection system, communications, and

emergency vehicle pre-empt.

### ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$302,580.00



### **52220 Surface Water Treatment**

**Project Number 523386** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52220 Surface Water Treatment **Fund:** 5200 Water & Sewer System Fund

**Project Name:** 

WTP Filter Rehabilitation at Osage

Project Scope: WTP Filter Rehabilitation at Osage

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$6,000,000.00



### **52230 Water Distribution**

**Project Number 521400** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52230 Water Distribution

Fund: 5200 Water & Sewer System Fund

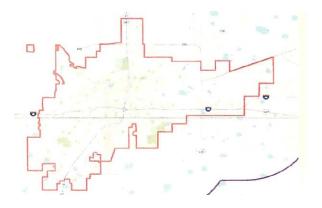
**Project Name:** 

WD Water System Expansion

**Project Scope:** New water main extensions in new developing areas, for which City participation is required.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$650,000.00



#### **52230 Water Distribution**

**Project Number 521643** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52230 Water Distribution

Fund: 5200 Water & Sewer System Fund

**Project Name:** 

WD Water Extensions and Improvements

Project Scope: Funding for emergency, critical, or unexpected needs to the City's water system.

### **ESTIMATED CAPITAL EXPENDITURES**

2019/2020

\$2,100,000.00

Customer
Extensions
&
Improvements

### **52230 Water Distribution**

**Project Number 521645** 

City Council Initiatives: Customer Service

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52230 Water Distribution

Fund: 5200 Water & Sewer System Fund

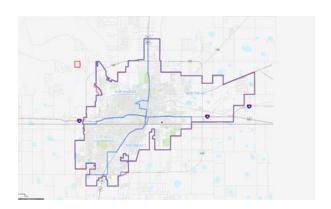
**Project Name:** 

WD Water System Master Plan

Project Scope: WD Water System Master Plan

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,100,000.00



#### **52230 Water Distribution**

Project Number 530044

City Council Initiatives: Customer Service

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52230 Water Distribution

Fund: 5200 Water & Sewer System Fund

**Project Name:** 

WD Advance Metering Infrastructure AMI

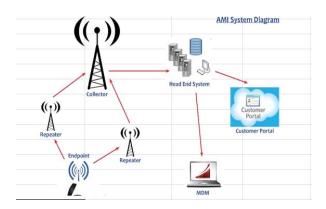
Project Scope: City wide metering infrastructure that will allow for reading water meters through a fixed

network. This would include a fixed network system and replacement of all City meters.

Customer will be able to access their water uasge though a online portal.

### ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$29,506,375.00



### **52240 Waste Water Collection**

**Project Number 521402** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52240 Waste Water Collection **Fund:** 5200 Water & Sewer System Fund

**Project Name:** 

WWC Sewer System Expansion

Project Scope: New sewer main extensions that require City funds for participation in new development

areas. This is a cumulative fund.

### ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$650,000.00



#### **52240 Waste Water Collection**

Project Number 521649

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52240 Waste Water Collection **Fund:** 5200 Water & Sewer System Fund

**Project Name:** 

WWC Sewer Extension and Improvements

Project Scope: Funding for emergency and unexpected needs for wastewater collection lines, force mains,

lift stations, plant maintenance, main extensions and improvements in the city's sewer system.

### ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,600,000.00

Customer
Extensions
&
Improvements

### **52240 Waste Water Collection**

**Project Number 521943** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant H16 / SW

Financial Group: Development Services

**Division:** Utilities

**Department:** 52240 Waste Water Collection **Fund:** 5200 Water & Sewer System Fund

**Project Name:** 

WWC Emergency Repair SL Hillside Terrace

Project Scope: WWC Emergency Repair SL Hillside Terrace

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$5,000,000.00



#### **52260 River Road Water Reclamation**

**Project Number 523078** 

**City Council Initiatives:** Fiscal Responsibility

**City Manager Initatives:** Implementation of Best Practices

> Map Section/Quadrant P-3 / NW

Financial Group: Development Services

Division: Utilities

**Department:** 52260 River Road Water Reclamation 5200 Water & Sewer System Fund Fund:

**Project Name:** 

River Road Permit Renewal

Project Scope: Hiring a consultant to assist with the preparation and attainment of the Hollywood Road Texas

Pollutant Discharge Elimination System (TPDES) Permit.

### **ESTIMATED CAPITAL EXPENDITURES** 2019/2020

\$80,000.00



TPDES PERMIT NO. WQ0010392001 For TCEQ office use only - EPA I.D. No. TX0025801

TEXAS COMMISSION ON ENVIRONMENTAL QUALITY
Austin, Texas 78711-3087

PERMIT TO DISCHARGE WASTES
under provisions of
Section of the Texas Water Code

This is a renewed that replaces TDDES
November 8, 2006, 92001 issued
November 8, 2006, 92001 issued
November 2, 2006, 92001 issued
November 3, 2006, 92001 issued
November 4, 2006, 92001 issued
November 5, 2006, 92001 issued

ated at 12600 Reclamation Road, approximately 1.5 miles east of U.S. Highway 87, approximately 10 miles th-northeast of the intersection of Interstate Highway 40 and U.S. Highway 87 in the City of Amarillo in Potter unity Trans 29108.

ISSUED DATE: January 14, 2011

Man Dic Os For the Commission

### **52270 Hollywood Road Waste Water Treatment**

**Project Number 522109** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant Q-18 / SE

Financial Group: Development Services

**Division:** Utilities

**Department:** 52270 Hollywood Road Waste Water Treatment

Fund: 5200 Water & Sewer System Fund

**Project Name:** 

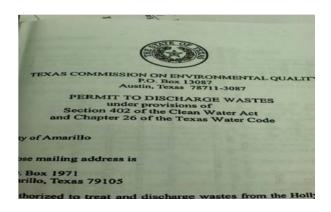
Hollywood Permit Renewal

Project Scope: Hiring a consultant to assist with the preparation and attainment of the Hollywood Road Texas

Pollutant Discharge Elimination System (TPDES) Permit.

### ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$80,000.00



### **52270 Hollywood Road Waste Water Treatment**

**Project Number 530017** 

City Council Initiatives: Long Term Plan Infrastructure

City Manager Initatives: Institute best practices

Map Section/Quadrant Q-18 / SE

Financial Group: Development Services

**Division:** Utilities

**Department:** 52270 Hollywood Road Waste Water Treatment

Fund: 5200 Water & Sewer System Fund

**Project Name:** 

HR Digester System Rehab

Project Scope: Rehabilitation and/or design of a new digester mixing system. As a part of this process the

anaerobic digesters will also have all sludge, grit, and debris removed and the tanks cleaned.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,700,000.00



### 54110 Airport

**Project Number 540098** 

City Council Initiatives: Transportation

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant V-10 / NE

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Leased Hangar Repairs

Project Scope: Repair and maintenance of leased property including roof repairs, fire system improvements

and access control of hangars deeded to City from Air Force.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$125,000.00



### 54110 Airport

**Project Number 540141** 

City Council Initiatives: Transportation

City Manager Initatives: Institute best practices

Map Section/Quadrant V-10 / NE

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Airfield Pavement Maintenance

Project Scope: Repair and preventative maintenance for airfield pavements including runways, taxiways,

ramps and shoulders.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$50,000.00



### 54110 Airport

**Project Number 540147** 

City Council Initiatives: Long Term Plan Infrastructure
City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant V-10 / NE

Financial Group: Development Services

**Division:** N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Airport Wildlife Hazzard Assessment

**Project Scope:** Economic impact study of regional airport - Previous study was completed by TxDOT in

2011, and many changes within the airline industry do not accurately reflect the state of air service. Changes include expiration of Wright Amendment, airline consolidation and capacity

discipline.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$100,000.00



#### 54110 Airport

**Project Number 540156** 

City Council Initiatives: Long Term Plan Infrastructure
City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant V-10 / NE

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Parking Lot & Garage Enhancements Phase IV

Project Scope: Phase IV of V for Parking Lot & Garage Enhancement Project - as identified through Facility

Assessment.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$200,000.00



#### 54110 Airport

**Project Number 540158** 

City Council Initiatives: Long Term Plan Infrastructure
City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant V-10 / NE

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

**Terminal Window Refurbishment** 

Project Scope: Rehabilitation of windows including gaskets, new compressed argon, etc. for portions of the

terminal.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$175,000.00



#### 54110 Airport

**Project Number 540160** 

City Council Initiatives: Long Term Plan Infrastructure
City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant V-10 / NE

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Replace (1) Automated Car Wash Units

Project Scope: Replace (1) Automated Car Wash Unit. This will occur in one of the two bays located at the

CONRAC facility.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$125,000.00



#### 54110 Airport

**Project Number 540161** 

City Council Initiatives: Long Term Plan Infrastructure
City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant V-10 / NE

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Demolish Building (old car rental areas)

Project Scope: Includes demolition of old car rental buildings. Build light maintenance facility for car rental

companies to include maintenance bays and office space consolidated at new CONRAC

facility.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$150,000.00



#### 54110 Airport

**Project Number 540180** 

City Council Initiatives: Long Term Plan Infrastructure
City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant V-10 / NE

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Taxiway J Design and Replacement

Project Scope: Taxiway J Design and Replacement combined.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,594,470.00



#### 54110 Airport

**Project Number 540205** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N/A / N/A

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Replace two (2) HVAC units in two (2) server rooms

**Project Scope:** Replace HVAC units in IDF 1 and third floor mechanical room.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$26,000.00



#### 54110 Airport

**Project Number 540206** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N/A / N/A

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

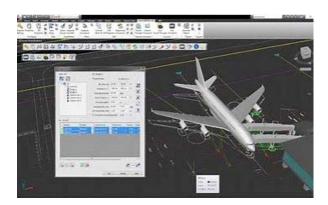
**Project Name:** 

Upgrade EBI software

Project Scope: Upgrade current Enterprise Building Integrator (EBI) software to current version

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$13,000.00



#### 54110 Airport

**Project Number 540207** 

City Council Initiatives: Transportation

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N/A / N/A

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Zero Turn Mowers - 2ea.

Project Scope: Current mowers are old and worn out. Require costly maintainance and cause unaccaptable

downtime for airfield mowing operations required by FAA.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$30,000.00



#### 54110 Airport

**Project Number 540208** 

City Council Initiatives: Transportation

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N/A / N/A

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Enclosed Van / Add to fleet

Project Scope: Enclosed van with removable seating. Will be used to pick up materials and supplies as well

as transport staff when required.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$40,000.00



#### 54110 Airport

**Project Number 540209** 

City Council Initiatives: Transportation

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N/A / N/A

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Bldg. 602 Fire Suppression System Upgrades

Project Scope: Replace underground fire suppression piping associated with Bldg. 602.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$75,000.00



#### 54110 Airport

**Project Number 540210** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N/A / N/A

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Replace five (5) RTU systems on PBB's

Project Scope: Replace RTU's on passenger boarding bridges 2-6.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$27,000.00



#### 54110 Airport

**Project Number 540211** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant N/A / N/A

Financial Group: Development Services

Division: N/A

**Department:** 54110 Airport **Fund:** 5400 Airport Fund

**Project Name:** 

Upgrade BHS server and software

Project Scope: Upgrade current Bag Handling System (BHS) server and software.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$35,000.00



#### **56100 Drainage Utility**

**Project Number 560000** 

City Council Initiatives: Economic Development and Redevelopment

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Public Works

**Department:** 56100 Drainage Utility **Fund:** 5600 Drainage Utility Fund

#### **Project Name:**

Storm Sewer repairs Extensions & Improvements

Project Scope: This funding is for drainage related repairs throughout the City. Work will involve repair of

storm sewer lines, inlets, replacement of culverts, curbs and gutters, regrading of ditches,

erosion control and playa lake maintenance.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$250,000.00



#### 56100 Drainage Utility

**Project Number 560118** 

City Council Initiatives: Economic Development and Redevelopment

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant O,P-10 / NW

Financial Group: Development Services

**Division:** Public Works

**Department:** 56100 Drainage Utility **Fund:** 5600 Drainage Utility Fund

**Project Name:** 

Martin Road Lake Phase II

Project Scope: Martin Road Lake phase II

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$1,000,000.00



#### **61120 Fleet Services**

**Project Number 610013** 

City Council Initiatives: Fiscal Responsibility
City Manager Initatives: Commitment to Safety

Map Section/Quadrant N-11 / NE

Financial Group: Development Services

**Division:** Public Works

Department: 61120 Fleet Services
Fund: 6100 Fleet Services Fund

**Project Name:** 

Overhead Hoist Replacement

Project Scope: Replace three (3) overhead hoist in shop area. Update electrical structure to include better

grounding structure.

# ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$130,000.00



#### **61120 Fleet Services**

**Project Number 610018** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Development Services

**Division:** Public Works

Department: 61120 Fleet Services
Fund: 6100 Fleet Services Fund

**Project Name:** 

Scheduled Replacements/Fleet

Project Scope: Vehicle request range across many vehicles types, including mowers, trucks, patrol cars, fire

trucks, refuse vehicles, pickups, motorgraders, loaders, landfill scrapers, back-hoes, trailers,

air compressors, chippers, and sweepers.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$6,500,000.00



#### **62150 Information Technology**

**Project Number 620005** 

City Council Initiatives: Fiscal Responsibility

City Manager Initatives: Implementation of Best Practices

Map Section/Quadrant CW / CW

Financial Group: Financial & Leisure Services

**Division:** Information Services

**Department:** 62150 Information Technology **Fund:** 6200 Information Technology Fund

#### **Project Name:**

Information Technology Infrastructure & Support Replacements

**Project Scope:** Purchase of additional Infrastructure for Datacenter migration to the Simms Building and

replacement of IT infrastructure on a 5 year lifecycle. Storage and license expansion for Core Datacenter as well as replacement of equipment older than 5 years that is approaching end of

life and support.

## ESTIMATED CAPITAL EXPENDITURES 2019/2020

\$900,000.00



DESCRIPTION 1000 - General Fund	Actual 2017/2018	Budgeted 2018/2019	Budgeted 2019/2020
41000 Personal Services	121,258,706	128,517,220	132,488,633
51000 Supplies	13,549,895	15,905,009	12,906,983
60000 Contractual Services	27,228,896	28,156,802	30,667,090
70000 Other Charges	7,468,633	7,951,297	7,916,395
78500 Program Expenses	(1,479)		· · ·
80000 Capital Outlay	1,318,293	767,000	1,366,111
SUB_TOTAL Sub Total	170,822,944	181,297,328	185,345,212
90000 Inter Reimbursements	(1,372,734)	(1,947,474)	(1,848,521)
92000 Operating Transfers	5,897,312	6,402,086	4,962,592
TEXPENSES Total Expenses	175,347,522	185,751,940	188,459,283
2010 - CDBG Fund			
41000 Personal Services	324,444	323,429	325,294
51000 Supplies	5,290	8,506	33,845
60000 Contractual Services	1,173,967	1,041,624	1,076,257
70000 Other Charges	122,079	102,984	198,849
SUB_TOTAL Sub Total	1,625,780	1,476,542	1,634,245
TEXPENSES Total Expenses	1,625,780	1,476,542	1,634,245
2020 - Housing	400 400	505.444	540.044
41000 Personal Services	460,100	595,114	548,044
51000 Supplies	16,332	13,038	73,212
60000 Contractual Services	8,620,755	9,546,139	9,601,254
70000 Other Charges	177,237	251,185	206,268
SUB_TOTAL Sub Total	9,274,423	10,405,476	10,428,778
TEXPENSES Total Expenses	9,274,423	10,405,476	10,428,778
2030 - Home Investment Partnership			
41000 Personal Services	49,487	50,012	43,890
51000 Supplies	654	5,000	530
60000 Contractual Services	209,976	653,017	580,318
70000 Other Charges	13,616	16,583	20,559
SUB_TOTAL Sub Total	273,733	724,611	645,297
TEXPENSES Total Expenses	273,733	724,611	645,297
2040 - Shelter Plus Care Fund			
60000 Contractual Services	189,230	305,000	302,712
SUB_TOTAL Sub Total	189,230	305,000	302,712
TEXPENSES Total Expenses	189,230	305,000	302,712
2065 - Coming Home Project			
41000 Personal Services	-	-	181,422
51000 Supplies	-	-	1,000
60000 Contractual Services	-	-	68,802
70000 Other Charges	-	-	27,000
SUB_TOTAL Sub Total	-	-	278,224
TEXPENSES Total Expenses	-	-	278,224

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
2070 - TX Emergency Solutions Grants	= 000	= 000	
41000 Personal Services	5,090	5,090	-
60000 Contractual Services	293,008	140,359	-
SUB_TOTAL Sub Total	298,098	145,449	-
TEXPENSES Total Expenses	298,098	145,449	-
2075 - HMIS			
41000 Personal Services	-	-	123,326
51000 Supplies	-	-	10,000
60000 Contractual Services	-	-	13,548
70000 Other Charges	-	-	16,358
SUB_TOTAL Sub Total	-	-	163,232
TEXPENSES Total Expenses	-	-	163,232
2080 - Court Technology Fund			
51000 Supplies	2,912	204,200	11,200
60000 Contractual Services	88,045	98,440	98,440
80000 Capital Outlay	40,429	30,000	-
SUB_TOTAL Sub Total	131,385	332,640	109,640
92000 Operating Transfers	3,506	-	-
TEXPENSES Total Expenses	134,891	332,640	109,640
2090 - Court Security Fund			
41000 Personal Services	173,649	139,211	142,281
51000 Supplies	1,344	1,440	1,600
70000 Other Charges	1,812	8,292	11,980
SUB_TOTAL Sub Total	176,805	148,943	155,861
TEXPENSES Total Expenses	176,805	148,943	155,861
2210 - Safe and Sober TXDOT Program			
41000 Personal Services	198,823	189,607	194,140
SUB_TOTAL Sub Total	198,823	189,607	194,140
TEXPENSES Total Expenses	198,823	189,607	194,140
2300 - Summer Lunch Program			
41000 Personal Services	533	46,773	46,773
51000 Supplies	355,219	458,581	458,581
60000 Contractual Services	-	7,000	7,000
70000 Other Charges	1,610	3,000	3,000
SUB_TOTAL Sub Total	357,361	515,354	515,354
TEXPENSES Total Expenses	357,361	515,354	515,354
2400 - Hazardous Material Transportation			
41000 Personal Services	29,795	-	-
SUB_TOTAL Sub Total	29,795	_	_
TEXPENSES Total Expenses	29,795	- -	- -
12/1 LITOLO TOTAL EXPONDES	20,100	_	_

DESCRIPTION	Actual 2017/2018	Budgeted 2018/2019	Budgeted 2019/2020
2420 - Urban Transportation Planning			
41000 Personal Services	230,879	314,339	286,738
51000 Supplies	3,585	2,000	2,000
60000 Contractual Services	2,363	4,600	4,600
70000 Other Charges	70,932	118,573	137,080
SUB_TOTAL Sub Total	307,760	439,512	430,418
TEXPENSES Total Expenses	307,760	439,512	430,418
2425 - Photographic Traffic Enforcement			
41000 Personal Services	57,070	105,420	105,533
51000 Supplies	1,600	1,100	1,100
60000 Contractual Services	518,640	536,250	536,250
70000 Other Charges	411,550	227,528	232,544
80000 Capital Outlay	21,000	_	45,000
SUB_TOTAL Sub Total	1,009,859	870,297	920,427
92000 Operating Transfers	276,722	301,000	40,000
TEXPENSES Total Expenses	1,286,581	1,171,297	960,427
2430 - Emergency Mgt Service & Equip			
51000 Supplies	65,069	_	_
60000 Contractual Services	33,200	104,522	104,522
70000 Other Charges	2,685	-	_
80000 Capital Outlay	106,995	_	_
SUB_TOTAL Sub Total	207,949	104,522	104,522
TEXPENSES Total Expenses	207,949	104,522	104,522
2450 - Disaster Assistance			
51000 Supplies	3,234	-	-
SUB_TOTAL Sub Total	3,234	-	-
92000 Operating Transfers	37,665	_	_
TEXPENSES Total Expenses	40,900	-	-
2500 - Public Health Fund			
41000 Personal Services	1 070 022	2,263,601	2 206 704
	1,978,832		2,286,794
51000 Supplies	297,509	568,844	455,843
60000 Contractual Services	375,607	490,417	545,104
70000 Other Charges	398,880	438,110	319,201
80000 Capital Outlay	11,627	-	-
SUB_TOTAL Sub Total	3,062,455	3,760,972	3,606,942
TEXPENSES Total Expenses	3,062,455	3,760,972	3,606,942
2530 - WIC Grant Fund	055 700	4 700 055	4 740 000
41000 Personal Services	955,720	1,730,855	1,746,922
51000 Supplies	191,522	301,342	306,053
60000 Contractual Services	4,225	127,920	127,920
70000 Other Charges	226,819	323,560	270,579
SUB_TOTAL Sub Total	1,378,286	2,483,676	2,451,473
TEXPENSES Total Expenses	1,378,286	2,483,676	2,451,473

	Actual	Budgeted	Budgeted
DESCRIPTION	2017/2018	2018/2019	2019/2020
2610 - Justice Assistance Grant Fund	50.004		
60000 Contractual Services	50,661	-	-
70000 Other Charges	-	50,000	50,000
80000 Capital Outlay	42,351	-	-
SUB_TOTAL Sub Total	93,012	50,000	50,000
TEXPENSES Total Expenses	93,012	50,000	50,000
2620 - APD Seized Property Fund			
51000 Supplies	-	17,700	17,700
60000 Contractual Services	-	10,000	10,000
70000 Other Charges	34,062	62,650	62,650
SUB_TOTAL Sub Total	34,062	90,350	90,350
TEXPENSES Total Expenses	34,062	90,350	90,350
2660 - LEOSE Training Program Fund			
60000 Contractual Services	951	1,500	1,500
70000 Other Charges	16,397	21,000	21,000
SUB_TOTAL Sub Total	17,348	22,500	22,500
TEXPENSES Total Expenses	17,348	22,500	22,500
2670 - AIP Pantex Project Fund			
41000 Personal Services	110,101	93,981	100,824
51000 Supplies	15,767	14,000	9,000
60000 Contractual Services	3,752	33,050	53,050
70000 Other Charges	14,008	30,017	34,705
SUB_TOTAL Sub Total	143,628	171,048	197,579
92000 Operating Transfers	770	-	-
TEXPENSES Total Expenses	144,398	171,048	197,579
2700 - Greenways at Hillside Fund			
51000 Supplies	218,503	225,529	234,448
60000 Contractual Services	174,868	243,643	248,887
70000 Other Charges	11,516	4,115	4,121
SUB_TOTAL Sub Total	404,887	473,287	487,456
92000 Operating Transfers	140,813	144,838	141,174
TEXPENSES Total Expenses	545,700	618,125	628,630
2705 - Pinnacle PID			
60000 Contractual Services	336	-	350
SUB_TOTAL Sub Total	336	-	350
TEXPENSES Total Expenses	336	-	350
2710 - Heritage Hills Public Imprv District			
51000 Supplies	-	38,891	-
60000 Contractual Services	576	24,809	27,598
70000 Other Charges	55	55	25
SUB_TOTAL Sub Total	631	63,755	27,623
TEXPENSES Total Expenses	631	63,755	27,623

# City of Amarillo Summary of Expenditures by Object Classification

DESCRIPTION 2730 - Colonies	Actual 2017/2018	Budgeted 2018/2019	Budgeted 2019/2020
51000 Supplies	182,088	188,934	253,898
60000 Contractual Services	197,008	168,134	220,933
70000 Other Charges	10,831	4,896	5,056
80000 Capital Outlay	3,004,991	-	-
SUB_TOTAL Sub Total	3,394,917	361,964	479,887
92000 Operating Transfers	262,729	470,204	470,292
TEXPENSES Total Expenses	3,657,646	832,168	950,179
2740 - Tutbury Public Imprv District			
51000 Supplies	2,952	3,051	3,172
60000 Contractual Services	6,617	6,318	12,653
70000 Other Charges	473	125	102
SUB_TOTAL Sub Total	10,043	9,494	15,927
TEXPENSES Total Expenses	10,043	9,494	15,927
2750 - Point West Public Imprv District			
51000 Supplies	6,100	8,290	6,471
60000 Contractual Services	15,478	17,556	22,712
70000 Other Charges	1,281	222	231
SUB_TOTAL Sub Total	22,859	26,068	29,414
TEXPENSES Total Expenses	22,859	26,068	29,414
2760 - Quail Creek Public Imprv District	2.700	0.400	4.050
51000 Supplies	3,798	3,103	4,058
60000 Contractual Services	3,127	3,855	3,974
70000 Other Charges	234	89 7.047	73 9 105
SUB_TOTAL Sub Total TEXPENSES Total Expenses	7,158 7,158	7,047 7,047	8,105 8,105
TEAT ENGES Total Expenses	7,130	7,047	0,103
2770 - Vineyards Public Imprv District 51000 Supplies	1,201	961	2,198
60000 Contractual Services	1,998	2,733	4,502
70000 Other Charges	85	2,733	4,302
SUB_TOTAL Sub Total	3,284	3,738	6,741
TEXPENSES Total Expenses	3,284	3,738	6,741
·	3,23 :	0,1 00	0,1
2780 - Redstone Public Imprv District			
60000 Contractual Services	8	-	-
70000 Other Charges	10	-	-
SUB_TOTAL Sub Total	18	-	-
TEXPENSES Total Expenses	18	-	-
2790 - Town Square Public Imprv District			
51000 Supplies	-	50,892	51,000
60000 Contractual Services	759	32,142	32,102
70000 Other Charges	-	9	11
SUB_TOTAL Sub Total	759 750	83,043	83,113
TEXPENSES Total Expenses	759	83,043	83,113

DESCRIPTION	Actual 2017/2018	Budgeted 2018/2019	Budgeted 2019/2020
3100 - Compensated Absences Fund			
41000 Personal Services	1,777,384	1,433,879	837,555
70000 Other Charges	331,566	233,000	233,000
SUB_TOTAL Sub Total	2,108,950	1,666,879	1,070,555
92000 Operating Transfers	29,726	-	· · · · -
TEXPENSES Total Expenses	2,138,675	1,666,879	1,070,555
3200 - General Obligation Debt			
89000 Debt Service	6,324,064	9,174,285	9,182,312
SUB_TOTAL Sub Total	6,324,064	9,174,285	9,182,312
TEXPENSES Total Expenses	6,324,064	9,174,285	9,182,312
4000 - Capital Projects			
51000 Supplies	1,490,541	-	-
60000 Contractual Services	-	-	113,000
80000 Capital Outlay	-	25,803,408	40,883,242
SUB_TOTAL Sub Total	1,490,541	25,803,408	40,996,242
90000 Inter Reimbursements	70,885	, . -	-
92000 Operating Transfers	4,567,493	2,819,904	2,449,867
93000 Fixed Asset Transfers	18,516,417	, , , <u>-</u>	, , -
TEXPENSES Total Expenses	24,645,336	28,623,312	43,446,109
5200 - Water and Sewer System Fund			
41000 Personal Services	13,920,177	15,445,513	15,705,696
51000 Supplies	6,095,889	7,868,243	7,297,702
60000 Contractual Services	5,881,141	6,801,244	6,914,765
70000 Other Charges	31,545,001	34,271,025	33,551,718
80000 Capital Outlay	121,164	34,379,538	48,714,475
89000 Debt Service	5,108,802	2,788,616	2,563,599
SUB TOTAL Sub Total	62,672,173	101,554,179	114,747,955
90000 Inter Reimbursements	(1,414,895)	(886,049)	(886,049)
92000 Operating Transfers	553,859	-	-
TEXPENSES Total Expenses	61,811,137	100,668,130	113,861,906
5400 - Airport Fund			
41000 Personal Services	3,393,879	3,491,910	3,765,431
51000 Supplies	1,001,248	1,220,872	1,241,485
60000 Contractual Services	1,997,575	1,843,129	1,892,547
70000 Other Charges	8,187,916	8,220,431	8,518,488
80000 Capital Outlay	-	7,726,600	2,765,470
89000 Debt Service	500	132,425	44,262
SUB TOTAL Sub Total	14,581,118	22,635,368	18,227,683
92000 Operating Transfers	1,625,222	,555,555	-
TEXPENSES Total Expenses	16,206,340	22,635,368	18,227,683

DECORIDATION	Actual	Budgeted	Budgeted
DESCRIPTION  5600 Proinces Hillity Fund	2017/2018	2018/2019	2019/2020
5600 - Drainage Utility Fund 41000 Personal Services	1 274 006	1 705 120	1 614 076
51000 Supplies	1,274,096 145,645	1,795,128 226,275	1,614,076 244,010
60000 Contractual Services	905,611	933,700	946,724
70000 Other Charges	631,038	709,575	776,741
80000 Capital Outlay	031,030	11,729,601	1,250,000
89000 Debt Service	2,240	744,644	732,844
SUB_TOTAL Sub Total	2,958,629	16,138,924	5,564,395
90000 Inter Reimbursements	2,930,029	(50,000)	(50,000)
92000 Operating Transfers	91,535	1,550	1,550
TEXPENSES Total Expenses	3,050,164	16,090,474	5,515,945
TEAT ENGLO Total Expenses	3,030,104	10,090,474	3,313,943
6100 - Fleet Services Fund			
41000 Personal Services	2,544,074	3,038,685	3,040,224
51000 Supplies	6,889,511	6,235,536	7,336,529
60000 Contractual Services	264,108	764,002	798,449
70000 Other Charges	8,593,403	8,124,882	8,854,579
80000 Capital Outlay	7,093,499	6,850,000	6,644,000
89000 Debt Service	151,645	10,600	-
SUB_TOTAL Sub Total	25,536,239	25,023,705	26,673,780
90000 Inter Reimbursements	(1,259,502)	(1,480,000)	(1,480,000)
92000 Operating Transfers	2,270	-	-
TEXPENSES Total Expenses	24,279,007	23,543,705	25,193,780
6200 - Information Technology Fund			
41000 Personal Services	2,619,657	2,633,687	3,018,347
51000 Supplies	146,911	114,500	164,000
60000 Contractual Services	1,910,049	2,473,839	2,489,276
70000 Other Charges	642,100	685,918	574,749
80000 Capital Outlay	5,299	900,000	900,000
SUB_TOTAL Sub Total	5,324,016	6,807,945	7,146,372
90000 Inter Reimbursements	(98,576)	(110,900)	(175,000)
TEXPENSES Total Expenses	5,225,441	6,697,045	6,971,372
6300 - Risk Management Fund			
41000 Personal Services	117,849	102,538	109,718
51000 Supplies	654,880	696,486	723,048
60000 Contractual Services	107,365	263,280	221,463
70000 Other Charges	5,408,205	5,015,304	5,735,956
80000 Capital Outlay	-	- -	27,500
SUB_TOTAL Sub Total	6,288,298	6,077,607	6,817,684
92000 Operating Transfers	182	-	- -
TEXPENSES Total Expenses	6,288,480	6,077,607	6,817,684
•			

Actual 2017/2018	Budgeted 2018/2019	Budgeted 2019/2020
2011/2010	2010/2010	2010/2020
323,421	385.647	392,531
		22,314
		2,179,507
22,727,534	22,600,738	25,791,630
25,323,193	25,096,737	28,385,982
159	-	-
25,323,352	25,096,737	28,385,982
8,434	15,000	15,000
447,346	542,800	542,800
455,780	557,800	557,800
455,780	557,800	557,800
		471,782,189
penditures		471,782,189
		(28,387,155) 25,592,080 1,830,000 817,425 (69,556,980) 402,077,559
	2017/2018  323,421 58,424 2,213,814 22,727,534 25,323,193 159 25,323,352  8,434 447,346 455,780 455,780	2017/2018       2018/2019         323,421       385,647         58,424       51,534         2,213,814       2,058,818         22,727,534       22,600,738         25,323,193       25,096,737         159       -         25,323,352       25,096,737         8,434       15,000         447,346       542,800         455,780       557,800         455,780       557,800

# CITY OF AMARILLO 2019/2020 RECAPITULATION OF RECOMMENDED PERSONNEL AUTHORITY

	H	PERMANENT	SO S	POSITIONS	1	- C	PART-TIME POSITIONS	E POSITIC	NS NS	H	E	TOT	TOTAL POSITIONS		5
GENERAL FUND DEPARTMENTS		2016 2016	۲ ۲		2019		2016 2	2017 2	2018 2	2019			2017		2019 2019
Accounting	15	4	4	13	13	က	2	2	2	2	18	16		15	15
Amarillo Emergency Comm. Cntr.	92	64	29	29	29	2	2	2	7	2	29	99		69	69
Animal Management and Welfare	39	37	37	40	43	0	0	0	က	ო	39	37		43	46
Building Safety	33	32	31	35	35	2	5	2	5	0	35	8		8	32
Capital Projects Development and Eng.	19	19	20	70	19	0	0	0	0	0	19	19		70	19
Central Stores	7	7	7	7	7	_	0	0	0	0	80	7		7	7
City Attorney	10	10	10	10	10	0	0	0	0	0	10	10		10	10
City Manager	7	6	9	9	7	0	0	0	0	0	7	6		9	7
City Secretary	2	7	7	5	2	0	0	0	0	0	2	7		7	7
Civic Center Operations	23	22	22	22	22	0	0	0	0	0	23	22		22	22
Civic Center Administration	2	2	2	2	2	0	0	0	0	0	5	2		2	2
Civic Center Sports	2	2	2	2	2	0	0	0	0	0	2	2		2	2
Civic Center Box Office	3	3	က	က	3	6	6	6	6	6	12	12		12	12
Globe News Center	3	က	က	က	3	0	0	0	0	0	က	3		က	က
Civilian Personnel	22	29	99	89	89	3	က	က	က	ო	09	62		71	71
Custodial Operations	27	26	56	56	27	0	0	0	0	0	27	56		56	27
Director of Finance	2	2	2	9	9	0	_	_	_	_	5	9		7	7
Emergency Management & Radio Comm.	6	6	6	6	6	0	0	0	0	0	6	6		6	6
Environmental Health	13	15	15	18	18	_	<b>-</b>	0	0	0	4	16		18	18
Facilities Maintenance	27	30	31	31	31	0	0	0	0	0	27	30		31	31
Fire	263	263	264	569	279	0	0	0	0	0	263	263		269	279
Fire Marshal	7	7	∞	80	80	0	0	0	0	0	7	7		80	80
Fire Civilian Personnel	6	∞	6	10	10	2	က	7	_	_	7	1		1	7
Golf	31	31	37	37	35	20	20	26	26	26	51	51	93	93	91
Health Plan Administration	3	က	က	က	ဇ	-	<del>-</del>	_	_	_	4	4	4	4	4
Judicial	2	2	2	က	က	3	က	က	_	_	2	2	2	4	4
Library	22	22	22	22	22	20	20	20	20	20	77	11	77	77	77
Mayor and Council	0	0	0	0	0	2	2	2	2	2	2	2	2	2	2
Municipal Court	23	23	23	23	22	3	က	က	က	က	26	56	56	56	25
Office of Civil Hearings	0	0	0	_	_	0	0	0	_	_	0	0	0	2	2
Parks and Recreation	66	105	105	105	103	172	185	182	182	174	271	290	287	287	277
Personnel	∞	80	∞	80	80	2	5	7	7	2	10	10	10	10	10
Planning and Development Services	80	6	=	9	10	0	0	0	0	0	80	<b>о</b>	=	10	10
Police	375	375	365	370	371	0	0	0	0	0	375	375	365	370	371
Public Communications	0	0	က	က	4	0	0	0	_	0	0	0	က	4	4
Public Works (previously Engineering)	က	4	4	4	2	0	0	0	0	0	က	4	4	4	2
Purchasing	∞	ω	80	∞	∞	_	_	_	_	_	6	6	6	6	6
Risk Management	3	လ	က	3	3	0	0	0	0	0	က	3	က	က	3
Solid Waste Collection	108	102	103	103	110	2	5	7	7	2	110	104	105	105	112
Solid Waste Disposal	33	40	45	45	43	2	2	2	2	2	35	42	4	4	45
Street	92	92	92	93	91	2	2	2	4	4	100	26	97	6	92
Traffic Division	24	23	54	54	23	4	43	45	45	45	89	99	69	69	89
Transit	29	29	29	92	65	0	0	0	0	0	29	29	29	92	65
Vital Statistics	~	~	~	-	<del>-</del>	0	0	0	0	0	~	~	~	<del>-</del>	<del>-</del>
Total General Fund	1,601	1,604	1,620	1,640	1,660	303	315	348	349	338	1,904	1,919	1,968	1,989	1,998

CITY OF AMARILLO 2019/2020 RECAPITULATION OF RECOMMENDED PERSONNEL AUTHORITY

		PERMAN	PERMANENT POSITIONS			į	PART-TIM	PART-TIME POSITIONS	SNO	ļ		TOTA	TOTAL POSITIONS	NS	
WATER & SEWER UTILITIES	ACTUAL 2015	ACTUAL ACTUAL REVISED 2015 2016 2017 2018	ACTUAL F 2017		BUDGET 2019	ACTUAL 2015	ACTUAL ACTUAL REVISED BUDGET 2015 2016 2017 2018 2019	CTUAL RE 2017 2	=VISED BUE 2018 2(	0DGET 2019	ACTUAL 2015	ACTUAL ACTUAL REVISED BUDGET 2016 2017 2018 2019	ACTUAL R 2017	EVISED B 2018	UDGET 2019
Director of Utilities	က	4	2	2	2	0	0	0	0	0	က	4	2	2	2
Capital Projects and Development Eng	20	20	19	19	18	0	0	0	0	0	20	20	19	19	18
Environmental Laboratory	19	19	22	21	21	0	0	0	0	0	19	19	22	21	21
Hollywood Road Wastewater Trtmnt	25	25	25	22	22	2	2	7	7	2	27	27	27	54	24
River Road Reclamation	26	25	24	21	21	2	2	7	2	2	28	27	56	23	23
Utilities Office	33	33	38	38	38	_	-	7	2	2	34	8	40	40	40
Wastewater Collection	38	38	38	38	38	0	0	0	0	0	38	38	38	38	38
Water Distribution	92	92	92	92	99	0	0	0	0	0	99	92	92	92	65
Water Production	6	6	6	15	15	0	0	0	0	0	6	6	6	15	15
Water Transmission	7	∞	80	80	80	2	0	0	0	0	6	80	80	80	80
Water Treatment	59	30	31	31	31	0	0	0	0	0	29	30	31	31	31
	27.7	076	200	c	C	1	u	Q	ď	ď	200	200	Ċ	Ċ	o
iotal Water & Sewer Offinty	417	017	407	703	707	,	n	o	٥	٥	107	107	780	607	007
Airport	22	24	22	22	59	0	0	0	0	0	22	22	22	25	69
Drainage Utility	28	29	31	32	32	0	0	0	0	0	28	59	31	32	32
Information Technology	39	39	30	32	32	2	က	က	7	7	41	45	33	8	34
Fleet Services	90	45	45	45	45	0	0	0	0	0	90	45	45	45	45
Self Insurance	2	-	_	-	-	0	0	0	0	0	2	_	-	~	-
City Care Clinic	2	2	2	2	5	2	-	0	0	0	7	9	2	2	2
Special Revenue	107	108	104	109	110	9	9	2	2	2	113	114	109	114	115
TOTAL	2,163	2,164	2,177	2,201	2,226	320	330	362	362	351	2,483	2,494	2,539	2,563	2,577